

Annual Operational Plan

Budget



**COBAR SHIRE
COUNCIL**
outback nsw

2014/2015

Table of Contents

Budget Assumptions	Page 1
Summary By Fund - Operating Statement	Page 2
Summary by Year - 4 Year Financial Plan	Page 3
10 Year Financial Plan - Overview	Page 4 - 5
4 Year Financial Plan - Detail Operating Statement	Page 6 - 27
Capital Expenditure	Page 28 - 30
Proposed Rolling Plant Replacement Program	Page 31 - 35

COBAR SHIRE COUNCIL

WHOLE OF COUNCIL SUMMARY BY FUND - OPERATING STATEMENT BUDGET - DRAFT

BUDGET ASSUMPTIONS

YEARS ENDED 30 JUNE 2015 to 30 JUNE 2024

2014-2015 2015-2016 2016-2017 2017-2018 2018-2019 2019-2020 2020-2021 2021-2022 2022-2023 2023-2024

Wages increase by each year	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%
Expenses other than wages increase by	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Rate increase	2.30%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Variation increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plant costs increase by	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%
Special Rate Variation Obligation	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
Road expenditure increases as cash balances increase	2.30%	2.30%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%
LBV wage increase	1.5%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in cost of water	2.30%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in sewerage rates	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in domestic waste charges	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in trade waste charges	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest on earnings	3.90%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%
Roads Wages as percentage of total roads costs	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%
Growth in assessments	0	0	0	0	0	0	0	0	0	0
Debtors and creditors remain constant										
Rates debtors overdue remain constant at year end										
Land sales excluded from model										
Interest rates on borrowings remain flat										
Interest rates on investments remain flat										
Car lease backs - per week	\$ 51.73	\$ 53.28	\$ 54.88	\$ 56.52	\$ 58.22	\$ 59.97	\$ 61.76	\$ 63.62	\$ 65.53	\$ 67.49
House rentals per week	\$ 15,000.00	\$ 15,450.00	\$ 15,913.50	\$ 16,390.91	\$ 16,882.63	\$ 17,389.11	\$ 17,910.78	\$ 18,448.11	\$ 19,001.55	\$ 19,571.60
Light Vehicles - flat charge of 15k per annum indexed										
A full allocation of FAGS is included - this will allow the determination of a proper underlying result.										
The base inclusion is the 2013-2014 amount plus 2.5%										
General Purpose Component	3,053,461	3,129,798	3,208,042	3,288,244	3,370,450	3,454,711	3,541,079	3,629,606	3,720,346	3,813,354
Local Roads Component	1,635,328	1,676,211	1,718,117	1,761,069	1,805,096	1,850,224	1,896,479	1,943,891	1,992,488	2,042,301
	4,688,789	4,806,009	4,926,159	5,049,313	5,175,546	5,304,934	5,437,558	5,573,497	5,712,834	5,855,655

Cash Balance includes restricted funds

Water volume for public parks etc remains as per 2013-2014

No loss in revenue at gym due to new facility expected to open in Cobar

CP land purchase is borrowed for with repayments being equivalent to proposed licence fee

**COBAR SHIRE COUNCIL
WHOLE OF COUNCIL SUMMARY BY FUND - OPERATING STATEMENT BUDGET - DRAFT
YEAR ENDED 30 JUNE 2015**

	General	Waste	Sub-total	Water	Sewer	Total
Operating Revenue	26,717,330	832,535	27,549,865	3,202,467	2,871,894	33,624,226
Operating Expenditure	26,001,474	717,149	26,718,623	2,630,484	857,691	30,206,798
Operating Surplus/Deficit	715,856	115,386	831,243	571,982	2,014,203	3,417,428
less Capital Income	1,198,500	0	1,198,500	570,000	2,100,000	3,868,500
add Project Team Credit	120,000	0	120,000	0	0	120,000
Net of Capital Income and Contributions	-362,644	115,386	-247,257	1,982	-85,797	-332,072

CALCULATION OF CASH CONSUMPTION / GENERATION FOR EACH FUND

Operating Revenue	26,717,330	832,535	27,549,865	3,202,467	2,871,894	33,624,226
less Internal Cost Charges	4,229,572	0	4,229,572	0	0	4,229,572
less Cross Charging	568,240	0	568,240	0	0	568,240
less Internal Rates and Charges	61,000	43,000	104,000	50,000	25,000	179,000
Total External Cash Generated	21,858,518	789,535	22,648,053	3,152,467	2,846,894	28,647,414
Operating Expenditure	26,001,474	717,149	26,718,623	2,630,484	857,691	30,206,798
less Internal Cost Charges	4,229,572	0	4,229,572	0	0	4,229,572
less Cross Charging	0	159,380	159,380	211,024	197,836	568,240
less Internal Rates and Charges	179,000	0	179,000	0	0	179,000
Total External Payments plus Dep	21,592,902	557,769	22,150,671	2,419,460	659,855	25,229,986
add back Depreciation	3,949,282	83,281	4,032,563	335,780	365,000	4,733,343
less Plant Capital Expenditure	1,535,000	0	1,535,000	1,570,000	625,000	3,730,000
Infrastructure Capital Expenditure	4,253,000	0	4,253,000	0	0	4,253,000
Other Capital Expenditure	731,500	0	731,500	0	0	731,500
add Proceeds from Plant Reduction	173,000	0	173,000	0	0	173,000
Proceeds from Plant Sales	463,000	0	463,000	0	0	463,000
add New Loan Proceeds	265,000	0	265,000	0	0	265,000
less Repay Loans - Principal	297,651	0	297,651	0	0	297,651
Cash Generated	-1,251,013	198,667	-1,052,346	-662,238	1,754,203	39,620

Note: \$20,000 of rates will not be collected (Old titles) 20,000

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN
BUDGET SUMMARY -ALL FUNDS 2015-2024

	2013/2014			2014/2015			2015/2016			2016/2017			2017/2018		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
General Fund															
Governance	125,327	635,701	-510,374	130,420	679,222	-548,802	134,332	700,315	-565,983	138,362	722,064	-583,702	138,362	722,064	-583,702
Corporate Support	5,859,795	7,953,445	-2,093,650	5,877,278	8,030,918	-2,153,640	6,057,228	8,234,269	-2,177,040	6,242,695	8,464,610	-2,221,915	6,242,695	8,464,610	-2,221,915
Public Order & Safety	100,209	292,892	-192,683	86,651	319,852	-233,201	91,928	335,032	-243,104	94,686	353,304	-258,618	94,686	353,304	-258,618
Public Health	148,906	409,688	-260,782	202,701	414,690	-211,988	215,046	441,592	-226,546	221,497	450,405	-228,908	221,497	450,405	-228,908
Community Services & Education	3,970,808	4,201,654	-230,846	4,291,678	4,318,171	-26,493	4,419,829	4,452,716	-32,887	4,551,824	4,591,499	-39,676	4,551,824	4,591,499	-39,676
Housing & Community Amenities	287,676	680,494	-392,818	249,179	685,219	-436,040	264,354	721,915	-457,561	272,264	741,130	-468,865	272,264	741,130	-468,865
Recreation & Culture	287,952	1,943,337	-1,655,385	300,240	2,113,630	-1,813,390	318,525	2,165,894	-1,845,369	328,081	2,225,697	-1,897,616	328,081	2,225,697	-1,897,616
Mining & Manufacture	38,110	38,110	0	40,491	40,491	0	41,644	41,644	0	42,893	42,893	0	42,893	42,893	0
Transport & Communication	3,792,428	5,623,208	-1,830,780	4,243,478	5,637,907	-1,394,429	4,400,550	5,841,169	-1,440,619	4,896,616	5,862,210	-965,594	4,896,616	5,862,210	-965,594
Economic Affairs	5,301,386	5,252,850	48,536	4,346,158	4,140,331	205,827	4,610,839	4,393,409	217,429	4,749,164	4,529,703	219,461	4,749,164	4,529,703	219,461
Not Classified Elsewhere	16,720	60,581	-43,861	60,581	21,965	38,616	47,853	7,048,692	7,048,692	52,740	7,244,112	7,244,112	52,740	7,244,112	7,244,112
General Purpose Revenues	6,070,434	6,070,434	0	7,112,141	7,112,141	0	7,048,692	7,048,692	0	7,244,112	7,244,112	0	7,244,112	7,244,112	0
TOTAL GENERAL FUND OPERATIONS	25,979,791	27,031,379	-1,051,588	26,717,330	26,001,474	715,856	27,650,819	27,325,955	324,864	28,834,954	27,983,515	851,439	28,834,954	27,983,515	851,439
Other Funds															
Water	3,343,109	2,538,742	804,367	3,202,467	2,630,484	571,982	4,042,297	2,791,916	1,250,381	3,225,825	2,876,311	349,514	3,225,825	2,876,311	349,514
Sewer	755,259	843,341	-88,082	2,871,894	857,691	2,014,203	787,851	887,696	-99,845	840,362	903,377	-43,015	840,362	903,377	-43,015
Domestic Waste	829,331	647,717	181,613	832,535	717,149	115,386	873,180	760,823	112,357	894,421	783,648	110,773	894,421	783,648	110,773
TOTAL OTHER FUNDS	4,927,699	4,029,800	897,898	6,906,896	4,205,324	2,701,572	5,703,328	4,440,435	1,262,893	4,960,609	4,563,336	397,273	4,960,609	4,563,336	397,273
GRAND TOTAL	30,907,490	31,061,179	-153,689	33,624,226	30,206,798	3,417,428	33,354,147	31,766,389	1,587,757	33,795,563	32,546,851	1,247,712	33,795,563	32,546,851	1,247,712
<i>less Capital Grants and Contributions</i>			1,441,000			3,868,500			7,760,000			2,010,000			1,110,000
<i>add Project Team Contribution</i>			0			120,000			120,000			40,000			40,000
Operating Surplus/Deficit after Capital			-1,595,689			-332,072			136,093			-364,243			176,712
<i>add Back Prepaid Grant</i>			1,100,000			-497,349			-136,093			-364,243			176,712
Underlying Result as Comparison															
Depreciation						4,733,343			4,783,489			4,835,139			4,886,338
Cash and Cash Equivalents															
Opening Balance			5,500,000			5,539,620			5,539,620			6,320,000			6,320,000
From Operations			3,417,428			7,777,099			7,777,099			1,586,757			1,247,712
<i>add Back Depreciation</i>			4,733,343			4,783,489			4,783,489			4,835,139			4,886,338
Loan and Equipment and CP loan Repayments -(principal)			297,651 *			317,473			317,473			325,858			335,745
New borrowings			265,000			265,000			265,000			6,056,038			5,800,305
Capital spend			8,714,500			8,714,500			11,462,728			0			0
Capital sales			636,000			636,000			780,381			0			0
Years Movement			39,620			39,620			0			0			0
Closing Balance			5,500,000			5,539,620			6,320,000			6,320,000			6,320,000
Depreciation plus Capital Income			8,681,843			12,543,489			12,543,489			6,845,139			5,996,338
Total Capital Expenditure			8,714,500			11,462,728			11,462,728			6,096,038			5,800,305
Difference			-112,657			1,080,761			749,101			196,034			196,034
Infrastructure Renewal			3,903,000			10,122,703			4,626,936			4,540,473			4,540,473

COBAR SHIRE COUNCIL 10 YEAR FINANCIAL PLAN - OVERVIEW
BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	Budget	Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
GOVERNANCE SUMMARY												
Total Operating Revenues	123,077	125,327	126,621	130,420	134,332	138,362	142,513	146,788	151,192	155,728	160,400	165,212
Total Operating Expenses	643,165	635,701	668,765	679,222	700,315	722,064	744,490	767,613	791,456	816,041	841,390	867,528
SURPLUS / (DEFICIT)	-520,088	-510,374	-542,144	-548,802	-565,983	-583,702	-601,977	-620,825	-640,264	-660,313	-680,990	-702,315
CORPORATE SUPPORT SUMMARY												
Total Operating Revenues	6,016,880	5,859,795	5,703,066	5,877,278	6,057,228	6,242,695	6,433,847	6,630,860	6,833,914	7,043,193	7,258,889	7,481,198
Total Operating Expenses	7,718,845	7,953,445	7,829,345	8,030,918	8,234,269	8,464,610	8,702,166	8,947,159	9,199,892	9,460,392	9,729,121	10,006,265
SURPLUS / (DEFICIT)	-1,701,965	-2,093,650	-2,126,279	-2,153,640	-2,177,040	-2,221,915	-2,268,319	-2,316,298	-2,365,907	-2,417,199	-2,470,233	-2,525,066
PUBLIC ORDER & SAFETY SUMMARY												
Total Operating Revenues	56,210	100,209	86,651	89,251	91,928	94,686	97,526	100,452	103,466	106,570	109,767	113,060
Total Operating Expenses	309,518	292,892	309,978	319,852	335,032	353,304	375,746	403,830	439,580	485,771	546,213	626,135
SURPLUS / (DEFICIT)	-253,309	-192,683	-223,327	-230,601	-243,104	-258,618	-278,219	-303,378	-336,114	-379,201	-436,446	-513,075
LILLIANE BRADY VILLAGE SUMMARY												
Total Operating Revenues	2,486,189	2,556,689	2,731,205	2,730,141	2,811,445	2,895,188	2,982,044	3,071,505	3,163,650	3,258,560	3,356,317	3,457,006
Total Operating Expenses	2,585,914	2,589,641	2,573,697	2,640,743	2,723,753	2,809,415	2,897,815	2,989,039	3,083,178	3,180,325	3,280,576	3,384,030
SURPLUS / (DEFICIT)	-99,725	-32,952	157,508	89,397	87,692	85,773	84,229	82,466	80,473	78,235	75,741	72,976
COMMUNITY SERVICES & EDUCATION SUMMARY												
Total Operating Revenues	3,795,008	3,970,808	4,247,261	4,291,678	4,419,829	4,551,824	4,688,378	4,829,030	4,973,901	5,123,118	5,276,811	5,435,115
Total Operating Expenses	4,015,075	4,201,654	4,211,127	4,318,171	4,452,716	4,591,499	4,734,655	4,882,319	5,034,635	5,191,749	5,353,813	5,520,982
SURPLUS / (DEFICIT)	-220,067	-230,846	36,134	-26,492	-32,887	-39,676	-46,277	-53,290	-60,735	-68,632	-77,002	-85,866
HOUSING & COMMUNITY AMENITIES SUMMARY												
Total Operating Revenues	277,677	267,676	249,179	256,654	264,354	272,284	280,453	288,867	297,532	306,458	315,652	325,122
Total Operating Expenses	668,718	680,494	685,219	703,284	721,915	741,130	760,947	781,384	802,462	824,200	846,620	869,742
SURPLUS / (DEFICIT)	-391,041	-412,818	-436,040	-446,630	-457,561	-468,845	-480,494	-492,518	-504,930	-517,742	-530,968	-544,620
RECREATION & CULTURAL AMENITIES SUMMARY												
Total Operating Revenues	327,992	287,992	300,240	309,247	318,525	328,081	337,923	348,061	358,503	369,258	380,335	391,745
Total Operating Expenses	1,775,024	1,943,337	2,064,860	2,113,630	2,163,894	2,225,697	2,289,390	2,355,028	2,422,669	2,492,375	2,564,208	2,638,235
SURPLUS / (DEFICIT)	-1,447,032	-1,655,345	-1,764,619	-1,804,382	-1,845,369	-1,897,616	-1,951,467	-2,006,967	-2,064,166	-2,123,117	-2,183,873	-2,246,490
MINING MANUFACTURING & CONSTRUCTION SUMMARY												
Total Operating Revenues	38,110	38,110	39,253	40,431	41,644	42,893	44,180	45,505	46,870	48,277	49,725	51,217
Total Operating Expenses	38,110	38,110	39,253	40,431	41,644	42,893	44,180	45,505	46,870	48,277	49,725	51,217
SURPLUS / (DEFICIT)	0	0	0	0	0	0	0	0	0	0	0	0
TRANSPORT & COMMUNICATIONS SUMMARY												
Total Operating Revenues	3,502,654	3,792,428	4,243,478	4,722,681	4,400,550	4,896,616	5,349,382	5,803,306	6,255,394	6,708,648	7,162,076	7,615,681
Total Operating Expenses	5,591,097	5,623,208	5,637,907	5,639,255	5,841,169	5,862,210	5,937,445	6,014,937	6,094,754	6,176,966	6,261,643	6,348,861
SURPLUS / (DEFICIT)	-2,088,443	-1,830,780	-1,394,429	-916,574	-1,440,619	-965,594	-588,063	-212,631	160,639	531,683	900,433	1,266,820
Net Not Classified Elsewhere	-142,214	16,720	60,581	21,965	47,853	52,740	52,741	52,742	52,743	52,744	52,745	52,746
ECONOMIC AFFAIRS SUMMARY												
Total Operating Revenues	5,566,386	5,301,386	4,346,158	4,476,543	4,610,839	4,749,164	4,891,639	5,038,388	5,189,540	5,345,226	5,505,583	5,670,750
Total Operating Expenses	5,433,139	5,252,850	4,140,331	4,268,990	4,393,409	4,529,703	4,665,988	4,806,383	4,951,015	5,100,008	5,253,497	5,411,616
SURPLUS / (DEFICIT)	133,247	48,536	205,827	207,553	217,429	219,461	225,651	232,005	238,525	245,218	252,086	259,135
GENERAL PURPOSE REVENUES SUMMARY												
Total Operating Revenues	5,849,942	6,070,434	7,112,141	9,008,583		7,244,112	7,362,788	7,485,025	7,610,928	7,740,609	7,874,180	8,011,758
SURPLUS / (DEFICIT)	5,849,942	6,070,434	7,112,141	9,008,583	7,048,692	7,244,112	7,362,788	7,485,025	7,610,928	7,740,609	7,874,180	8,011,758

COBAR SHIRE COUNCIL 10 YEAR FINANCIAL PLAN - OVERVIEW
BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	Budget	Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Summary of General Fund												
GOVERNANCE	-520,088	-510,374	-542,144	-548,802	-565,983	-583,702	-601,977	-620,825	-640,264	-660,313	-680,990	-702,315
CORPORATE SUPPORT	-1,701,965	-2,093,650	-2,126,279	-2,153,640	-2,177,040	-2,221,915	-2,268,319	-2,316,298	-2,365,907	-2,417,199	-2,470,233	-2,525,066
PUBLIC ORDER & SAFETY	-253,309	-192,683	-223,327	-230,601	-243,104	-258,618	-278,219	-303,378	-336,114	-379,201	-436,446	-513,075
PUBLIC HEALTH	-254,011	-260,782	-211,988	-219,147	-226,546	-228,908	-234,310	-239,897	-245,675	-251,649	-257,827	-264,216
COMMUNITY SERVICES & EDUCATION	-220,067	-230,846	36,134	-26,492	-32,887	-39,676	-46,277	-53,290	-60,735	-68,632	-77,002	-85,866
HOUSING AND COMMUNITY AMENITIES	-391,041	-412,818	-436,040	-446,630	-457,561	-468,845	-480,494	-492,518	-504,930	-517,742	-530,968	-544,620
RECREATION AND CULTURE	-1,447,032	-1,655,345	-1,764,619	-1,804,382	-1,845,369	-1,897,616	-1,951,467	-2,006,967	-2,064,166	-2,123,117	-2,183,873	-2,246,490
MINING & MANUFACTURING	0	0	0	0	0	0	0	0	0	0	0	0
TRANSPORT & COMMUNICATION	-2,088,443	-1,830,780	-1,394,429	-916,574	-1,440,619	-965,594	-588,063	-212,631	160,639	531,683	900,433	1,266,820
ECONOMIC AFFAIRS	356,347	48,536	205,827	207,553	217,429	219,461	225,651	232,005	238,525	245,218	252,086	259,135
GENERAL PURPOSE REVENUES	5,849,942	6,070,434	7,112,141	9,008,583	7,048,692	7,244,112	7,362,788	7,485,025	7,610,928	7,740,609	7,874,180	8,011,758
NOT CLASSIFIED ELSEWHERE	-142,214	16,720	60,581	21,965	47,853	52,740	52,741	52,742	52,743	52,744	52,745	52,746
Total General Fund	-811,876	-1,052,331	715,856	2,891,832	324,864	851,439	1,192,055	1,523,968	1,845,046	2,152,400	2,442,104	2,708,808
Revenue	2,573,109	3,343,109	3,882,467	7,561,201	4,042,297	3,225,825	2,961,860	3,050,476	3,141,750	3,235,763	3,332,596	3,432,334
Expenses	2,570,140	2,538,742	2,630,484	2,709,997	2,791,916	2,876,311	2,963,260	3,052,838	3,145,126	3,240,205	3,338,160	3,439,078
WATER SURPLUS/(DEFICIT)	2,967	804,367	1,251,982	4,851,203	1,250,381	349,514	-1,399	-2,362	-3,375	-4,442	-5,564	-6,744
Total Income	750,258	755,259	2,871,894	793,636	787,851	840,362	864,790	889,957	915,885	942,596	970,115	998,467
SEWERAGE SURPLUS/(DEFICIT)	738,290	843,341	857,691	872,472	887,696	903,377	919,529	936,166	953,302	970,952	989,132	1,007,856
Total Operating Expenses	11,968	-88,182	2,014,103	-78,936	-99,945	-63,115	-54,839	-46,309	-37,518	-28,456	-19,116	-9,490
Total Operating revenue	805,331	829,331	832,535	852,557	873,180	894,471	916,301	938,837	962,049	985,957	1,010,583	1,035,947
Total Operating Expenses	695,693	647,717	717,149	738,663	760,823	783,648	807,157	831,372	856,313	882,003	908,463	935,717
Net Operating Result - Domestic & Trade Waste	109,638	181,613	115,386	113,894	112,357	110,773	109,144	107,465	105,736	103,955	102,120	100,230
ALL FUNDS COMBINED	-687,302	-154,532	4,097,428	7,777,993	1,587,657	1,248,612	1,244,960	1,582,762	1,909,889	2,223,457	2,519,544	2,792,805
Operating Deficit	-1,595,532	-332,972	-384,243	136,093	-384,243	176,212	484,060	821,862	1,148,989	1,462,557	1,758,644	2,031,905
Depreciation	4,538,755	4,761,255	4,604,343	4,628,989	4,654,374	4,680,520	4,707,463	4,735,213	4,763,795	4,793,234	4,823,556	4,854,788

Depreciation by Fund

General	3,845,050	3,989,400	3,820,282	3,832,356	3,844,792	3,857,602	3,870,805	3,884,404	3,898,411	3,912,838	3,927,698	3,943,003
Water	339,900	326,000	335,780	345,853	356,229	366,916	377,923	389,261	400,939	412,967	425,356	438,117
Sewer	272,950	365,000	365,000	365,000	365,000	365,000	365,001	365,002	365,003	365,004	365,005	365,006
Waste	80,855	80,855	83,281	85,779	88,352	91,003	93,733	96,545	99,441	102,425	105,497	108,662
Total	4,538,755	4,761,255	4,604,343	4,628,989	4,654,374	4,680,520	4,707,463	4,735,213	4,763,795	4,793,234	4,823,556	4,854,788

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
GOVERNANCE						
Operating Revenue						
Car Contributions	2,755	2,755	2,690	2,770	2,854	2,939
Council Chambers Hire	258	2,508	265	273	281	290
Internal Cost Recovery	120,064	120,064	123,666	127,376	131,197	135,133
Total Operating Revenues	123,077	125,327	126,621	130,420	134,332	138,362
Operating Expenses						
Salaries including On-costs	272,232	272,232	277,580	286,601	295,916	305,533
Vehicle Expenses	26,244	26,244	30,000	30,900	31,827	32,782
Subscriptions & Membership	26,407	26,407	27,199	28,015	28,855	29,721
WD Subscriptions	4,774	4,774	4,917	5,065	5,217	5,373
WD Conference	1,591	1,591	1,639	1,688	1,739	1,791
WD Shires CEO Cont.	1,061	1,061	1,093	1,126	1,159	1,194
Mayoral Allowance	23,232	23,232	23,929	24,646	25,386	26,147
Councillors Fees	127,669	127,669	131,499	135,444	139,507	143,692
Councillor Travel & Sustenance	23,340	23,340	24,040	24,761	25,504	26,269
Delegate Expenses	10,300	10,300	10,609	10,927	11,255	11,593
Civic Expenses	3,183	3,183	3,278	3,377	3,478	3,582
Telephone	1,167	1,167	1,202	1,238	1,275	1,313
Insurance Professional Ind	22,560	22,560	23,237	23,934	24,652	25,392
Section 356 Donations	33,500	33,500	34,505	35,540	36,606	37,705
Training & Conferences	5,835	5,835	6,010	6,190	6,376	6,567
Oroc Consultancy re: Shared Services	0	0	10,000	0	0	0
Advertising	1,061	1,061	1,093	1,126	1,159	1,194
Subscription - Various	1,273	1,273	1,311	1,351	1,391	1,433
Printing & Stationery	10,300	10,300	10,609	10,927	11,255	11,593
Insurance Personal Accident	17,505	17,505	18,030	18,571	19,128	19,702
Subscription to Aus Roads	158	158	163	168	173	178
ALGA Constitutional Recognition - LG	3,732	-3,732				
OROC Executive Officer	10,609	10,609	10,927	11,255	11,593	11,941
Subs to Mine Related Councils	7,433	7,433	7,656	7,885	8,122	8,366
Integrated Planning & Reporting	8,000	8,000	8,240	8,487	8,742	9,004
Total Operating Expenses	643,165	635,701	668,765	679,222	700,315	722,064
GOVERNANCE SUMMARY						
Total Operating Revenues	123,077	125,327	126,621	130,420	134,332	138,362
Total Operating Expenses	643,165	635,701	668,765	679,222	700,315	722,064
SURPLUS / (DEFICIT)	-520,088	-510,374	-542,144	-548,802	-565,983	-583,702
CORPORATE SUPPORT						
ADMINISTRATION						
Operating Revenue						
Section 603 Certificates	11,670	8,670	8,930	9,198	9,474	9,758
Sundry income	12,844	2,844	2,929	3,017	3,108	3,201
Car Contributions	3,607	3,607	5,380	5,541	5,707	5,878
Insurance rebates	49,807	47,685	49,116	50,589	52,107	53,670
FBT Payments	0	2,250	2,318	2,387	2,459	2,532
Employees Subsidies Grant	14,322	14,322				
Water Board - Reimburse	151,214	171,214	182,538	188,014	193,655	199,464
RMS Agency	144,124	144,124	148,448	152,901	157,488	162,213
Sundry Reimbursements	354	0	0	0	0	0
Rent and Admin to Children's Services	55,000	55,000	56,650	58,350	60,100	61,903
Internal Fee to LBV		70,000	100,000	103,000	106,090	109,273
Internal cost recovery - water/sewer/waste	81,098	81,098	83,531	86,037	88,618	91,277
Total Operating Revenues	524,040	600,814	639,839	659,034	678,805	699,169
Operating Expenses						
Salaries including On-costs	1,117,532	1,117,532	1,060,293	1,094,753	1,130,332	1,167,068
Extra Clerical Assistance	15,575	15,575	16,042	16,524	17,019	17,530
Defined Benefits Top up			105,000	108,413	111,936	115,574
Vehicle Expenses	27,000	27,000	30,000	30,900	31,827	32,782
Travelling Costs	2,160	0	0	0	0	0
Training Courses	7,560	7,560	7,787	8,020	8,261	8,509
Seminars & Conferences	3,240	3,240	3,337	3,437	3,540	3,647
Consultants - Health Monitoring	5,000		25,000	25,750	26,523	27,318
Advertising	14,600	14,600	15,038	15,489	15,954	16,432
Bank Charges	6,674	18,674	19,234	19,811	20,406	21,018
Postage	15,574	15,574	16,041	16,522	17,018	17,529

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Printing & Stationery	73,605	73,605	75,813	78,088	80,430	82,843
Subscriptions & Memberships	3,978	3,978	4,097	4,220	4,347	4,477
Corp Support Other Expenses	6,674	6,674	6,874	7,080	7,293	7,512
Valuation Fees	23,000	28,000	28,840	29,705	30,596	31,514
Asset Training			10,000			
Audit Fees	45,000	55,000	56,650	58,350	60,100	61,903
Bad & Doubtful Debts	5,400	50,400	5,000	5,000	5,000	5,000
Legal Expenses Rates Recovery	13,500	13,500	13,905	14,322	14,752	15,194
Legal Expenses	16,686	16,686	17,187	17,702	18,233	18,780
Insurance - Fidelity Guarantee	1,382	1,382	1,423	1,466	1,510	1,555
Insurance - Casual Hirers	2,981	2,981	3,070	3,163	3,257	3,355
Insurance - Public Liability	106,026	106,026	109,207	112,483	115,857	119,333
Telephones	77,250	77,250	79,568	81,955	84,413	86,946
Commissions	0	5,000	5,150	5,305	5,464	5,628
Staff Uniforms	2,002	2,002	2,062	2,124	2,188	2,253
Audit Fees - Internal Audit	24,000	24,000	24,720	25,462	26,225	27,012
Storage of Old Records	1,669	1,669	1,719	1,771	1,824	1,878
Sale of Land for Unpaid Rates	0		0	20,000	0	0
Depreciation	58,000	26,042	26,042	26,042	26,042	26,042
Admin Building M & R	105,240	105,240	108,397	111,649	114,999	118,449
Furniture Maintenance & Repair	1,591	1,591	1,639	1,688	1,739	1,791
Lease Copier Suite	48,000	48,000	48,000	48,000	48,000	48,000
Office Equipment Maintenance	2,122	2,122	2,186	2,251	2,319	2,388
Depreciation	47,000	41,544	42,790	44,074	45,396	46,758
Net Corporate Services Operating Expenses	1,880,021	1,912,447	1,972,112	2,041,518	2,082,800	2,146,018
<u>INFORMATION TECHNOLOGY</u>						
<u>Operating Expenses</u>						
Contract - Support	66,837	66,837	130,000	133,900	137,917	142,055
Software Maintenance	22,000	22,000	22,660	23,340	24,040	24,761
Software Maintenance	6,104	6,104	6,288	6,476	6,670	6,871
Software Surf Control	1,697	1,697	1,748	1,801	1,855	1,910
Software - MacAfee	1,697	1,697	1,748	1,801	1,855	1,910
Software - Power Budget	2,472	2,472	2,546	2,622	2,701	2,782
Software - MapInfo	8,699	8,699	8,960	9,229	9,506	9,791
Software - Sonic Wall	1,379	1,379	1,421	1,463	1,507	1,552
IT Upgrade	45,000	45,000	25,000			
Internet Access	3,537	0	0	0	0	0
Consumables	3,183	3,183	3,278	3,377	3,478	3,582
Computer Equipment	419	419	432	445	458	472
Telephone	2,122	0	0	0	0	0
Website Support	2,122	2,122	2,185	2,251	2,319	2,388
Total Operating Expenses	167,269	161,610	206,267	186,704	192,306	198,075
<u>ENGINEERING - ADMINISTRATION</u>						
<u>Operating Revenues</u>						
Sundry Income	515					
Sundry Reimbursements	15,450	7,450	7,674	7,904	8,141	8,385
Inspection Shed Rent	13,390	12,000	12,360	12,731	13,113	13,506
Internal Cost recovery	234,552	234,552	241,589	248,836	256,301	263,990
Car Leases	10,821	10,821	11,146	11,082	11,414	11,757
Total Operating Revenues	274,728	264,823	272,768	280,553	288,969	297,638
<u>Operating Expenses</u>						
Salaries including On-costs	677,064	707,064	679,268	701,344	724,138	747,672
Training	31,930	31,930	32,888	33,875	34,891	35,937
Vehicle Expenses	55,620	55,620	60,000	61,800	63,654	65,564
Seminars & Conferences	5,356	5,356	5,517	5,682	5,853	6,028
Subs. - Roads Directorate	2,575	2,575	2,652	2,732	2,814	2,898
Printing & Stationery	10,609	4,609	4,747	4,890	5,036	5,187
Engineering Office Expenses	206	4,206	4,332	4,462	4,596	4,734
Engineers Equip M & R	3,914	3,914	4,031	4,152	4,277	4,405
Cobar Depot M & R	63,860	66,860	70,000	72,100	74,263	76,491
Euabalong Depot M & R	18,540	26,040	23,000	23,690	24,401	25,133
Rent Subsidies	8,837	14,837	15,282	15,741	16,213	16,699
Miscellaneous Expenses	0		0	0	0	0
Telephone	6,386	12,386	12,758	13,140	13,535	13,941
Insurance - Marine Hull	0		0	0	0	0
Advertising	3,090	1,590	1,638	1,687	1,737	1,790

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Depreciation	4,100	2,028	2,089	2,152	2,216	2,283
Total Operating Expenses	892,087	939,015	918,202	947,446	977,623	1,008,762
<u>WORKFORCE OPERATIONS</u>						
<u>Operating Revenues</u>						
On-cost on Plant						
OHS Incentive Bonus						
Employee On-costs	1,795,725	2,085,772	1,406,992	1,452,720	1,499,933	1,548,681
Total Operating Revenues	1,795,725	2,085,772	1,406,992	1,452,720	1,499,933	1,548,681
<u>Operating Expenses</u>						
Annual Leave - Outdoor Staff	243,649	300,000	303,048	312,897	323,066	333,566
Long Service Leave - Outdoor	229,757	96,000	115,158	118,901	122,765	126,755
Sick Leave - Outdoor Staff	69,461	212,000	121,219	125,159	129,226	133,426
Public Holidays - Outdoor	125,031	150,000	166,676	172,093	177,686	183,461
Superannuation Payments	251,367	200,000	172,400	178,003	183,788	189,761
Workers Comp Insurance	205,700	166,973	315,000	325,238	335,808	346,721
Safety Expenses	4,223	4,223	4,350	4,480	4,615	4,753
Medical Consultations	8,446	8,446	8,699	8,960	9,229	9,506
Clothing	20,600	20,600	21,218	21,855	22,510	23,185
Fringe Benefit Tax	8,755	8,755	9,018	9,288	9,567	9,854
Recruitment Costs	20,600	20,600	21,218	21,855	22,510	23,185
Training - Traffic Control	24,720	24,720	25,462	26,225	27,012	27,823
Training	92,700	92,700	105,481	108,645	111,905	115,262
Asbestos Safety		500	515	530	546	563
Employees Health & Wellbeing	2,060	4,060	20,000	20,600	21,218	21,855
Induction Training	20,600	20,600	21,218	21,855	22,510	23,185
Total Operating Expenses	1,327,669	1,330,177	1,430,680	1,476,584	1,523,963	1,572,862
<u>PLANT OPERATIONS</u>						
<u>Operating Revenues</u>						
Plant Income	2,651,500	2,276,500	2,732,625	2,814,604	2,899,042	2,986,013
Grant - Diesel Fuel	69,010	69,010	71,080	73,213	75,409	77,671
Total Operating Revenues	2,720,510	2,345,510	2,803,705	2,887,816	2,974,451	3,063,684
<u>Operating Expenses</u>						
Plant Running Expenses	1,930,220	1,806,846	1,704,051	1,755,173	1,807,828	1,862,063
Registration and Insurance		220,000	226,600	233,398	240,400	247,612
Interest on Equipment Financing		30,000				
Depreciation	824,000	895,272	721,000	721,000	721,000	721,000
Total Operating Expenses	2,754,220	2,952,118	2,651,651	2,709,571	2,769,228	2,830,675
<u>WORKSHOP OPERATIONS</u>						
<u>Operating Revenues</u>						
Workshop On-cost Recovered	614,541	475,541	489,807	504,501	519,636	535,226
Total Operating Revenues	614,541	475,541	489,807	504,501	519,636	535,226
<u>Operating Expenses</u>						
Salaries including On-costs	412,224	331,954	342,743	353,882	365,383	377,258
Apprentice Travel & Training	30,900	50,900	52,427	54,000	55,620	57,288
Vehicle Expenses	12,360	12,360	15,000	15,450	15,914	16,391
Building M & R	18,540	18,540	19,096	19,669	20,259	20,867
Telephone	4,120	2,120	2,184	2,249	2,317	2,386
Workshop Small Tools etc.	90,000	70,000	72,100	74,263	76,491	78,786
Depreciation	41,715	58,978	58,978	58,978	58,978	58,978
Total Operating Expenses	609,859	544,852	562,527	578,491	594,961	611,954
<u>STORES OPERATIONS</u>						
<u>Operating Revenues</u>						
Stores Recovery	87,335	87,335	89,955	92,654	95,433	98,296
Total Operating Revenues	87,335	87,335	89,955	92,654	95,433	98,296
<u>Operating Expenses</u>						
Salaries including On-costs	79,417	79,417	81,998	84,663	87,415	90,256
Telephones	1,061	1,061	1,093	1,126	1,159	1,194
Stock Take Adjustment	1,061	26,568	0	0	0	0
OROC Procurement	6,180	6,180	4,815	4,815	4,815	4,815
Total Operating Expenses	87,719	113,226	87,906	90,604	93,389	96,265

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Operating Expenses						
SES (Cobar) - Contribution	13,390	10,890	14,956	20,539	28,207	38,738
SES Euabalong	2,678	2,278	3,128	3,222	3,319	3,419
SES Cobar	1,442	1,442	1,967	2,026	2,087	2,149
Depreciation	4,959	34,518	34,518	34,518	34,518	34,518
Total Operating Expenses	22,469	49,128	54,569	60,305	68,131	78,823
PUBLIC ORDER & SAFETY SUMMARY						
Total Operating Revenues	56,210	100,209	86,651	89,251	91,928	94,686
Total Operating Expenses	309,518	292,892	309,978	319,852	335,032	353,304
SURPLUS / (DEFICIT)	-253,309	-192,683	-223,327	-230,601	-243,104	-258,618
PUBLIC HEALTH ADMIN & INSPECTIONS						
Operating Revenues						
Shop Inspections	5,000	5,000	5,150	5,305	5,464	5,628
Septic Tank Registration	106	106	0	0	0	0
Amusement Devices	159	159	164	169	174	179
Footpath Trading	106	106	0	0	0	0
Food Shop Administration	15,000	15,000	15,450	15,914	16,391	16,883
Car Leases	4,689	4,689	4,830	4,975	5,124	5,278
Health Other Income	530	530	546	563	580	597
Internal cost recovery	67,432	67,432	119,455	123,039	126,730	130,532
Total Operating Revenues	93,023	93,023	145,595	149,963	154,462	159,096
Operating Expenses						
Salaries including On-costs	241,751	241,751	249,608	257,720	266,096	274,744
Vehicle Expenses	36,565	36,565	37,662	38,792	39,956	41,154
Training & Conferences	5,150	5,150	5,305	5,464	5,628	5,796
Subscriptions & Memberships	1,061	1,061	1,093	1,126	1,159	1,194
Telephone	3,183	3,183	3,278	3,377	3,478	3,582
Sundry Expenses	2,122	2,122	2,185	2,251	2,319	2,388
Advertising	2,122	2,122	2,185	2,251	2,319	2,388
Total Operating Expenses	291,953	291,953	301,316	310,980	320,953	331,247
NET OPERATING EXPENSES	-291,953	-291,953	-301,316	-310,980	-320,953	-331,247
NOXIOUS WEEDS						
Operating Revenues						
Noxious Weeds Grant	57,103	55,780	57,000	58,710	60,471	62,285
Permits to Burn Off	103	103	106	109	113	116
Total Operating Revenues	57,206	55,883	57,106	58,819	60,584	62,401
Operating Expenses						
Salaries including On-costs	67,790	67,790	69,993	72,268	74,617	71,755
Training & Conferences	5,665	5,665	5,500	5,665	5,835	6,010
Advertising	1,066	1,066	1,000	1,030	1,061	1,093
Miscellaneous Expenses	5,000	5,000	7,000	7,210	7,426	7,649
Spraying Costs Chemicals	5,000	5,000	7,000	7,210	7,426	7,649
Postage, Printing & Stationery	533	533	1,000	1,030	1,061	1,093
Green Belt & Common	4,477	4,477	2,000	2,060	2,122	2,185
Telephone	1,102	1,102	1,135	1,169	1,204	1,240
Weeds Project	0	3,000	0	0	0	0
Vehicle Expenses	17,000	17,000	18,000	18,540	19,096	19,669
Subscriptions & Memberships	533	533	745	767	790	814
Depreciation	4,120	6,568				
Total Operating Expenses	112,287	117,735	113,373	116,950	120,639	119,158
PUBLIC HEALTH SUMMARY						
Total Operating Revenues	150,229	148,906	202,701	208,782	215,046	221,497
Total Operating Expenses	404,240	409,688	414,690	427,929	441,592	450,405
SURPLUS / (DEFICIT)	-254,011	-260,782	-211,988	-219,147	-226,546	-228,908
COMMUNITY SERVICES & EDUCATION COMMUNITY FACILITIES						
Operating Revenues						
Section 94 - Community Facilities			100,000	20,000	20,000	20,000
Total Operating Revenues	0	0	100,000	20,000	20,000	20,000

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
<u>LILLIANE BRADY VILLAGE</u>						
<u>NURSING HOME & HOSTEL</u>						
<u>Operating Revenues</u>						
Grant - Hostel	763,848	763,848	786,763	810,366	834,677	859,718
Grant - Nursing Home	1,097,118	1,097,118	1,130,032	1,163,932	1,198,850	1,234,816
Employee Subsidies Grant LBV	2,122	2,122				
Hostel Fees	254,616	254,616	262,254	270,122	278,226	286,573
Accommodation Bond	20,600	20,600	21,218	21,855	22,510	23,185
Accommodation Charges-Hostel	10,609	10,609	10,927	11,255	11,593	11,941
Accommodation Charges	31,827	31,827	32,782	33,765	34,778	35,822
Nursing Home Fees	297,052	357,052	367,764	378,796	390,160	401,865
Respite Care Fees	6,523	17,023	17,534	18,060	18,601	19,160
Car Lease	1,875	1,875	1,931	1,989	2,048	2,110
Total Operating Revenues	2,486,189	2,556,689	2,631,205	2,710,141	2,791,445	2,875,188
<u>NURSING HOME</u>						
<u>Operating Expenses</u>						
Salaries including On-costs	1,532,938	1,520,698	1,455,674	1,489,155	1,537,552	1,587,522
Advertising	2,122	2,122	2,185	2,251	2,319	2,388
Building Maintenance	37,132	57,132	58,846	60,611	62,430	64,303
Food Supplies	37,132	37,132	38,245	39,393	40,575	41,792
Internet	318	318	328	338	348	358
Linen & Bedding	2,652	2,652	2,732	2,814	2,898	2,985
Laundry Costs	8,487	10,487	10,802	11,126	11,459	11,803
Medical Supplies	5,305	5,305	5,464	5,628	5,796	5,970
Personal Items	9,548	9,548	9,835	10,130	10,433	10,746
Pharmaceuticals	4,986	4,774	4,917	5,065	5,217	5,373
Vehicle Expenses		12,453	40,000	41,200	42,436	43,709
Postage	212	212	219	225	232	239
Printing & Stationery	2,122	2,122	2,185	2,251	2,319	2,388
Recreation Aids	2,122	2,122	2,185	2,251	2,319	2,388
Subscriptions	2,652	2,652	2,732	2,814	2,898	2,985
Sundries	318	318	328	337	347	358
Plant & Equipment Maintenance	16,974	21,974	22,633	23,312	24,012	24,732
Furniture & Fittings Maintenance	3,183	3,183	3,278	3,377	3,478	3,582
Gardens & Grounds Maintenance	19,096	19,096	19,669	20,259	20,867	21,493
Telephone	1,591	1,591	1,639	1,688	1,739	1,791
Training & Conferences	18,035	18,035	18,576	19,134	19,708	20,299
Cleaning Materials	6,365	6,365	6,556	6,753	6,956	7,164
Internal Administration		35,000	50,000	51,500	53,045	54,636
Audit Fees	3,183	3,183	3,278	3,377	3,478	3,582
Public Liability		10,084	10,387	10,698	11,019	11,350
Depreciation	52,015	39,662	39,662	39,662	39,662	39,662
Total Operating Expenses	1,768,488	1,828,220	1,812,355	1,855,346	1,913,540	1,973,600
<u>HOSTEL</u>						
<u>Operating Expenses</u>						
Salaries including On-costs	619,365	507,643	486,000	501,795	518,103	534,942
Advertising	212	212	219	225	232	239
Building Maintenance	37,132	37,132	38,245	39,393	40,575	41,792
Food Supplies	37,132	37,132	38,245	39,393	40,575	41,792
Internet	530	530	546	563	580	597
Linen & Bedding	2,122	2,122	2,185	2,251	2,319	2,388
Laundry Costs	5,305	5,305	5,464	5,628	5,796	5,970
Medical Supplies	3,183	3,183	3,278	3,377	3,478	3,582
Personal Items	3,183	3,183	3,278	3,377	3,478	3,582
Pharmaceuticals	3,183	3,183	3,278	3,377	3,478	3,582
Podiatry Costs	530		0	0	0	0
Printing & Stationery	1,591	1,591	1,639	1,688	1,739	1,791
Recreation Aids	637	637	656	675	696	716
Subscriptions	2,652	2,652	2,732	2,814	2,898	2,985
Sundries	265	518	534	550	566	583
Plant & Equipment Maintenance	14,853	39,853	41,049	42,280	43,548	44,855
Furniture & Fittings Maintenance	3,183	3,183	3,278	3,377	3,478	3,582
Gardens & Grounds Maintenance	19,096	19,096	19,669	20,259	20,867	21,493
Telephone	1,591	1,591	1,639	1,688	1,739	1,791
Professional Indemnity	8,874	8,874	9,140	9,414	9,697	9,988
Training & Conferences	10,609	10,609	10,927	11,255	11,593	11,941
Cleaning Materials	6,365	6,365	6,556	6,753	6,956	7,164

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Internal Administration	0	35,000	50,000	51,500	53,045	54,636
Audit Fees	3,183	3,183	3,278	3,377	3,478	3,582
Depreciation	32,651	28,646	29,505	30,391	31,302	32,241
Total Operating Expenses	817,426	761,421	761,342	785,397	810,213	835,815
LILLIANNE BRADY VILLAGE SUMMARY						
Total Operating Revenues	2,486,189	2,556,689	2,731,205	2,730,141	2,811,445	2,895,188
Total Operating Expenses	2,585,914	2,589,641	2,573,697	2,640,743	2,723,753	2,809,415
SURPLUS / (DEFICIT)	-99,725	-32,952	157,508	89,397	87,692	85,773
FAMILY DAY CARE CENTRE						
Operating Revenues						
Administration Levy	30,000	30,000	30,000	30,900	31,827	32,782
Car Leases	2,758	2,758	2,600	2,678	2,758	2,841
Child Care Benefit	90,000	150,000	120,000	123,600	127,308	131,127
Grant - Travel	4,000	4,000	0	0	0	0
Grant - Operational	50,000	50,000	75,000	77,250	79,568	81,955
Sundry Sales	2,122	2,122	800	824	849	874
Total Operating Revenues	178,880	238,880	228,400	235,252	242,310	249,579
Operating Expenses						
Salaries including On-costs	54,012	54,012	55,767	57,580	59,451	61,383
Child Care Benefit	90,000	150,000	120,000	123,600	127,308	131,127
Training & Conferences	5,000	5,000	5,000	5,150	5,305	5,464
Advertising	1,000	1,000	1,000	1,030	1,061	1,093
Buildings M & R	7,000	17,000	17,510	18,035	18,576	19,134
Equipment Expenses	6,000	16,000	10,000	10,300	10,609	10,927
Audit Fees	1,000	1,000	1,030	1,061	1,093	1,126
Postage, Printing & Stationery	3,000	3,000	3,000	3,090	3,183	3,278
Computer Agreement	1,000	1,000	1,100	1,133	1,167	1,202
Subscriptions & Memberships	1,000	1,000	1,000	1,030	1,061	1,093
Telephone	2,000	3,500	3,000	3,090	3,183	3,278
Rent and Admin	55,000		0	0	0	0
Total Operating Expenses	226,012	252,512	218,407	225,099	231,996	239,104
IN HOME CHILD CARE						
Operating Revenues						
Registration Fees	200	200	500	515	530	546
In Home Carer Levy	8,000	8,000	8,800	9,064	9,336	9,616
Administration Levy	21,000	21,000	22,000	22,660	23,340	24,040
Child Care Benefit	500,000	600,000	600,000	618,000	636,540	655,636
NSW In Home Reimbursement	1,000	1,000	2,000	2,060	2,122	2,185
Regional Travel Assistance Grant	5,000	5,000	5,150	5,305	5,464	5,628
Operational Subsidy FDC	220,000	220,000	246,000	253,380	260,981	268,811
Total Operating Revenues	755,200	855,200	884,450	910,984	938,313	966,462
Operating Expenses						
Salaries including On-costs	127,596	127,596	162,000	167,265	172,701	178,314
Child Care Benefit	500,000	600,000	600,000	618,000	636,540	655,636
Vehicle Expenses	31,000	31,000	40,000	30,900	31,827	32,782
Training & Conferences	4,000	4,000	4,120	4,244	4,371	4,502
Advertising	1,500	1,500	1,545	1,591	1,639	1,688
Equipment Expenses	9,000	9,000	10,000	10,300	10,609	10,927
Postage	2,000	2,000	2,500	2,575	2,652	2,732
Printing & Stationery	3,000	3,000	3,090	3,183	3,278	3,377
Membership	1,000	1,000	1,030	1,061	1,093	1,126
Electricity	3,713	3,713	3,825	3,939	4,057	4,179
Telephone	2,122	2,122	2,185	2,251	2,319	2,388
Rental		20,000	20,600	21,218	21,855	22,510
Administration		35,000	36,050	37,132	38,245	39,393
Audit Fees	3,244	3,244	3,341	3,442	3,545	3,651
Carers Equipment	1,061	1,061	1,093	1,126	1,159	1,194
Home Visits - In Home	530	530	546	563	580	597
Travelling Costs/Child Care Euabalong & Murrin Bridge	4,000	4,000	4,120	4,244	4,371	4,502
Depreciation	2,060	0	0	0	0	0
Total Operating Expenses	695,826	848,766	896,045	913,032	940,841	969,498

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
<u>AFTER SCHOOL CARE</u>						
<u>Operating Revenues</u>						
Operational Subsidy	12,000	12,000	6,500	6,695	6,896	7,103
Fees	107,000	50,000	80,000	82,400	84,872	87,418
Total Operating Revenues	119,000	62,000	86,500	89,095	91,768	94,521
<u>Operating Expenses</u>						
Salaries including On-costs	100,000	43,000	55,000	56,788	58,633	60,539
Advertising	500	500	515	530	546	563
Rental	7,500	7,500	7,500	7,725	7,957	8,195
Equipment Expenses	10,000	10,000	15,000	15,450	15,914	16,391
Telephone	500	500	500	515	530	546
Audit Fees	1,000	1,000	0	0	0	0
Admin/Software Support			2,000	2,060	2,122	2,185
Total Operational Expenses	119,500	62,500	80,515	83,068	85,702	88,420
<u>COMMONWEALTH EMERGENCY RELIEF</u>						
<u>Operational Revenues</u>						
Ministers Grants	7,210	7,210	0	0	0	0
Total Operational Revenues	7,210	7,210	0	0	0	0
<u>Operational Expenses</u>						
Ministers Expenses	7,210	7,210	0	0	0	0
Total Operational Expenses	7,210	7,210	0	0	0	0
<u>FITNESS CENTRE & YOUTH SERVICES</u>						
<u>Operating Revenues</u>						
Equipment Hire	2,288	2,288	2,357	2,428	2,501	2,576
Games Room Fees	958	958	987	1,016	1,047	1,078
Gymnasium Fees	99,704	99,704	102,695	105,776	108,949	112,218
Indoor Sports Centre Fees	12,313	12,313	12,682	13,062	13,454	13,858
Sauna Fees	1,004	1,004	1,034	1,065	1,097	1,130
Squash Court Hire	12,696	12,696	13,077	13,469	13,873	14,289
Stadium Hire	15,497	15,497	15,962	16,441	16,934	17,442
Tennis Court Hire	51	51	52	54	56	57
Chocolate Machine Commission	1,429	1,429	1,472	1,516	1,562	1,608
Lease Cobar Mobile Children's Services	0	0	2,600	2,678	2,758	2,841
Kiosk/Shop Sales	39,666	39,666	40,856	42,082	43,344	44,645
Telephone Income	71	71	73	75	78	80
Grant - Youth Worker	16,550	16,550	17,047	17,558	18,085	18,627
Youth Council income	0	6,371	6,562	6,759	6,962	7,171
Total Operating Revenues	202,227	208,598	217,456	223,980	230,699	237,620
<u>Operating Expenses</u>						
Salaries including On-costs	190,957	190,957	197,163	203,571	210,187	217,018
Advertising	513	513	529	545	561	578
Equipment - Games Room	2,122	2,122	2,185	2,251	2,319	2,388
Internet Access	66	66	68	70	72	74
Kiosk/Shop Expenses	25,474	25,474	26,238	27,025	27,836	28,671
Sundry Expenses - Squash Courts	226	226	233	240	247	254
Youth Week - Activities	1,591	1,591	1,639	1,688	1,739	1,791
Youth Centre M & R	39,784	39,784	40,977	42,207	43,473	44,777
Telephone	1,029	1,029	1,060	1,092	1,124	1,158
Training & Conferences	2,122	2,122	2,185	2,251	2,319	2,388
Youth - Donations	145	145	150	154	159	164
Youth Council - Contribution	4,500	6,371	6,562	6,759	6,962	7,171
Youth Centre Cleaning	212	212	219	225	232	239
Gym Repairs	5,305	5,305	5,464	5,628	5,796	5,970
Indoor Sports Expenses	1,239	1,239	1,276	1,315	1,354	1,395
Depreciation	74,263	57,308	59,027	60,798	62,622	64,501
Total Operating Expenses	350,133	334,464	344,975	355,818	367,001	378,537
<u>TELEVISION SERVICES</u>						
<u>Operating Income</u>						
Cobar - Television		4,071	4,193	4,319	4,448	4,582
Nymagee - Television						
Euabalong - Television						
Total Operating Income	0	4,071	4,193	4,319	4,448	4,582

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT
BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
<u>OTHER COMMUNITY SERVICES</u>						
<u>Operating Revenues</u>						
Seniors Week						
Seniors Week						
Grants	4,071		55,753	57,426	59,148	60,923
Total Operating Revenues	4,071	0	55,753	57,426	59,148	60,923
<u>Operating Expenses</u>						
Television Expenses	4,120	16,282	4,500	4,635	4,774	4,917
Seniors - Christmas Party	2,666	2,666	2,746	2,828	2,913	3,001
Seniors Week Grant Expenses	1,405	1,405	1,447	1,491	1,535	1,581
Miscellaneous Grants		54,129	55,753	57,425	59,148	60,923
Total Operating Expenses	8,191	74,482	64,446	66,379	68,371	70,422
<u>MEDICAL CENTRE OPERATIONS</u>						
<u>Operating Revenues</u>						
Rental - Medical Centre	42,230	42,230	43,497	44,802	46,146	47,530
Total Operating Revenues	42,230	42,230	43,497	44,802	46,146	47,530
<u>Operating Expenses</u>						
Building M & R	8,487	8,487	8,742	9,004	9,274	9,552
Depreciation	13,802	19,520	20,106	20,709	21,330	21,970
Total Operating Expenses	22,289	28,007	28,847	29,713	30,604	31,522
<u>COMMUNITY SERVICES & EDUCATION</u>						
<u>SUMMARY</u>						
Total Operating Revenues	3,795,008	3,970,808	4,247,261	4,291,678	4,419,829	4,551,824
Total Operating Expenses	4,015,075	4,201,654	4,211,127	4,318,171	4,452,716	4,591,499
SURPLUS / (DEFICIT)	-220,067	-230,846	36,134	-26,492	-32,887	-39,676
<u>HOUSING & COMMUNITY AMENITIES</u>						
<u>HOUSING</u>						
<u>Operating Revenues</u>						
Housing Rental - Staff	65,075	65,075	67,027	69,038	71,109	73,242
Housing Rental - Dental & GP	25,928		0	0	0	0
Rent of Commercial Premises	50,269	73,697	45,000	46,350	47,741	49,173
Cinema Lease	7,500		7,500	7,725	7,957	8,195
Total Operating Revenues	148,773	138,772	119,527	123,113	126,806	130,611
<u>Operating Expenses</u>						
<u>Housing</u>						
Depreciation	88,580	88,580	88,580	88,580	88,580	88,580
<u>Commercial Buildings</u>						
Small Plant & Tools and Depreciation	19,055	19,055	19,055	19,055	19,055	19,055
Repairs and Maintenance	133,770	117,770	121,303	124,942	128,690	132,551
Total Operating Expenses	241,405	225,405	228,938	232,577	236,325	240,186
<u>ENVIRONMENTAL & PLANNING</u>						
<u>Operating Revenues</u>						
Complying Develop Applications	3,000	3,000	3,090	3,183	3,278	3,377
Construction Certificates	25,000	25,000	25,750	26,523	27,318	28,138
Local Development Application	40,000	40,000	41,200	42,436	43,709	45,020
LBA Plan Reform Levy	6,365	6,365	6,556	6,753	6,956	7,164
Section 149 Certificates	19,096	19,096	19,669	20,259	20,867	21,493
Building Certificates	1,061	1,061	1,093	1,126	1,159	1,194
Outstanding Orders	1,061	1,061	1,093	1,126	1,159	1,194
Section 68 Approvals	6,000	6,000	6,180	6,365	6,556	6,753
Section 96 LDA Modifications	4,000	4,000	1,000	1,030	1,061	1,093
Occupation Certificate	2,000	2,000	2,060	2,122	2,185	2,251
Total Operating Revenues	107,583	107,583	107,691	110,922	114,249	117,677
<u>Operating Expenses</u>						
Salaries including on costs	285,415	285,736	295,022	304,611	314,510	324,732
Training & Travelling	2,652	2,652	2,732	2,814	2,898	2,985
LBA Plan Reform Expenses	0		0	0	0	0
Subscriptions	1,591	1,591	1,639	1,688	1,739	1,791
Section 94 Plan Consultant			0	0	0	0
Equipment and Office Expenses	1,591	2,233	2,300	2,369	2,440	2,513

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Advertising -Euab & Cobar Tidy Towns	0	89	92	94	97	100
Consultant - Flood Study	0	22,500				
Total Operating Expenses	291,250	314,801	301,784	311,575	321,684	332,121
<u>PUBLIC CEMETERIES</u>						
<u>Operating Revenues</u>						
Cemetery fees	21,321	21,321	21,961	22,619	23,298	23,997
Total Operating Revenues	21,321	21,321	21,961	22,619	23,298	23,997
<u>Operating Expenses</u>						
Cobar - Maintenance	12,772	12,772	13,155	13,550	13,956	14,375
Cobar - Grave Digging	26,780	26,780	27,583	28,411	29,263	30,141
Village - Maintenance	10,712	10,712	11,033	11,364	11,705	12,056
Donation Cemetery Committee	11,124	11,124	11,458	11,801	12,155	12,520
Depreciation	3,605	7,830	8,065	8,307	8,556	8,813
Total Operating Expenses	64,993	69,218	71,295	73,433	75,636	77,905
<u>PUBLIC CONVENIENCES</u>						
<u>Operating Expenses</u>						
Graffiti Removal Public Toilets	2,060	2,060	12,122	12,485	12,860	13,246
Toilet - Drummond Park	25,750	25,750	26,523	27,318	28,138	28,982
Toilet - Ward Oval	8,240	8,240	8,487	8,742	9,004	9,274
Toilets - Cemetery	9,270	9,270	9,548	9,835	10,130	10,433
Toilets - Marshall Street	9,270	9,270	9,548	9,835	10,130	10,433
Toilets - Newey Rec Area	13,390	13,390	13,792	14,205	14,632	15,071
Toilets - Lions Park	2,060	2,060	2,122	2,185	2,251	2,319
Toilets - Euabalong West	1,030	1,030	1,061	1,093	1,126	1,159
Total Operating Expenses	71,070	71,070	83,202	85,698	88,269	90,917
<u>HOUSING & COMMUNITY AMENITIES</u>						
<u>SUMMARY</u>						
Total Operating Revenues	277,677	267,676	249,179	256,654	264,354	272,284
Total Operating Expenses	668,718	680,494	685,219	703,284	721,915	741,130
SURPLUS / (DEFICIT)	-391,041	-412,818	-436,040	-446,630	-457,561	-468,845
<u>RECREATION & CULTURAL AMENITIES</u>						
<u>PUBLIC LIBRARIES</u>						
<u>Operating Revenues</u>						
Library Fees & Fines	4,244	4,244	4,371	4,502	4,637	4,776
Photocopier Sales	1,591	1,591	1,639	1,688	1,739	1,791
Grant - Library	16,480	16,480	16,974	17,484	18,008	18,548
Grant - Local Priority Projects	7,210	7,210	7,426	7,649	7,879	8,115
Grant - Library Special Purpose	10,300	10,300	10,609	10,927	11,255	11,593
Sale of Books	1,061	1,061	1,093	1,126	1,159	1,194
Library Activities	1,061	1,061	1,093	1,126	1,159	1,194
Total Operating Revenues	41,947	41,947	43,205	44,501	45,836	47,211
<u>Operating Expenses</u>						
Salaries including On-costs	191,859	191,859	198,094	204,532	211,180	218,043
Advertising	796	796	820	844	870	896
Internet Service	1,326	1,326	1,366	1,407	1,449	1,492
Books Maintenance	6,896	6,896	7,103	7,316	7,535	7,761
Building Maintenance	30,766	30,766	31,689	32,640	33,619	34,628
IT Costs	8,487	8,487	10,720	11,042	11,373	11,714
Outback Library	3,713	3,713	3,825	3,939	4,057	4,179
Purchase of Periodicals	2,122	2,122	2,185	2,251	2,319	2,388
Postage	2,016	2,016	2,076	2,138	2,203	2,269
Printing & Stationery	1,485	1,485	1,530	1,576	1,623	1,672
Village Libraries	530	530	546	563	580	597
Subscriptions	1,697	1,697	1,748	1,801	1,855	1,910
Sundry Expenses/Office Expenses	1,061	1,061	1,093	1,126	1,159	1,194
Photocopier Service	3,713	0	0	0	0	0
Training & Conferences	3,183	3,183	3,278	3,377	3,478	3,582
Library Activities	1,591	1,591	1,639	1,688	1,739	1,791
Audit Fees	743	743	765	788	811	836
Depreciation	62,418	78,542	80,898	83,325	85,825	88,400
Total Operating Expenses	327,055	339,466	352,108	363,166	374,572	386,337

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
REGIONAL MUSEUM						
Operating Revenues						
Admission Fees	49,741	49,741	51,233	52,770	54,353	55,984
Commission on Tours	3,090	3,090	3,183	3,278	3,377	3,478
Kiosk/Shop Sales	80,568	80,568	82,985	85,475	88,039	90,680
Total Operating Revenues	133,399	133,399	137,401	141,523	145,769	150,142
Operating Expenses						
Salaries including On-costs	170,237	170,237	175,770	181,482	187,380	193,470
Training	530	530	546	563	580	597
Volunteers Amenities	265	265	273	281	290	299
Advertising	4,244	4,244	4,371	4,502	4,637	4,776
Building M & R	42,436	42,436	54,009	55,629	57,298	59,017
Grounds M & R	2,334	2,334	7,554	7,781	8,014	8,254
Internet Access	743	743	765	788	811	836
Kiosk/Shop Cost of Goods	63,654	63,654	65,564	67,531	69,556	71,643
Postage	212	212	219	225	232	239
Printing & Stationery	5,305	5,305	5,464	5,628	5,796	5,970
Telephone	1,591	1,591	1,639	1,688	1,739	1,791
Exhibitions & Equipment	2,652	2,652	2,732	2,814	2,898	2,985
Depreciation	34,402	34,718	34,718	34,718	34,718	34,718
Total Operating Expenses	328,605	328,921	353,623	363,629	373,950	384,596
PUBLIC HALLS						
Operating Revenues						
Nymagee Hall - Shower Income	103	103	106	109	113	116
Total Operating Revenues	103	103	106	109	113	116
Operating Expenses						
Euabalong Community Centre	3,183	5,183	5,338	5,499	5,664	5,834
Mt Hope Hall	6,365	4,365	4,496	4,631	4,770	4,913
Nymagee Hall	3,183	3,183	3,278	3,377	3,478	3,582
Scout Hall	2,122	2,122	2,186	2,251	2,319	2,388
Other Halls - Pre School	1,061	1,061	1,093	1,126	1,159	1,194
Depreciation	33,269	81,182	81,182	81,182	81,182	81,182
Total Operating Expenses	49,183	97,096	97,573	98,065	98,572	99,093
PERFORMING ARTS						
Operating Expenses						
Arts Officer Travel & Accom						
Outback Arts Contribution	8,707	8,879	9,145	9,420	9,702	9,993
Total Operating Expenses	8,707	8,879	9,145	9,420	9,702	9,993
SWIMMING POOL						
Operating Revenues						
Water Slide Income	12,875	7,875	5,000	5,150	5,305	5,464
Admissions	30,000	18,000	25,000	25,750	26,523	27,318
Season Tickets	68,000	58,000	60,000	61,800	63,654	65,564
Total Operating Revenues	110,875	83,875	90,000	92,700	95,481	98,345
Operating Expenses						
Electricity	57,648	57,648	59,377	61,158	62,993	64,883
Contract	175,100	175,100	180,353	185,764	191,336	197,077
Excess Admissions Share	12,500	0	7,000	7,210	7,426	7,649
Maintenance	35,000	67,000	37,000	38,110	39,253	40,431
Water Costs	32,500	34,500	25,000	25,750	26,523	27,318
Water Slide M & R	4,326	4,326	1,000	1,030	1,061	1,093
Chemicals	31,930	31,930	32,888	33,875	34,891	35,937
Telephone	536	536	552	568	585	603
Plant & Equipment Maintenance	6,500	6,500	6,695	6,896	7,103	7,316
Rates & Insurance	12,772	20,772	21,395	22,037	22,698	23,379
Depreciation	114,005	154,966	154,966	154,966	154,966	154,966
Total Operating Expenses	482,816	553,277	526,226	537,363	548,835	560,651
PARKS, GARDENS & RESERVES						
Operating Revenues						
Ward Oval Fees	7,519	4,519	4,655	4,794	4,938	5,086
Dalton Park Complex Leases	1,370	1,370	1,411	1,453	1,497	1,542
Golf Club lease	445	445	458	472	486	501
Tennis Club Lease	274	274	282	291	299	308

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Section 94 Income	30,000	20,000	20,600	21,218	21,855	22,510
Ward Oval Lights Income	2,060	2,060	2,122	2,185	2,251	2,319
Total Operating Revenues	41,668	28,668	29,528	30,414	31,326	32,266
Operating Expenses						
Acacia Park	7,035	7,035	8,514	8,769	9,032	9,303
Apex Park	9,381	9,381	11,353	11,693	12,044	12,406
Dalton Park	28,280	28,280	34,224	35,251	36,308	37,398
Dalton Park Horse Sports Complex	18,762	18,762	22,706	23,387	24,088	24,811
Drummond Park	66,180	66,180	93,090	95,883	98,760	111,722
Great Heritage Park	27,107	27,107	32,805	33,789	34,802	35,847
Lions Park	8,208	8,208	9,933	10,231	10,538	10,854
Mulga Place Park	5,276	5,276	6,385	6,577	6,774	6,977
Newey/Little Tassie Park	35,178	35,178	42,572	43,849	45,165	46,520
Bathurst Street Reserve	7,563	7,563	9,153	9,427	9,710	10,001
Ward Oval	144,745	144,745	185,169	190,724	196,446	202,339
Euabalong Park	7,622	7,622	9,224	9,501	9,786	10,079
Euabalong Sports Ground	8,208	8,208	9,933	10,231	10,538	10,854
Euabalong West Park	3,518	3,518	4,257	4,385	4,517	4,652
Nymagee Park	9,967	9,967	12,062	12,424	12,797	13,180
Jandra Estate Park	2,931	2,931	3,547	3,653	3,763	3,876
Madden St	2,345	2,345	2,838	2,923	3,011	3,101
Wilga Cres	5,276	5,276	6,385	6,577	6,774	6,977
Euabalong Racecourse Complex	5,276	5,276	6,385	6,577	6,774	6,977
Mount Hope Racecourse	5,276	5,276	6,385	6,577	6,774	6,977
Old Reservoir	1,758	1,758	2,128	2,191	2,257	2,325
Morelli Park	1,182	1,182	1,430	1,473	1,518	1,563
Water Licence	5,150	5,150	6,232	6,419	6,612	6,810
Depreciation	162,435	199,474	199,474	199,474	199,474	199,474
Total Operating Expenses	578,659	615,698	726,185	741,986	758,261	785,025
RECREATION & CULTURAL AMENITIES SUMMARY						
Total Operating Revenues	327,992	287,992	300,240	309,247	318,525	328,081
Total Operating Expenses	1,775,024	1,943,337	2,064,860	2,113,630	2,163,894	2,225,697
SURPLUS / (DEFICIT)	-1,447,032	-1,655,345	-1,764,619	-1,804,382	-1,845,369	-1,897,616
MINING MANUFACTURING & CONSTRUCTION SUNDRY APPROVALS						
Operating Revenues						
Building Industry L S Levy	38,110	38,110	39,253	40,431	41,644	42,893
Total Operating Revenues	38,110	38,110	39,253	40,431	41,644	42,893
Operating Expenses						
Long Service Levy	38,110	38,110	39,253	40,431	41,644	42,893
Total Operating Expenses	38,110	38,110	39,253	40,431	41,644	42,893
GRAVEL PITS RESTORATION						
Operating Expenses						
Gravel Pits - Provisions			3,000	3,090	3,183	3,278
Total Operating Expenses	0	0	3,000	3,090	3,183	3,278
MINING MANUFACTURING & CONSTRUCTION SUMMARY						
Total Operating Revenues	38,110	38,110	39,253	40,431	41,644	42,893
Total Operating Expenses	38,110	38,110	39,253	40,431	41,644	42,893
SURPLUS / (DEFICIT)	0	0	0	0	0	0
TRANSPORT & COMMUNICATION ANCILLARY SERVICES						
Operating Revenues						
Grant - Street Lighting	29,870	29,870	30,766	31,689	32,640	33,619
Truckwash Revenue			15,000	21,000	21,500	22,000
Grant - Rural Address and Name Sales			40,000	20,000	3,000	3,000
Total Operating Revenues	29,870	29,870	85,766	72,689	57,140	58,619

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT
BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
<u>Operating Expenses</u>						
Paved Footpaths	106,300	106,300	109,489	112,774	116,157	119,642
Unpaved Footpaths	96,000	96,000	98,880	101,846	104,902	108,049
Kerb & Guttering	20,600	20,600	21,218	21,855	22,510	23,185
Street Lighting	109,180	109,180	112,455	115,829	119,304	122,883
Street Furniture	5,150	5,150	5,305	5,464	5,628	5,796
Storm Water	27,810	27,810	28,644	29,504	30,389	31,300
Street Trees - General	125,900	125,900	129,677	133,567	137,574	141,702
Graffiti Removal Ancillary Services/Roads	2,060	2,060	2,122	2,185	2,251	2,319
Street Cleaning	144,200	144,200	148,526	152,982	157,571	162,298
Marshall Street Gardens	25,750	25,750	26,523	27,318	28,138	28,982
Truck Wash Bay	4,120	4,120	10,000	15,000	15,500	16,000
Rural Addressing	20,600	20,600	40,000	20,000	3,000	3,000
Total Operating Expenses	687,670	687,670	732,839	738,324	742,923	765,156
<u>COUNCIL ROADS & STREETS</u>						
<u>Operating Revenues</u>						
Grant - Federal Local Roads	1,189,109	1,155,713	1,635,328	1,676,211	1,718,116	1,761,069
Grant - Roads to Recovery	461,000	461,000	760,000	760,000	760,000	760,000
Total Operating Revenues	1,650,109	1,616,713	2,395,328	2,436,211	2,478,116	2,521,069
<u>Operating Expenses</u>						
<u>COBAR STREETS</u>						
Town Streets Numbering						
Urban Streets - Unsealed	8,652	8,652	8,912	9,179	9,454	9,738
Urban Streets - Sealed	82,400	82,400	84,872	87,418	90,041	92,742
Street Signs	36,050	36,050	37,132	38,245	39,393	40,575
Bicycle Paths/Street Signs Replacement	1,030	1,030	1,061	1,093	1,126	1,159
Bicycle Path Lerida Road	1,030	1,030	1,061	1,093	1,126	1,159
Christmas Decoration Installation	2,575	2,575	2,652	2,732	2,814	2,898
<u>NYMAGEE STREETS</u>						
Urban Streets - Unsealed	2,060	2,060	2,122	2,185	2,251	2,319
Urban Streets - Sealed	7,210	7,210	7,426	7,649	7,879	8,115
Street Signs Maintenance	1,030	1,030	1,061	1,093	1,126	1,159
<u>EUABALONG STREETS</u>						
Urban Streets - Unsealed	2,575	2,575	2,652	2,732	2,814	2,898
Urban Streets - Sealed	37,080	37,080	38,192	39,338	40,518	41,734
Street Signs Maintenance	1,030	1,030	1,061	1,093	1,126	1,159
<u>EUABALONG WEST STREETS</u>						
Urban Streets - Unsealed	6,180	6,180	6,365	6,556	6,753	6,956
Urban Streets - Sealed	12,360	12,360	12,731	13,113	13,506	13,911
Street Signs Maintenance	618	618	637	656	675	696
<u>MOUNT HOPE STREETS</u>						
Urban Streets - Unsealed	1,030	1,030	1,061	1,093	1,126	1,159
Urban Streets - Sealed	2,060	2,060	2,122	2,185	2,251	2,319
Street Signs	618	618	637	656	675	696
Total Operating Expenses	205,588	205,588	211,756	218,108	224,652	231,391
<u>SHIRE RURAL ROADS</u>						
All Shire Roads Expenditure	1,389,350	1,389,350	1,231,031	1,267,961	1,306,000	1,345,180
Total Operating Expenses	1,389,350	1,389,350	1,231,031	1,267,961	1,306,000	1,345,180
<u>STATE ROADS</u>						
<u>Operating Revenues</u>						
State Roads Ordered Works						
State Roads Contract - RMCC	824,000	824,000	813,000	837,390	862,512	888,387
Total Operating Revenues	824,000	824,000	813,000	837,390	862,512	888,387
<u>Operating Expenses</u>						
State Roads Contract - RMCC	824,000	824,000	813,000	837,390	862,512	888,387
Total Operating Expenses	824,000	824,000	813,000	837,390	862,512	888,387

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
REGIONAL ROADS						
Operating Revenues						
Grants	1,607,830	1,985,000	1,632,500	2,080,000	1,727,500	2,175,000
Total Operating Revenues	1,607,830	1,985,000	1,632,500	2,080,000	1,727,500	2,175,000
Operating Expenses						
All Regional Roads Expenditure	1,092,830	1,188,097	1,332,500	1,280,000	1,427,500	1,375,000
Total Regional Roads Expenses	1,092,830	1,188,097	1,332,500	1,280,000	1,427,500	1,375,000
Depreciation - Road Infrastructure	1,962,150	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820
	1,962,150	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820
AERODROMES						
Operating Revenues						
Hangar Rental	1,800	2,800	2,884	2,971	3,060	3,151
Aerodrome Landing Fees	160,000	130,000	112,000	115,360	118,821	122,385
Refuelling Fees	53,045	28,045	15,000	15,450	15,914	16,391
Total Operating Revenues	214,845	160,845	129,884	133,781	137,794	141,928
Operating Expenses						
Commission Paid to AVDATA	2,250	2,250	2,318	2,387	2,459	2,532
Roads & Car Park M & R	2,122	2,122	2,185	2,251	2,319	2,388
Lighting & Flares	21,511	21,511	22,156	22,821	23,505	24,210
General Maintenance and ground svces	62,727	67,727	60,000	61,800	63,654	65,564
Refueling Service Wages	47,741	32,741	15,000	15,450	15,914	16,391
Terminal Building M & R	15,914	15,914	16,391	16,883	17,390	17,911
Movement Area Maintenance - Airside	15,000	15,000	15,450	15,914	16,391	16,883
Licence Requirement	8,651	8,651	8,910	9,178	9,453	9,737
Fencing & Security	6,365	6,365	6,556	6,753	6,956	7,164
Control of Vegetation	6,788	6,788	6,991	7,201	7,417	7,640
Telephone	1,061	1,061	1,093	1,126	1,159	1,194
Insurance Airport Operations	2,539	2,359	2,430	2,503	2,578	2,655
Nymagee Aerodrome - Maint	3,183	3,183	3,278	3,377	3,478	3,582
Mt Hope Aerodrome - Maint	3,183	3,183	3,278	3,377	3,478	3,582
Euabalong Aerodrome - Maint	3,183	3,183	3,278	3,377	3,478	3,582
Depreciation	51,294	55,646	55,646	55,646	55,646	55,646
Total Operating Expenses	253,509	247,683	224,962	230,042	235,273	240,662
TRANSPORT & COMMUNICATIONS SUMMARY						
Total Operating Revenues	3,502,654	3,792,428	4,243,478	4,722,681	4,400,550	4,896,616
Total Operating Expenses	5,591,097	5,623,208	5,637,907	5,639,255	5,841,169	5,862,210
SURPLUS / (DEFICIT)	-2,088,443	-1,830,780	-1,394,429	-916,574	-1,440,619	-965,594
ECONOMIC AFFAIRS						
CARAVAN PARKS						
Operating Revenues						
Caravan Park Lease	137,495	132,226	136,193	140,279	144,487	148,822
Caravan Park - Reimbursements	12,731		0	0	0	0
Euabalong Caravan Park	212	212	218	225	232	239
Total Operating Revenues	150,438	132,438	136,411	140,503	144,719	149,060
Operating Expenses						
Crown Land Licence	12,731	12,731	0	0	0	0
Cobar Caravan Park R&M	7,108	7,108	7,321	7,541	7,767	8,000
Euabalong Caravan Park Maint	3,183	3,183	3,278	3,377	3,478	3,582
Depreciation	23,175	33,580	34,587	35,625	36,694	37,795
Total Operating Expenses	46,197	56,602	45,187	46,542	47,939	49,377
PRIVATE WORKS						
Operating Revenues						
Private Works	550,000	550,000	566,500	583,495	601,000	619,030
RMCC Ordered Works	4,020,000	3,770,000	2,820,000	2,904,600	2,991,738	3,081,490
Total Operating Revenues	4,570,000	4,320,000	3,386,500	3,488,095	3,592,738	3,700,520
Operating Expenses						
Cost of Private Works	3,982,000	3,982,000	2,906,850	2,994,056	3,083,877	3,176,393
Total Operating Expenses	3,982,000	3,982,000	2,906,850	2,994,056	3,083,877	3,176,393

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Margin on Private Works	588,000	338,000	479,650	494,040	508,861	524,127
						14%
Operating Expenses						
Rates on Vacant Land for Sale	11,357	15,387	15,849	16,324	16,814	17,318
Total Operating Expenses	11,357	15,387	15,849	16,324	16,814	17,318
TOURISM						
Operating Revenues						
Celebrations & Festivals	4,017	6,017	6,198	6,383	6,575	6,772
Contributions Income/Advertising Inc	1,000	2,000	2,060	2,122	2,185	2,251
Total Operating Revenues	5,017	8,017	8,258	8,505	8,760	9,023
Operating Expenses						
Salaries Including On-costs	127,500	127,500	131,644	135,922	140,340	144,901
Vehicle Expenses	12,500	12,500	15,000	15,450	15,914	16,391
Advertising	22,279	22,279	22,947	23,636	24,345	25,075
Festivals	12,000	14,000	14,420	14,853	15,298	15,757
Australia Day Celebrations	2,652	2,652	2,732	2,814	2,898	2,985
Office Equipment M & R	530	530	546	562	579	597
Signage	637	12,637	13,016	13,407	13,809	14,223
Postage	1,061	1,061	1,093	1,126	1,159	1,194
Memberships	4,738	4,738	4,880	5,027	5,177	5,333
Telephone & Internet	1,591	1,591	1,639	1,688	1,739	1,791
Training & Conferences	0	400	412	424	437	450
Depreciation	1,648	626	645	664	684	705
Total Operating Expenses	187,136	200,514	208,973	215,571	222,378	229,401
SPECIAL PROJECTS						
Operating Revenues						
Car Lease	1,931	1,931	1,989	2,049	2,110	2,174
Develop Cultural Plan	15,000	15,000				0
Total Operating Revenues	16,931	16,931	1,989	2,049	2,110	2,174
Operating Expenses						
Salaries including On-costs	112,555	117,668	120,121	124,025	128,056	132,218
Vehicle Expenses	12,484	12,484	15,000	15,450	15,914	16,391
Postage Business Association	0	0	0	0	0	0
Training & Conferences	2,575	2,575	2,652	2,732	2,814	2,898
Advertising	1,545	1,545	1,591	1,639	1,688	1,739
Printing & Stationery	2,122	2,122	2,185	2,251	2,319	2,388
Telephone	637	637	656	675	696	716
Rent Subsidies	0	0	0	0	0	0
Advertising Opportunities	0	0	0	0	0	0
CEF Contribution	0	0	0	0	0	0
Business Awards	258	258	265	273	281	290
Incidentals Grant Expenses	2,060	22,060	2,001	2,061	2,123	2,187
Develop Cultural Plan	15,000	10,000				0
Staff Development inc Sister City	5,000	5,000	6,000	10,000	6,000	10,000
Total Operating Expenses	154,234	174,347	150,472	159,106	159,890	168,826
NOT CLASSIFIED ELSEWHERE						
GST - Prior period		113,000				
Interest income	86,000	202,500	205,000	212,000	222,000	230,000
Total Revenue Not Classified Elsewhere	86,000	315,500	205,000	212,000	222,000	230,000
Operating Expenses						
Interest on Loans	228,214	233,780	184,419	170,035	154,147	157,260
Loss on Disposal	0	65,000	-40,000	20,000	20,000	20,000
Total Expenditure Not Classified Elsewhere	228,214	298,780	144,419	190,035	174,147	177,260
Net Not Classified Elsewhere	-142,214	16,720	60,581	21,965	47,853	52,740
ECONOMIC AFFAIRS SUMMARY						
Total Operating Revenues	5,566,386	5,301,386	4,346,158	4,476,543	4,610,839	4,749,164
Total Operating Expenses	5,433,139	5,252,850	4,140,331	4,268,990	4,393,409	4,529,703
SURPLUS / (DEFICIT)	133,247	48,536	205,827	207,553	217,429	219,461

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
GENERAL PURPOSE REVENUES						
Operating Revenues						
Rates						
Residential	1,098,610	1,075,743	1,100,511	1,133,526	1,167,532	1,202,558
Farmland	606,131	606,131	618,976	637,545	656,672	676,372
Mining	1,228,218	1,486,254	1,534,381	1,580,412	1,627,825	1,676,660
Commercial	337,103	349,699	359,748	370,540	381,657	393,106
Pensioner Abandonments	-51,112	-51,112	-52,288	-53,856	-55,472	-57,136
Extra Charges	18,000	6,000	6,138	6,322	6,512	6,707
Legal Costs Rate Recovery	13,500	13,500	13,811	14,225	14,652	15,091
Pensioner Rate Subsidy	28,112	37,770	38,903	40,070	41,272	42,510
Grants						
Financial Assist Grant	2,013,053	2,346,449	3,053,461	3,129,798	3,208,043	3,288,244
Capital Grants - Projects	558,328	200,000	438,500	2,150,000	0	0
Total Operating Revenues	5,849,942	6,070,434	7,112,141	9,008,583	7,048,692	7,244,112
GENERAL PURPOSE REVENUES SUMMARY						
Total Operating Revenues	5,849,942	6,070,434	7,112,141	9,008,583	7,048,692	7,244,112
SURPLUS / (DEFICIT)	5,849,942	6,070,434	7,112,141	9,008,583	7,048,692	7,244,112
Summary of General Fund						
GOVERNANCE	-520,088	-510,374	-542,144	-548,802	-565,983	-583,702
CORPORATE SUPPORT	-1,701,965	-2,093,650	-2,126,279	-2,153,640	-2,177,040	-2,221,915
PUBLIC ORDER & SAFETY	-253,309	-192,683	-223,327	-230,601	-243,104	-258,618
PUBLIC HEALTH	-254,011	-260,782	-211,988	-219,147	-226,546	-228,908
COMMUNITY SERVICES & EDUCATION	-220,067	-230,846	36,134	-26,492	-32,887	-39,676
HOUSING AND COMMUNITY AMENITIES	-391,041	-412,818	-436,040	-446,630	-457,561	-468,845
RECREATION AND CULTURE	-1,447,032	-1,655,345	-1,764,619	-1,804,382	-1,845,369	-1,897,616
MINING & MANUFACTURING	0	0	0	0	0	0
TRANSPORT & COMMUNICATION	-2,088,443	-1,830,780	-1,394,429	-916,574	-1,440,619	-965,594
ECONOMIC AFFAIRS	356,347	48,536	205,827	207,553	217,429	219,461
GENERAL PURPOSE REVENUES	5,849,942	6,070,434	7,112,141	9,008,583	7,048,692	7,244,112
NOT CLASSIFIED ELSEWHERE	-142,214	16,720	60,581	21,965	47,853	52,740
Total General Fund	-811,876	-1,052,331	715,856	2,891,832	324,864	851,439
<i>less. Capital Income and Contributions</i>		661,000	1,198,500	2,910,000	760,000	760,000
<i>add. Project Management Recovery</i>			120,000	120,000	40,000	40,000
Operating Deficit		-1,713,331	-362,644	101,832	-395,136	131,439
WATER FUND						
Operating Revenue						
Rates						
Water Access Charge	855,792	591,485	615,089	633,542	652,548	672,125
Pensioner Abandonments	-21,125	-21,125	-21,611	-22,259	-22,927	-23,615
Nymagee Water Rates	0	24,000	24,552	25,289	26,047	26,829
Pensioner Abandonments	-560	-560	-573	-590	-608	-626
Euabalong Water	0	36,000	36,828	37,933	39,071	40,243
Pensioner Abandonment's	-1,307	0	0	0	0	0
Euabalong West Water	0	23,000	23,529	24,235	24,962	25,711
Pensioner Abandonment's	-560	-560	-573	-590	-608	-626
Mount Hope Water rates	0	0	0	0	0	0
User Charges						
Water Usage	1,713,345	1,763,345	1,803,902	1,858,019	1,913,760	1,971,172
Sales - Standpipe etc.	670	50,670	51,835	53,390	54,992	56,642
House Connections	4,222	4,222	4,319	4,449	4,582	4,720
Mount Hope Tank - Lease	339	339	347	357	368	379
Truck Wash Bay	1,339	1,339	1,379	1,421	1,463	1,507
Interest						
Interest	8,000	8,000	8,000	8,000	8,000	8,000
Cobar Water Pensioner Rate Subsidy (PRS)	11,619	11,619	11,968	12,327	12,696	13,077
Nymagee Water PRS	308	308	317	327	337	347
Euabalong Water PRS	719	719	741	763	786	809
Euabalong West Water PRS	0	0	0	0	0	0
Mount Hope Water PRS	308	308	317	327	337	347
Potable Water Nymagee	0	0	0	0	0	0
Contribution by Cobar water Board	0	70,000	72,100	74,263	76,491	78,786
Capital Contributions.		780,000	570,000	4,850,000	1,250,000	350,000

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Total Operating Revenues	2,573,109	3,343,109	3,202,467	7,561,201	4,042,297	3,225,825
Operating Expenses						
Filtration Plant						
Administration Charges	39,482	39,482	40,666	41,886	43,143	44,437
Engineering Charges	117,378	117,378	120,899	124,526	128,262	132,110
Governance Charges	48,018	48,018	49,459	50,942	52,471	54,045
Best Practice - Water/Waterwise	5,305	5,305	5,464	5,628	5,797	5,971
Wages & Salaries	231,956	231,956	239,495	247,278	255,315	263,612
Vehicle Expenses			15,000	15,450	15,914	16,391
Filtration Plant Maintenance & Repair	163,770	163,770	168,683	173,744	178,956	184,325
Licences & Permits	40,314	40,314	41,523	42,769	44,052	45,374
Chemicals	169,435	169,435	174,518	179,754	185,146	190,701
Purchase of Raw Water	1,018,700	1,018,700	1,049,261	1,080,739	1,113,161	1,146,556
Telephone	2,122	2,122	2,186	2,251	2,319	2,388
Advertising	2,122	2,122	2,186	2,251	2,319	2,388
Reservoirs M & R	8,487	8,487	8,742	9,004	9,274	9,552
LMWUA	35,000	17,500	18,025	18,566	19,123	19,696
Graffiti Removal	1,061	1,061	1,093	1,126	1,159	1,194
Sub-Total	1,883,150	1,865,650	1,937,199	1,995,914	2,056,410	2,118,740
Water Mains						
Maintenance & Repairs	184,824	184,824	190,369	196,080	201,962	208,021
Meters M & R	53,045	53,045	54,636	56,275	57,964	59,703
Meter Reading	26,523	26,523	27,319	28,138	28,982	29,852
Sub-Total	264,391	264,392	272,324	280,493	288,908	297,576
Other Expenses						
Depreciation	339,900	326,000	335,780	345,853	356,229	366,916
Nymagee Water						
Energy Costs	5,665	5,665	5,835	6,010	6,190	6,376
Reservoir M & R	5,305	5,305	5,464	5,628	5,797	5,971
Pump Stations M & R	7,426	7,426	7,649	7,878	8,115	8,358
Sub-Total	18,396	18,396	18,948	19,516	20,102	20,705
Euabalong Water						
Reservoirs M & R	16,851	16,851	17,357	17,877	18,414	18,966
Meters M & R	1,061	1,061	1,093	1,126	1,159	1,194
Mains M & R	10,609	10,609	10,927	11,255	11,593	11,941
Licences & permits	1,061	1,061	1,093	1,126	1,159	1,194
Energy Costs	6,180	6,180	6,365	6,556	6,753	6,956
Sub-Total	35,762	35,762	36,835	37,940	39,078	40,250
Euabalong West Water						
Mains M & R	15,914	15,914	16,391	16,883	17,390	17,911
Licence Permit	1,061	1,061	1,093	1,126	1,159	1,194
Reservoir M & R	1,061	1,061	1,093	1,126	1,159	1,194
Sub-Total	18,035	18,036	18,577	19,134	19,708	20,300
Mount Hope Water						
Reservoirs M & R	8,240	8,240	8,487	8,742	9,004	9,274
Energy Costs	2,266	2,266	2,334	2,404	2,476	2,550
Sub-Total	10,506	10,506	10,821	11,146	11,480	11,825
Total Operating Expenses	2,570,140	2,538,742	2,630,484	2,709,997	2,791,916	2,876,311
Total Operating Revenues	2,573,109	3,343,109	3,202,467	7,561,201	4,042,297	3,225,825
Total Operating Expenses	2,570,140	2,538,742	2,630,484	2,709,997	2,791,916	2,876,311
WATER SURPLUS/(DEFICIT)	2,967	804,367	571,982	4,851,203	1,250,381	349,514
<i>less Capital Income and Contributions</i>		780,000	570,000	4,850,000	1,250,000	350,000
Operating Deficit		24,367	1,982	1,203	381	-486
COBAR SEWERAGE						
Operating Revenues						
Rates						
Cobar Sewerage Charges	709,745	659,745	674,919	695,167	716,022	737,502
Pensioner Abandonments	-19,981	-19,981	-20,441	-20,911	-21,590	-22,292
Interest						
Interest on investments	32,000	32,000	32,000	32,000	3,200	32,000
Section 64 Contributions						
Grants						
Pensioners Rebate	10,990	10,990	11,243	11,501	11,875	12,261
Other Income						
Effluent Reuse Income	16,444	71,444	73,087	74,768	77,198	79,707

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Liquid Trade Waste Charges			2,100,000			
Capital Contributions						
Sewer Connection Fee	1,061	1,061	1,085	1,110	1,146	1,184
Total Operating Revenues	750,258	755,259	2,871,894	793,636	787,851	840,362
Operating Expenses						
Management						
Administration Charges	26,678	26,678	27,478	28,303	29,152	30,026
Engineering Charges	117,378	117,378	120,899	124,526	128,262	132,110
Governance Charges	48,018	48,018	49,459	50,942	52,471	54,045
Licences & Permits	14,853	20,853	21,479	22,123	22,787	23,470
LMWUA	15,450	15,450	15,914	16,391	16,883	17,389
Telephone	530	530	546	562	579	597
Pumping Stations						
Ward Oval	28,840	28,840	29,705	30,596	31,514	32,460
Belagoy St	8,000	8,000	8,240	8,487	8,742	9,004
Nullamutt St	11,330	11,330	11,670	12,020	12,381	12,752
North Cobar	8,240	8,240	8,487	8,742	9,004	9,274
Energy Costs	4,120					
Treatment Plant						
Energy Costs	31,827	35,947	37,025	38,136	39,280	40,459
Chemicals	5,305	5,305	5,464	5,628	5,797	5,971
Treatment Works M & R	30,900	40,900	42,127	43,391	44,693	46,033
Effluent Water						
Effluent Reuse	41,200	41,200	42,436	43,709	45,020	46,371
Effluent Reuse - Ins Liability	9,018	6,018	6,199	6,384	6,576	6,773
Mains						
Mains M & R	42,436	42,436	43,709	45,020	46,371	47,762
Pest Control - Man Holes	21,218	21,218	21,855	22,510	23,185	23,881
Other Expenses						
Depreciation	272,950	365,000	365,000	365,000	365,000	365,000
Total Income	750,258	755,259	2,871,894	793,636	787,851	840,362
SEWERAGE SURPLUS/(DEFICIT)	738,290	843,341	857,691	872,472	887,696	903,377
Total Operating Expenses	11,968	-88,182	2,014,103	-78,936	-99,945	-63,115
<i>less: Capital Income and Contributions</i>			2,100,000	0	0	0
Operating Deficit		-88,182	-85,897	-78,936	-99,945	-63,115
WASTE MANAGEMENT FUND						
Operating Revenues						
Annual Charges						
Domestic Waste Annual Charge	502,650	502,650	494,650	509,490	524,774	540,517
Pensioner Abandonments	-19,810	-19,810	-20,266	-20,874	-21,500	-22,145
Domestic Waste Annual Chg Villages	12,976	12,976	26,125	26,909	27,716	28,547
Regulatory Fees		24,000	12,000	12,360	12,731	13,113
Plant Revenues						
Plant Income	159,135	159,135	159,135	159,135	159,135	159,135
Other Revenues						
Sale of Scrap Metal from Tip	37,080	37,080	38,192	39,338	40,518	41,734
Trade Waste Charges	113,300	113,300	116,699	120,200	123,806	127,520
Interest						
Investments	0	0	6,000	6,000	6,000	6,000
Total Operating Revenues	805,331	829,331	832,535	852,557	873,180	894,421
Operating Expenses						
Management						
Administration Charges	14,940	14,940	15,388	15,850	16,325	16,815
Public Health Charges	67,226	67,226	119,243	122,820	126,505	130,300
Governance Charges	24,028	24,028	24,749	25,491	26,256	27,044
Town Clean-Up	5,150	6,665	6,865	7,071	7,283	7,502
Super adjustment	37,080	0				
Advertising	2,122	2,122	2,185	2,251	2,319	2,388
Pension Rebates	10,896					
Plant Expenses						
Plant Running	106,090	106,090	109,273	112,551	115,927	119,405

COBAR SHIRE COUNCIL 4 YEAR FINANCIAL PLAN - DETAIL OPERATING STATEMENT

BUDGET SUMMARY - ALL FUNDS 2015-2024

	2013-2014 Budget	2013-2014 Forecast	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget
Other Expenses						
Disposal Abandoned Vehicles	2,060	2,060	2,122	2,185	2,251	2,319
Trade Waste Wages/Collections	80,628	80,628	83,047	85,539	88,105	90,748
Domestic Waste Wages/Collections	127,308	127,308	131,127	135,061	139,113	143,286
Graffiti Removal	1,515					
Depreciation	80,855	80,855	83,281	85,779	88,352	91,003
Depots						
Cobar Tip	127,308	127,308	131,127	135,061	139,113	143,286
Village Tips	8,487	8,487	8,742	9,004	9,274	9,552
Total Operating Revenue	805,331	829,331	832,535	852,557	873,180	894,421
Total Operating Expenses	695,693	647,717	717,149	738,663	760,823	783,648
Net Operating Result - Domestic & Trade Waste	109,638	181,613	115,386	113,894	112,357	110,773
ALL FUNDS COMBINED	-687,302	-154,532	3,417,428	7,777,993	1,587,657	1,248,612
<i>less Capital Income and Contributions</i>		1,441,000	3,868,500	7,760,000	2,010,000	1,110,000
<i>add Project Management Recovery</i>		0	120,000	120,000	40,000	40,000
Operating Deficit		-1,595,532	-331,972	137,093	-383,243	177,712
Depreciation	4,538,755	4,761,255	4,604,343	4,628,989	4,654,374	4,680,520
Depreciation by Fund						
General	3,845,050	3,989,400	3,820,282	3,832,356	3,844,792	3,857,602
Water	339,900	326,000	335,780	345,853	356,229	366,916
Sewer	272,950	365,000	365,000	365,000	365,000	365,000
Waste	80,855	80,855	83,281	85,779	88,352	91,003
Total	4,538,755	4,761,255	4,604,343	4,628,989	4,654,374	4,680,520

**COBAR SHIRE COUNCIL
CAPITAL EXPENDITURE
YEAR ENDED 30 JUNE 2015**

* change over cost refer rolling schedule

GENERAL FUND	2013-2014	2014-2015	2015-2016*	2016-2017*	2017-2018*	2018-2019*	2019-2020*	2020-2021*	2021-2022*	2022-2023*	2023-2024*
PLANT											
Rebuild CAT P3041		150,000									
Backhoe		140,000									
4/5 Tonne Trucks		50,000									
4/5 Tonne Trucks		80,000									
Paveliner		270,000									
Forklift		47,000									
Mower Large		26,000									
Light Vehicles		348,000									
Sedans		361,000	173,000	151,000	225,000	150,000	174,000	202,000	173,000	151,000	225,000
Minor		63,000	141,000	158,000	135,000	203,000	97,000	141,000	159,000	135,000	203,000
<i>As per rolling plant schedule</i>			748,000	753,000	649,000	687,000	478,000	772,000	374,500	400,000	400,000
4/5 Tonne Trucks	61,200										
Water Pumps & Minor Items	10,200										
Miscellaneous Plant	5,100										
Light Vehicles Changeover	200,000										
Sedans Changeover	76,000										
Mower Small	5,000										
Mower Large	26,520										
Tanker Trailer	95,000										
Caravans	20,000										
Generators	17,340										
Roller Multi Tyred	170,000										
Road Train Dolly	32,000										
Semi Trailer Side Tipper	120,000										
TOTAL PLANT	838,360	1,535,000	1,062,000	1,062,000	1,009,000	1,040,000	749,000	1,115,000	706,500	686,000	828,000

INFRASTRUCTURE

SHIRE ROADS

Gravel Pits Restoration and Licencing
Gravel Resheeting
Reseals

ROADS TO RECOVERY

Neckarbo
Mt Gap
Yathong
Wilga
Becker- Bathurst
Booberoi

Unallocated at this stage
Asset Management Plans

SPECIAL RATE VARIATION OBLIGATION

Town Streets Reseals
Shire Roads Reseals
Shire Roads Gravel Resheeting

	49,000	101,500	103,000	104,500	107,635	110,864	114,190	117,616	121,144	124,778
	100,000	101,500	103,000	104,500	107,635	110,864	114,190	117,616	121,144	124,778
	100,000	101,500	103,000	104,500	107,635	110,864	114,190	117,616	121,144	124,778
	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000
		1,007,703	1,399,936	1,349,293	2,163,232	2,054,935	2,800,023	2,705,569	3,805,139	3,118,872
	50,000	50,000	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703
	150,000	150,000	150,000	150,000	154,500	159,135	163,909	168,826	173,891	179,108
	176,000	176,000	176,000	176,000	181,280	186,718	192,320	198,090	204,032	210,153

**COBAR SHIRE COUNCIL
CAPITAL EXPENDITURE**

YEAR ENDED 30 JUNE 2015

* change over cost refer rolling schedule

	2013-2014	2014-2015	2015-2016*	2016-2017*	2017-2018*	2018-2019*	2019-2020*	2020-2021*	2021-2022*	2022-2023*	2023-2024*
BUILDINGS											
Upgrade Various Buildings	61,800	62,000	63,500	65,500	67,000	69,010	71,080	73,213	75,409	77,671	80,002
Carpet Tiles for Admin Building	15,000			150,000							
SWIMMING POOL											
Power Factor Reduction Equip	374,244	731,500	278,025	407,102	250,832	255,057	259,408	263,891	268,507	273,263	278,161
TOTAL OTHER											
	3,557,381	6,519,500	4,506,728	4,531,038	5,126,125	5,203,399	5,637,407	5,982,799	6,315,178	6,630,641	6,923,860
TOTAL CAPITAL GENERAL FUND											
	103,000	320,000	100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677
Water Mains - Hydrants, Valves Upgrade	200,000	1,250,000	4,950,000	1,250,000	350,000						
Filtration Plant - RFR	103,000		100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677
Filtration Plant - replace piping & Valves	406,000	1,570,000	5,150,000	1,456,000	562,180	218,545	225,102	231,855	238,810	245,975	253,354
TOTAL CAPITAL WATER FUND											
	103,000	500,000	1,700,000	109,000	112,000	115,360	118,821	122,385	126,057	129,839	133,734
SEWERAGE SERVICES											
Cobar Sewerage Upgrade -RFR											
Sewerage Works Improvements	103,000	125,000	106,000	109,000	112,000	115,360	118,821	122,385	126,057	129,839	133,734
TOTAL CAPITAL SEWERAGE FUND											
	103,000	625,000	1,806,000	109,000	112,000	115,360	118,821	122,385	126,057	129,839	133,734
DOMESTIC WASTE FUND											
TOTAL CAPITAL WASTE FUND											
	4,066,381	8,714,500	11,462,728	6,096,038	5,800,305	5,537,304	5,981,329	6,337,039	6,680,046	7,006,455	7,310,947

Breakdown by Fund and Type	Breakdown by Fund and Type											
	Plant	Infrastructure	Other	Total General Fund	Water Fund	Sewer Fund	Waste Fund	Total Capital Expenditure	Infrastructure Renewal	Water Renewal	Sewer Renewal	Total Renewal
Plant	838,360	1,535,000	1,062,000	1,062,000	1,009,000	1,040,000	749,000	1,115,000	706,500	686,000	828,000	
Infrastructure	2,344,777	4,253,000	3,166,703	3,061,936	3,866,293	3,908,342	4,628,998	4,603,908	5,340,171	5,671,379	5,817,699	
Other	374,244	731,500	278,025	407,102	255,057	259,408	259,407	263,891	268,507	273,263	278,161	
Total General Fund	3,557,381	6,519,500	4,506,728	4,531,038	5,126,125	5,203,399	5,637,407	5,982,799	6,315,178	6,630,641	6,923,860	
Water Fund	406,000	1,570,000	5,150,000	1,456,000	562,180	218,545	225,102	231,855	238,810	245,975	253,354	
Sewer Fund	103,000	625,000	1,806,000	109,000	112,000	115,360	118,821	122,385	126,057	129,839	133,734	
Waste Fund	0	0	0	0	0	0	0	0	0	0	0	
Total Capital Expenditure	4,066,381	8,714,500	11,462,728	6,096,038	5,800,305	5,537,304	5,981,329	6,337,039	6,680,046	7,006,455	7,310,947	
Infrastructure Renewal	1,960,127	1,708,000	3,166,703	3,061,936	3,866,293	3,908,342	4,628,998	4,603,908	5,340,171	5,671,379	5,817,699	
Water Renewal		1,570,000	5,150,000	1,456,000	562,180	218,545	225,102	231,855	238,810	245,975	253,354	
Sewer Renewal		625,000	1,806,000	109,000	112,000	115,360	118,821	122,385	126,057	129,839	133,734	
Total Renewal	1,960,127	3,903,000	10,122,703	4,626,936	4,540,473	4,242,247	4,972,921	4,958,148	5,705,038	6,047,192	6,204,787	

SPECIAL PROJECTS																												
P0093	Ford FG XT Sedan	BP 01 1Z	13/12/2010	40-60km	\$ 29,910	20,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000								
TOURISM																												
P0146	Holden Colorado LT-R 4x2	BB 96 UD	22/09/2009	40-60km	\$ 28,168	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000								
LB VILLAGE																												
P0124	Holden VE Commodore Omega	BA 09 TV	28/05/2009	40-60km	\$ 28,889	22,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000								
NOXIOUS WEEDS																												
P0551	Ford Ranger Ute Super Cab 4x4	BH 48 CO	17/11/2010	80km	\$ 30,588	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000								
Total Passenger Vehicles					\$ 590,533	\$ 206,000	\$ 141,000	\$ 158,000	\$ 135,000	\$ 203,000	\$ 97,000	\$ 197,000	\$ 141,000	\$ 159,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000								
Sub Totals																		\$555,000	\$899,000	\$1,062,000	\$1,155,000	\$1,009,000	\$1,040,000	\$749,000	\$1,115,000	\$706,500	\$686,000	\$828,000