

Annual Operational Plan

Budget



**COBAR SHIRE
COUNCIL**
outback nsw

2020/2021

**COBAR SHIRE COUNCIL
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COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN

General Fund	2020/2021			2021/2022			2022/2023		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	20,433,328	713,016	19,720,311	25,426,618	798,333	24,628,285	20,181,015	744,807	19,436,208
Corporate Support	6,009,486	9,083,014	-3,073,529	6,103,371	9,077,770	-2,974,398	6,237,278	9,203,792	2,966,880
Public Order & Safety	371,340	802,232	-430,892	283,907	846,494	-562,587	289,585	863,176	573,591
Public Health	127,206	356,299	-229,093	130,249	364,754	-234,505	133,365	373,650	239,145
Community Services & Education	5,081,580	5,497,235	-415,655	5,364,561	5,840,395	-475,835	5,858,812	6,058,848	2,183,026
Environment	919,187	767,631	151,556	888,315	784,445	103,870	957,905	801,259	156,646
Housing & Community Amenities	588,468	643,688	-55,220	394,237	674,277	-280,040	402,122	685,591	285,551
Recreation & Culture	111,873	2,182,609	-2,070,736	224,910	2,373,226	-2,148,316	231,868	2,410,772	2,178,456
Mining & Manufacture	110,000	52,141	57,859	51,000	53,184	-2,184	52,020	54,248	2,068
Transport & Communication	6,299,838	9,019,359	-2,719,521	6,294,710	9,043,644	-2,748,934	5,991,486	9,629,522	3,340,588
Economic Affairs	5,431,383	5,216,105	215,278	6,867,400	6,576,811	290,589	6,887,348	6,585,959	291,389
General Purpose Revenues	8,493,211		8,493,211	8,685,995		8,685,995	8,883,243		212,248
TOTAL GENERAL FUND OPERATIONS	53,976,898	34,333,330	19,643,568	60,715,274	36,433,332	24,281,942	56,106,047	37,411,623	22,694,424
<i>check total</i>			<i>19,643,568</i>						
Other Funds									
Water	3,093,181	3,677,412	-584,230	3,537,336	3,907,475	-370,139	3,522,093	3,864,427	251,664
Sewer	1,447,232	1,184,818	262,414	985,203	1,212,687	-227,484	1,027,729	1,200,683	177,046
TOTAL OTHER FUNDS	4,540,413	4,862,230	-321,816	4,522,539	5,120,162	-597,623	4,549,823	5,065,110	-517,287
Write off of old filtration plant									
Write off of old reticulation system - tba									
To accumulated surplus	58,517,312	39,195,560	19,321,752	65,237,812	41,553,494	23,684,318	60,655,870	42,476,733	23,179,138
<i>less Capital Grants and Contributions</i>									
General Fund			19,261,000			25,660,000			6,399,000
Water Fund			0			0			0
Sewer Fund			500,000			0			500,000
Total Capital Grants and Conts			19,761,000			25,660,000			6,899,000
Operating Surplus / Deficit before Capital Grant			-439,248			-1,975,682			-1,536,434

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN

General Fund	2023/2024			
	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	19,436,208	195,521	761,658	-566,137
Corporate Support	-2,966,514	6,374,159	9,339,267	-2,965,108
Public Order & Safety	-573,591	295,377	880,203	-584,827
Public Health	-240,285	136,556	382,765	-246,208
Community Services & Education	-200,036	5,977,448	6,186,933	-209,485
Environment	156,646	927,967	818,443	109,524
Housing & Community Amenities	-283,469	410,165	697,155	-286,991
Recreation & Culture	-2,178,903	236,306	2,448,539	-2,212,234
Mining & Manufacture	-2,228	53,060	55,333	-2,272
Transport & Communication	-3,638,036	6,490,202	9,405,983	-2,915,781
Economic Affairs	301,390	6,897,595	6,582,548	315,047
General Purpose Revenues	8,883,243	9,085,064		9,085,064
TOTAL GENERAL FUND OPERATIONS	18,694,424	37,079,419	37,558,829	-479,410
<i>check total</i>	<i>18,694,424</i>			<i>0</i>
Other Funds				0
Water	-342,334	4,108,969	4,014,331	94,638
Sewer	-172,953	1,057,180	1,205,892	-148,712
				0
TOTAL OTHER FUNDS	-515,287	5,166,149	5,220,223	-54,074
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus	18,179,137	42,245,568	42,779,052	-533,484
<i>less Capital Grants and Contributions</i>				
General Fund	20,010,000			420,000
Water Fund	0			500,000
Sewer Fund	0			0
Total Capital Grants and Conts	20,010,000			920,000
Operating Surplus / Deficit before Capital Grant	-1,830,863			-1,453,484

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN

General Fund	2024/2025			2025/2026			2026/2027		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	200,159	880,700	-680,540	204,913	800,217	-595,304	209,786	820,222	-610,436
Corporate Support	6,532,092	9,566,482	-3,034,391	6,693,944	9,844,356	-3,150,411	6,859,814	10,038,028	-3,178,214
Public Order & Safety	302,761	901,297	-598,536	310,330	922,919	-612,589	318,088	945,081	-626,993
Public Health	139,970	392,334	-252,364	143,470	402,142	-258,673	147,056	412,196	-265,140
Community Services & Education	6,123,084	6,331,985	-208,901	6,272,361	6,480,078	-207,717	6,425,370	6,631,873	-206,503
Environment	999,416	838,604	160,812	971,402	859,270	112,132	1,043,937	880,451	163,486
Housing & Community Amenities	420,419	710,622	-290,203	430,929	724,425	-293,496	441,702	738,573	-296,871
Recreation & Culture	241,963	2,493,203	-2,251,240	247,762	2,538,983	-2,291,221	253,706	2,585,909	-3,312,203
Mining & Manufacture	54,387	56,716	-2,329	55,747	58,134	-2,388	57,140	59,587	-2,447
Transport & Communication	6,215,802	10,038,258	-3,822,456	6,744,542	9,876,339	-3,131,797	6,476,500	10,520,372	-4,043,872
Economic Affairs	6,917,035	6,594,677	322,358	6,936,961	6,608,849	328,112	6,957,385	6,623,368	334,017
General Purpose Revenues	9,313,213		9,313,213	9,547,066		9,547,066	9,786,765		9,786,765
TOTAL GENERAL FUND OPERATIONS	37,460,301	38,804,878	-1,344,577	38,559,427	39,115,712	-556,285	38,977,251	40,255,662	-1,278,411
<i>check total</i>			0			0			0
Other Funds			0			0			0
Water	4,198,068	4,018,848	179,220	3,789,395	4,103,290	-313,896	3,883,004	4,188,840	-305,836
Sewer	1,103,614	1,191,689	-88,075	1,082,955	1,304,345	-221,390	1,130,552	1,232,566	-102,014
TOTAL OTHER FUNDS	5,301,682	5,210,537	91,144	4,872,349	5,407,635	-535,286	5,013,556	5,421,406	-407,850
Write off of old filtration plant									
Write off of old reticulation system - tba									
To accumulated surplus	42,761,983	44,015,415	-1,253,432	43,431,776	44,523,347	-1,091,571	43,990,807	45,677,067	-1,686,260
<i>less Capital Grants and Contributions</i>									
General Fund			20,000			420,000			420,000
Water Fund			500,000			0			500,000
Sewer Fund			0			0			0
Total Capital Grants and Conts			520,000			420,000			940,000
Operating Surplus / Deficit before Capital Grant			-1,773,432			-1,511,571			-231,861

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN

General Fund	2027/2028			2028/2029			
	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	-610,436	214,781	940,728	-725,947	219,900	861,746	-641,846
Corporate Support	-3,178,214	7,029,801	10,242,331	-3,212,529	7,204,008	10,451,716	-3,247,708
Public Order & Safety	-626,992	326,041	965,076	-639,036	334,192	985,572	-651,380
Public Health	-265,139	150,733	422,501	-271,768	154,501	433,063	-278,562
Community Services & Education	-206,503	6,582,205	6,787,464	-205,259	6,742,960	6,946,944	-203,984
Environment	163,485	1,017,035	902,163	114,872	1,090,711	924,417	166,294
Housing & Community Amenities	-296,871	452,745	753,075	-300,330	464,064	767,939	-303,876
Recreation & Culture	-2,332,202	259,799	2,634,007	-2,374,208	266,044	2,683,308	-2,417,264
Mining & Manufacture	-2,447	58,569	61,077	-2,508	60,033	62,604	-2,571
Transport & Communication	-4,043,872	7,010,598	10,369,347	-3,358,749	6,748,048	10,979,997	-4,231,949
Economic Affairs	334,017	6,978,320	6,638,240	340,079	6,999,778	6,653,476	346,302
General Purpose Revenues	9,786,765	10,032,457	40,716,009	10,032,457	10,284,291	10,284,291	10,284,291
TOTAL GENERAL FUND OPERATIONS	-1,278,410	40,113,082	40,716,009	-602,927	40,568,529	41,750,782	-1,182,253
<i>check total</i>	0	0	0	0	0	0	0
Other Funds	0	0	0	0	0	0	0
Water	-305,836	3,978,955	4,352,527	-373,572	4,077,303	4,367,402	-290,099
Sewer	-102,014	1,109,379	1,291,880	-182,501	1,158,168	1,275,727	-117,559
TOTAL OTHER FUNDS	-407,850	5,088,333	5,644,407	-556,074	5,235,471	5,643,129	-407,657
Write off of old filtration plant							
Write off of old reticulation system - tba							
To accumulated surplus	-1,686,260	45,201,415	46,360,415	-1,159,000	45,804,000	47,393,911	-1,589,911
<i>less Capital Grants and Contributions</i>							
General Fund	20,000			420,000			0
Water Fund	0			0			0
Sewer Fund	0			0			0
Total Capital Grants and Conts	20,000			420,000			0
Operating Surplus / Deficit before Capital Grant	-1,706,260			-1,579,000			-1,589,911

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN

General Fund	2029/2030		
	Revenue	Expenditure	Surplus/Deficit
Governance	225,148	883,290	-658,142
Corporate Support	7,382,539	10,663,512	-3,280,973
Public Order & Safety	342,546	1,006,581	-664,034
Public Health	158,364	443,890	-285,526
Community Services & Education	6,907,734	7,110,412	-202,678
Environment	1,114,980	947,228	167,752
Housing & Community Amenities	475,666	783,175	-307,509
Recreation & Culture	272,445	2,733,846	-2,461,401
Mining & Manufacture	61,534	64,169	-2,635
Transport & Communication	6,888,935	11,238,252	-4,349,317
Economic Affairs	7,021,772	6,669,085	352,687
General Purpose Revenues	10,542,422		10,542,422
TOTAL GENERAL FUND OPERATIONS	41,394,083	42,543,439	-1,149,356
<i>check total</i>			0
Other Funds			0
Water	4,178,112	4,458,731	-280,619
Sewer	1,136,468	1,298,120	-161,652
			0
TOTAL OTHER FUNDS	5,314,580	5,756,852	-442,272
Write off of old filtration plant			
Write off of old reticulation system - tba			
To accumulated surplus	46,708,664	48,300,291	-1,591,627
<i>less Capital Grants and Contributions</i>			
General Fund			820,000
Water Fund			0
Sewer Fund			0
Total Capital Grants and Conts			820,000
Operating Surplus / Deficit before Capital Grant			-2,411,627

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

CASH IMPACT		
Ratio of Capex/ Dep	399.35%	444.94%
Depreciation	6,858,654	7,342,405
SUMMARY OF CASH FLOW		
Opening Balance	18,000,000	11,753,634
From operations	19,321,752	23,684,318
<u>add back depreciation</u>	6,858,654	7,342,405
Principal Repayments	286,772	413,604
Capital spend - net after trades and direct borrowing and house sales	27,390,000	32,669,500
Carried forwards components - capital	25,000,000	0
Carried forwards components - grant proceeds	19,000,000	0
Loans taken out	1,250,000	1,250,000
Years Movement	-6,246,366	-806,381
Closing Balance	<u>11,753,634</u>	<u>10,947,253</u>
average balance	<u>14,876,817</u>	<u>11,350,444</u>

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

CASH IMPACT		
Ratio of Capex/ Dep	358.60%	94.90%
Depreciation	7,452,499	7,523,485
SUMMARY OF CASH FLOW		
Opening Balance	10,947,253	9,374,422
From operations	18,179,137	-533,484
add back depreciation	7,452,499	7,523,485
Principal Repayments	479,968	342,915
Capital spend - net after trades and direct borrowing and h	26,724,500	7,139,500
Carried forwards components - capital	0	0
Carried forwards components - grant proceeds	0	0
Loans taken out	0	0
Years Movement	-1,572,831	-492,414
Closing Balance	9,374,422	8,882,008
average balance	10,160,838	9,128,215

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

CASH IMPACT		
Ratio of Capex/ Dep	85.95%	53.06%
Depreciation	7,613,992	7,706,762
SUMMARY OF CASH FLOW		
Opening Balance	8,882,008	8,457,749
From operations	-1,253,432	-1,091,571
add back depreciation	7,613,992	7,706,762
Principal Repayments	240,319	246,643
Capital spend - net after trades and direct borrowing and h	6,544,500	4,089,500
Carried forwards components - capital	0	0
Carried forwards components - grant proceeds	0	0
Loans taken out	0	0
Years Movement	-424,259	2,279,048
Closing Balance	8,457,749	10,736,797
average balance	<u>8,669,878</u>	<u>9,597,273</u>

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

	2026/2027	2027/2028	2028/2029
CASH IMPACT			
Ratio of Capex/ Dep	45.11%	55.00%	43.37%
Depreciation	7,801,852	7,899,321	7,999,226
SUMMARY OF CASH FLOW			
Opening Balance	10,736,797	13,079,756	15,215,783
From operations	-1,686,260	-1,159,000	-1,589,911
<u>add back depreciation</u>	7,801,852	7,899,321	7,999,226
Principal Repayments	253,133	259,793	266,628
Capital spend - net after trades and direct borrowing and h	3,519,500	4,344,500	3,469,500
Carried forwards components - capital	0	0	0
Carried forwards components - grant proceeds	0	0	0
Loans taken out	0	0	0
Years Movement	2,342,959	2,136,028	2,673,187
Closing Balance	13,079,756	15,215,783	17,888,970
average balance	11,908,276	14,147,769	16,552,377

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN**

CASH IMPACT	2029/2030
Ratio of Capex/ Dep	172.90%
Depreciation	8,101,637
SUMMARY OF CASH FLOW	
Opening Balance	17,888,970
From operations	-1,591,627
<u>add back depreciation</u>	8,101,637
Principal Repayments	273,644
Capital spend - net after trades and direct borrowing and h	14,007,500
Carried forwards components - capital	0
Carried forwards components - grant proceeds	0
Loans taken out	0
Years Movement	-7,771,134
Closing Balance	10,117,836
average balance	14,003,403

COBAR SHIRE COUNCIL
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Outdoor Courts – Resurface and Lighting	80,000									
Youth centre equipment - gym replacement cycle		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Airport										
Gate renewal	20,000									
Generator		80,000								
Terminal upgrade					2,500,000					
Town Hall Cinema										
Historical Maintenance – General Patch – Staged										
Air conditioning										
Buildings										
Council Housing Renewal	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
New housing stock	700,000									
Other Building Renewal	50,000									
Parks and Gardens										
Major Development at Ward Oval	6,700,000									
Ward Oval Irrigation Renewal			80,000							
CCTV			300,000							
IT										
IT Projects inc new software package	300,000									
Renew Computer Equipment Network	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Library										
Library Books	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Special Projects	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Lilliane Brady Village										
Ongoing Renewal	100,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Generator			100,000							

COBAR SHIRE COUNCIL
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Major project - grids and or culverts	1,250,000	1,250,000								
Wool Track	8,000,000	24,000,000	20,000,000							
Wilga Downs Road				2,600,000						
Pulpulla Road	2,500,000	2,500,000								
Subtotal	14,200,000	29,880,000	21,530,000	4,730,000	1,530,000	2,130,000	1,555,000	2,155,000	1,555,000	12,155,000
Total General Fund	26,400,000	31,969,500	26,424,500	6,339,500	5,744,500	3,789,500	3,219,500	4,044,500	3,169,500	13,707,500
Sewer Fund										
Baffling renewal	70,000									
Embankment repair	160,000									
New telemetry	20,000									
Pump Station Refurbishment	500,000									
Effluent compliance upgrade		400,000								
Total Sewer Fund	750,000	400,000	0	0	0	0	0	0	0	0
Water Fund										
Remedial work to pipework and pumps at Euabalong and Eubalong west	150,000									
Chlorine sensor	30,000									
Renew line between Peak and Two Million Tank	60,000									
Ongoing valve and main renewal	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Smart water meters				500,000	500,000					
Raw Water Network Expanded	150,000									
Total Water Fund	690,000	300,000	300,000	800,000	800,000	300,000	300,000	300,000	300,000	300,000
Total Capital Expenditure	27,840,000	32,669,500	26,724,500	7,139,500	6,544,500	4,089,500	3,519,500	4,344,500	3,469,500	14,007,500
Breakdown by Fund and Type										
Plant	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Transport	14,200,000	29,880,000	21,530,000	4,730,000	1,530,000	2,130,000	1,555,000	2,155,000	1,555,000	12,155,000

COBAR SHIRE COUNCIL
 CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Other	11,000,000	889,500	3,694,500	409,500	3,014,500	459,500	464,500	689,500	414,500	352,500
Total General Fund	26,400,000	31,969,500	26,424,500	6,339,500	5,744,500	3,789,500	3,219,500	4,044,500	3,169,500	13,707,500
Water Fund	690,000	300,000	300,000	800,000	800,000	300,000	300,000	300,000	300,000	300,000
Sewer Fund	750,000	400,000	0	0	0	0	0	0	0	0
Total Capital Expenditure	27,840,000	32,669,500	26,724,500	7,139,500	6,544,500	4,089,500	3,519,500	4,344,500	3,469,500	14,007,500
Conditional on grant funding -General	19,261,000	26,510,000	20,010,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Conditional on loan-General	1,250,000	1,250,000	0	0	0	0	0	0	0	0
Conditional on funding - Water	0	0	0	500,000	500,000	0	0	0	0	0
Conditional on funding - Sewer	500,000	0	0	0	0	0	0	0	0	0
Total	21,011,000	27,760,000	20,010,000	510,000	510,000	10,000	10,000	10,000	10,000	10,000
Self funded capex	6,829,000	4,909,500	6,714,500	6,629,500	6,034,500	4,079,500	3,509,500	4,334,500	3,459,500	13,997,500

COBAR SHIRE COUNCIL

Cobar Shire Council - 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Services NSW Agency	150,000	150,000	153,000	156,060	159,962	163,961	168,060	172,261	176,568	180,982
Insurance and Risk Rebates	33,000	50,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Administration Fee to LBV	115,000	117,300	122,039	124,480	127,592	130,781	134,051	137,402	140,837	144,358
Internal cost recovery -	100,000	102,250	106,381	108,509	111,221	114,002	116,852	119,773	122,767	125,837
Total Operating Revenues	761,000	803,405	832,803	849,459	870,695	892,462	914,774	937,643	961,084	985,112
Operating Expenses										
Sick Leave	33,000	0	0	0	0	0	0	0	0	0
Salaries	1,300,000	1,375,976	1,410,376	1,445,635	1,481,776	1,518,820	1,556,791	1,595,711	1,635,604	1,676,494
Long Service Leave	9,000	33,560	35,259	36,141	37,044	37,971	38,920	39,893	40,890	41,912
Superannuation	106,000	130,718	137,335	140,769	144,288	147,895	151,593	155,382	159,267	163,249
Workers Compensation	59,000	67,801	71,234	73,015	74,840	76,711	78,629	80,594	82,609	84,674
Vehicle Expenses	54,000	36,720	37,454	38,203	39,159	40,138	41,141	42,170	43,224	44,304
Defined Benefits top up	46,000	50,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
CV-19	20,000	0	0	0	0	0	0	0	0	0
Seminars & Conferences	1,500	0	0	0	0	0	0	0	0	0
Consultants	125,000	127,500	130,050	132,651	135,367	139,366	142,851	146,422	150,082	153,834
Advertising	11,000	11,220	11,673	11,907	12,204	12,510	12,822	13,143	13,471	13,808
Bank Charges	14,000	14,280	14,566	15,154	15,533	15,921	16,319	16,727	17,145	17,574
Postage	11,000	11,220	11,673	11,907	12,204	12,510	12,822	13,143	13,471	13,808
Printing & Stationery	62,000	63,240	64,505	67,111	68,789	70,508	72,271	74,078	75,930	77,828
Subscriptions & Memberships	3,000	3,060	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Office Expenses	25,000	21,420	22,848	22,731	23,299	23,882	24,479	25,091	25,718	26,361
Valuation Fees - for rating	21,000	25,500	26,530	27,061	27,737	28,431	29,142	29,870	30,617	31,382
Audit Fees	73,000	74,460	75,949	79,038	80,993	83,038	85,093	87,221	89,401	91,636
Bad & Doubtful Debts	-370,000	2,500	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077
Legal Expenses Rates Recovery	10,000	20,000	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Legal Expenses	40,000	40,000	41,616	42,448	43,510	44,597	45,712	46,855	48,026	49,227
Insurance - Fidelity Guarantee	8,000	8,160	8,490	8,659	8,876	9,098	9,325	9,558	9,797	10,042
Insurance - Casual Hirers	6,000	6,120	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
Insurance - Public Liability	93,000	94,860	98,692	100,666	103,183	105,762	108,406	111,117	113,895	116,742
Insurance Professional Ind	26,000	26,520	27,591	28,143	28,847	29,568	30,307	31,065	31,841	32,638
Telephones inc Data Connectivity	73,155	128,000	133,171	135,835	139,230	142,711	146,279	149,936	153,684	157,527
Commissions	400	408	424	433	444	455	466	478	490	502
Staff Uniforms	2,000	2,040	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Drug and Alcohol Testing	7,000	7,000	7,283	7,428	7,614	7,805	8,000	8,200	8,405	8,615
Employee Health and Wellbeing	45,000	30,000	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920
Medical Consultations	8,000	15,000	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Recruitment Costs	55,000	60,000	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
Recruitment Costs - Outdoor	17,000	20,000	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Safety Expenses	1,000	1,020	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Staff Uniforms	5,000	5,100	5,306	5,412	5,547	5,686	5,828	5,974	6,123	6,276
Training - Compliance	82,000	120,000	91,800	93,636	95,977	98,376	100,836	103,357	105,941	108,589
Training and Professional Development	35,000	60,000	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
Audit Fees - Internal Audit	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Storage of Old Records	6,000	6,120	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
Sale of Land	64,000	0	20,000	0	0	0	0	0	0	0
Vandalism and Stolen Items	15,000	5,000	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Christmas Party Contribution	4,000	5,000	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Building Maintenance & Repair	103,652	107,840	109,996	112,196	115,001	117,876	120,823	123,844	126,940	130,113
Furniture Equipment Maintenance	2,000	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Office Equipment Maintenance	1,000	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Lease - Copiers	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
Travelling Costs	0	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Depreciation - Corporate Support	600	30,592	31,828	32,464	33,276	34,108	34,961	35,835	36,731	37,649
Depreciation - Corporate Furniture	100,000	127,000	127,000	127,000	127,000	127,000	127,000	127,000	127,000	127,000
Total Services Operating Expenses	2,411,307	2,977,670	3,092,589	3,139,452	3,214,363	3,291,148	3,369,851	3,450,522	3,533,211	3,617,967
INFORMATION TECHNOLOGY										
<u>Operating Expenses</u>										
Sick Leave ICT	3,000	0	0	0	0	0	0	0	0	0
Salaries ICT	135,000	178,450	182,912	187,485	192,172	196,976	201,900	201,900	201,900	201,900
Long Service Leave ICT	0	4,352	4,573	4,687	4,804	4,924	5,048	5,048	5,048	5,048
Superannuation ICT	9,000	16,953	17,377	17,811	18,256	18,713	19,181	19,181	19,181	19,181
Workers Compensation	6,000	8,793	9,219	9,449	9,685	9,928	10,176	10,176	10,176	10,176
Contract Support	11,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Software licence and Maintenance	86,000	160,000	166,464	169,793	174,038	178,389	182,849	187,420	192,106	196,908
Consumables	45,000	35,000	36,414	37,142	38,071	39,023	39,998	40,998	42,023	43,074
Upgrades	0	50,000	45,000	5,306	5,439	45,000	5,714	5,857	6,003	6,153
Website Support	3,000	5,000	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Total Operating Expenses	298,000	554,196	482,766	447,592	458,781	515,251	482,007	488,150	494,446	500,899
ENGINEERING - ADMINISTRATION										
<u>Operating Revenues</u>										
Inspection Shed Rent	17,000	17,340	18,041	18,401	18,861	19,333	19,816	20,312	20,819	21,340
Internal cost recovery	148,000	151,330	157,444	160,593	164,607	168,723	172,941	177,264	181,696	186,238
Leaseback Revenue	15,000	21,105	21,958	22,397	22,957	23,531	24,119	24,722	25,340	25,973
Total Operating Revenues	180,000	189,775	197,442	201,391	206,426	211,586	216,876	222,298	227,855	233,552
<u>Operating Expenses</u>										
Sick leave	4,000	0	0	0	0	0	0	0	0	0
Salaries	450,000	886,000	930,854	954,125	977,978	1,002,428	1,027,488	1,027,488	1,027,488	1,027,488
Long Service Leave	15,000	22,150	23,271	23,853	24,449	25,061	25,687	25,687	25,687	25,687
Superannuation	45,000	86,274	88,431	90,642	92,908	95,231	97,611	97,611	97,611	97,611
Workers Compensation	35,000	44,749	46,915	48,088	49,290	50,522	51,785	51,785	51,785	51,785
RMS Admin Salaries inc oncosts	170,000	149,813	157,397	161,332	165,365	169,500	173,737	173,737	173,737	173,737
Vehicle Expenses	65,280	126,000	131,090	133,712	137,055	140,481	143,993	147,593	151,283	155,065
Subscriptions	0	0	0	0	0	0	0	0	0	0
Consultant	150,000	20,000	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Printing & Stationery	2,000	2,040	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Engineering Office Expenses	14,000	14,280	14,857	15,154	15,533	15,921	16,319	16,727	17,145	17,574
Engineers Equip M & R	2,000	2,040	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Cobar Depot M & R	116,000	118,320	123,100	125,562	128,701	131,919	135,217	138,597	142,062	145,614
Eubalong Depot M & R	15,000	15,300	15,918	16,236	16,642	17,058	17,485	17,922	18,370	18,829
Telephone and Data Connectivity	0	0	0	0	0	0	0	0	0	0
Advertising	27,000	0	0	0	0	0	0	0	0	0
Total Operating Expenses	1,110,280	1,486,966	1,556,887	1,594,259	1,634,115	1,674,968	1,716,843	1,725,356	1,734,082	1,743,026

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Sick Leave	9,000	0	0	0	0	0	0	0	0	0	0
Salaries Workshop	120,000	122,700	125,154	127,657	130,210	132,814	135,471	138,180	140,944	143,763	146,638
Long Service Leave - Workshop	12,000	12,270	3,129	3,191	3,255	3,320	3,387	3,455	3,524	3,594	3,666
Apprentice Travel & Training	1,000	10,618	10,831	11,047	11,268	11,550	11,839	12,135	12,438	12,749	13,068
Vehicle Expenses	18,000	18,000	18,360	18,727	19,102	19,579	20,069	20,570	21,085	21,612	22,152
Superannuation	46,000	47,035	48,211	49,416	50,652	51,918	53,216	54,546	55,910	57,308	58,740
Workers Compensation	32,000	8,190	7,942	8,112	8,285	8,462	8,643	8,828	9,017	9,210	9,407
Building M & R	16,000	16,320	16,646	16,979	17,319	17,752	18,196	18,651	19,117	19,595	20,085
Telephones inc Data Connectivity	10,000	0	0	0	0	0	0	0	0	0	0
Loose Tools and Workshop											
Consumables	63,000	64,260	65,545	66,856	68,193	69,898	71,646	73,437	75,273	77,154	79,083
Depreciation	63,000	80,300	63,000	63,000	63,000	63,000	63,000	63,000	63,002	63,003	63,004
Total Operating Expenses	390,000	379,694	358,818	364,986	371,284	378,294	385,465	392,801	400,308	407,987	415,843
STORES OPERATIONS											
Operating Revenues											
Stores Recovery	83,000	84,868	86,565	88,296	90,062	91,863	93,701	95,575	97,486	99,436	101,425
Total Operating Revenues	83,000	84,868	86,565	88,296	90,062	91,863	93,701	95,575	97,486	99,436	101,425
Operating Expenses											
Sick Leave	0	0	0	0	0	0	0	0	0	0	0
Salaries	66,000	67,485	68,835	70,211	71,616	73,048	74,509	75,999	77,519	79,069	80,651
Long Service Leave	1,000	1,687	1,721	1,755	1,790	1,826	1,863	1,900	1,938	1,977	2,016
Superannuation	11,000	6,571	6,539	6,670	6,803	6,940	7,078	7,220	7,364	7,512	7,662
Workers Compensation	4,000	3,408	3,409	3,539	3,682	3,830	3,975	4,125	4,277	4,435	4,595
Telephones	1,000	500	510	520	531	544	557	571	586	600	615
Total Operating Expenses	83,000	79,652	81,074	82,696	84,350	86,039	87,763	89,521	91,314	93,143	95,009
ADMINISTRATION											
Total Operating Revenues	5,469,353	6,009,486	6,103,371	6,237,278	6,374,159	6,532,092	6,693,944	6,859,814	7,029,801	7,204,008	7,382,539
Total Operating Expenses	7,700,337	9,083,014	9,077,770	9,203,792	9,339,267	9,566,482	9,844,356	10,038,028	10,242,331	10,451,716	10,663,512
SURPLUS / (DEFICIT)	-2,230,984	-3,073,529	-2,974,398	-2,966,514	-2,965,108	-3,034,391	-3,150,411	-3,178,214	-3,212,529	-3,247,708	-3,280,973
PUBLIC ORDER & SAFETY											
Operating Expenses											
Fire and Rescue NSW	30,000	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920
Total Operating Expenses	30,000	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920
RURAL FIRE SERVICES											
Operating Revenues											
Emergency Levy Grant	39,000	93,000	126,929	129,467	132,057	135,358	138,742	142,211	145,766	149,410	153,145
Appliances Grant	122,000	124,440	126,929	133,712	136,386	139,796	143,291	146,873	150,545	154,309	158,166
M and R	126,000	128,520	131,090	133,712	136,386	139,796	143,291	146,873	150,545	154,309	158,166
Hazard Reduction	8,000	6,000	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384
Total Operating Revenues	295,000	351,960	364,139	369,422	374,810	381,681	388,723	395,941	403,339	410,923	418,696
Operating Expenses											
M and R	132,000	128,520	131,090	133,712	136,386	139,796	143,291	146,873	150,545	154,309	158,166

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Leasback Revenue	3,000	3,015	3,075	3,137	3,200	3,280	3,362	3,446	3,532	3,620	3,710
Total Operating Revenues	2,755,000	3,252,515	3,409,565	3,867,757	3,949,612	4,048,352	4,149,561	4,253,300	4,359,632	4,468,623	4,580,339
NURSING HOME											
Operating Expenses											
Sick Leave	38,959	39,738	1,537,500	1,575,938	1,615,336	1,655,719	1,697,112	1,739,540	1,783,029	1,827,604	1,873,294
Salaries -	1,500,000	1,500,000	45,900	46,818	47,754	48,948	50,172	51,426	52,712	54,030	55,380
Vehicle Expenses	45,912	45,000	146,063	149,714	153,457	157,293	161,226	165,256	169,388	173,622	177,963
Superannuation	133,452	136,321	69,188	70,917	72,690	74,507	76,370	78,279	80,236	82,242	84,298
Workers Compensation	76,499	78,029	0	0	0	0	0	0	0	0	0
Advertising	0	0	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Building Maintenance	90,576	50,000	51,488	53,568	54,640	56,006	57,406	58,841	60,312	61,820	63,365
Food Supplies	50,479	3,015	3,136	3,199	3,263	3,345	3,428	3,514	3,602	3,692	3,784
Internet	3,015	962	981	1,000	1,020	1,046	1,072	1,099	1,126	1,154	1,183
Linen & Bedding	943	9,769	9,964	10,164	10,367	10,626	10,892	11,164	11,443	11,729	12,022
Laundry Costs	9,577	3,635	3,708	3,782	3,858	3,954	4,053	4,154	4,258	4,365	4,474
Medical Supplies	3,564	15,319	15,625	15,938	16,257	16,663	17,080	17,507	17,944	18,393	18,853
Personal Items	15,019	362	369	376	384	394	403	413	424	434	445
Pharmaceuticals	355	80	82	83	85	89	91	93	96	98	100
Postage	80	3,876	3,954	4,033	4,113	4,216	4,321	4,430	4,540	4,654	4,770
Printing & Stationery	3,800	424	433	441	450	462	473	485	497	509	522
Recreation Aids	416	4,036	4,117	4,200	4,284	4,391	4,500	4,613	4,728	4,846	4,968
Subscriptions	3,957	8,085	8,247	8,412	8,580	8,795	9,014	9,240	9,471	9,708	9,950
Sundries	7,927	14,052	14,333	14,619	14,912	15,284	15,666	16,058	16,460	16,871	17,293
Plant & Equipment Maintenance	13,776	1,255	1,280	1,306	1,332	1,365	1,400	1,470	1,470	1,507	1,545
Furniture & Fittings Maintenance	1,231	32,112	32,755	33,410	34,078	34,930	35,803	36,698	37,616	38,556	39,520
Gardens & Grounds Maintenance	31,483	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Telephone	1,255	58,650	59,823	61,019	62,240	63,796	65,391	67,026	68,701	70,419	72,179
Administration charges	57,600	34,264	34,949	35,648	36,361	37,270	38,202	39,157	40,136	41,139	42,168
Training & Conferences	33,592	12,569	12,821	13,077	13,338	13,672	14,014	14,364	14,723	15,091	15,469
Cleaning Materials	12,323	23,661	24,135	24,617	25,110	25,737	26,381	27,040	27,716	28,409	29,119
Public Liability Premium	23,197	0	0	0	0	0	0	0	0	0	0
Staff Immunisations	0	197,264	197,264	197,264	197,264	197,264	197,264	197,264	197,264	197,264	197,264
Depreciation	47,000	150,000	150,000	250,000	256,250	262,656	269,223	275,953	282,852	289,923	297,171
Incremental Costs - new beds	150,000	2,449,090	2,495,444	2,647,172	2,706,403	2,769,131	2,833,428	2,899,332	2,966,883	3,036,124	3,107,095
Total Operating Expenses	2,167,025	2,449,090	2,495,444	2,647,172	2,706,403	2,769,131	2,833,428	2,899,332	2,966,883	3,036,124	3,107,095
HOSTEL											
Operating Expenses											
Salaries and on costs	550,000	562,375	576,434	590,845	605,616	620,757	636,276	652,183	668,487	685,199	702,329
Superannuation	42,977	53,426	54,761	56,130	57,534	58,972	60,446	61,957	63,506	65,094	66,721
Workers Compensation	22,284	25,307	25,940	26,588	27,253	27,934	28,632	29,348	30,082	30,834	31,605
Advertising	0	0	0	0	0	0	0	0	0	0	0
Building Maintenance	57,920	59,078	60,260	61,465	62,694	64,262	65,868	67,515	69,203	70,933	72,706
Food Supplies	48,924	49,902	50,901	51,919	52,957	54,281	55,638	57,029	58,455	59,916	61,414
Internet	3,015	3,075	3,136	3,199	3,263	3,345	3,428	3,514	3,602	3,692	3,784
Laundry Costs	8,220	8,384	8,552	8,723	8,898	9,120	9,348	9,582	9,821	10,067	10,318

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Medical Supplies	3,515	3,657	3,730	3,804	3,899	3,997	4,097	4,199	4,304	4,412
Personal Items	9,276	9,651	9,844	10,041	10,292	10,549	10,813	11,083	11,360	11,644
Pharmaceuticals	355	369	376	384	394	403	413	424	434	445
Podiatry Costs	15,540	16,168	16,491	16,821	17,242	17,673	18,114	18,567	19,031	19,507
Printing & Stationery	3,853	4,009	4,089	4,171	4,275	4,382	4,492	4,604	4,719	4,837
Recreation Aids	547	558	580	592	607	622	637	653	669	686
Subscriptions	3,957	4,117	4,200	4,284	4,391	4,500	4,613	4,728	4,846	4,968
Sundries	123	128	130	133	136	140	143	147	150	154
Plant & Equipment Maintenance	14,103	14,672	14,966	15,265	15,647	16,038	16,439	16,850	17,271	17,703
Furniture & Fittings Maintenance	653	666	693	707	725	743	762	781	800	820
Gardens & Grounds Maintenance	30,304	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Telephone	1,255	15,000	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Public Liability	23,197	24,135	24,617	25,110	25,737	26,381	27,040	27,716	28,409	29,119
Training & Conferences	18,048	18,409	19,153	19,536	20,024	20,525	21,038	21,564	22,103	22,655
Cleaning Materials	11,929	12,168	12,660	12,913	13,236	13,566	13,906	14,253	14,610	14,975
Internal Administration	35,007	59,823	61,019	62,240	63,796	65,391	67,026	68,701	70,419	72,179
Depreciation	47,120	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Total Operating Expenses	952,121	1,009,516	1,039,832	1,063,356	1,089,140	1,115,569	1,142,658	1,170,424	1,198,885	1,228,057

LILLIANE BRADY VILLAGE SUMMARY										
Total Operating Revenues	2,755,000	3,409,565	3,867,757	3,949,612	4,048,352	4,149,561	4,253,300	4,359,632	4,468,623	4,580,339
Total Operating Expenses	3,119,147	3,458,606	3,687,003	3,769,759	3,858,271	3,948,996	4,041,990	4,137,308	4,235,009	4,335,152
SURPLUS / (DEFICIT)	-364,147	-206,091	180,753	179,853	190,081	200,565	211,310	222,325	233,614	245,186

CHILDRENS SERVICES

CCS IHC	1,300,000	0	0	0	0	0	0	0	0	0
PPF IHC	296,000	277,440	282,989	288,649	295,865	303,261	310,843	318,614	326,579	334,744
CCS FDC BH	746,000	1,020,000	1,040,400	1,061,208	1,087,738	1,114,932	1,142,805	1,171,375	1,200,659	1,230,676
CCS FDC BH										
PPF FDC -COBAR	148,000	234,600	239,292	244,078	250,180	256,434	262,845	269,416	276,152	283,055
PPF FDC -BH	11,000									
START UP CONT	60,000									
LOUTH GRANT	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Educator Levy- Cobar	7,000	29,580	30,172	30,775	31,544	32,333	33,141	33,970	34,819	35,690
Educator Levy- Broken Hill	1,000									
Stationery sales	3,000	0	0	0	0	0	0	0	0	0
Other income	13,050									
Leaseback Revenue	3,000	3,015	3,137	3,200	3,280	3,362	3,446	3,532	3,620	3,710
Total Operating Revenues	2,575,000	1,667,065	1,715,989	1,747,909	1,788,607	1,830,322	1,873,080	1,916,907	1,961,830	2,007,875

Operating Expenses

Sick Leave	4,000	0	0	0	0	0	0	0	0	0
Salaries	211,000	250,000	249,223	255,953	262,852	269,423	276,159	283,063	290,139	297,393
Superannuation	20,000	32,300	23,676	24,316	24,971	25,595	26,235	26,891	27,563	28,252
Workers Compensation	11,000	15,232	12,280	12,612	12,952	13,276	13,608	13,948	14,297	14,654
Long Service Leave	0	8,500	6,231	6,399	6,571	6,736	6,904	7,077	7,253	7,435

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Salaries BH	15,000	90,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Vehicle Expenses	47,000	60,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
CCS IHC	1,263,000	500,000	510,000	520,200	530,604	543,869	557,466	571,402	585,688	600,330	615,338
CCS FDC COBAR	673,000	500,000	510,000	520,200	530,604	543,869	557,466	571,402	585,688	600,330	615,338
CCS FDC BH	43,000										
Travelling Costs	5,000	45,000	45,900	46,818	47,754	48,948	50,172	51,426	52,712	54,030	55,380
Training & Conferences	6,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Advertising	1,000	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Buildings M & R	20,000	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Equipment Expenses	13,000	40,000	40,800	41,616	42,448	43,510	44,597	45,712	46,855	48,026	49,227
Electricity	0	6,000	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384
Postage, Printing & Stationery	6,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Computer Agreement	1,000	4,000	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923
Subscriptions & Membership	6,000	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Telephone	6,000	3,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Rental and Admin	31,000	31,620	32,252	32,897	33,555	34,394	35,254	36,135	37,039	37,965	38,914
Rental Louth BH costs		10,000	87,748	87,103	86,445	88,606	90,821	93,092	95,419	97,805	100,250
Office Expenses		1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Total Operating Expenses	2,382,300	1,639,652	1,642,282	1,681,971	1,719,852	1,757,808	1,801,253	1,845,785	1,891,429	1,938,215	1,986,170
AFTER SCHOOL CARE											
Operating Revenues											
Operational Subsidy			0	0	0	0	0	0	0	0	0
After School Care - Fees	29,931	120,000	122,400	124,848	127,345	130,529	133,792	137,137	140,565	144,079	147,681
Child Care Benefit	77,035	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	106,965	120,000	122,400	124,848	127,345	130,529	133,792	137,137	140,565	144,079	147,681
Operating Expenses											
Sick Leave											
Salaries	104,000	105,000	107,625	110,316	113,074	115,900	118,798	121,768	124,812	127,932	131,131
Long Service Leave	85	2,625	2,691	2,758	2,827	2,898	2,970	3,044	3,120	3,198	3,278
Superannuation	7,776	10,224	10,224	10,480	10,742	11,011	11,286	11,568	11,857	12,154	12,457
Workers Compensation	4,952	5,303	5,892	6,040	6,191	6,346	6,504	6,667	6,833	7,004	7,179
Advertising	0	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Rental	1,733	6,200	6,324	6,450	6,579	6,744	6,913	7,085	7,263	7,444	7,630
Equipment Expenses	31,915	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Printing	0	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Telephone	284	0	0	0	0	0	0	0	0	0	0
Total Operational Expenses	150,745	146,353	150,096	153,731	157,453	161,389	165,424	169,560	173,799	178,144	182,597
CHILDRENS SERVICES SUMMARY											
Total Operating Revenues	2,681,965	1,787,065	1,807,095	1,840,837	1,875,254	1,919,135	1,964,114	2,010,217	2,057,472	2,105,909	2,155,556
Total Operating Expenses	2,533,045	1,786,005	1,792,378	1,835,702	1,872,305	1,919,197	1,966,677	2,015,344	2,065,228	2,116,359	2,168,768
SURPLUS / (DEFICIT)	148,920	1,060	14,717	5,135	2,949	-62	-2,564	-5,128	-7,756	-10,450	-13,211

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

Forecast	Budget									
	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
FITNESS CENTRE & YOUTH SERVICES										
Operating Revenues										
Equipment Hire	0	0	1,530	1,561	1,600	1,640	1,681	1,723	1,766	1,810
Games Room Fees	0	0	0	0	0	0	0	0	0	0
Gymnasium Fees	16,000	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164
Indoor Sports Centre Fees	15,000	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164
Sauna Fees	2,000	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Squash Court Hire	5,000	5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033
Stadium Hire	2,000	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Tennis Court Hire	0	100	102	104	107	109	112	115	118	121
Chocolate Machine Commission	0	100	102	104	107	109	112	115	118	121
Lease Cobar Mobile Children's Services	6,000	0	0	0	0	0	0	0	0	0
Kiosk / Shop Sales	23,000	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164
Telephone Income	0	0	0	0	0	0	0	0	0	0
Grant - Youth Week	2,000	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Grant - Life Skills	16,000	18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718
Operating grant	27,000	0	0	0	0	0	0	0	0	0
Youth Council Income	4,000	0	0	0	0	0	0	0	0	0
Total Operating Revenues	118,000	105,700	107,814	109,970	112,720	115,538	118,426	121,387	124,421	127,532
Operating Expenses										
Cleaning Wages	29,000	40,000	41,000	42,025	43,076	44,153	45,256	46,388	47,547	48,736
Cleaning Long Service Leave	0	1,000	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218
Cleaning Superannuation	1,000	3,895	3,992	4,092	4,194	4,299	4,407	4,517	4,630	4,746
Cleaning Workers Compensation	1,000	1,866	1,912	1,960	2,009	2,059	2,111	2,163	2,218	2,273
Sick Leave	6,000	0	0	0	0	0	0	0	0	0
Salaries	160,000	175,000	179,375	183,859	188,456	193,167	197,996	202,946	208,020	213,221
Long Service Leave	3,000	4,375	4,484	4,596	4,711	4,829	4,950	5,074	5,201	5,331
Superannuation	16,000	17,041	17,467	17,903	18,351	18,810	19,280	19,762	20,256	20,762
Workers Compensation	9,000	8,348	8,556	8,770	8,990	9,214	9,445	9,681	9,923	10,171
Advertising	0	1,010	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207
Equipment - Games Room	1,000	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Internet Access	0	250	255	260	267	273	280	287	294	302
Kiosk & Shop Expenses	25,000	16,250	16,575	16,907	17,329	17,762	18,206	18,662	19,128	19,606
Sundry Administration Expenses	0	0	0	0	0	0	0	0	0	0
Youth Week - Activities	8,000	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Youth Centre M & R	68,000	74,000	67,107	68,344	70,053	71,804	73,599	75,439	77,325	79,258
Telephone	6,000	6,000	6,120	6,242	6,398	6,558	6,722	6,890	7,063	7,239
Youth Council Contribution	0	0	4,590	4,682	4,799	4,919	5,042	5,168	5,297	5,429
Cleaning Materials	0	0	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Start up expenditure and mini program	0	80,000	0	0	0	0	0	0	0	0
Indoor Sports Expenses	6,000	0	7,140	7,283	7,465	7,651	7,843	8,039	8,240	8,446
Depreciation	100,621	114,167	159,000	159,000	159,000	159,000	159,000	159,000	159,000	159,001
Total Operating Expenses	446,621	242,625	525,524	534,258	543,639	553,255	563,111	573,214	583,570	594,185

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

Forecast	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Construction Certificates	13,260	13,525	13,796	14,072	14,423	14,784	15,154	15,532	15,921	16,319
Local Development Application	6,120	6,242	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
LDA Plan Reform Levy	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Section 149 Certificates	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617	31,382
Building Certificates	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Outstanding Orders	0	0	0	0	0	0	0	0	0	0
Section 68 Approvals	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Section 96 LDA Modifications	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Occupation Certificate	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Advertising	3,000	3,060	3,121	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Swimming Pool Certificate	1,000	1,020	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Sec 94A Contributions	300,000	100,000	102,000	104,040	106,641	109,307	112,040	114,841	117,712	120,655
Total Operating Revenues	363,240	164,505	167,795	171,151	175,430	179,815	184,311	188,918	193,641	198,482
Operating Expenses										
Sick Leave	0	0	0	0	0	0	0	0	0	0
Salaries	163,493	171,351	175,635	180,026	184,527	189,140	193,868	198,715	203,683	208,775
Long Service Leave	5,333	4,179	4,391	4,501	4,613	4,728	4,847	4,968	5,092	5,219
Superannuation	15,751	16,278	16,685	17,102	17,530	17,968	18,417	18,878	19,350	19,834
Workers Compensation	14,609	7,711	7,904	8,101	8,304	8,511	8,724	8,942	9,166	9,395
Subscriptions	983	1,022	1,043	1,064	1,090	1,118	1,145	1,174	1,203	1,234
Total Operating Expenses	189,450	200,647	205,658	210,794	216,064	221,465	227,002	232,677	238,494	244,456
PUBLIC CEMETERIES										
Operating Revenues										
Cemetery Fees	24,733	25,228	25,733	26,772	27,441	28,127	28,831	29,551	30,290	31,047
Total Operating Revenues	24,733	25,228	25,733	26,772	27,441	28,127	28,831	29,551	30,290	31,047
Operating Expenses										
Cobar - Maintenance	61,000	62,220	64,734	66,028	67,679	69,371	71,105	72,883	74,705	76,573
Cobar - Grave Digging	76,000	77,520	80,652	82,265	84,321	86,430	88,590	90,805	93,075	95,402
Village - Maintenance	4,000	4,080	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Depreciation	8,000	8,418	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500
Total Operating Expenses	149,000	152,238	158,130	161,123	164,939	168,849	172,858	176,967	181,179	185,496
PUBLIC CONVENIENCES										
Operating Expenses										
Graffiti Removal Public Toilets	0	0	0	0	0	0	0	0	0	0
Toilets - Euabalong	5,000	5,100	5,306	5,412	5,547	5,686	5,828	5,974	6,123	6,276
Toilets - Mt Hope	3,000	3,060	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Toilet - Drummond Park	31,000	31,620	32,252	33,555	34,394	35,254	36,135	37,039	37,965	38,914
Toilet - Ward Oval	14,000	14,280	14,857	15,154	15,533	15,921	16,319	16,727	17,145	17,574
Toilet - Dalton Park	15,000	15,300								
Toilets - Cemetery	8,000	8,160	8,490	8,659	8,876	9,098	9,325	9,558	9,797	10,042
Toilets - Marshall Street	9,000	9,180	9,551	9,742	9,985	10,235	10,491	10,753	11,022	11,298
Toilets - Newey Rec Area	13,000	13,260	13,796	14,072	14,423	14,784	15,154	15,532	15,921	16,319

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

Forecast	2020-2021		2021-2022		2022-2023		2023-2024		2024-2025		2025-2026		2026-2027		2027-2028		2028-2029		2029-2030		
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Admissions	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614	25,224	25,847	26,474	27,106	27,743	28,385	29,032	29,684	30,341	31,004	31,672
Season Tickets	46,000	40,800	41,616	42,448	43,510	44,597	45,712	46,855	48,026	49,227	50,458	51,719	53,011	54,334	55,688	57,073	58,489	59,936	61,415	62,926	64,469
Recovery from Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	76,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841	75,688	77,581	79,511	81,488	83,511	85,580	87,695	89,856	92,064	94,319	96,622
Operating Expenses																					
Electricity	55,000	57,222	58,366	59,534	61,022	62,548	64,111	65,714	67,357	69,041	70,764	72,526	74,327	76,168	78,049	80,000	82,021	84,122	86,304	88,567	90,912
Contract	223,000	226,000	231,000	235,500	241,388	247,422	253,608	259,948	266,447	273,108	279,932	286,943	294,144	301,545	309,146	316,947	324,948	333,149	341,550	350,151	358,952
Maintenance	70,000	71,400	74,285	75,770	77,665	79,606	81,596	83,636	85,727	87,870	90,065	92,314	94,618	96,978	99,394	101,866	104,394	106,978	109,618	112,314	115,066
Water Costs	26,000	27,050	27,591	28,143	28,847	29,568	30,307	31,065	31,841	32,638	33,456	34,295	35,155	36,036	36,938	37,861	38,805	39,770	40,756	41,763	42,791
Water Slide M & R	1,000	1,020	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255	1,285	1,315	1,345	1,375	1,405	1,435	1,465	1,495	1,525	1,555	1,585
Chemicals	1,000	1,020	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255	1,285	1,315	1,345	1,375	1,405	1,435	1,465	1,495	1,525	1,555	1,585
Telephone	1,000	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255	1,285	1,315	1,345	1,375	1,405	1,435	1,465	1,495	1,525	1,555	1,585
Plant & Equipment Maintenance	22,000	22,889	23,347	23,814	24,409	25,019	25,645	26,286	26,943	27,616	28,304	29,007	29,725	30,458	31,206	31,969	32,747	33,540	34,348	35,171	36,009
Funded programs	7,000																				
Rates & Insurance	24,000	24,970	25,469	25,978	26,628	27,294	27,976	28,675	29,392	30,127	30,880	31,651	32,440	33,248	34,075	34,921	35,786	36,671	37,576	38,501	39,446
Depreciation	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Total Operating Expenses	550,000	554,080	563,242	571,986	583,286	594,868	606,740	618,908	631,381	644,167	657,271	670,704	684,467	698,560	712,993	727,766	742,889	758,362	774,195	790,300	806,777
HERITAGE WORKS																					
Operating Revenues																					
Grant - Heritage Activation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grant - Heritage Works	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses																					
Heritage Advisor	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PARKS, GARDENS & RESERVES																					
Operating Revenues																					
Leases and Licenses	4,000	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923	5,044	5,168	5,295	5,425	5,557	5,691	5,828	5,968	6,109	6,252	6,398
Ward Oval Fees inc lights	9,000	17,000	20,000	20,400	20,910	21,433	21,969	22,518	23,081	23,658	24,249	24,854	25,474	26,109	26,759	27,424	28,104	28,800	29,511	30,238	31,000
Capital Grants and Contributions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	13,000	21,080	24,162	24,645	25,261	25,892	26,540	27,203	27,883	28,580	29,293	30,022	30,767	31,528	32,304	33,095	33,901	34,723	35,561	36,415	37,285
Operating Expenses																					
Acacia Park	5,000	13,260	13,525	13,796	14,141	14,494	14,856	15,228	15,609	15,999	16,388	16,786	17,193	17,609	18,037	18,470	18,909	19,354	19,805	20,261	20,729
Apex Park	5,000	24,480	24,970	25,469	26,106	26,758	27,427	28,113	28,816	29,536	30,271	31,021	31,786	32,557	33,344	34,147	34,966	35,791	36,623	37,461	38,315
Dalton Park	25,000	36,000	37,454	38,203	39,159	40,138	41,141	42,170	43,224	44,304	45,414	46,549	47,709	48,894	50,104	51,339	52,599	53,884	55,194	56,529	57,889
Drummond Park	18,000	25,000	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767	31,536	32,323	33,128	33,951	34,791	35,649	36,526	37,421	38,334	39,265	40,214
Great Heritage Park	90,000	90,000	93,636	95,509	97,896	100,344	102,852	105,424	108,059	110,761	113,529	116,363	119,263	122,229	125,261	128,359	131,523	134,753	138,049	141,411	144,839
Lions Park	35,000	25,000	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767	31,536	32,323	33,128	33,951	34,791	35,649	36,526	37,421	38,334	39,265	40,214
Mulga Place Park	3,000	5,000	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,306	6,463	6,624	6,789	6,957	7,129	7,305	7,484	7,666	7,851	8,039
Total Operating Expenses	2,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,306	6,463	6,624	6,789	6,957	7,129	7,305	7,484	7,666	7,851	8,039

COBAR SHIRE COUNCIL

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Budget Summary - All Funds 2020-2029

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Newey	12,000	36,720	37,454	38,203	39,159	40,138	41,141	42,170	43,224	44,304
Bathurst Street Reserve	12,000	16,320	16,646	16,979	17,404	17,839	18,285	18,742	19,211	19,691
Ward Oval	136,000	76,500	78,030	79,591	81,580	83,620	85,710	87,853	90,049	92,301
Euabalong Park	22,000	11,720	11,444	11,673	11,965	12,264	12,571	12,885	13,207	13,537
Euabalong Sports Ground	30,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Euabalong West Park	6,000	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923
Nymagee Park	4,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Jandra Estate Park	1,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Madden St	0	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Willga Cres	4,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Euabalong Racecourse Complex	10,000	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384
Mount Hope Racecourse	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Morell Park	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Old Reservoir	3,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Skate Park	0	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Admin Building Garden	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Tilpa Weir	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Town Approaches	8,000	8,160	8,323	8,490	8,702	8,919	9,142	9,371	9,605	9,845
Crown Lands	2,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Tom Knight (Water)	25,000	25,520	26,030	26,551	27,215	27,895	28,593	29,307	30,040	30,791
Crown Lands Project	100,000	0	0	0	0	0	0	0	0	0
Little Tassie	3,000	8,160	8,323	8,490	8,702	8,919	9,142	9,371	9,605	9,845
Depreciation	240,000	242,813	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,001
Total Operating Expenses	812,000	696,813	711,322	720,748	732,767	745,086	757,713	770,656	783,922	797,521
RECREATION & CULTURE SUMMARY										
Total Operating Revenues	241,600	224,910	231,868	236,306	241,963	247,762	253,706	259,799	266,044	272,445
Total Operating Expenses	2,309,000	2,373,226	2,410,772	2,448,539	2,493,203	2,538,983	2,585,909	2,634,007	2,683,308	2,733,846
SURPLUS / (DEFICIT)	-2,067,400	-2,148,316	-2,178,903	-2,212,234	-2,251,240	-2,291,221	-2,332,202	-2,374,208	-2,417,264	-2,461,401
MINING MANUFACTURING & CONSTRUCTION										
SUNDRY APPROVALS										
Operating Revenues	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Building Industry L S Levy	50,000	0	0	0	0	0	0	0	0	0
Gravel Pit Licencing	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	100,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Operating Expenses	48,500	49,470	50,459	51,469	52,755	54,074	55,426	56,812	58,232	59,688
Long Service Levy	0	0	0	0	0	0	0	0	0	0
Other Construction Expenses	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	48,500	49,470	50,459	51,469	52,755	54,074	55,426	56,812	58,232	59,688
LANDFILL RESTORATION										
Operating Expenses	3,500	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372	4,481
Landfill- Provisions	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	3,500	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372	4,481

COBAR SHIRE COUNCIL

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Budget Summary - All Funds 2020-2029

Forecast	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Street Signs Replacement	6,120	6,242	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
Street Signs Maintenance	7,140	7,283	7,428	7,577	7,766	7,961	8,160	8,364	8,573	8,787
Bicycle Path Lerida Road	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Bus Shelters	0	0	0	0	0	0	0	0	0	0
Christmas Decoration Installation	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Tree Program	0	0	0	0	0	0	0	0	0	0
<u>NYMAGEE STREETS</u>										
Urban Streets - Unsealed	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Urban Streets - Sealed	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Street Signs Maintenance	0	0	0	0	0	0	0	0	0	0
<u>EUABALONG STREETS</u>										
Urban Streets - Unsealed	21,420	21,848	22,285	22,731	23,259	23,882	24,479	25,091	25,718	26,361
Urban Streets - Sealed	33,660	34,333	35,020	35,720	36,613	37,529	38,467	39,428	40,414	41,425
Street Signs Maintenance	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
<u>EUABALONG WEST STREETS</u>										
Urban Streets - Unsealed	6,120	6,242	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
Urban Streets - Sealed	12,240	12,485	12,734	12,989	13,314	13,647	13,988	14,338	14,696	15,063
Street Signs Maintenance	0	0	0	0	0	0	0	0	0	0
<u>MOUNT HOPE STREETS</u>										
Urban Streets - Unsealed	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Urban Streets - Sealed	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Street Signs Maintenance	0	0	2,000	0	0	0	0	0	0	0
Depreciation	380,000	445,000	445,000	445,000	445,000	445,000	445,000	445,000	445,000	445,000
Total Operating Expenses	538,100	658,853	663,050	665,412	670,922	676,571	682,360	688,294	694,827	701,445
<u>SHIRE RURAL ROADS</u>										
Flood Damage	0	0	0	0	0	0	0	0	0	0
All Shire Roads	1,650,000	1,783,000	1,818,660	1,855,033	1,901,409	1,948,944	1,997,668	2,047,610	2,098,800	2,151,270
Depreciation	3,184,100	3,247,782	3,312,738	3,378,992	3,463,467	3,550,054	3,638,805	3,729,775	3,823,020	3,918,595
Total Operating Expenses	4,834,100	5,030,782	5,131,398	5,234,026	5,364,876	5,498,998	5,636,473	5,777,385	5,921,820	6,069,865
<u>STATE ROADS</u>										
Operating Revenues	891,480	909,310	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123
State Roads Contract - RMCC	874,000	891,480	909,310	927,496	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123
Total Operating Revenues	1,765,480	1,800,790	1,836,812	1,873,542	1,939,394	1,987,878	2,037,576	2,088,514	2,140,728	2,194,246
Operating Expenses	874,000	891,480	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123
State Roads Contract - RMCC	874,000	891,480	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123
Total Operating Expenses	1,748,000	1,782,960	1,854,992	1,892,092	1,939,394	1,987,878	2,037,576	2,088,514	2,140,728	2,194,246

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	Forecast	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Commercial	426,895	1,739,378	1,782,862	1,827,434	1,873,120	1,919,948	1,967,947	2,017,145	2,067,574	2,119,263	2,172,245
Pensioner Abandonments	-44,774	-45,938	-47,087	-48,264	-49,470	-50,707	-51,975	-53,274	-54,606	-55,971	-57,370
Extra Charges	-39,868	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905
Legal Costs Rate Recovery	22,240	40,290	42,707	45,270	47,986	49,186	50,415	51,676	52,968	54,292	55,649
Pensioner Rate Subsidy	34,822	-25,266	-25,898	-26,545	-27,209	-27,889	-28,586	-29,301	-30,033	-30,784	-31,554
Grants											
Financial Assist Grant	4,182,707	4,395,904	4,483,822	4,573,499	4,664,968	4,781,593	4,901,133	5,023,661	5,149,252	5,277,984	5,409,933
	8,197,464	8,493,211	8,685,995	8,883,243	9,085,064	9,313,213	9,547,066	9,786,765	10,032,457	10,284,291	10,542,422
Total Operating Revenues											
GENERAL PURPOSE REVENUES SUMMARY											
Total Operating Revenues	8,197,464	8,493,211	8,685,995	8,883,243	9,085,064	9,313,213	9,547,066	9,786,765	10,032,457	10,284,291	10,542,422
SURPLUS / (DEFICIT)											
TOTAL REVENUE	36,240,192	53,976,898	60,715,274	56,106,047	37,079,419	37,460,301	38,559,427	38,977,251	40,113,082	40,568,529	41,394,083
TOTAL EXPENSES	31,716,411	34,333,330	36,433,332	37,411,623	37,558,829	38,804,878	39,115,712	40,255,662	40,716,009	41,750,782	42,543,439
SURPLUS / (DEFICIT)	4,523,781	19,643,568	24,281,942	18,694,424	-479,410	-1,344,577	-556,285	-1,278,410	-602,927	-1,182,253	-1,149,356
check total	4,523,781	19,643,568	24,281,942	18,694,424	-479,410	-1,344,577	-556,285	-1,278,410	-602,927	-1,182,253	-1,149,356
check total	0	0	0	0	0	0	0	0	0	0	0
Summary of General Fund											
GOVERNANCE	3,090,500	19,720,311	24,628,285	19,436,208	-566,137	-680,540	-595,304	-610,436	-725,947	-641,846	-658,142
CORPORATE SUPPORT	-2,230,984	-3,073,329	-2,974,398	-2,966,514	-2,965,108	-3,034,391	-3,150,411	-3,178,214	-3,212,529	-3,247,708	-3,280,973
PUBLIC ORDER & SAFETY	-277,116	-430,892	-562,587	-573,591	-584,827	-598,536	-612,589	-626,992	-639,036	-651,380	-664,034
PUBLIC HEALTH	-221,200	-229,093	-234,505	-240,285	-246,208	-252,364	-258,673	-265,139	-271,768	-278,562	-285,526
ENVIRONMENT	195,717	151,556	103,870	156,646	109,524	160,812	112,132	163,485	114,872	166,294	167,752
COMMUNITY SERVICES & EDUCATION	-528,848	-415,655	-475,835	-200,036	-209,485	-208,901	-207,717	-206,503	-205,259	-203,984	-202,678
HOUSING AND COMMUNITY AMENITIES	-218,824	-55,220	-280,040	-283,469	-286,991	-290,203	-293,496	-296,871	-300,330	-303,876	-307,509
RECREATION AND CULTURE	-2,067,400	-2,070,736	-2,148,316	-2,178,903	-2,212,234	-2,251,240	-2,291,221	-2,332,202	-2,374,208	-2,417,264	-2,461,401
MINING & MANUFACTURING	48,000	57,859	-2,184	-2,228	-2,272	-2,329	-2,388	-2,447	-2,508	-2,571	-2,635
TRANSPORT & COMMUNICATION	-1,722,361	-2,719,521	-2,748,934	-3,638,036	-2,915,781	-3,822,456	-3,131,797	-4,043,872	-3,358,749	-4,231,949	-4,349,317
ECONOMIC AFFAIRS	258,833	215,278	290,589	301,390	315,047	322,358	328,112	334,017	340,079	346,302	352,687
GENERAL PURPOSE REVENUES	8,197,464	8,493,211	8,685,995	8,883,243	9,085,064	9,313,213	9,547,066	9,786,765	10,032,457	10,284,291	10,542,422
OTHER INCOME											
INTEREST PAID											
PROJECT RECOVERY											
GAIN OR LOSS ON DISPOSAL											
Total General Fund	4,523,781	19,643,568	24,281,942	18,694,424	-479,410	-1,344,577	-556,285	-1,278,410	-602,927	-1,182,253	-1,149,356
less. Capital Income and Contributions	3,840,000	19,261,000	25,660,000	20,010,000	420,000	20,000	420,000	20,000	420,000	20,000	20,000
Operating Surplus / Deficit	683,781	382,568	-1,378,058	-1,315,576	-899,410	-1,364,577	-976,285	-1,298,410	-1,022,927	-1,202,253	-1,169,356

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

Forecast	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<i>check total</i>	0	0	0	0	0	0	0	0	0	0
WATER FUND										
Operating Revenue										
Rates										
Water Access Charge	707,940	725,639	743,779	762,374	781,433	800,969	820,993	841,518	862,556	884,120
Pensioner Abandonments - Cobar	-20,000	-21,033	-21,559	-22,098	-22,650	-23,216	-23,797	-24,392	-25,002	-25,627
Nymagee Water Rates	22,000	23,136	23,715	24,308	24,915	25,538	26,177	26,831	27,502	28,189
Pensioner Abandonments - Nymagee	-1,000	-1,026	-1,078	-1,105	-1,133	-1,161	-1,190	-1,220	-1,250	-1,281
Eualong Water	43,000	44,118	46,351	47,510	48,698	49,915	51,163	52,442	53,753	55,097
Pensioner Abandonments - Eualong	-1,000	-1,026	-1,078	-1,105	-1,133	-1,161	-1,190	-1,220	-1,250	-1,281
Eualong West Water	27,000	27,702	29,104	29,832	30,578	31,342	32,126	32,929	33,752	34,596
Pensioner Abandonments - Eualong	-1,000	-1,052	-1,078	-1,105	-1,133	-1,161	-1,190	-1,220	-1,250	-1,281
Mount Hope Water rates	7,000	7,182	7,362	7,546	7,728	7,916	8,109	8,307	8,511	8,720
User Charges	0	0	0	0	0	0	0	0	0	0
Water Usage	2,000,000	2,400,000	2,460,000	2,521,500	2,584,538	2,649,151	2,715,380	2,783,264	2,852,846	2,924,167
Sales - Standpipe Etc.	150,000	153,900	161,691	165,733	169,877	174,124	178,477	182,939	187,512	192,200
House Connections	5,000	5,130	5,390	5,524	5,663	5,804	5,949	6,098	6,250	6,407
Interest	25,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,001
Cobar Water Pensioner Rate Subsidy	11,000	11,588	11,857	12,154	12,458	12,769	13,088	13,416	13,751	14,095
Nymagee Water PRS	1,000	1,026	1,078	1,105	1,133	1,161	1,190	1,220	1,250	1,281
Eualong Water PRS	600	616	647	663	680	696	714	732	750	769
Eualong West Water PRS	300	308	323	331	340	348	357	366	375	384
Sec 64 Contributions	10,000	10,200	10,404	10,612	10,827	11,149	11,478	11,814	12,157	12,507
Capital grants and contributions	2,000,000	0	0	500,000	500,000	0	0	0	0	0
Drought grant - Mt Hope	23,000	0	0	0	0	0	0	0	0	0
Opex Grant- IWCMF	100,000	100,000	0	0	0	0	0	0	0	0
Total Operating Revenues	4,481,900	3,093,181	3,522,093	4,108,969	4,198,068	3,789,395	3,883,004	3,978,955	4,077,303	4,178,112
Administration Cost										
Administration Charges	33,000	34,765	35,460	36,170	37,074	38,001	38,951	39,924	40,922	41,946
Licenses and Permits	62,000	62,000	63,240	64,505	64,821	66,117	66,442	67,770	68,103	69,465
Advertising	7,000	8,000	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,434
Strategic Business Plan / Consultants	61,000	110,000	35,700	36,593	37,507	38,445	39,406	40,391	41,401	41,401
IWCMF	74,000	75,665	78,722	80,296	82,304	84,361	86,470	88,632	90,848	93,119
Engineering Charges	55,000	56,238	57,643	59,085	60,562	62,076	63,628	65,218	66,849	68,520
Governance Charges	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Subscriptions and Memberships	0	12,000	10,000	10,404	10,664	10,931	11,204	11,484	11,771	12,065
Training	0	15,000	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
OWUA	12,000	15,000	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

Forecast	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<i>administration costs</i>	492,986	421,467	311,702	318,495	325,204	333,055	340,099	348,317	355,712	362,976
Operating Expenses										
Filtration Plant										
Wages - Filtration Plant	260,000	266,500	273,163	279,992	286,991	294,166	301,520	309,058	316,785	324,704
Maintenance - Filtration Plant	150,000	153,000	156,060	159,181	163,161	167,240	171,421	175,706	180,099	184,601
Chemicals	160,000	163,200	166,464	169,793	174,038	178,389	182,849	187,420	192,106	196,908
Raw Water	1,242,126	1,560,000	1,562,790	1,638,975	1,679,949	1,721,948	1,764,997	1,809,122	1,854,350	1,900,709
Reservoirs (tanks) maintenance	25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767
Telephone	1,200	1,224	1,248	1,273	1,305	1,338	1,371	1,406	1,441	1,477
Electricity	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920
Graffiti Removal	1,500	1,530	1,561	1,592	1,632	1,672	1,714	1,757	1,801	1,846
Minor consumer costs	0	0	0	0	0	0	0	0	0	0
Vehicle Expenses and plant hire	60,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
Filtration plant	1,929,826	2,262,754	2,280,932	2,372,845	2,432,166	2,492,971	2,555,295	2,619,177	2,684,657	2,751,773
Water Mains										
Maintenance & Repairs	310,000	316,200	322,524	328,974	335,554	343,943	352,541	361,355	370,389	379,649
Meters M & R	60,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
Meter Reading	35,000	35,700	36,414	37,142	37,885	38,632	39,393	40,178	41,018	41,864
Air Scouring and standpipe relocation	0	0	0	75,000	0	0	0	75,000	0	0
Depreciation	550,000	594,500	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000
water mains	1,059,000	1,007,600	1,051,362	1,097,676	1,030,529	1,040,543	1,050,806	1,136,326	1,072,109	1,083,162
Nymagee Water										
Energy Costs	4,000	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923
Reservoir M & R	25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767
Pump Stations M & R	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Nymagee Water	44,000	44,880	45,778	46,693	47,860	49,057	50,283	51,541	52,829	54,150
Euabalong Water										
Reservoirs M & R	20,400	20,910	21,433	21,969	22,518	23,081	23,658	24,249	24,855	25,477
Water carting	0	0	0	0	0	0	0	0	0	0
Meter Reading	300	16,075	16,476	16,888	17,311	17,743	18,187	18,642	19,108	19,109
Meters M & R	400	410	420	431	442	453	464	475	487	500
Mains M & R	30,000	30,750	31,519	32,307	33,114	33,942	34,791	35,661	36,552	37,466
Licences & permits	2,000	4,000	4,203	4,308	4,415	4,526	4,639	4,755	4,874	4,995
Energy Costs	20,000	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977
Euabalong Water	75,100	92,745	95,063	97,440	99,876	102,373	104,932	107,555	110,244	112,524
Euabalong West Water										
Mains M & R	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920
Licence Permit	3,500	3,570	3,641	3,714	3,807	3,902	4,000	4,100	4,202	4,307
Reservoir M & R	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Euabalong West Water	53,500	54,570	55,661	56,775	58,194	59,649	61,140	62,669	64,235	65,841
Mount Hope Water										
Reservoirs M & R	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Water carting	0	0	0	0	0	0	0	0	0	0
Energy Costs	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Meters M & R	3,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Mount Hope Water	23,000	23,460	23,929	24,408	25,018	25,643	26,285	26,942	27,615	28,306

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Expenses	3,169,000	3,677,412	3,907,475	3,864,427	4,014,331	4,018,848	4,103,290	4,188,840	4,352,527	4,367,402	4,458,731
Revenue	4,481,900	3,093,181	3,537,336	3,522,093	4,108,969	4,198,068	3,789,395	3,883,004	3,978,955	4,077,303	4,178,112
Expenses	3,169,000	3,677,412	3,907,475	3,864,427	4,014,331	4,018,848	4,103,290	4,188,840	4,352,527	4,367,402	4,458,731
WATER SURPLUS/(DEFICIT)	1,312,900	-584,230	-370,139	-342,334	94,638	179,220	-313,896	-305,836	-373,572	-290,099	-280,619
<i>less Capital Grants and Contributions</i>	2,000,000	0			500,000	500,000					
<i>less Write off of old WTP</i>	0										
Operating Result	-687,100	-584,230	-370,139	-342,334	-405,362	-320,780	-313,896	-305,836	-373,572	-290,099	-280,619
COBAR SEWER											
Operating Revenues											
Rates	870,000	922,200	937,412	992,518	1,008,890	1,068,197	1,034,112	1,094,902	1,059,965	1,122,275	1,086,464
Cobar Sewerage Charges	-18,000	-38,468	-19,781	-18,930	-20,275	-19,403	-20,782	-19,888	-21,302	-20,385	-21,834
Pensioner Abandonment's Interest	20,000	20,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Interest on Investments	1,000	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Section 64 Contributions	11,000	11,000	10,843	11,275	11,114	11,557	11,391	11,846	11,676	12,142	11,968
Pensioners Rebate											
Other Income											
Effluent Reuse Income	4,000	0	18,527	0	18,990	0	19,465	0	19,952	0	20,450
Septic Disposal	9,000	9,000	4,632	9,225	4,748	9,456	4,866	9,692	4,988	9,934	5,113
Capital Contributions											
Sewer Connection Fee	12,000	2,500	2,550	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077
Total Operating Revenues	909,000	1,447,232	985,203	1,027,729	1,057,180	1,103,614	1,082,955	1,130,552	1,109,379	1,158,168	1,136,468
Operating Expenses Management											
Administration Charges	33,000	34,083	34,765	35,460	36,170	37,074	38,001	38,951	39,924	40,922	41,946
Engineering Charges	74,000	75,665	77,178	78,722	80,296	82,304	84,361	86,470	88,632	90,848	93,119
Governance Charges	55,000	56,238	57,643	59,085	60,562	62,076	63,628	65,218	66,849	68,520	70,233
Licences & Permits	10,000	10,000	10,200	10,400	10,612	10,877	11,149	11,428	11,714	12,007	12,307
OWUA	15,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Telephone	1,000	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Vehicle expenses	9,000	9,000	9,180	9,364	9,551	9,790	10,034	10,285	10,542	10,806	11,076
Condition Assessment	0	80,000									
Training		12,000									
Strategic Business Plan / Consultants	0	85,000	35,000								
Compliance Assessment											
Ward Oval	35,000	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Belagoy St	9,000	22,000	22,440	22,889	23,347	23,930	24,528	25,142	25,770	26,415	27,075
Nullamutt St	12,000	31,000	31,620	32,252	32,897	33,720	34,563	35,427	36,313	37,220	38,151
North Cobar	7,000	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Forecast										
Energy Costs	47,000	55,000	57,222	58,366	59,826	61,321	62,854	64,426	66,036	67,687
Pumping stations	30,000	60,000	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
Treatment Plant										
Chemicals	2,000	10,000	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
De sludging	170,000	30,000	30,600	31,212	31,992	32,792	33,612	34,452	35,314	36,196
Treatment Works M & R		190,000	197,676	201,630	206,670	211,837	217,133	222,561	228,125	233,828
Effluent Water										
Effluent Reuse	24,000	26,000	27,050	27,591	28,281	28,988	29,713	30,456	31,217	31,998
Effluent Reuse - Ins Liability	5,000	6,000	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384
Mains										
Mains M & R	39,000	35,000	36,414	37,142	38,071	39,023	39,998	40,998	42,023	43,074
Root Eradication		32,000	0	34,000	0	36,000	0	38,000	0	0
Pest Control - Man Holes	36,000	15,000	55,000	10,600	10,865	67,500	14,200	11,480	11,767	12,061
Other Expenses										
Depreciation	260,000	256,832	380,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000
Total Operating Expenses	873,000	1,184,818	1,200,683	1,205,892	1,191,689	1,304,345	1,232,566	1,291,880	1,275,727	1,298,120
Revenue	909,000	1,447,232	1,027,729	1,057,180	1,103,614	1,082,955	1,130,552	1,109,379	1,158,168	1,136,468
Expenses	873,000	1,184,818	1,212,687	1,200,683	1,191,689	1,304,345	1,232,566	1,291,880	1,275,727	1,298,120
SEWER SURPLUS/(DEFICIT)	36,000	262,414	-227,484	-148,712	-88,075	-221,390	-102,014	-182,501	-117,559	-161,652
<i>less: Capital Grants and Contributions</i>		500,000	0	0	0	0	0	0	0	0
Operating Result	36,000	-237,586	-172,953	-148,712	-88,075	-221,390	-102,014	-182,501	-117,559	-161,652
ALL FUNDS COMBINED	5,872,681	19,321,752	18,179,137	533,484	-1,253,432	-1,091,571	-1,686,260	-1,159,000	-1,589,911	-1,591,627
<i>less: Capital Grants and Contributions</i>	5,840,000	19,763,000	20,010,000	920,000	520,000	420,000	20,000	420,000	20,000	20,000
Operating Result	32,681	-439,248	-1,830,863	-1,453,484	-1,773,432	-1,511,571	-1,706,260	-1,579,000	-1,609,911	-1,611,627
To accumulated surplus	5,872,681	19,321,752	18,179,137	533,484	-1,253,432	-1,091,571	-1,686,260	-1,159,000	-1,589,911	-1,591,627

Depreciation 6,555,477 6,858,654 7,342,405 7,452,499 7,523,485 7,613,992 7,706,762 7,801,852 7,899,321 7,999,226 8,101,637

**COBAR SHIRE COUNCIL
BORROWING REPAYMENT SCHEDULE
to 2029-2030
GENERAL FUND**

Repayments	2020/2021		2021/2022		2022/2023		2023/2024	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
Loan 1 (Interest only)								
Loan 2 (Pool and Street)	222,429	44,745	236,665	30,509	251,813	15,361	108,757	1,706
Project	64,343	18,541	112,596	29,491	115,559	26,528	118,599	23,488
Project			64,343	18,541	112,596	29,491	115,559	26,528
Totals	286,772	63,286	413,604	78,541	479,968	71,380	342,915	51,722
Repayments	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2031/2032	
Project	Principal 121,720	Interest 20,367	Principal 124,923	Interest 17,165	Principal 128,210	Interest 13,878	Principal 131,583	Interest 10,504
Project	118,599	23,488	121,720	20,367	124,923	17,165	128,210	13,878
Totals	240,319	43,855	246,643	37,532	253,133	31,043	259,793	24,382
Repayments	2028/2029	2029/2030	2031/2032					
Project	Principal 135,045	Interest 7,042	Principal 138,599	Interest 3,489	Principal 58,819	Interest 383		
Project	131,583	10,504	135,045	7,042	138,599	3,489		
Totals	266,628	17,546	273,644	10,531	197,418	3,872		

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN
OPTIMISTIC SCENARIO

General Fund	2020/2021			2021/2022			2022/2023		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	20,433,328	713,016	19,720,311	25,426,618	798,333	24,628,285	20,181,015	744,807	24,628,285
Corporate Support	6,009,486	9,083,014	-3,073,529	6,103,371	9,077,770	-2,974,398	6,237,278	9,203,792	-2,974,398
Public Order & Safety	371,340	802,232	-430,892	283,907	846,494	-562,587	289,585	863,176	-562,587
Public Health	127,206	356,299	-229,093	130,249	364,754	-234,505	133,365	373,650	-234,505
Community Services & Education	5,081,580	5,497,235	-415,655	5,364,561	5,840,395	-475,835	5,858,812	6,058,848	-475,835
Environment	919,187	767,631	151,556	888,315	784,445	103,870	957,905	801,259	103,870
Housing & Community Amenities	588,468	643,688	-55,220	394,237	674,277	-280,040	402,122	685,591	-280,040
Recreation & Culture	111,873	2,182,609	-2,070,736	224,910	2,373,226	-2,148,316	231,868	2,410,772	-2,148,316
Mining & Manufacture	110,000	52,141	57,859	51,000	53,184	-2,184	52,020	54,248	-2,184
Transport & Communication	6,299,838	9,019,359	-2,719,521	6,294,710	9,043,644	-2,748,934	5,991,486	9,629,522	-2,748,934
Economic Affairs	5,431,383	5,216,105	215,278	6,867,400	6,576,811	290,589	6,887,348	6,585,959	290,589
General Purpose Revenues	8,493,211		8,493,211	8,685,995		8,685,995	8,883,243		8,685,995
TOTAL GENERAL FUND OPERATIONS	53,976,898	34,333,330	19,643,568	60,715,274	36,433,332	24,281,942	56,106,047	37,411,623	24,281,942
<i>check total</i>			<i>19,643,568</i>						
Other Funds									
Water	3,843,181	4,027,412	-184,230	3,537,336	3,907,475	-370,139	3,522,093	3,864,427	-370,139
Sewer	1,447,232	1,184,818	262,414	985,203	1,212,687	-227,484	1,027,729	1,200,683	-227,484
TOTAL OTHER FUNDS	5,290,413	5,212,230	78,184	4,522,539	5,120,162	-597,623	4,549,823	5,065,110	-597,623
Write off of old filtration plant									
Write off of old reticulation system - tba									
To accumulated surplus	59,267,312	39,545,560	19,721,752	65,237,812	41,553,494	23,684,318	60,655,870	42,476,733	23,684,318
<i>less Capital Grants and Contributions</i>									
General Fund			19,261,000			25,660,000			25,660,000
Water Fund			0			0			0
Sewer Fund			500,000			0			0
Total Capital Grants and Conts			19,761,000			25,660,000			25,660,000
Operating Surplus / Deficit before Capital Grant			-39,248			-1,975,682			-1,975,682

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN
OPTIMISTIC SCENARIO

General Fund	2023/2024			
	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	19,436,208	195,521	761,658	-566,137
Corporate Support	-2,966,514	6,374,159	9,339,267	-2,965,108
Public Order & Safety	-573,591	295,377	880,203	-584,827
Public Health	-240,285	136,556	382,765	-246,208
Community Services & Education	-200,036	5,977,448	6,186,933	-209,485
Environment	156,646	927,967	818,443	109,524
Housing & Community Amenities	-283,469	410,165	697,155	-286,991
Recreation & Culture	-2,178,903	236,306	2,448,539	-2,212,234
Mining & Manufacture	-2,228	53,060	55,333	-2,272
Transport & Communication	-3,638,036	6,490,202	9,405,983	-2,915,781
Economic Affairs	301,390	6,897,595	6,582,548	315,047
General Purpose Revenues	8,883,243	9,085,064		9,085,064
TOTAL GENERAL FUND OPERATIONS	18,694,424	37,079,419	37,558,829	-479,410
<i>check total</i>	<i>18,694,424</i>			<i>0</i>
Other Funds				0
Water	-342,334	4,108,969	4,014,331	94,638
Sewer	-172,953	1,057,180	1,205,892	-148,712
				0
TOTAL OTHER FUNDS	-515,287	5,166,149	5,220,223	-54,074
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus	18,179,137	42,245,568	42,779,052	-533,484
<i>less Capital Grants and Contributions</i>				
General Fund	20,010,000			420,000
Water Fund	0			500,000
Sewer Fund	0			0
Total Capital Grants and Conts	20,010,000			920,000
Operating Surplus / Deficit before Capital Grant	-1,830,863			-1,453,484

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN
OPTIMISTIC SCENARIO

General Fund	2024/2025			2025/2026			2026/2027		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	200,159	880,700	-680,540	204,913	800,217	-595,304	209,786	820,222	-610,436
Corporate Support	6,532,092	9,566,482	-3,034,391	6,693,944	9,844,356	-3,150,411	6,859,814	10,038,028	-3,178,214
Public Order & Safety	302,761	901,297	-598,536	310,330	922,919	-612,589	318,088	945,081	-626,993
Public Health	139,970	392,334	-252,364	143,470	402,142	-258,673	147,056	412,196	-265,140
Community Services & Education	6,123,084	6,331,985	-208,901	6,272,361	6,480,078	-207,717	6,425,370	6,631,873	-206,503
Environment	999,416	838,604	160,812	971,402	859,270	112,132	1,043,937	880,451	163,486
Housing & Community Amenities	420,419	710,622	-290,203	430,929	724,425	-293,496	441,702	738,573	-296,871
Recreation & Culture	241,963	2,493,203	-2,251,240	247,762	2,538,983	-2,291,221	253,706	2,585,909	-2,332,203
Mining & Manufacture	54,387	56,716	-2,329	55,747	58,134	-2,388	57,140	59,587	-2,447
Transport & Communication	6,215,802	10,038,258	-3,822,456	6,744,542	9,876,339	-3,131,797	6,476,500	10,520,372	-4,043,872
Economic Affairs	6,917,035	6,594,677	322,358	6,936,961	6,608,849	328,112	6,957,385	6,623,368	334,017
General Purpose Revenues	9,313,213		9,313,213	9,547,066		9,547,066	9,786,765		9,786,765
TOTAL GENERAL FUND OPERATIONS	37,460,301	38,804,878	-1,344,577	38,559,427	39,115,712	-556,285	38,977,251	40,255,662	-1,278,411
<i>check total</i>	0	0	0	0	0	0	0	0	0
Other Funds									
Water	4,198,068	4,018,848	179,220	3,789,395	4,103,290	-313,896	3,883,004	4,188,840	-305,836
Sewer	1,103,614	1,191,689	-88,075	1,082,955	1,304,345	-221,390	1,130,552	1,232,566	-102,014
	0	0	0	0	0	0	0	0	0
TOTAL OTHER FUNDS	5,301,682	5,210,537	91,144	4,872,349	5,407,635	-535,286	5,013,556	5,421,406	-407,850
Write off of old filtration plant									
Write off of old reticulation system - tba									
To accumulated surplus	42,761,983	44,015,415	-1,253,432	43,431,776	44,523,347	-1,091,571	43,990,807	45,677,067	-1,686,260
<i>less Capital Grants and Contributions</i>									
General Fund			20,000			420,000			420,000
Water Fund			500,000			0			500,000
Sewer Fund			0			0			0
Total Capital Grants and Conts			520,000			420,000			940,000
Operating Surplus / Deficit before Capital Grant			-1,773,432			-1,511,571			-1,511,571

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN
OPTIMISTIC SCENARIO

General Fund	2027/2028			2028/2029			
	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	-610,436	214,781	940,728	-725,947	219,900	861,746	-641,846
Corporate Support	-3,178,214	7,029,801	10,242,331	-3,212,529	7,204,008	10,451,716	-3,247,708
Public Order & Safety	-626,992	326,041	965,076	-639,036	334,192	985,572	-651,380
Public Health	-265,139	150,733	422,501	-271,768	154,501	433,063	-278,562
Community Services & Education	-206,503	6,582,205	6,787,464	-205,259	6,742,960	6,946,944	-203,984
Environment	163,485	1,017,035	902,163	114,872	1,090,711	924,417	166,294
Housing & Community Amenities	-296,871	452,745	753,075	-300,330	464,064	767,939	-303,876
Recreation & Culture	-2,332,202	259,799	2,634,007	-2,374,208	266,044	2,683,308	-2,417,264
Mining & Manufacture	-2,447	58,569	61,077	-2,508	60,033	62,604	-2,571
Transport & Communication	-4,043,872	7,010,598	10,369,347	-3,358,749	6,748,048	10,979,997	-4,231,949
Economic Affairs	334,017	6,978,320	6,638,240	340,079	6,999,778	6,653,476	346,302
General Purpose Revenues	9,786,765	10,032,457	10,032,457	10,032,457	10,284,291	10,284,291	10,284,291
TOTAL GENERAL FUND OPERATIONS	-1,278,410	40,113,082	40,716,009	-602,927	40,568,529	41,750,782	-1,182,253
<i>check total</i>	0			0			0
Other Funds	0			0			0
Water	-305,836	3,978,955	4,352,527	-373,572	4,077,303	4,367,402	-290,099
Sewer	-102,014	1,109,379	1,291,880	-182,501	1,158,168	1,275,727	-117,559
TOTAL OTHER FUNDS	-407,850	5,088,333	5,644,407	-556,074	5,235,471	5,643,129	-407,657
Write off of old filtration plant							
Write off of old reticulation system - tba							
To accumulated surplus	-1,686,260	45,201,415	46,360,415	-1,159,000	45,804,000	47,393,911	-1,589,911
<i>less Capital Grants and Contributions</i>							
General Fund	20,000			420,000			0
Water Fund	0			0			0
Sewer Fund	0			0			0
Total Capital Grants and Conts	20,000			420,000			0
Operating Surplus / Deficit before Capital Grant	-1,706,260			-1,579,000			-1,589,911

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN
OPTIMISTIC SCENARIO

General Fund	2029/2030		
	Revenue	Expenditure	Surplus/Deficit
Governance	225,148	883,290	-658,142
Corporate Support	7,382,539	10,663,512	-3,280,973
Public Order & Safety	342,546	1,006,581	-664,034
Public Health	158,364	443,890	-285,526
Community Services & Education	6,907,734	7,110,412	-202,678
Environment	1,114,980	947,228	167,752
Housing & Community Amenities	475,666	783,175	-307,509
Recreation & Culture	272,445	2,733,846	-2,461,401
Mining & Manufacture	61,534	64,169	-2,635
Transport & Communication	6,888,935	11,238,252	-4,349,317
Economic Affairs	7,021,772	6,669,085	352,687
General Purpose Revenues	10,542,422	10,542,422	0
TOTAL GENERAL FUND OPERATIONS	41,394,083	42,543,439	-1,149,356
<i>check total</i>			0
Other Funds			0
Water	4,178,112	4,458,731	-280,619
Sewer	1,136,468	1,298,120	-161,652
			0
TOTAL OTHER FUNDS	5,314,580	5,756,852	-442,272
Write off of old filtration plant			
Write off of old reticulation system - tba			
To accumulated surplus	46,708,664	48,300,291	-1,591,627
<i>less Capital Grants and Contributions</i>			
General Fund			820,000
Water Fund			0
Sewer Fund			0
Total Capital Grants and Conts			820,000
Operating Surplus / Deficit before Capital Grant			-2,411,627

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN
PESSEMISTIC SCENARIO

General Fund	2020/2021			2021/2022			2022/2023		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	20,433,328	713,016	19,720,311	25,426,618	798,333	24,628,285	20,181,015	744,807	19,436,208
Corporate Support	6,009,486	9,483,014	-3,473,529	6,103,371	9,077,770	-2,974,398	6,237,278	9,203,792	-2,966,514
Public Order & Safety	371,340	802,232	-430,892	283,907	846,494	-562,587	289,585	863,176	-573,591
Public Health	127,206	356,299	-229,093	130,249	364,754	-234,505	133,365	373,650	-240,285
Community Services & Education	5,081,580	5,497,235	-415,655	5,364,561	5,840,395	-475,835	5,858,812	6,058,848	-200,036
Environment	919,187	767,631	151,556	888,315	784,445	103,870	957,905	801,259	156,646
Housing & Community Amenities	588,468	643,688	-55,220	394,237	674,277	-280,040	402,122	685,591	-283,469
Recreation & Culture	111,873	2,182,609	-2,070,736	224,910	2,373,226	-2,148,316	231,868	2,410,772	-2,178,904
Mining & Manufacture	110,000	52,141	57,859	51,000	53,184	-2,184	52,020	54,248	-2,228
Transport & Communication	6,299,838	9,019,359	-2,719,521	6,294,710	9,043,644	-2,748,934	5,991,486	9,629,522	-3,638,036
Economic Affairs	5,431,383	5,216,105	215,278	6,867,400	6,576,811	290,589	6,887,348	6,585,959	301,389
General Purpose Revenues	8,493,211		8,493,211	8,685,995		8,685,995	8,883,243		8,883,243
TOTAL GENERAL FUND OPERATIONS	53,976,898	34,733,330	19,243,568	60,715,274	36,433,332	24,281,942	56,106,047	37,411,623	22,694,424
<i>check total</i>			<i>19,243,568</i>			<i>24,281,942</i>			<i>22,694,424</i>
Other Funds									
Water	3,093,181	3,677,412	-584,230	3,537,336	3,907,475	-370,139	3,522,093	3,864,427	-342,334
Sewer	1,447,232	1,184,818	262,414	985,203	1,212,687	-227,484	1,027,729	1,200,683	-172,954
TOTAL OTHER FUNDS	4,540,413	4,862,230	-321,816	4,522,539	5,120,162	-597,623	4,549,823	5,065,110	-515,287
Write off of old filtration plant									
Write off of old reticulation system - tba									
To accumulated surplus	58,517,312	39,595,560	18,921,752	65,237,812	41,553,494	23,684,318	60,655,870	42,476,733	23,179,137
<i>less Capital Grants and Contributions</i>									
<i>General Fund</i>			19,261,000			25,660,000			6,399,000
<i>Water Fund</i>			0			0			0
<i>Sewer Fund</i>			500,000			0			500,000
<i>Total Capital Grants and Conts</i>			19,761,000			25,660,000			6,899,000
Operating Surplus / Deficit before Capital Grant			-839,248			-1,975,682			-1,136,434

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN
 PESSEMISTIC SCENARIO

	2023/2024		
	Surplus/Deficit	Revenue	Expenditure
General Fund			
Governance	19,436,208	195,521	761,658
Corporate Support	-2,966,514	6,374,159	9,339,267
Public Order & Safety	-573,591	295,377	880,203
Public Health	-240,285	136,556	382,765
Community Services & Education	-200,036	5,977,448	6,186,933
Environment	156,646	927,967	818,443
Housing & Community Amenities	-283,469	410,165	697,155
Recreation & Culture	-2,178,903	236,306	2,448,539
Mining & Manufacture	-2,228	53,060	55,333
Transport & Communication	-3,638,036	6,490,202	9,405,983
Economic Affairs	301,390	6,897,595	6,582,548
General Purpose Revenues	8,883,243	9,085,064	9,085,064
TOTAL GENERAL FUND OPERATIONS	18,694,424	37,079,419	37,558,829
<i>check total</i>	<i>18,694,424</i>		<i>0</i>
Other Funds			
Water	-342,334	4,108,969	4,014,331
Sewer	-172,953	1,057,180	1,205,892
TOTAL OTHER FUNDS	-515,287	5,166,149	5,220,223
Write off of old filtration plant			
Write off of old reticulation system - tba			
To accumulated surplus	18,179,137	42,245,568	42,779,052
<i>less Capital Grants and Contributions</i>			
General Fund	20,010,000		420,000
Water Fund	0		500,000
Sewer Fund	0		0
Total Capital Grants and Confs	20,010,000		920,000
Operating Surplus / Deficit before Capital Grant	-1,830,863		-1,453,484

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN
PEPSEMISTIC SCENARIO

General Fund	2024/2025			2025/2026			2026/2027		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	200,159	880,700	-680,540	204,913	800,217	-595,304	209,786	820,222	-610,436
Corporate Support	6,532,092	9,566,482	-3,034,391	6,693,944	9,844,356	-3,150,411	6,859,814	10,038,028	-3,178,214
Public Order & Safety	302,761	901,297	-598,536	310,330	922,919	-612,589	318,088	945,081	-626,993
Public Health	139,970	392,334	-252,364	143,470	402,142	-258,673	147,056	412,196	-265,140
Community Services & Education	6,123,084	6,331,985	-208,901	6,272,361	6,480,078	-207,717	6,425,370	6,631,873	-206,503
Environment	999,416	838,604	160,812	971,402	859,270	112,132	1,043,937	880,451	163,486
Housing & Community Amenities	420,419	710,622	-290,203	430,929	724,425	-293,496	441,702	738,573	-296,871
Recreation & Culture	241,963	2,493,203	-2,251,240	247,762	2,538,983	-2,291,221	253,706	2,585,909	-3,132,203
Mining & Manufacture	54,387	56,716	-2,329	55,747	58,134	-2,388	57,140	59,587	-2,447
Transport & Communication	6,215,802	10,038,258	-3,822,456	6,744,542	9,876,339	-3,131,797	6,476,500	10,520,372	-4,043,872
Economic Affairs	6,917,035	6,594,677	322,358	6,936,961	6,608,849	328,112	6,957,385	6,623,368	334,017
General Purpose Revenues	9,313,213	9,313,213	0	9,547,066	9,547,066	0	9,786,765	9,786,765	0
TOTAL GENERAL FUND OPERATIONS	37,460,301	38,804,878	-1,344,577	38,559,427	39,115,712	-556,285	38,977,251	40,255,662	-1,278,411
<i>check total</i>			0			0			0
Other Funds			0			0			0
Water	4,198,068	4,018,848	179,220	3,789,395	4,103,290	-313,896	3,883,004	4,188,840	-305,836
Sewer	1,103,614	1,191,689	-88,075	1,082,955	1,304,345	-221,390	1,130,552	1,232,566	-102,014
TOTAL OTHER FUNDS	5,301,682	5,210,537	91,144	4,872,349	5,407,635	-535,286	5,013,556	5,421,406	-407,850
Write off of old filtration plant									
Write off of old reticulation system - tba									
To accumulated surplus	42,761,983	44,015,415	-1,253,432	43,431,776	44,523,347	-1,091,571	43,990,807	45,677,067	-1,686,260
<i>less Capital Grants and Contributions</i>									
General Fund			20,000			420,000			400,000
Water Fund			500,000			0			500,000
Sewer Fund			0			0			0
Total Capital Grants and Confs			520,000			420,000			920,000
Operating Surplus / Deficit before Capital Grant			-1,773,432			-1,511,571			-251,861

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN
PEPSEMISTIC SCENARIO

General Fund	2027/2028			2028/2029			
	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	-610,436	214,781	940,728	-725,947	219,900	861,746	-641,846
Corporate Support	-3,178,214	7,029,801	10,242,331	-3,212,529	7,204,008	10,451,716	-3,247,708
Public Order & Safety	-626,992	326,041	965,076	-639,036	334,192	985,572	-651,380
Public Health	-265,139	150,733	422,501	-271,768	154,501	433,063	-278,562
Community Services & Education	-206,503	6,582,205	6,787,464	-205,259	6,742,960	6,946,944	-203,984
Environment	163,485	1,017,035	902,163	114,872	1,090,711	924,417	166,294
Housing & Community Amenities	-296,871	452,745	753,075	-300,330	464,064	767,939	-303,876
Recreation & Culture	-2,332,202	259,799	2,634,007	-2,374,208	266,044	2,683,308	-2,417,264
Mining & Manufacture	-2,447	58,569	61,077	-2,508	60,033	62,604	-2,571
Transport & Communication	-4,043,872	7,010,598	10,369,347	-3,358,749	6,748,048	10,979,997	-4,231,949
Economic Affairs	334,017	6,978,320	6,638,240	340,079	6,999,778	6,653,476	346,302
General Purpose Revenues	9,786,765	10,032,457	10,032,457	10,032,457	10,284,291	10,284,291	10,284,291
TOTAL GENERAL FUND OPERATIONS	-1,278,410	40,113,082	40,716,009	-602,927	40,568,529	41,750,782	-1,182,253
<i>check total</i>	0	0	0	0	0	0	0
Other Funds	0	0	0	0	0	0	0
Water	-305,836	3,978,955	4,352,527	-373,572	4,077,303	4,367,402	-290,099
Sewer	-102,014	1,109,379	1,291,880	-182,501	1,158,168	1,275,727	-117,559
TOTAL OTHER FUNDS	-407,850	5,088,333	5,644,407	-556,074	5,235,471	5,643,129	-407,657
Write off of old filtration plant							
Write off of old reticulation system - tba							
To accumulated surplus	-1,686,260	45,201,415	46,360,415	-1,159,000	45,804,000	47,393,911	-1,589,911
<i>less Capital Grants and Contributions</i>							
General Fund	20,000			420,000			0
Water Fund	0			0			0
Sewer Fund	0			0			0
Total Capital Grants and Conts	20,000			420,000			0
Operating Surplus / Deficit before Capital Grant	-1,706,260			-1,579,000			-1,589,911

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN
 PESSEMISTIC SCENARIO

General Fund	2029/2030		
	Revenue	Expenditure	Surplus/Deficit
Governance	225,148	883,290	-658,142
Corporate Support	7,382,539	10,663,512	-3,280,973
Public Order & Safety	342,546	1,006,581	-664,034
Public Health	158,364	443,890	-285,526
Community Services & Education	6,907,734	7,110,412	-202,678
Environment	1,114,980	947,228	167,752
Housing & Community Amenities	475,666	783,175	-307,509
Recreation & Culture	272,445	2,733,846	-2,461,401
Mining & Manufacture	61,534	64,169	-2,635
Transport & Communication	6,888,935	11,238,252	-4,349,317
Economic Affairs	7,021,772	6,669,085	352,687
General Purpose Revenues	10,542,422		10,542,422
TOTAL GENERAL FUND OPERATIONS	41,394,083	42,543,439	-1,149,356
<i>check total</i>	0		0
Other Funds			
Water	4,178,112	4,458,731	-280,619
Sewer	1,136,468	1,298,120	-161,652
			0
TOTAL OTHER FUNDS	5,314,580	5,756,852	-442,272
Write off of old filtration plant			
Write off of old reticulation system - tba			
To accumulated surplus	46,708,664	48,300,291	-1,591,627
<i>less Capital Grants and Contributions</i>			
General Fund			820,000
Water Fund			0
Sewer Fund			0
<i>Total Capital Grants and Conts</i>			820,000
Operating Surplus / Deficit before Capital Grant			-2,411,627