

Annual Operational Plan

Budget



**COBAR SHIRE
COUNCIL**
outback nsw

2015/2016

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**COBAR SHIRE COUNCIL
WHOLE OF COUNCIL SUMMARY BY FUND - OPERATING STATEMENT BUDGET
BUDGET ASSUMPTIONS
YEAR ENDED 30 JUNE 2016**

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Wages increase by	3.25%	2.75%	2.75%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Expenses other than wages increase by	3.00%	2.50%	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in Block Grant		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rate increase - pegged amount	2.30%	2.40%	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Variation increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plant costs increase by	3%	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
SRV Amount on Roads separated	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
Grants redistribution in NSW			5%	5%	5%						
LBV wage increase	2.30%	2.30%	2.75%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in cost of water	1.5%	2.40%	2.50%	3.00%	3.00%	-20.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in sewerage rates	2.30%	2.40%	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in domestic waste charges	3.00%	2.40%	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in trade waste charges	3.00%	2.40%	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest on earnings	3.90%	3.00%	3.00%	3.00%	3.00%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%
Roads Wages as percentage of total roads costs	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%
Growth in assessments	0	0	0	0	0	0	0	0	0	0	0
Debtors and creditors remain constant											
Rates debtors overdue remain constant at year end											
Land sales excluded from model											
Interest rates on borrowings remain flat in period											
Rates Burden remains the same											
Light Vehicles - flat charge of 15k per annum indexed											
RZR - As advised then indexed once off											
FINANCIAL ASSISTANCE GRANTS											
General Purpose Component	3,053,461	3,053,461	3,206,134	3,366,441	3,534,763	3,640,806	3,750,030	3,862,531	3,978,407	4,097,759	4,220,692
Local Roads Component	1,635,328	1,635,328	1,680,300	1,730,709	1,782,630	1,836,109	1,891,192	1,947,928	2,006,366	2,066,556	2,128,553
	4,688,789	4,688,789	4,886,434	5,097,149	5,317,393	5,476,914	5,641,222	5,810,458	5,984,772	6,164,315	6,349,245

Water volume for public parks etc remains as per 2014-2015
Gym retained at current levels
98% Occupancy at LBV

COBAR SHIRE COUNCIL

TEN YEAR FINANCIAL PLAN - SUMMARY

2015-2016 to 2024-2025

forecast a2 for comparison

	2014/2015			2015/2016			2016/2017			2017/2018		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
General Fund												
Governance	126,531	728,562	-602,031	130,169	709,379	-579,210	133,358	729,951	-596,593	137,282	717,710	-580,428
Corporate Support	5,494,315	7,710,172	-2,215,857	5,851,539	8,128,939	-2,277,400	6,001,037	8,265,192	-2,264,154	5,880,331	8,233,943	-2,353,613
Public Order & Safety	234,569	505,285	-270,716	240,369	526,010	-285,640	246,311	538,003	-291,692	253,619	552,493	-298,874
Public Health	222,701	434,690	-211,988	207,769	425,856	-218,087	212,963	437,323	-224,360	219,352	446,085	-226,733
Community Services & Education	4,253,200	4,389,486	-136,286	4,494,648	4,446,165	48,482	4,602,414	4,560,329	42,085	4,734,967	4,693,373	41,594
Housing & Community Amenities	274,179	676,951	-402,772	299,920	684,858	-384,939	305,742	699,675	-393,933	312,904	717,113	-404,210
Recreation & Culture	509,134	2,078,921	-1,569,787	283,498	2,089,663	-1,806,164	290,586	2,129,284	-1,838,698	299,303	2,186,866	-1,887,563
Mining & Manufacture	39,253	42,253	-3,000	40,235	42,304	-2,069	41,240	43,361	-2,121	42,478	44,662	-2,184
Transport & Communication	7,468,352	6,368,464	1,099,888	6,182,136	6,408,805	-226,669	5,136,751	6,636,780	-1,500,028	5,666,764	6,668,707	-1,001,943
Economic Affairs	3,914,758	3,501,371	413,387	4,216,389	3,894,114	322,275	5,731,174	5,176,854	554,319	4,049,359	3,753,485	295,874
Interest Paid		184,419	-184,419		135,931	-135,931		111,482	-111,482		89,453	-89,453
Loss on Disposal		60,000	-60,000		0	0		0	0		0	0
General Purpose Revenues	6,784,577		6,784,577	6,760,525		6,760,525	7,005,875		7,005,875	7,280,174		7,280,174
Investment Earnings	205,000		205,000	152,000		152,000	112,000		112,000	112,000		112,000
Project Fees	255,000		255,000	210,000		210,000	170,000		170,000	0		0
TOTAL GENERAL FUND OPERATIONS	29,781,569	26,680,573	3,100,996	29,069,197	27,492,023	1,577,174	29,989,452	29,328,235	661,217	28,988,532	28,103,891	884,641
Other Funds												
Water	3,406,197	2,469,447	936,750	7,116,885	2,523,745	4,593,140	5,318,170	2,579,148	2,739,022	2,837,841	2,726,313	111,527
Sewer	1,004,307	869,205	135,102	2,529,530	764,611	1,764,919	802,237	804,601	-2,365	825,344	816,890	8,454
Domestic Waste	813,535	677,353	136,182	892,415	693,122	199,293	852,264	709,070	143,194	875,996	728,686	147,310
TOTAL OTHER FUNDS	5,224,038	4,016,005	1,208,033	10,538,831	3,981,479	6,557,352	6,972,671	4,092,820	2,879,851	4,539,181	4,271,889	267,292
GRAND TOTAL	35,005,608	30,696,578	4,309,029	39,608,028	31,473,502	8,134,525	36,962,123	33,421,055	3,541,068	33,527,713	32,375,780	1,151,933
<i>Less Capital Grants and Contributions</i>												
General Fund			2,797,500			400,000			0			400,000
Water Fund			780,000			4,442,685			2,577,315			0
Sewer Fund			290,000			1,764,840			0			0
Waste Fund			0			60,000			0			0
Total Capital Grants and Contributions			3,867,500			6,667,525			2,577,315			400,000
Operating surplus/ deficit after capital			441,529			1,467,000			963,753			751,933
Write off of old filtration plant									500,000			
To retained earnings												
Depreciation												
			4,531,324			4,416,705			4,446,705			4,526,463

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2015-2016 to 2024-2025
SUMMARY OF CASH FLOW

	2015/2016	2016/2017	2017/2018
Cash and cash equivalents			
Opening Balance	7,500,000	8,373,983	9,488,015
From operations	8,134,525	3,541,068	1,151,933
add back depreciation	4,416,705	4,446,705	4,525,463
add back other non cash items	0	0	0
Principal Repayments	446,723	462,527	279,064
New Borrowings			
Capital spend	11,797,384	6,850,835	5,093,018
Disposal Proceeds	566,860	439,620	666,840
Years Movement	873,983	1,114,031	973,154
Closing Balance	8,373,983	9,488,015	10,461,169
To Reserves	167,700	167,700	167,700
From Reserves	0	0	0
Reserves Balance	167,700	335,400	503,100
Non Reserves Balance	8,206,283	9,320,315	10,293,469
	7,500,000		

COBAR SHIRE COUNCIL

TEN YEAR FINANCIAL PLAN - SUMMARY

2015-2016 to 2024-2025

	2018/2019			2019/2020			2020/2021			2021/2022		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
General Fund	141,322	739,091	-597,769	145,484	761,114	-615,630	149,771	817,797	-668,027	154,186	807,161	-652,975
Governance	6,056,003	8,451,758	-2,395,756	6,236,945	8,676,108	-2,439,163	6,423,315	8,927,188	-2,503,873	6,615,276	9,145,200	-2,529,924
Corporate Support	261,147	567,418	-306,272	268,981	582,791	-313,810	277,051	598,625	-321,575	285,362	614,935	-329,572
Public Order & Safety	225,932	457,316	-231,384	232,710	468,884	-236,174	239,692	480,799	-241,107	246,882	493,071	-246,189
Public Health	4,871,496	4,830,408	41,088	5,012,120	4,971,554	40,566	5,156,964	5,116,935	40,029	5,306,153	5,266,677	39,476
Community Services & Education	323,253	735,075	-411,822	330,850	753,575	-422,725	338,676	772,631	-433,955	346,736	792,258	-445,521
Housing & Community Amenities	308,282	2,246,176	-1,937,893	317,531	2,307,265	-1,989,734	327,057	2,370,186	-2,043,129	336,869	2,434,995	-2,098,127
Recreation & Culture	43,752	46,002	-2,250	45,065	47,382	-2,318	46,417	48,804	-2,387	47,809	50,268	-2,459
Mining & Manufacture	5,331,289	6,903,741	-1,572,452	5,820,260	6,942,483	-1,122,223	5,524,376	7,185,038	-1,660,662	5,957,440	7,231,513	-1,274,073
Transport & Communication	4,170,840	3,870,064	300,776	4,295,965	3,979,990	315,975	4,424,844	4,103,364	321,480	4,557,589	4,220,290	337,299
Economic Affairs		72,276	-72,276		58,125	-58,125		44,745	-44,745		30,509	-30,509
Interest Paid		0	0		0	0		0	0		0	0
Loss on Disposal		0	0		0	0		0	0		0	0
General Purpose Revenues	7,565,908		7,565,908	7,792,885		7,792,885	8,026,672		8,026,672	8,267,472		8,267,472
Investment Earnings	112,000		112,000	112,000		112,000	112,000		112,000	112,000		112,000
Project Fees			0			0			0			0
TOTAL GENERAL FUND OPERATIONS	29,411,224	28,919,325	491,899	30,610,797	29,549,272	1,061,525	31,046,833	30,466,112	580,721	32,233,775	31,086,876	1,146,899
Other Funds												
Water	2,922,736	2,795,743	126,993	3,010,178	2,867,255	142,923	3,100,243	2,940,913	159,331	3,193,011	3,016,780	176,231
Sewer	849,144	829,546	19,598	873,658	842,583	31,076	898,908	856,010	42,898	924,915	869,840	55,075
Domestic Waste	900,407	748,890	151,517	925,517	769,701	155,816	951,346	791,136	160,210	977,914	813,214	164,700
TOTAL OTHER FUNDS	4,672,288	4,374,179	298,108	4,809,354	4,479,539	329,815	4,950,497	4,588,058	362,439	5,095,840	4,699,834	396,006
GRAND TOTAL	34,083,512	33,293,505	790,007	35,420,150	34,028,810	1,391,340	35,997,330	35,054,171	943,159	37,329,615	35,786,710	1,542,905
<i>less: Capital Grants and Contributions</i>												
General Fund			0			400,000			0			400,000
Water Fund			0			0			0			0
Sewer Fund			0			0			0			0
Waste Fund			0			0			0			0
Total Capital Grants and Contributions			0			400,000			0			400,000
Operating surplus/ deficit after capital			790,007			991,340			943,159			1,142,905
Write off of old filtration plant												
To retained earnings			4,526,463			4,526,463			4,526,463			4,526,463
Depreciation												
			790,007			991,340			943,159			1,142,905

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY
 2015-2016 to 2024-2025
 SUMMARY OF CASH FLOW

	2018/2019	2019/2020	2020/2021	2021/2022
Cash and cash equivalents				
Opening Balance	10,461,169	11,723,287	13,009,634	14,412,359
From operations	790,007	1,391,340	943,159	1,542,905
add back depreciation	4,526,463	4,526,463	4,526,463	4,526,463
add back other non cash items	0	0	0	0
Principal Repayments	258,600	209,049	222,429	236,665
New Borrowings				
Capital spend	4,280,681	5,060,688	4,340,108	4,774,523
Disposal Proceeds	484,930	638,280	495,640	562,550
Years Movement	1,262,118	1,286,347	1,402,725	1,620,730
Closing Balance	11,723,287	13,009,634	14,412,359	16,033,089
To Reserves	167,700	167,700	167,700	167,700
From Reserves	0	0	0	0
Reserves Balance	670,800	838,500	1,006,200	1,173,900
Non Reserves Balance	11,555,587	12,841,934	14,244,659	15,865,389

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY
 2015-2016 to 2024-2025

	2022/2023			2023/2024			2024/2025		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
General Fund									
Governance	158,733	831,226	-672,493	163,417	856,013	-692,595	168,242	916,543	-748,301
Corporate Support	6,812,997	9,390,353	-2,577,356	7,016,649	9,642,860	-2,626,212	7,226,410	9,902,944	-2,676,534
Public Order & Safety	293,923	631,733	-337,810	302,741	649,035	-346,294	311,823	666,857	-355,033
Public Health	254,289	505,711	-251,422	261,918	518,731	-256,813	269,775	532,141	-262,366
Community Services & Education	5,459,818	5,420,911	38,907	5,618,092	5,579,772	38,320	5,781,115	5,743,399	37,716
Housing & Community Amenities	355,038	812,473	-457,435	363,590	833,296	-469,706	372,397	854,743	-482,345
Recreation & Culture	346,975	2,501,749	-2,154,774	357,384	2,570,505	-2,213,121	368,105	2,641,324	-2,273,218
Mining & Manufacture	49,243	51,776	-2,532	50,721	53,329	-2,608	52,242	54,929	-2,687
Transport & Communication	5,628,588	7,482,019	-1,853,431	6,101,499	7,536,669	-1,435,170	5,776,219	7,795,580	-2,019,361
Economic Affairs	4,694,317	4,350,873	343,444	4,835,147	4,475,224	359,923	4,980,201	4,613,455	366,746
Interest Paid		30,509	-30,509	1,706	1,706	-1,706			
Loss on Disposal		0	0		0	0			
General Purpose Revenues	8,515,496		8,515,496	8,770,961		8,770,961	9,034,050		9,034,050
Investment Earnings	112,000		112,000	112,000		112,000	112,000		112,000
Project Fees									
TOTAL GENERAL FUND OPERATIONS	32,681,417	32,009,333	672,084	33,954,117	32,717,140	1,236,977	34,452,620	33,721,914	730,705
Other Funds									
Water	3,288,561	3,094,923	193,638	3,386,978	3,175,411	211,567	3,488,348	3,258,313	230,035
Sewer	951,703	884,086	67,617	979,294	898,758	80,536	1,007,713	913,871	93,842
Domestic Waste	1,005,243	835,954	169,290	1,033,356	859,376	173,980	1,062,276	883,501	178,775
TOTAL OTHER FUNDS	5,245,507	4,814,963	430,545	5,399,628	4,933,545	466,083	5,558,337	5,055,685	502,652
GRAND TOTAL	37,926,924	36,824,296	1,102,628	39,353,745	37,650,685	1,703,060	40,010,957	38,777,600	1,233,357
<i>Less Capital Grants and Contributions</i>									
General Fund			0			400,000			0
Water Fund			0			0			0
Sewer Fund			0			0			0
Waste Fund			0			0			0
Total Capital Grants and Contributions			0			400,000			0
Operating surplus/ deficit after capital			1,102,628			1,303,060			1,233,357
Write off of old filtration plant									
To retained earnings									
<i>Depreciation</i>									

4,526,464

4,526,463

4,526,463

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2015-2016 to 2024-2025
SUMMARY OF CASH FLOW

Cash and cash equivalents

	2022/2023	2023/2024	2024/2025
Opening Balance	16,033,089	17,580,124	19,174,968
From operations	1,102,628	1,703,060	1,233,357
add back depreciation	4,526,463	4,526,463	4,526,464
add back other non cash items	0	0	0
Principal Repayments	251,813	108,757	0
New Borrowings			
Capital spend	4,189,203	5,100,302	5,095,355
Disposal Proceeds	358,960	574,380	533,990
Years Movement	1,547,035	1,594,843	1,198,456
Closing Balance	17,580,124	19,174,968	20,373,423
To Reserves	167,700	167,700	167,700
From Reserves	0	0	0
Reserves Balance	1,341,600	1,509,300	1,677,000
Non Reserves Balance	17,412,424	19,007,268	20,205,723

**COBAR SHIRE COUNCIL
2015-2016 to 2018-2019 CASH AND OPERATING SURPLUS BY FUND - SUMMARY**

Surplus / Deficit	General	Water	Sewer	Waste	Total
2015-2016	1,177,174	150,455	79	139,293	1,467,000
2016-2017	661,217	161,707	-2,365	143,194	963,753
2017-2018	484,641	111,527	8,454	147,310	751,933
2018-2019	491,899	126,993	19,598	151,517	790,007
Cash					
2015-2016	-5,219	660,782	181,919	36,501	873,983
2016-2017	439,045	186,449	290,135	198,402	1,114,031
2017-2018	265,954	206,802	297,879	202,518	973,154
2018-2019	534,407	222,268	88,371	206,725	1,051,771

**COBAR SHIRE COUNCIL
2015-2016 to 2018-2019 CASH AND OPERATING SURPLUS BY FUND**

2015-2016

Cash by Fund

	General	Water	Sewer	Waste	Total
Operating	1,577,174	4,593,140	1,764,919	199,293	8,134,525
add back Dep	3,664,255	332,242	365,000	55,208	4,416,705
add back Non cash	0				0
Capital					
Expenditure	5,366,784	4,264,600	1,948,000	218,000	11,797,384
Plant Sales	566,860				566,860
New Borrowings					0
Debt Repaid	446,723				446,723
Cash Generated	-5,219	660,782	181,919	36,501	873,983

Operating Surplus/ Deficit before Capital Grants and Contributions

	General	Water	Sewer	Waste	Total
Operating	1,577,174	4,593,140	1,764,919	199,293	8,134,525
CGaC	400,000	4,442,685	1,764,840	60,000	6,667,525
Operating after CGaC	1,177,174	150,455	79	139,293	1,467,000

2016-2017

	General	Water	Sewer	Waste	Total
Operating	661,217	2,739,022	-2,365	143,194	3,541,068
add back Dep	3,664,255	332,242	395,000	55,208	4,446,705
add back Non cash	0				0
Capital					
Expenditure	3,863,520	2,884,815	102,500	0	6,850,835
Plant Sales	439,620				439,620
New Borrowings					0
Debt Repaid	462,527				462,527
Cash Generated	439,045	186,449	290,135	198,402	1,114,031

Operating Surplus/ Deficit before Capital Grants and Contributions

	General	Water	Sewer	Waste	Total
Operating	661,217	2,739,022	-2,365	143,194	3,541,068
CGaC	0	2,577,315	0	0	2,577,315
Operating after CGaC	661,217	161,707	-2,365	143,194	963,753
less w/f filt plant	500,000				500,000
after extra ordinary	161,217	161,707	-2,365	143,194	463,753

2017-2018

	General	Water	Sewer	Waste	Total
Operating	884,641	111,527	8,454	147,310	1,151,933
add back Dep	3,664,255	412,000	395,000	55,208	4,526,463
add back Non cash	0				0
Capital					
Expenditure	4,670,718	316,725	105,575	0	5,093,018
Plant Sales	666,840				666,840
New Borrowings					0
Debt Repaid	279,064				279,064
Cash Generated	265,954	206,802	297,879	202,518	973,154

Operating Surplus/ Deficit before Capital Grants and Contributions

	General	Water	Sewer	Waste	Total
Operating	884,641	111,527	8,454	147,310	1,151,933
CGaC	400,000				400,000
Operating after CGaC	484,641	111,527	8,454	147,310	751,933

COBAR SHIRE COUNCIL
2015-2016 to 2018-2019 CASH AND OPERATING SURPLUS BY FUND

2018-2019

Operating Surplus/ Deficit before Capital Grants and Contributions

	General	Water	Sewer	Waste	Total
Operating	491,899	126,993	19,598	151,517	790,007
add back Dep	3,664,255	412,000	395,000	55,208	4,526,463
add back Non cash	-2,365				
Capital					
Expenditure	3,845,712	316,725	326,227	0	4,488,664
Plant Sales	484,930				484,930
New Borrowings					0
Debt Repaid	258,600				258,600
	491,899	126,993	19,598	151,517	790,007
CGaC	0	0	0	0	0
Operating	491,899	126,993	19,598	151,517	790,007
after CGaC					

Cash Generated 534,407 222,268 88,371 206,725 1,051,771

COBAR SHIRE COUNCIL

CAPITAL EXPENDITURE
COBAR SHIRE COUNCIL

TEN YEAR CAPITAL EXPENDITURE FORECAST
2015-2016 to 2024-2025

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
GENERAL FUND										
PLANT AS PER ROLLING SCHEDULE										
All Plant	1,668,500	1,563,540	2,030,360	1,764,665	1,992,760	1,752,400	1,661,290	1,542,180	1,928,700	2,369,824
TOTAL PLANT	1,668,500	1,563,540	2,030,360	1,764,665	1,992,760	1,752,400	1,661,290	1,542,180	1,928,700	2,369,824
<i>change over</i>	1,101,640	1,123,920	1,363,520	1,279,735	1,354,480	1,256,760	1,098,740	1,183,220	1,354,320	1,835,884
INFRASTRUCTURE										
SHIRE ROADS										
Gravel Resheeting	100,000	102,500	105,575	108,742	112,005	115,365	118,826	122,390	126,062	129,844
Reseals	100,000	102,500	105,575	108,742	112,005	115,365	118,826	122,390	126,062	129,844
ROADS TO RECOVERY										
Gravel Resheeting / Construction	1,523,484	761,742	761,742	761,742	784,594	784,594	784,594	784,594	784,594	808,132
SRV										
Gravel Resheeting	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Reseals	176,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000	176,000
REGIONAL ROADS										
Repair Program - inc Block Grant Capital Contribution	800,000		800,000		800,000		800,000		800,000	
Gravel Resheeting		100,000		100,000		100,000		102,500		102,500
Reseals		200,000		200,000		200,000		205,000		205,000
PARKS & GARDENS										
General Parks Upgrade	100,000	100,000								
Drummond Park Upgrade										
Increase Raw Water Network to Parks	50,000	50,000	50,000						16,300	16,300
VPA Capital Works Nymagee	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300
Newey Staged Upgrade	20,000	20,000	20,000							
TOTAL INFRASTRUCTURE	3,085,784	1,829,042	2,235,192	1,671,527	2,200,903	1,707,623	2,214,545	1,729,175	2,229,018	1,767,620

COBAR SHIRE COUNCIL

CAPITAL EXPENDITURE
COBAR SHIRE COUNCIL

TEN YEAR CAPITAL EXPENDITURE FORECAST
2015-2016 to 2024-2025

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Grant Contributions	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Christmas Decorations	5,000				5,000				5,000	
ADMINISTRATION	40,000	41,000	42,230	43,497	44,802	46,146	47,530	48,956	50,425	51,938
IT Recurrent	50,000									
IT Civic View V9	80,000	70,000	5,279	5,437	5,600	5,768	5,941	6,120	6,303	6,492
Equipment for Youthie	5,000	5,125								
Tele Conference Equipment	20,000									
Rural Addressing	40,000									
LIBRARIES	29,000	29,725	30,617	31,535	32,481	33,456	34,459	35,493	36,558	37,655
Library Books Etc	20,000									
Euabalong Balcony	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Special Project										
BUILDINGS	63,500	65,088	67,040	69,051	71,123	73,257	75,454	77,718	80,049	82,451
Up grade Various Buildings										
Carpet for Administration										
Centre	30,000									
Reseal and line Stadium	40,000									
Major Building Renewals										
GCHC Balcony Renewal										
TOTAL OTHER	612,500	470,938	405,166	409,521	419,006	418,626	423,385	428,287	438,335	438,535
TOTAL CAPITAL GENERAL FUND	5,366,784	3,863,520	4,670,718	3,845,712	4,612,670	3,878,650	4,299,220	3,699,641	4,596,053	4,575,979

ECONOMIC DEVELOPMENT

COBAR SHIRE COUNCIL
CAPITAL EXPENDITURE
COBAR SHIRE COUNCIL
TEN YEAR CAPITAL EXPENDITURE FORECAST
2015-2016 to 2024-2025

2015-2016 2016-2017 2017-2018 2018-2019 2019-2020 2020-2021 2021-2022 2022-2023 2023-2024 2024-2025

WATER FUND										
Water Mains, Hydrants, Valves, Mains Upgrade	300,000	307,500	316,725	326,227	336,014	346,094	356,477	367,171	378,186	389,532
New Mains Purchase	3,964,600	2,577,315								
TOTAL CAPITAL WATER FUND	4,264,600	2,884,815	316,725	326,227	336,014	346,094	356,477	367,171	378,186	389,532
SEWERAGE SERVICES										
Cobar Sewerage Upgrade - R4R	1,848,000									
Sewerage Works Improvements	100,000	102,500	105,575	108,742	112,005	115,365	118,826	122,390	126,062	129,844
TOTAL CAPITAL SEWER FUND	1,948,000	102,500	105,575	108,742	112,005	115,365	118,826	122,390	126,062	129,844
DOMESTIC WASTE FUND										
LANDFILL	218,000									
Environmental Upgrades										
TOTAL CAPITAL WASTE FUND	218,000	0	0	0	0	0	0	0	0	0
TOTAL CAPITAL ALL FUNDS	11,797,384	6,850,835	5,093,018	4,280,681	5,060,688	4,340,108	4,774,523	4,189,203	5,100,302	5,095,355

Breakdown by Fund and Type										
Plant	1,668,500	1,563,540	2,030,360	1,764,665	1,992,760	1,752,400	1,661,290	1,542,180	1,928,700	2,369,824
Infrastructure	3,085,784	1,829,042	2,235,192	1,671,527	2,200,903	1,707,623	2,214,545	1,729,175	2,229,018	1,767,620
Other	612,500	470,938	405,166	409,521	419,006	418,626	423,385	428,287	438,335	438,535
Total General Fund	5,366,784	3,863,520	4,670,718	3,845,712	4,612,670	3,878,650	4,299,220	3,699,641	4,596,053	4,575,979
Water Fund	4,264,600	2,884,815	316,725	326,227	336,014	346,094	356,477	367,171	378,186	389,532
Sewer Fund	1,948,000	102,500	105,575	108,742	112,005	115,365	118,826	122,390	126,062	129,844
Waste Fund	218,000	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	11,797,384	6,850,835	5,093,018	4,280,681	5,060,688	4,340,108	4,774,523	4,189,203	5,100,302	5,095,355

Infrastructure Renewal	3,423,000	2,570,628	3,546,780	2,770,698	3,513,694	2,778,532	3,197,926	2,597,135	3,492,298	3,447,400
Water Renewal	4,264,600	2,884,815	316,725	326,227	336,014	346,094	356,477	367,171	378,186	389,532
Sewer Renewal	1,948,000	102,500	105,575	108,742	112,005	115,365	118,826	122,390	126,062	129,844
Total Renewal	9,635,600	5,557,943	3,969,080	3,205,667	3,961,712	3,239,990	3,673,228	3,086,696	3,996,547	3,966,776
Less: Plant Disposal	566,860	439,620	666,840	484,930	638,280	495,640	562,550	358,960	574,380	533,990
Net Outlay on Plant	1,101,640	1,123,920	1,363,520	1,279,735	1,354,480	1,256,760	1,098,740	1,183,220	1,354,320	1,835,834

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

2014-2015 Forecast 2015-2016 Budget 2016-2017 Budget 2017-2018 Budget 2018-2019 Budget 2019-2020 Budget 2020-2021 Budget 2021-2022 Budget 2022-2023 Budget 2023-2024 Budget 2024-2025 Budget

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
GOVERNANCE											
Operating Revenue	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600
Leaseback Revenue	265	271	277	287	296	304	314	323	333	343	353
Council Chambers Hire	123,666	130,480	130,480	134,395	138,427	142,580	146,857	151,263	155,800	160,474	165,289
Internal Cost Recovery	126,531	130,169	133,358	137,282	141,322	145,484	149,771	154,186	158,733	163,417	168,242
Total Operating Revenues	277,580	285,213	293,057	301,849	310,904	320,231	329,838	339,733	349,925	360,423	371,236
Operating Expenses	19,324	0	33,000	0	0	0	34,000	0	0	0	35,000
Salaries including on costs	30,000	30,750	31,519	32,464	33,438	34,441	35,475	36,539	37,635	38,764	39,927
Election Costs	27,199	27,879	28,576	29,433	30,316	31,226	32,163	33,127	34,121	35,145	36,199
Vehicle Expenses	7,649	7,840	8,036	8,277	8,526	8,781	9,045	9,316	9,596	9,884	10,180
Subscriptions & Membership	23,929	24,527	25,140	25,894	26,671	27,471	28,295	29,144	30,018	30,919	31,847
WD Subscriptions	131,499	134,786	138,156	142,300	146,569	150,966	155,495	160,160	164,965	169,914	175,011
Mayoral Allowance	18,040	18,491	18,953	19,522	20,108	20,711	21,332	21,972	22,631	23,310	24,009
Councillor Travel & Sustenance	10,609	10,874	11,146	11,480	11,825	12,180	12,545	12,921	13,309	13,708	14,120
Delegate Expenses	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Civic Expenses	1,202	1,232	1,263	1,301	1,340	1,380	1,421	1,464	1,508	1,553	1,600
Telephone	23,237	23,818	24,413	25,146	25,900	26,677	27,477	28,302	29,151	30,025	30,926
Insurance Professional Ind	40,505	40,000	41,000	42,230	43,497	44,802	46,146	47,530	48,956	50,425	51,938
Section 356 Donations	6,010	6,160	6,314	6,504	6,699	6,900	7,107	7,320	7,540	7,766	7,999
Training & Conferences	10,000	0	0	0	0	0	0	0	0	0	0
OROC Consultancy re shared services	1,093	1,120	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Advertising	1,311	1,344	1,378	1,419	1,462	1,505	1,551	1,597	1,645	1,694	1,745
Subscription - Various	20,609	21,124	21,652	22,302	22,971	23,660	24,370	25,101	25,854	26,630	27,429
Printing & Stationery	1,999	2,049	2,100	2,163	2,228	2,295	2,364	2,435	2,508	2,583	2,660
Insurance Personal Accident	163	167	171	176	181	187	193	198	204	210	217
Subscription to Aus Roads	10,927	11,200	11,480	11,825	12,180	12,545	12,921	13,309	13,708	14,120	14,543
OROC Executive Officer	40,000	30,000	6,304	6,493	6,688	6,888	7,095	7,308	7,527	7,753	7,985
Consultancy - FFTF / ETF	6,000	6,150	6,304	6,493	6,688	6,888	7,095	7,308	7,527	7,753	7,985
Delegate Expenses - Staff	7,656	7,847	8,043	8,285	8,533	8,789	9,053	9,324	9,604	9,892	10,189
Subs to Mine Related Councils	504	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Mayoral Chest	8,240	8,446	8,657	8,917	9,184	9,460	9,744	10,036	10,337	10,647	10,967
Integrated Planning & Reporting	728,562	709,379	729,951	747,710	739,091	761,114	817,797	807,161	831,226	856,013	916,543
Total Operating Expenses											

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
GOVERNANCE SUMMARY											
Total Operating Revenues	126,531	130,169	133,358	137,282	141,322	145,484	149,771	154,186	158,733	163,417	168,242
Total Operating Expenses	728,562	709,379	729,951	747,710	739,091	761,114	817,797	807,161	831,226	856,013	916,543
SURPLUS (DEFICIT)	-602,031	-579,210	-596,593	-580,428	-597,769	-615,630	-668,027	-652,975	-672,493	-692,595	-748,301
CORPORATE SUPPORT											
ADMINISTRATION											
Operating Revenue	8,930	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Section 603 Certificates	4,929	5,052	5,179	5,334	5,494	5,659	5,828	6,003	6,183	6,369	6,560
Sundry Income	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Leaseback Revenue	81,032	40,000	41,000	42,230	43,497	44,802	46,146	47,530	48,956	50,425	51,938
Insurance rebates	5,318	5,451	5,587	5,755	5,927	6,105	6,288	6,477	6,671	6,872	7,078
Fuel Reimbursements	182,538	150,000	164,000	168,920	173,988	179,207	184,583	190,121	195,825	201,699	207,750
Water Board - Reimburse											

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
RMS Agency	148,448	152,159	155,963	160,642	165,461	170,425	175,538	180,804	186,228	191,815	197,569
Rent and Admin to Children's Services	56,650	58,066	59,518	61,303	63,143	65,037	66,988	68,998	71,067	73,200	75,396
Administration Fee to LBV	100,000	102,500	105,063	108,214	111,461	114,805	118,249	121,796	125,450	129,214	133,090
Anzac Grant	9,318	85,619	87,760	90,392	93,104	95,897	98,774	101,738	104,790	107,933	111,171
Internal cost recovery - water/sewer/waste	685,894	623,048	638,269	656,991	676,275	696,137	716,595	737,667	759,371	781,726	804,752
Total Operating Revenues											
Operating Expenses											
Salaries and on costs	1,076,335	1,115,934	1,146,622	1,181,021	1,216,451	1,252,945	1,290,533	1,329,249	1,369,127	1,410,201	1,452,507
Defined Benefits top up	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000
Vehicle Expenses	30,000	30,750	31,519	32,464	33,438	34,441	35,475	36,539	37,635	38,764	39,927
Training Courses	7,787	7,981	8,181	8,426	8,679	8,940	9,208	9,484	9,769	10,062	10,363
Seminars & Conferences	3,337	3,421	3,506	3,611	3,720	3,831	3,946	4,065	4,187	4,312	4,441
Consultants - health monitoring	12,500	25,000	25,625	27,186	28,001	28,841	29,706	30,598	31,516	32,461	32,461
Advertising	10,038	10,289	10,546	10,863	11,188	11,524	11,870	12,226	12,593	12,970	13,360
Bank Charges	19,234	19,715	20,208	20,814	21,439	22,082	22,744	23,427	24,129	24,853	25,599
Postage	16,041	16,442	16,853	17,359	17,880	18,416	18,969	19,538	20,124	20,727	21,349
Printing & Stationery	64,813	66,433	68,094	70,137	72,241	74,408	76,641	78,940	81,308	83,747	86,260
Subscriptions & Memberships	4,097	4,200	4,305	4,434	4,567	4,704	4,845	4,990	5,140	5,294	5,453
Corp Support Other Expenses	8,874	9,096	9,323	9,603	9,891	10,188	10,493	10,808	11,132	11,466	11,810
Valuation Fees	28,840	29,561	30,300	31,209	32,145	33,110	34,103	35,126	36,180	37,265	38,383
Asset Training and Revaluation Costs	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Audit Fees	56,650	58,066	59,518	61,303	63,143	65,037	66,988	68,998	71,067	73,200	75,396
Bad & Doubtful Debts	5,000	5,000	5,000	5,000	5,001	5,002	5,003	5,004	5,005	5,006	5,007
Legal Expenses Rates Recovery	13,905	14,253	14,609	15,047	15,499	15,964	16,442	16,936	17,444	17,967	18,506
Legal Expenses	21,187	21,717	22,260	22,927	23,615	24,324	25,053	25,805	26,579	27,376	28,198
Insurance - Fidelity Guarantee	3,523	3,611	3,701	3,812	3,927	4,045	4,166	4,291	4,420	4,552	4,689
Insurance - Casual Hirers	3,070	3,147	3,226	3,323	3,422	3,525	3,631	3,740	3,852	3,967	4,086
Insurance - Public Liability	85,103	87,231	89,411	92,094	94,856	97,702	100,633	103,652	106,762	109,965	113,264
Telephones	79,568	81,557	83,596	86,103	88,687	91,347	94,088	96,910	99,818	102,812	105,896
Commissions	5,150	5,279	5,411	5,573	5,740	5,912	6,090	6,273	6,461	6,655	6,854
Staff Uniforms	2,062	2,114	2,166	2,231	2,298	2,367	2,438	2,512	2,587	2,664	2,744
Audit Fees - Internal Audit	12,720	24,000	24,600	25,338	26,098	26,881	27,688	28,518	29,374	30,255	31,163
Storage of Old Records	1,719	1,762	1,806	1,860	1,916	1,974	2,033	2,094	2,157	2,221	2,288
Sale of Land for Unpaid Rates	0	20,000	0	0	0	0	20,000	0	0	0	0
Admin Building M & R	83,397	85,482	87,619	90,248	92,955	95,744	98,616	101,574	104,622	107,760	110,993
Furniture Maintenance & Repair	1,639	1,680	1,722	1,773	1,827	1,881	1,938	1,996	2,056	2,117	2,181
Lease Copier Suite	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000
Christmas Party Contribution	0	3,000	3,075	3,167	3,262	3,360	3,461	3,565	3,672	3,782	3,895
Office Equipment Maintenance	2,186	2,240	2,296	2,365	2,436	2,509	2,585	2,662	2,742	2,824	2,909
Depreciation	32,988	33,813	33,813	33,813	33,813	33,813	33,813	33,813	33,813	33,813	33,813
Net Corporate Services Operating Expenses	1,854,763	1,965,773	1,971,912	2,025,315	2,080,321	2,136,977	2,215,333	2,255,439	2,317,349	2,381,116	2,446,796

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

2014-2015 Forecast 2015-2016 Budget 2016-2017 Budget 2017-2018 Budget 2018-2019 Budget 2019-2020 Budget 2020-2021 Budget 2021-2022 Budget 2022-2023 Budget 2023-2024 Budget 2024-2025 Budget

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
INFORMATION TECHNOLOGY											
Operating Expenses											
Contract - Support	120,000	123,000	126,075	129,857	133,753	137,766	141,899	146,155	150,540	155,056	159,708
Software Maintenance.	22,660	54,000	55,350	57,011	58,721	60,482	62,297	64,166	66,091	68,074	70,116
IT Upgrade	25,000	10,000									
Consumables	5,278	5,410	5,545	5,712	5,883	6,059	6,241	6,428	6,621	6,820	7,024
Computer Equipment	1,432	1,468	1,504	1,550	1,596	1,644	1,693	1,744	1,796	1,850	1,906
Website Support	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Total Operating Expenses	202,767	196,118	190,771	196,494	202,389	208,460	214,714	221,156	227,790	234,624	241,663
ENGINEERING - ADMINISTRATION											
Operating Revenues											
Sundry Income	2,674	2,741	2,809	2,894	2,980	3,070	3,162	3,257	3,355	3,455	3,559
Sundry Reimbursements	12,360	12,000	12,300	12,669	13,049	13,441	13,844	14,259	14,687	15,127	15,581
Inspection Shed Rent	181,589	186,060	190,712	196,433	202,326	208,396	214,647	221,087	227,720	234,551	241,588
Internal cost recovery	11,146	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400
Leaseback Revenue											
Total Operating Revenues	207,769	211,201	216,221	222,395	228,755	235,306	242,053	249,003	256,161	263,534	271,128
Operating Expenses											
Salaries and on costs	679,268	670,000	688,425	709,078	730,350	752,261	774,828	798,073	822,015	846,676	872,076
Training	32,888	33,710	34,553	35,589	36,657	37,757	38,890	40,056	41,258	42,496	43,771
Vehicle Expenses	41,000	42,025	43,076	44,368	45,699	47,070	48,482	49,936	51,435	52,978	54,567
Seminars & Conferences	5,517	5,655	5,796	5,970	6,149	6,333	6,523	6,719	6,921	7,128	7,342
Subs. - Roads Directorate	2,652	2,719	2,787	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530
Printing & Stationery	4,747	4,866	4,988	5,137	5,291	5,450	5,614	5,782	5,955	6,134	6,318
Engineering Office Expenses	4,332	4,440	4,551	4,688	4,829	4,974	5,123	5,276	5,435	5,598	5,766
Engineers Equip M & R	4,031	4,132	4,236	4,363	4,493	4,628	4,767	4,910	5,057	5,209	5,365
Cobar Depot M & R	70,000	71,750	73,544	75,750	78,023	80,363	82,774	85,257	87,815	90,450	93,163
Euabalong Depot M & R	23,000	23,575	24,164	24,889	25,636	26,405	27,197	28,013	28,854	29,719	30,611
Rent Subsidies	29,282	30,014	30,764	31,687	32,638	33,617	34,626	35,664	36,734	37,836	38,971
Telephone	12,758	13,077	13,403	13,806	14,220	14,646	15,086	15,538	16,004	16,485	16,979
Advertising	1,638	1,679	1,721	1,772	1,825	1,880	1,937	1,995	2,054	2,116	2,180
Depreciation	1,640	1,681	1,681	1,681	1,681	1,681	1,681	1,681	1,681	1,681	1,681
Total Operating Expenses	912,753	909,322	933,688	961,648	990,447	1,020,110	1,050,663	1,082,133	1,114,546	1,147,932	1,182,320

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
Operating Revenues	1,406,992	1,445,684	1,485,441	1,530,004	1,575,904	1,623,181	1,671,876	1,722,033	1,773,694	1,826,905	1,881,712
On Cost on Plant											
OHS Incentive Bonus											
Employee On costs											
Total Operating Revenues	1,406,992	1,445,684	1,485,441	1,530,004	1,575,904	1,623,181	1,671,876	1,722,033	1,773,694	1,826,905	1,881,712
Operating Expenses	303,048	311,382	319,945	329,543	339,429	349,612	360,101	370,904	382,031	393,492	405,297
Annual Leave - Outdoor Staff	115,158	118,325	121,579	125,226	128,983	132,853	136,838	140,943	145,172	149,527	154,013
Long Service Leave - Outdoor	121,219	124,553	127,978	131,817	135,772	139,845	144,040	148,361	152,812	157,397	162,119
Sick Leave - Outdoor Staff	166,676	171,260	175,970	181,249	186,686	192,287	198,055	203,997	210,117	216,420	222,913
Public Holidays - Outdoor	272,400	279,891	287,588	296,216	305,102	314,255	323,683	333,393	343,395	353,697	364,308
Superannuation Payments	215,000	220,913	226,988	233,797	240,811	248,035	255,477	263,141	271,035	279,166	287,541
Workers Comp Insurance	11,241	11,522	11,810	12,164	12,529	12,905	13,292	13,691	14,102	14,525	14,961
Safety Expenses	8,699	8,917	9,140	9,414	9,696	9,987	10,287	10,596	10,913	11,241	11,578
Medical Consultations	21,218	21,748	22,292	22,961	23,650	24,359	25,090	25,843	26,618	27,417	28,239
Clothing	25,018	25,643	26,285	27,073	27,885	28,722	29,583	30,471	31,385	32,327	33,296
Fringe Benefit Tax	21,218	21,748	22,292	22,961	23,650	24,359	25,090	25,843	26,618	27,417	28,239
Recruitment Costs	25,462	26,098	26,751	27,533	28,380	29,231	30,108	31,011	31,942	32,900	33,887
Training - Traffic Control	105,481	108,118	110,821	114,146	117,570	121,097	124,730	128,472	132,326	136,296	140,385
Training	515	528	541	557	574	591	609	627	646	665	685
Asbestos Safety	25,000	25,625	26,266	27,054	27,865	28,701	29,562	30,449	31,363	32,303	33,273
Employees health and well being	21,218	21,748	22,292	22,961	23,650	24,359	25,090	25,843	26,618	27,417	28,239
Induction training											
Total Operating Expenses	1,458,572	1,498,020	1,538,536	1,584,692	1,632,233	1,681,200	1,731,636	1,783,585	1,837,093	1,892,205	1,948,972
PLANT OPERATIONS											
Operating Revenues	2,732,625	3,100,941	3,178,464	2,973,818	3,063,033	3,154,924	3,249,571	3,347,058	3,447,470	3,550,894	3,657,421
Plant Income	71,080	72,857	74,679	76,919	79,227	81,603	84,052	86,573	89,170	91,845	94,601
Grant - Diesel Fuel											
Total Operating Revenues	2,803,705	3,173,798	3,253,143	3,050,737	3,142,259	3,236,527	3,333,623	3,433,632	3,536,641	3,642,740	3,752,022
Operating Expenses	1,704,051	1,996,653	2,046,569	1,857,966	1,913,705	1,971,116	2,030,250	2,091,157	2,153,892	2,218,509	2,285,064
Plant Running Expenses	226,600	232,265	238,072	245,214	252,570	260,147	267,952	275,990	284,270	292,798	301,582
Registration and Insurance	765,914	721,000	721,000	721,000	721,000	721,000	721,000	721,000	721,000	721,000	721,001
Depreciation											
Total Operating Expenses	2,695,565	2,949,918	3,005,641	2,824,180	2,887,275	2,952,263	3,019,201	3,088,147	3,159,162	3,232,307	3,307,647
WORKSHOP OPERATIONS											
Operating Revenues	300,000	307,500	315,188	324,643	334,382	344,414	354,746	365,389	376,641	387,641	399,270
Workshop On cost Recovered											
Total Operating Revenues	300,000	307,500	315,188	324,643	334,382	344,414	354,746	365,389	376,641	387,641	399,270
Operating Expenses	342,743	350,000	359,625	370,414	381,526	392,972	404,761	416,904	429,411	442,293	455,562
Salaries and on costs	4,427	4,538	4,651	4,791	4,934	5,082	5,235	5,392	5,554	5,720	5,892
Apprentice Travel & Training	0	15,375	15,759	16,232	16,719	17,221	17,737	18,269	18,818	19,382	19,964
Vehicle Expenses	19,096	19,574	20,063	20,665	21,285	21,923	22,581	23,258	23,956	24,675	25,415
Building M & R	2,184	2,238	2,294	2,363	2,434	2,507	2,582	2,660	2,739	2,822	2,906
Telephone	67,100	68,778	70,497	72,612	74,790	77,034	79,345	81,725	84,177	86,702	89,303
Workshop Small Tools etc.											

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Depreciation	61,296	58,978	58,978	58,978	58,978	58,978	58,978	58,978	58,978	58,978	58,978
Total Operating Expenses	496,845	519,480	531,868	546,054	560,666	575,717	591,219	607,187	623,633	640,572	658,020
STORES OPERATIONS											
Operating Revenues											
Stores Recovery	89,955	90,309	92,777	95,560	98,427	101,380	104,421	107,554	110,780	114,104	117,527
Total Operating Revenues	89,955	90,309	92,777	95,560	98,427	101,380	104,421	107,554	110,780	114,104	117,527
Operating Expenses											
Salaries and on costs	81,998	84,253	86,570	89,167	91,842	94,597	97,435	100,358	103,369	106,470	109,664
Telephones	1,093	1,120	1,148	1,183	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Stock take Adjustment	0	0	0	0	0	0	0	0	0	0	0
OROC Procurement	4,815	4,935	5,059	5,211	5,367	5,528	5,694	5,864	6,040	6,222	6,408
Total Operating Expenses	87,906	90,309	92,777	95,560	98,427	101,380	104,421	107,554	110,780	114,104	117,527
CORPORATE SUPPORT SUMMARY											
Total Operating Revenues	5,494,315	5,851,539	6,001,037	5,880,331	6,056,003	6,236,945	6,423,315	6,615,276	6,812,997	7,016,649	7,226,410
Total Operating Expenses	7,730,172	8,128,939	8,265,192	8,233,943	8,451,758	8,676,108	8,927,888	9,145,200	9,390,353	9,642,860	9,902,944
SURPLUS / (DEFICIT)	-2,235,857	-2,277,400	-2,264,154	-2,353,613	-2,395,756	-2,439,163	-2,503,873	-2,529,924	-2,577,356	-2,626,212	-2,676,534
PUBLIC ORDER & SAFETY											
NSW FIRE BRIGADE											
Operating Expenses											
Fire and Rescue NSW	19,126	22,378	22,937	23,626	24,334	25,064	25,816	26,591	27,389	28,210	29,056
Total Operating Expenses	19,126	22,378	22,937	23,626	24,334	25,064	25,816	26,591	27,389	28,210	29,056
RURAL FIRE SERVICES											
Operating Revenues											
Grant- Fire Mitigation works	38,110	39,063	40,039	41,240	42,478	43,752	45,065	46,417	47,809	49,243	50,721
VASS Subsidy	167,918	172,116	176,419	181,711	187,163	192,778	198,561	204,518	210,653	216,973	223,482
Program Charges	206,028	211,179	216,458	222,952	229,640	236,530	243,626	250,934	258,462	266,216	274,203
Total Operating Revenues											
Operating Expenses											
Lease establishment	3,000										
Council Subsidy (11.7%)	309,891	310,331	318,089	327,632	337,461	347,585	358,012	368,753	379,815	391,210	402,946
Depreciation	40,940	18,232	18,232	18,232	18,232	18,232	18,232	18,232	18,232	18,232	18,232
Total Operating Expenses	353,831	328,563	336,321	345,864	355,693	365,817	376,244	386,985	398,047	409,442	421,178
COMPANION ANIMALS											
Operating Revenues											
Fines & Costs	10,000	10,250	10,506	10,821	11,146	11,480	11,825	12,180	12,545	12,921	13,309
Impounding Fees	4,917	5,040	5,166	5,321	5,481	5,645	5,815	5,989	6,169	6,354	6,544
Registration - Lifetime	10,927	11,200	11,480	11,825	12,180	12,545	12,921	13,309	13,708	14,120	14,543
Total Operating Revenues	25,844	26,491	27,153	27,967	28,806	29,671	30,561	31,478	32,422	33,395	34,396
Operating Expenses											
Salaries and on costs	79,399	81,582	83,826	86,341	88,931	91,599	94,347	97,177	100,093	103,095	106,188
Vehicle Expenses	0	15,375	15,759	16,232	16,719	17,221	17,737	18,269	18,818	19,382	19,964
Training	2,191	2,246	2,302	2,371	2,442	2,515	2,591	2,668	2,748	2,831	2,916
Lifetime Registrations	6,572	6,737	6,905	7,112	7,326	7,545	7,772	8,005	8,245	8,492	8,747
Ranger Services Other	2,738	2,807	2,877	2,963	3,052	3,144	3,238	3,335	3,435	3,538	3,645
Impounding Expenses	3,067	3,144	3,222	3,319	3,419	3,521	3,627	3,736	3,848	3,963	4,082

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
Depreciation	2,184	2,239	2,239	2,239	2,239	2,239	2,239	2,239	2,239	2,239	2,239
Total Operating Expenses	96,152	114,129	117,130	120,577	124,127	127,784	131,550	135,430	139,425	143,541	147,780
CONTROL OF STOCK											
Operating Revenues											
Wrightville Commoner Fees		2,700	2,700	2,700	2,700	2,781	2,864	2,950	3,039	3,130	3,224
Total Operating Revenues	2,697	2,700	2,700	2,700	2,700	2,781	2,864	2,950	3,039	3,130	3,224
Operating Expenses											
Salaries and on costs	5,357	5,504	5,655	5,825	6,000	6,180	6,365	6,556	6,753	6,955	7,164
Common Expenses	546	560	574	591	608	627	646	665	685	705	727
Total Operating Expenses	5,903	6,063	6,229	6,416	6,608	6,806	7,011	7,221	7,438	7,661	7,890
EMERGENCY MANAGEMENT											
Operating Revenues											
Grant - Emergency Management											
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses											
SES (Cobar) - Contribution	7,426	7,426	7,612	7,840	8,076	8,318	8,567	8,824	9,089	9,362	9,643
SES Euabalong	3,128	3,207	3,287	3,385	3,487	3,592	3,699	3,810	3,925	4,042	4,164
SES Cobar	9,497	9,725	9,968	10,267	10,575	10,892	11,219	11,556	11,902	12,259	12,627
Depreciation	10,222	34,518	34,518	34,518	34,518	34,518	34,518	34,518	34,518	34,518	34,518
Total Operating Expenses	30,273	54,876	55,385	56,011	56,656	57,320	58,004	58,709	59,434	60,182	60,952

PUBLIC ORDER & SAFETY SUMMARY

Total Operating Revenues	234,569	240,369	246,311	253,619	261,147	268,981	277,051	285,367	293,923	302,761	311,823
Total Operating Expenses	505,285	526,010	538,003	552,493	567,418	582,791	598,625	614,935	631,733	649,035	666,857
SURPLUS / (DEFICIT)	-270,716	-285,640	-291,692	-298,874	-306,272	-313,810	-321,575	-329,572	-337,810	-346,274	-355,033

PUBLIC HEALTH

ADMIN & INSPECTIONS

Operating Revenues	5,150	5,279	5,411	5,573	5,740	5,912	6,090	6,273	6,461	6,655	6,854
Shop Inspections	164	168	172	177	183	188	194	200	206	212	218
Amusement Devices	15,450	15,836	16,232	16,719	17,221	17,737	18,269	18,818	19,382	19,964	20,562
Food Shop Administration	4,830	4,951	5,074	5,227	5,383	5,545	5,711	5,883	6,059	6,241	6,428
Leaseback Revenue	546	560	574	591	609	627	646	665	685	706	727
Health Other Income	119,455	122,441	125,502	129,267	133,145	137,140	141,254	145,492	149,856	154,352	158,983
Internal cost recovery											
Total Operating Revenues	145,595	149,235	152,966	157,555	162,281	167,150	172,164	177,329	182,649	188,129	193,773

Operating Expenses

Salaries and on costs	249,608	256,472	263,525	271,431	279,574	287,961	296,600	305,498	314,663	324,103	333,826
Vehicle Expenses	37,662	38,603	39,569	40,756	41,978	43,238	44,535	45,871	47,247	48,664	50,124
Training & Conferences	5,305	5,437	5,573	5,740	5,912	6,090	6,273	6,461	6,655	6,854	7,060
Subscriptions & Memberships	1,093	1,120	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Telephone	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Sundry Expenses	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Advertising	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Expenses	301,316	309,473	317,851	327,387	337,208	347,324	357,744	368,477	379,531	390,917	402,644
Net Operating Expenses	-155,721	-160,238	-164,885	-169,832	-174,927	-180,175	-185,580	-191,147	-196,862	-202,788	-208,872
Other Operating Expenses											
NOXIOUS WEEDS											
Operating Revenues	57,000	58,425	59,886	61,682	63,533	65,439	67,402	69,424	71,507	73,652	75,861
Noxious Weeds Grant	20,000										
Project Grant	106	109	111	115	118	122	125	129	133	137	141
Total Operating Revenues	77,106	58,534	59,997	61,797	63,651	65,560	67,527	69,553	71,640	73,789	76,003
Operating Expenses											
Salaries and on costs	69,993	71,918	73,896	71,755	71,756	71,757	71,758	71,759	71,760	71,761	71,762
Training & Conferences	5,500	5,638	5,778	5,952	6,130	6,314	6,504	6,699	6,900	7,107	7,320
Advertising	1,000	1,025	1,051	1,082	1,115	1,148	1,182	1,218	1,255	1,292	1,331
Miscellaneous expenses	7,000	7,175	7,354	7,575	7,802	8,036	8,277	8,526	8,782	9,045	9,316
Spraying costs chemicals	7,000	7,175	7,354	7,575	7,802	8,036	8,277	8,526	8,782	9,045	9,316
Postage, Printing & Stationery	1,000	1,025	1,051	1,082	1,115	1,148	1,182	1,218	1,255	1,292	1,331
Green Belt & Common	2,000	2,050	2,101	2,164	2,229	2,296	2,365	2,436	2,509	2,584	2,662
Telephone	1,135	1,164	1,193	1,228	1,265	1,303	1,342	1,383	1,424	1,467	1,511
Weeds Project	0	0	0	0	0	0	0	0	0	0	0
Vehicle Expenses	18,000	18,450	18,911	19,479	20,063	20,665	21,285	21,923	22,581	23,258	23,956
Subscriptions & Memberships	745	764	783	806	830	855	881	907	935	963	992
Total Operating Expenses	133,373	116,383	119,472	118,699	120,108	121,559	123,055	124,594	126,180	127,814	129,497
PUBLIC HEALTH SUMMARY											
Total Operating Revenues	222,701	207,769	212,963	219,352	225,932	232,710	239,692	246,882	254,289	261,918	269,775
Total Operating Expenses	434,690	425,856	432,323	445,085	457,316	469,884	482,799	495,071	507,711	518,731	532,141
SURPLUS / (DEFICIT)	-211,988	-218,087	-224,360	-225,733	-231,384	-236,174	-241,107	-246,189	-251,422	-256,813	-262,366
COMMUNITY SERVICES AND EDUCATION											
COMMUNITY FACILITIES											
Operating Revenues											
VPA - Roads		63,700	63,700	63,700	63,700	63,700	63,700	63,700	63,700	63,700	63,700
VPA - Community		16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300	16,300
Developer Contributions - new dwelling		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Section 94 - estimated dev cost	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Operating Revenues	0	184,000	184,000	184,000	184,000	184,000	184,000	184,000	184,000	184,000	184,000
LILLIANE BRADY VILLAGE											
NURSING HOME & HOSTEL											
Operating Revenues											
Grant - Hostel	786,763	806,433	826,593	851,391	876,933	903,241	930,338	958,248	986,996	1,016,606	1,047,104
Grant - Nursing Home	1,130,032	1,158,282	1,187,239	1,222,857	1,259,542	1,297,329	1,336,248	1,376,336	1,417,626	1,460,155	1,503,959
Employee Subsidies Grant LBV											
Hostel Fees	262,254	268,811	275,531	283,797	292,311	301,080	310,113	319,416	328,999	338,869	349,035
Accommodation Bond	21,218	21,748	22,292	22,961	23,650	24,359	25,090	25,843	26,618	27,417	28,239
Accommodation Charges	43,709	44,802	45,922	47,299	48,718	50,180	51,685	53,236	54,833	56,478	58,172
Nursing Home Fees	367,764	376,958	386,382	397,973	409,912	422,210	434,876	447,922	461,360	475,201	489,457
Respite Care Fees	17,534	17,972	18,421	18,974	19,543	20,129	20,733	21,355	21,996	22,656	23,336
Leaseback Revenue	1,931	1,979	2,029	2,089	2,152	2,217	2,283	2,352	2,422	2,495	2,570

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

2014-2015 2015-2016 2016-2017 2017-2018 2018-2019 2019-2020 2020-2021 2021-2022 2022-2023 2023-2024 2024-2025

	Forecast	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Total Operating Revenues	2,631,205	2,696,985	2,764,409	2,847,342	2,932,762	3,020,745	3,111,367	3,204,708	3,300,849	3,399,875	3,501,871
NURSING HOME											
Operating Expenses											
Salaries and on costs	1,455,674	1,489,155	1,530,106	1,576,009	1,623,290	1,671,988	1,722,148	1,773,813	1,827,027	1,881,838	1,938,293
Advertising	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Building Maintenance	58,846	60,317	61,825	63,680	65,590	67,558	69,585	71,672	73,822	76,037	78,318
Food Supplies	38,245	39,202	40,182	41,387	42,629	43,908	45,225	46,582	47,979	49,418	50,901
Internet	328	336	344	355	365	376	388	399	411	424	436
Linens & Bedding	2,732	2,800	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530	3,636
Laundry Costs	10,802	11,072	11,348	11,689	12,040	12,401	12,773	13,156	13,551	13,957	14,376
Medical Supplies	5,464	5,600	5,740	5,912	6,090	6,273	6,461	6,655	6,854	7,060	7,272
Personal Items	9,835	10,080	10,332	10,642	10,962	11,291	11,629	11,978	12,337	12,708	13,089
Pharmaceuticals	4,917	5,040	5,166	5,321	5,481	5,645	5,815	5,989	6,169	6,354	6,544
Vehicle Expenses	40,000	41,000	42,025	43,286	44,584	45,922	47,300	48,718	50,180	51,685	53,236
Postage	219	224	230	236	244	251	258	266	274	282	291
Printing & Stationery	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Recreation Aids	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Subscriptions	2,732	2,800	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530	3,636
Sundries	328	336	344	354	365	376	387	399	411	423	436
Plant & Equipment Maintenance	22,633	23,199	23,779	24,492	25,227	25,984	26,764	27,566	28,393	29,245	30,123
Furniture & Fittings Maintenance	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Gardens & Grounds Maintenance	19,669	20,161	20,665	21,285	21,923	22,581	23,258	23,956	24,675	25,415	26,178
Telephone	1,639	1,680	1,722	1,774	1,827	1,882	1,938	1,996	2,056	2,118	2,181
Training & Conferences	18,576	19,041	19,517	20,102	20,705	21,327	21,966	22,625	23,304	24,003	24,723
Cleaning Materials	6,556	6,720	6,888	7,095	7,308	7,527	7,753	7,985	8,225	8,472	8,726
Internal Administration	50,000	51,250	52,531	54,107	55,730	57,402	59,124	60,898	62,725	64,607	66,545
Audit Fees	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Public Liability	14,184	14,539	14,902	15,349	15,810	16,284	16,772	17,276	17,794	18,328	18,877
Depreciation	38,010	39,662	39,662	39,662	39,662	39,662	39,662	39,662	39,662	39,662	39,662
Total Operating Expenses	1,814,501	1,857,654	1,906,826	1,962,841	2,020,537	2,079,963	2,141,172	2,204,217	2,269,154	2,336,039	2,404,930
HOSTEL											
Operating Expenses											
Salaries and on costs	486,000	499,365	513,098	528,490	544,345	560,676	577,496	594,821	612,665	631,045	649,977
Advertising	219	224	230	236	244	251	258	266	274	282	291
Building Maintenance	38,245	39,202	40,182	41,387	42,629	43,908	45,225	46,582	47,979	49,418	50,901
Food Supplies	38,245	39,202	40,182	41,387	42,629	43,908	45,225	46,582	47,979	49,418	50,901
Internet	346	360	374	391	409	427	446	465	485	506	527
Linens & Bedding	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Laundry Costs	5,464	5,600	5,740	5,912	6,090	6,273	6,461	6,655	6,854	7,060	7,272
Medical Supplies	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Personal Items	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Pharmaceuticals	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Printing & Stationery	1,639	1,680	1,722	1,774	1,827	1,882	1,938	1,996	2,056	2,118	2,181
Recreation Aids	656	672	689	709	731	753	775	799	822	847	873
Subscriptions	2,732	2,800	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530	3,636
Sundries	534	547	561	577	595	613	631	650	669	689	710
Plant & Equipment Maintenance	41,049	42,075	43,127	44,420	45,753	47,126	48,539	49,996	51,496	53,040	54,632
Furniture & Fittings Maintenance	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Forecast	19,669	20,161	20,665	21,285	21,923	22,581	23,258	23,956	24,675	25,415	26,178
Gardens & Grounds Maintenance	1,639	1,680	1,722	1,774	1,827	1,882	1,938	1,996	2,056	2,118	2,181
Telephone	14,184	14,539	14,902	15,349	15,810	16,284	16,772	17,276	17,794	18,328	18,877
Professional Indemnity	10,927	11,200	11,480	11,825	12,180	12,545	12,921	13,309	13,708	14,120	14,543
Training & Conferences	6,556	6,720	6,888	7,095	7,308	7,527	7,753	7,985	8,225	8,472	8,726
Cleaning Materials	50,000	51,250	52,531	54,107	55,730	57,402	59,124	60,898	62,725	64,607	66,545
Internal Administration	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Audit Fees	27,492	28,179	28,179	28,179	28,179	28,179	28,179	28,179	28,179	28,179	28,179
Depreciation											
Total Operating Expenses	764,372	784,696	804,658	828,158	852,157	876,877	902,338	928,562	955,374	983,396	1,012,052

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
LILLIANE BRADY VILLAGE SUMMARY											
Total Operating Revenues	2,631,205	2,880,885	2,948,409	3,031,342	3,116,762	3,204,745	3,295,367	3,388,708	3,484,849	3,583,875	3,685,871
Total Operating Expenses	2,578,873	2,642,350	2,711,684	2,790,959	2,872,694	2,956,840	3,043,520	3,132,780	3,224,728	3,319,435	3,416,982
SURPLUS / (DEFICIT)	52,331	238,635	236,725	240,342	244,068	247,905	251,857	255,928	260,121	264,440	268,889

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
FAMILY DAY CARE CENTRE											
Operating Revenues											
Administration Levy	40,000	41,000	42,025	43,286	44,584	45,922	47,300	48,718	50,180	51,685	53,236
Leaseback Revenue	2,600	2,665	2,732	2,814	2,898	2,985	3,074	3,167	3,262	3,360	3,460
Child Care Benefit	250,000	256,250	262,656	270,536	278,652	287,012	295,622	304,491	313,625	323,034	332,725
Grant - Operational	75,000	76,875	78,797	81,161	83,596	86,103	88,687	91,347	94,088	96,910	99,818
Sundry Sales	1,800	1,845	1,891	1,948	2,006	2,066	2,128	2,192	2,258	2,326	2,396
Total Operating Revenues	369,400	378,635	388,101	399,744	411,736	424,088	436,811	449,915	463,413	477,315	491,635
Operating Expenses											
Salaries including on costs	55,767	57,301	58,877	60,643	62,462	64,336	66,266	68,254	70,302	72,411	74,583
Child Care Benefit	250,000	256,250	262,656	270,536	278,652	287,012	295,622	304,491	313,625	323,034	332,725
Training & Conferences	5,000	5,125	5,253	5,411	5,573	5,740	5,912	6,090	6,273	6,461	6,655
Advertising	1,000	1,025	1,051	1,082	1,115	1,148	1,182	1,218	1,255	1,292	1,331
Buildings M & R	17,510	17,948	18,396	18,948	19,517	20,102	20,705	21,327	21,966	22,625	23,304
Equipment Expenses	10,000	10,250	10,506	10,821	11,146	11,480	11,825	12,180	12,545	12,921	13,309
Audit Fees	1,030	1,056	1,082	1,115	1,148	1,182	1,218	1,255	1,292	1,331	1,371
Postage, Printing & Stationery	3,000	3,075	3,152	3,246	3,344	3,444	3,547	3,654	3,764	3,876	3,993
Computer Agreement	1,100	1,128	1,156	1,190	1,226	1,263	1,301	1,340	1,380	1,421	1,464
Subscriptions & Member	1,000	1,025	1,051	1,082	1,115	1,148	1,182	1,218	1,255	1,292	1,331
Telephone	3,000	3,075	3,152	3,246	3,344	3,444	3,547	3,654	3,764	3,876	3,993
Rent and Admin	0	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	348,407	357,257	366,332	377,322	388,641	400,301	412,310	424,679	437,419	450,542	464,058
IN HOME CHILD CARE											
Operating Revenues											
Registration Fees	2,000	2,050	2,101	2,164	2,229	2,296	2,365	2,436	2,509	2,584	2,662
In Home Carer Levy	8,800	9,020	9,246	9,523	9,809	10,103	10,406	10,718	11,040	11,371	11,712
Administration Levy	22,000	22,550	23,114	23,807	24,521	25,257	26,015	26,795	27,599	28,427	29,280
Child Care Benefit	700,000	717,500	735,438	757,501	780,226	803,632	827,741	852,574	878,151	904,495	931,630
NSW In Home Reimbursement	2,000	2,050	2,101	2,164	2,229	2,296	2,365	2,436	2,509	2,584	2,662
Regional Travel assistance Grant	5,150	5,279	5,411	5,573	5,740	5,912	6,090	6,273	6,461	6,655	6,854
Operational Subsidy FDC	246,000	252,150	258,454	266,207	274,194	282,419	290,892	299,619	308,607	317,866	327,401
Total Operating Revenues	985,950	1,010,599	1,035,864	1,066,940	1,098,948	1,131,916	1,165,874	1,200,850	1,236,875	1,273,982	1,312,201
Operating Expenses											
Salaries including on costs	162,000	166,050	170,616	175,735	181,007	186,437	192,030	197,791	203,725	209,837	216,132
Child Care Benefit	700,000	717,500	735,438	757,501	780,226	803,632	827,741	852,574	878,151	904,495	931,630
Vehicle Expenses	40,000	30,750	31,519	32,464	33,438	34,441	35,475	36,539	37,635	38,764	39,927
Training & Conferences	4,120	4,223	4,329	4,458	4,592	4,730	4,872	5,018	5,169	5,324	5,483
Advertising	1,545	1,584	1,623	1,672	1,722	1,774	1,827	1,882	1,938	1,996	2,056
Equipment Expenses	10,000	10,250	10,506	10,821	11,146	11,480	11,825	12,180	12,545	12,921	13,309
Postage	2,500	2,563	2,627	2,705	2,787	2,870	2,956	3,045	3,136	3,230	3,327
Printing & Stationery	3,090	3,167	3,246	3,344	3,444	3,547	3,654	3,764	3,876	3,993	4,112
Membership	1,030	1,056	1,082	1,115	1,148	1,182	1,218	1,255	1,292	1,331	1,371
Electricity	3,825	3,920	4,018	4,139	4,263	4,391	4,522	4,658	4,798	4,942	5,090
Telephone	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Rental	20,600	21,115	21,643	22,292	22,961	23,650	24,359	25,090	25,843	26,618	27,417
Administration	36,050	36,951	37,875	39,011	40,182	41,387	42,629	43,908	45,225	46,582	47,979

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Forecast	3,341	3,425	3,510	3,616	3,724	3,836	3,951	4,070	4,192	4,317	4,447
Audit Fees	1,093	1,120	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Carers Equipment	546	560	574	591	609	627	646	665	685	706	727
Home Visits - In Home											
Travelling Costs/child care Euabalong & Murrin	4,120	4,223	4,329	4,438	4,552	4,670	4,792	4,918	5,048	5,184	5,325
Bridge											
Total Operating Expenses	996,045	1,010,697	1,036,379	1,067,470	1,099,495	1,132,479	1,166,454	1,201,447	1,237,491	1,274,616	1,312,854
AFTER SCHOOL CARE											
Operating Revenues											
Operational Subsidy	21,500	22,038	22,588	23,266	23,964	24,683	25,423	26,186	26,972	27,781	28,614
Fees	50,000	51,250	52,531	54,007	55,730	57,402	59,124	60,898	62,725	64,607	66,545
Total Operating Revenues	71,500	73,288	75,120	77,373	79,694	82,085	84,548	87,084	89,697	92,388	95,159
Operating Expenses											
Salaries including on costs	55,000	55,000	56,513	58,208	59,954	61,753	63,605	65,513	67,479	69,503	71,588
Advertising	515	528	541	557	574	591	609	627	646	665	685
Rental	7,500	7,688	7,880	8,116	8,360	8,610	8,869	9,135	9,409	9,691	9,982
Equipment Expenses	15,000	15,375	15,759	16,232	16,719	17,221	17,737	18,269	18,818	19,382	19,964
Telephone	500	513	525	541	557	574	591	609	627	646	665
Admin/Software Support	2,000	2,050	2,101	2,164	2,229	2,296	2,365	2,436	2,509	2,584	2,662
Total Operational Expenses	80,515	81,153	83,319	85,819	88,393	91,045	93,776	96,590	99,487	102,471	105,546
FITNESS CENTRE & YOUTH SERVICES											
Operating Revenues											
Equipment Hire	2,357	2,416	2,476	2,551	2,627	2,706	2,787	2,871	2,957	3,046	3,137
Games Room Fees	987	1,011	1,037	1,068	1,100	1,133	1,167	1,202	1,238	1,275	1,313
Gymnasium Fees	32,695	33,512	34,350	35,381	36,442	37,535	38,661	39,821	41,016	42,246	43,514
Indoor Sports Centre Fees	12,682	12,999	13,324	13,724	14,135	14,560	14,996	15,446	15,910	16,387	16,878
Sauna Fees	1,034	1,060	1,086	1,119	1,152	1,187	1,222	1,259	1,297	1,336	1,376
Squash Court Hire	13,077	13,404	13,739	14,151	14,575	15,013	15,463	15,927	16,405	16,897	17,404
Stadium Hire	15,962	16,361	16,770	17,274	17,792	18,325	18,875	19,441	20,025	20,625	21,244
Tennis Court Hire	52	54	55	57	58	60	62	64	66	68	70
Chocolate Machine Commission	1,472	1,509	1,546	1,593	1,641	1,690	1,741	1,793	1,847	1,902	1,959
Lease Cobar Mobile Children's Services	2,600	2,665	2,732	2,814	2,898	2,985	3,074	3,167	3,262	3,360	3,460
Kiosk / Shop Sales	30,856	31,627	32,418	33,391	34,392	35,424	36,487	37,581	38,709	39,870	41,066
Telephone Income	73	75	77	79	82	84	87	89	92	95	97
Grant - Youth Worker	17,047	17,473	17,910	18,447	19,000	19,570	20,157	20,762	21,385	22,026	22,687
Youth Council Income	6,562	6,726	6,894	7,101	7,314	7,534	7,760	7,992	8,232	8,479	8,734
Total Operating Revenues	137,456	140,892	144,414	148,747	153,209	157,805	162,540	167,416	172,438	177,611	182,940
Operating Expenses											
Salaries including on costs	187,163	192,310	197,599	203,526	209,632	215,921	222,399	229,071	235,943	243,021	250,312
Advertising	529	542	556	572	589	607	625	644	663	683	704
Equipment - Games Room	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Internet Access	68	69	71	73	76	78	80	83	85	88	90
Kiosk & Shop Expenses	20,238	20,744	21,263	21,900	22,557	23,234	23,931	24,649	25,389	26,150	26,935
Sundry Expenses - Squash Courts	233	239	245	252	259	267	275	283	292	301	310
Youth Week - Activities	1,639	1,680	1,722	1,774	1,827	1,882	1,938	1,996	2,056	2,118	2,181
Youth Centre M & R	40,977	42,002	43,052	44,343	45,674	47,044	48,455	49,909	51,406	52,948	54,537
Telephone	1,060	1,086	1,114	1,147	1,181	1,217	1,253	1,291	1,330	1,370	1,411

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Forecast											
Training & Conferences	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Youth - Donations	150	153	157	157	167	172	177	182	188	193	199
Youth Council	6,562	6,726	6,894	7,101	7,314	7,534	7,760	7,992	8,232	8,479	8,734
Youth Council - Contribution	4,500	4,500	4,613	4,751	4,893	5,040	5,191	5,347	5,508	5,673	5,843
Youth Centre Cleaning	219	224	230	236	244	251	258	266	274	282	291
Gym Repairs	5,464	5,600	5,740	5,912	6,090	6,273	6,461	6,655	6,854	7,060	7,272
Indoor Sports Expenses	1,276	1,308	1,341	1,381	1,423	1,465	1,509	1,554	1,601	1,649	1,699
Depreciation	56,288	57,695	57,695	57,695	57,695	57,695	57,695	57,695	57,695	57,695	57,695
Total Operating Expenses	339,736	346,882	346,882	355,558	364,493	373,697	383,177	392,942	402,999	413,358	424,028
TELEVISION SERVICES											
Operating Income											
Cobar - Television	4,193										
Total Operating Income	4,193	0	0	0	0	0	0	0	0	0	0
OTHER COMMUNITY SERVICES											
Operating Revenues	10,000	10,250	10,506	10,821	11,146	11,480	11,825	12,180	12,545	12,921	13,309
Grants -											
Total Operating Revenues	10,000	10,250	10,506	10,821	11,146	11,480	11,825	12,180	12,545	12,921	13,309
Operating Expenses	4,500	4,613	4,728	4,870	5,016	5,166	5,321	5,481	5,645	5,815	5,989
Television Expenses	2,746	2,815	2,885	2,972	3,061	3,153	3,247	3,345	3,445	3,548	3,655
Seniors - Christmas Party	1,447	1,483	1,520	1,566	1,613	1,661	1,711	1,763	1,815	1,870	1,926
Miscellaneous Grants	5,282	6,439	6,600	6,798	7,002	7,212	7,428	7,651	7,881	8,117	8,361
Total Operating Expenses	14,975	15,350	15,733	16,205	16,691	17,192	17,708	18,239	18,786	19,350	19,930
MEDICAL CENTRE OPERATIONS											
Operating Revenues	43,497										
Rental - Medical Centre	43,497	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	43,497	0	0	0	0	0	0	0	0	0	0
Operating Expenses	18,742										
Building M & R	21,192										
Depreciation	39,934	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	39,934	0	0	0	0	0	0	0	0	0	0
COMMUNITY SERVICES & EDUCATION											
SUMMARY											
Total Operating Revenues	4,253,200	4,494,648	4,602,414	4,734,967	4,871,496	5,012,120	5,156,964	5,306,453	5,459,818	5,618,092	5,781,115
Total Operating Expenses	4,389,485	4,446,165	4,550,329	4,693,373	4,830,408	4,971,554	5,116,935	5,266,677	5,420,911	5,579,772	5,743,399
SURPLUS / (DEFICIT)	-136,285	48,482	42,085	41,594	41,088	40,566	40,029	39,476	39,907	38,320	37,716
HOUSING & COMMUNITY AMENITIES											
HOUSING											
Operating Revenues	67,027	67,027	67,027	67,027	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Housing Rental - Staff	52,500	100,000	102,500	105,575	108,742	112,005	115,365	118,826	122,390	126,062	129,844
Rent of Commercial Premises	119,527	167,027	169,527	172,602	178,742	182,005	185,365	188,826	192,390	196,062	199,844
Total Operating Revenues	119,527	167,027	169,527	172,602	178,742	182,005	185,365	188,826	192,390	196,062	199,844
Operating Expenses											

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	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Housing											
Depreciation	114,534	110,302	110,302	110,302	110,302	110,302	110,302	110,302	110,302	110,302	110,302
Repairs and Maintenance	121,303	143,547	147,136	151,550	156,096	160,779	165,602	170,571	175,588	180,958	186,387
Total Operating Expenses	235,837	253,849	257,438	261,852	266,398	271,081	275,904	280,873	285,990	291,260	296,689
ENVIRONMENTAL & PLANNING											
Operating Revenues											
Complying Develop Applications	3,090	3,167	3,246	3,344	3,444	3,547	3,654	3,764	3,876	3,993	4,112
Construction Certificates	25,750	26,394	27,054	27,865	28,701	29,562	30,449	31,363	32,303	33,273	34,271
Local Development Application	41,200	42,230	43,286	44,584	45,922	47,300	48,718	50,180	51,685	53,236	54,833
LBA Plan Reform Levy	6,556	6,720	6,888	7,095	7,308	7,527	7,753	7,985	8,225	8,472	8,726
Section 149 Certificates	19,669	20,161	20,665	21,285	21,923	22,581	23,258	23,956	24,675	25,415	26,178
Building Certificates	1,093	1,120	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Outstanding Orders	1,093	1,120	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Section 68 Approvals	6,180	6,335	6,493	6,688	6,893	7,095	7,308	7,527	7,753	7,985	8,225
Section 96 LDA Modifications	1,000	1,025	1,051	1,082	1,115	1,148	1,182	1,218	1,255	1,292	1,331
Grant for Digital Project	25,000										
Occupation Certificate	2,060	2,112	2,164	2,229	2,296	2,365	2,436	2,509	2,584	2,662	2,742
Total Operating Revenues	132,691	110,383	113,143	116,537	120,033	123,634	127,343	131,163	135,098	139,151	143,326
Operating Expenses											
Salaries including on costs	255,022	262,035	269,241	277,318	285,638	294,207	303,033	312,124	321,488	331,133	341,067
Training & Travelling	2,732	2,800	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530	3,635
Subscriptions	1,639	1,680	1,722	1,773	1,827	1,881	1,938	1,996	2,056	2,117	2,181
Equipment and Office Expenses	2,300	2,357	2,416	2,489	2,564	2,640	2,720	2,801	2,885	2,972	3,061
Advertising -Euab & Cobar Tidy Towns	92	94	96	99	102	105	108	112	115	118	122
Cost for Digital Project	25,000										
Total Operating Expenses	286,784	268,966	276,345	284,636	293,175	301,970	311,029	320,360	329,971	339,870	350,066
PUBLIC CEMETERIES											
Operating Revenues											
Cemetery fees	21,961	22,510	23,072	23,765	24,477	25,212	25,968	26,747	27,550	28,376	29,227
Total Operating Revenues	21,961	22,510	23,072	23,765	24,477	25,212	25,968	26,747	27,550	28,376	29,227
Operating Expenses											
Cobar - Maintenance	13,155	29,084	29,811	30,705	31,627	32,575	33,553	34,559	35,596	36,664	37,764
Cobar - Grave Digging	27,583	28,273	28,980	29,849	30,745	31,667	32,617	33,596	34,603	35,642	36,711
Village - Maintenance	11,033	11,309	11,592	11,940	12,298	12,667	13,047	13,438	13,841	14,257	14,684
Cemetery - other	11,458										
Depreciation	7,898	8,095	8,095	8,095	8,095	8,095	8,095	8,095	8,095	8,095	8,095
Total Operating Expenses	71,128	76,761	78,478	80,589	82,764	85,004	87,311	89,688	92,136	94,657	97,254
PUBLIC CONVENIENCES											
Operating Expenses											
Graffiti Removal Public Toilets	12,122	12,425	12,735	13,118	13,511	13,916	14,334	14,764	15,207	15,653	16,133
Toilet - Drummond Park	26,523	27,186	27,865	28,701	29,562	30,449	31,363	32,303	33,273	34,271	35,299
Toilet - Ward Oval	8,487	8,699	8,917	9,184	9,460	9,744	10,036	10,337	10,647	10,967	11,296
Toilets - Cemetery	9,548	9,787	10,031	10,332	10,642	10,962	11,291	11,629	11,978	12,337	12,708
Toilets - Marshall Street	9,548	9,787	10,031	10,332	10,642	10,962	11,291	11,629	11,978	12,337	12,708

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	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Forecast	13,792	14,136	14,490	14,925	15,372	15,834	16,309	16,798	17,302	17,821	18,355
Toilets - Newey Rec Area	2,122	2,175	2,229	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824
Toilets - Lions Park	1,061	1,087	1,115	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412
Toilets - Euabalong West	83,202	85,282	87,414	90,037	92,738	95,520	98,385	101,337	104,377	107,508	110,734
Total Operating Expenses	274,179	289,920	305,742	312,904	323,253	330,850	338,676	346,736	355,038	363,590	372,997
Total Operating Revenues	676,951	684,858	699,675	717,113	735,075	753,575	772,631	792,258	812,473	833,296	854,743
SURPLUS / (DEFICIT)	-402,772	-384,939	-393,933	-404,210	-411,822	-422,725	-433,955	-445,521	-457,435	-469,706	-482,345
RECREATION & CULTURAL AMENITIES											
PUBLIC LIBRARIES											
Operating Revenues	4,371	4,480	4,592	4,730	4,872	5,018	5,169	5,324	5,483	5,648	5,817
Library Fees & Fines	1,639	1,680	1,722	1,774	1,827	1,882	1,938	1,996	2,056	2,118	2,181
Photocopier Sales	16,974	17,399	17,834	18,369	18,920	19,487	20,072	20,674	21,294	21,933	22,591
Grant - Library	7,426	7,612	7,802	8,036	8,277	8,526	8,782	9,045	9,316	9,596	9,884
Grant-Local Priority Projects	10,609	10,000	10,250	10,558	10,874	11,200	11,536	11,883	12,239	12,606	12,984
Grant - Library Special Purpose	1,093	1,120	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Sale of Books	1,093	1,120	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Library Activities	43,205	43,411	44,496	45,831	47,206	48,622	50,081	51,583	53,131	54,725	56,367
Total Operating Revenues	198,094	203,542	209,139	215,414	221,876	228,532	235,388	242,450	249,723	257,215	264,932
Operating Expenses	820	840	861	887	914	941	969	999	1,029	1,059	1,091
Salaries inc on costs	1,366	1,400	1,435	1,478	1,522	1,568	1,615	1,663	1,713	1,765	1,818
Advertising	7,103	7,280	7,462	7,686	7,917	8,154	8,399	8,651	8,910	9,178	9,453
Books Maintenance	31,689	32,481	33,293	34,292	35,321	36,381	37,472	38,596	39,754	40,947	42,175
Building Maintenance	10,720	13,000	13,325	14,136	14,561	14,997	15,447	15,911	16,388	16,880	17,388
IT Costs	3,825	3,920	4,018	4,139	4,263	4,391	4,522	4,658	4,798	4,942	5,090
Outback Library	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Purchase of Periodicals	2,076	2,128	2,181	2,247	2,314	2,384	2,455	2,529	2,605	2,683	2,763
Postage	1,530	1,568	1,607	1,655	1,705	1,756	1,809	1,863	1,919	1,977	2,036
Printing & Stationery	546	560	574	591	609	627	646	665	685	706	727
Village Libraries	1,748	1,792	1,837	1,892	1,949	2,007	2,067	2,129	2,193	2,259	2,327
Subscriptions	1,093	1,120	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Sundry Expenses/Office expenses	2,732	2,800	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530	3,636
Telephone	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Training & Conferences	1,639	1,680	1,722	1,774	1,827	1,882	1,938	1,996	2,056	2,118	2,181
Library Activities	765	0	0	0	0	0	0	0	0	0	0
Audit Fees	71,096	72,873	72,873	72,873	72,873	72,873	72,873	72,873	72,873	72,873	72,873
Depreciation	342,305	352,586	360,087	368,704	377,579	386,720	396,135	405,833	415,822	426,111	436,708
Total Operating Expenses	51,233	52,514	53,827	55,442	57,105	58,818	60,583	62,400	64,272	66,200	68,186
Operating Revenues	3,183	3,262	3,344	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236
Admission Fees	82,985	85,060	87,186	89,802	92,496	95,271	98,129	101,073	104,105	107,228	110,445
Commission on Tours	137,401	140,836	144,957	148,688	153,148	157,743	162,475	167,349	172,370	177,541	182,867
Kiosk / Shop Sales											
Total Operating Revenues											

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2014-2015 Forecast 2015-2016 Budget 2016-2017 Budget 2017-2018 Budget 2018-2019 Budget 2019-2020 Budget 2020-2021 Budget 2021-2022 Budget 2022-2023 Budget 2023-2024 Budget 2024-2025 Budget

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
Operating Expenses	175,770	180,603	185,570	191,137	196,871	202,777	208,861	215,126	221,580	228,228	235,074
Salaries including on costs	546	560	574	591	609	627	646	665	685	706	727
Training	273	280	287	296	304	314	323	333	343	353	364
Volunteers Amenities	4,371	4,480	4,592	4,730	4,872	5,018	5,169	5,324	5,483	5,648	5,817
Advertising	54,009	56,743	58,446	60,199	61,952	63,705	65,458	67,211	68,964	70,717	72,470
Building M & R	7,554	7,743	7,936	8,125	8,314	8,503	8,692	8,881	9,070	9,259	9,448
Grounds M & R	784	804	828	853	878	904	930	956	982	1,008	1,034
Internet Access	65,564	67,203	68,843	70,482	72,121	73,760	75,400	77,039	78,678	80,317	81,956
Kiosk/Shop Cost of Goods	219	224	230	236	244	251	258	266	274	282	291
Postage	5,464	5,600	5,740	5,912	6,090	6,273	6,461	6,655	6,854	7,060	7,272
Printing & Stationery	1,639	1,680	1,722	1,774	1,827	1,882	1,938	1,996	2,056	2,118	2,181
Telephone	2,732	2,800	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530	3,636
Exhibitions & Equipment	33,464	34,718	34,718	34,718	34,718	34,718	34,718	34,718	34,718	34,718	34,718
Depreciation	352,369	370,669	380,748	391,129	401,821	412,834	424,178	435,861	447,896	460,291	
Total Operating Expenses											
PUBLIC HALLS											
Operating Revenues	0	100	103	106	109	112	115	119	122	126	130
Nymagee Hall - Shower Income	0	100	103	106	109	112	115	119	122	126	130
Total Operating Revenues											
Operating Expenses	5,338	5,472	5,609	5,777	5,950	6,129	6,313	6,502	6,697	6,898	7,105
Eubalong Community Centre	4,496	4,608	4,724	4,865	5,011	5,162	5,316	5,476	5,640	5,809	5,984
Mt Hope Hall	3,278	3,360	3,444	3,548	3,654	3,764	3,877	3,993	4,113	4,236	4,363
Nymagee Hall	2,186	2,296	2,365	2,466	2,509	2,585	2,662	2,742	2,824	2,909	2,993
Scout Hall	1,093	1,120	1,148	1,183	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Other Halls - Pre School	82,088	81,182	81,182	81,182	81,182	81,182	81,182	81,182	81,182	81,182	81,182
Depreciation	98,479	97,983	98,403	98,920	99,452	100,000	100,565	101,146	101,745	102,362	102,997
Total Operating Expenses											
PERFORMING ARTS											
Operating Expenses	9,145	9,374	9,608	9,897	10,194	10,499	10,814	11,139	11,473	11,817	12,172
Outback Arts Contribution	9,145	9,374	9,608	9,897	10,194	10,499	10,814	11,139	11,473	11,817	12,172
Total Operating Expenses											
SWIMMING POOL											
Operating Revenues	5,000	5,000	5,125	5,279	5,437	5,600	5,768	5,941	6,120	6,303	6,492
Water Slide Income	25,000	25,000	25,625	26,394	27,186	28,001	28,841	29,706	30,598	31,516	32,461
Admissions	60,000	60,000	61,500	63,345	65,245	67,203	69,219	71,295	73,434	75,637	77,906
Season Tickets	90,000	92,250	95,018	97,868	100,804	103,828	106,943	110,151	113,456	116,860	
Total Operating Revenues											
Operating Expenses	59,377	60,861	62,383	64,254	66,182	68,167	70,212	72,319	74,488	76,723	79,025
Electricity	180,353	184,862	189,483	195,168	201,023	207,054	213,265	219,663	226,253	233,041	240,032
Contract	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Excess Admissions Share	37,000	37,925	38,873	40,039	41,240	42,478	43,752	45,065	46,417	47,809	49,243
Maintenance	25,000	25,625	26,266	27,054	27,865	28,701	29,562	30,449	31,363	32,303	33,273
Water Costs	1,000	1,025	1,051	1,082	1,115	1,148	1,182	1,218	1,255	1,292	1,331
Water Slide M & R	33,888	33,710	34,553	35,589	36,657	37,757	38,890	40,056	41,256	42,496	43,771
Chemicals											

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	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Forecast	552										
Telephone	6,695	6,862	7,034	7,245	7,462	7,686	7,917	8,154	8,399	8,651	8,910
Plant & Equipment Maintenance	21,395	21,930	22,478	23,153	23,847	24,563	25,300	26,058	26,840	27,645	28,475
Rates & Insurance	145,208	154,966	154,966	154,966	154,966	154,966	154,966	154,966	154,966	154,966	154,966
Depreciation											
Total Operating Expenses	516,468	528,332	537,666	549,147	560,973	573,153	585,699	598,621	611,930	625,639	639,759
PARKS, GARDENS & RESERVES											
Operating Revenues											
Ward Oval Fees	4,655	4,771	4,890	5,037	5,188	5,344	5,504	5,669	5,839	6,014	6,195
Ward Oval Lights Income	2,122	2,175	2,229	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824
Dalton Park Complex Leases	1,411	1,446	1,483	1,527	1,573	1,620	1,669	1,719	1,770	1,823	1,878
Golf Club lease	458	470	482	496	511	526	542	558	575	592	610
Tennis Club Lease	282	289	297	305	315	324	334	344	354	365	376
Section 94 Income	20,600										
Skate Park and Morelli Park Grant	209,000										
Total Operating Revenues	238,528	9,151	9,380	9,661	9,951	10,250	10,557	10,874	11,200	11,536	11,882
Operating Expenses											
Acacia Park	8,514	8,727	8,945	9,213	9,489	9,774	10,067	10,369	10,680	11,001	11,331
Apex Park	11,353	11,637	11,928	12,285	12,654	13,034	13,425	13,827	14,242	14,669	15,109
Dalton Park	34,224	35,080	35,957	37,036	38,147	39,291	40,470	41,684	42,934	44,222	45,549
Dalton Park Horse Sports Complex	22,706	23,273	23,855	24,571	25,308	26,067	26,849	27,655	28,484	29,339	30,219
Drummond Park	93,090	95,418	97,803	110,737	124,059	137,781	151,915	166,472	181,466	196,910	212,817
Great Heritage Park	32,805	33,625	34,465	35,499	36,564	37,661	38,791	39,955	41,153	42,388	43,660
Lions Park	9,933	10,182	10,436	10,749	11,072	11,404	11,746	12,098	12,461	12,835	13,220
Mulgong Park	6,385	6,545	6,708	6,909	7,117	7,330	7,550	7,777	8,010	8,250	8,498
Newey/Little Tassie Park	42,572	43,636	44,727	46,069	47,451	48,875	50,341	51,851	53,407	55,009	56,659
Bathurst Street Reserve	9,153	9,381	9,616	9,905	10,202	10,508	10,823	11,148	11,482	11,827	12,181
Ward Oval	185,169	189,798	194,543	200,380	206,391	212,583	218,960	225,529	232,295	239,264	246,442
Eubalong Park	9,224	9,455	9,691	9,982	10,281	10,590	10,907	11,235	11,572	11,919	12,276
Eubalong Sports Ground	9,933	10,182	10,436	10,749	11,072	11,404	11,746	12,098	12,461	12,835	13,220
Eubalong West Park	4,257	4,364	4,473	4,607	4,745	4,888	5,034	5,185	5,341	5,501	5,666
Nymagee Park	12,062	12,364	12,673	13,053	13,444	13,848	14,263	14,691	15,132	15,586	16,053
Jandra Estate Park	3,547	3,636	3,727	3,838	3,954	4,072	4,194	4,320	4,450	4,583	4,721
Madden St	2,838	2,909	2,982	3,071	3,163	3,258	3,356	3,456	3,560	3,667	3,777
Wilga Cres	6,385	6,545	6,708	6,909	7,117	7,330	7,550	7,777	8,010	8,250	8,498
Eubalong Racecourse Complex	6,385	6,545	6,708	6,909	7,117	7,330	7,550	7,777	8,010	8,250	8,498
Mount Hope Racecourse	6,385	6,545	6,708	6,909	7,117	7,330	7,550	7,777	8,010	8,250	8,498
Old Reservoir	2,128	2,181	2,235	2,302	2,371	2,442	2,516	2,591	2,669	2,749	2,832
Morelli Park	1,430	1,466	1,503	1,548	1,594	1,642	1,691	1,742	1,794	1,848	1,904
Water Licence	6,232	6,388	6,548	6,744	6,947	7,155	7,370	7,591	7,819	8,053	8,295
Depreciation	233,444	199,474	199,474	199,474	199,474	199,474	199,474	199,474	199,474	199,474	199,474
Total Operating Expenses	760,155	739,352	752,849	779,451	806,850	835,071	864,139	894,079	924,917	956,681	989,397

RECREATION & CULTURAL AMENITIES	
SUMMARY	
Total Operating Revenues	508,134
Total Operating Expenses	2,078,921
	286,498
	2,089,663
	290,586
	2,129,284
	299,303
	2,186,866
	317,531
	2,307,265
	327,057
	2,370,186
	336,869
	2,434,995
	346,975
	2,501,749
	357,384
	2,570,505
	368,105
	2,641,324

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
SURPLUS / (DEFICIT)	-1,569,787	-1,806,164	-1,838,698	-1,887,563	-1,997,893	-1,989,734	-2,043,129	-2,098,127	-2,154,774	-2,213,121	-2,273,218
Mining Manufacturing & Construction											
Sundry Approvals											
Operating Revenues	39,253	40,235	41,240	42,478	43,752	45,065	46,417	47,809	49,243	50,721	52,242
Building Industry L S Levy							46,417	47,809	49,243	50,721	52,242
Total Operating Revenues	39,253	40,235	41,240	42,478	43,752	45,065	46,417	47,809	49,243	50,721	52,242
Operating Expenses	39,253	39,229	40,209	41,416	42,658	43,938	45,256	46,614	48,012	49,453	50,936
Long Service Levy							45,256	46,614	48,012	49,453	50,936
Total Operating Expenses	39,253	39,229	40,209	41,416	42,658	43,938	45,256	46,614	48,012	49,453	50,936
Gravel Pits Restoration											
Operating Expenses	3,000	3,075	3,152	3,246	3,344	3,444	3,547	3,654	3,764	3,876	3,993
Gravel Pits - Provisions							3,547	3,654	3,764	3,876	3,993
Total Operating Expenses	3,000	3,075	3,152	3,246	3,344	3,444	3,547	3,654	3,764	3,876	3,993
Mining Manufacturing & Construction Summary											
Total Operating Revenues	39,253	40,235	41,240	42,478	43,752	45,065	46,417	47,809	49,243	50,721	52,242
Total Operating Expenses	42,253	42,304	43,361	44,662	46,002	47,382	48,804	50,268	51,776	53,328	54,929
SURPLUS / (DEFICIT)	-3,000	-2,069	-2,121	-2,184	-2,250	-2,318	-2,387	-2,459	-2,532	-2,608	-2,687
Transport & Communication											
Ancillary Services											
Operating Revenues	30,766	31,535	32,324	33,293	34,292	35,321	36,381	37,472	38,596	39,754	40,947
Grant - Street Lighting							36,381	37,472	38,596	39,754	40,947
Truckwash Revenue	0	0	20,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Grant - Rural address and name sales	40,000										
Total Operating Revenues	70,766	31,535	52,324	55,293	56,292	57,321	58,381	59,472	60,596	61,754	62,947
Operating Expenses	109,489	112,226	115,032	118,483	122,037	125,698	129,469	133,353	137,354	141,475	145,719
Paved Footpaths	98,880	101,352	103,886	107,002	110,212	113,519	116,924	120,432	124,045	127,766	131,599
Unpaved Footpaths	21,218	21,748	22,292	22,961	23,650	24,359	25,090	25,843	26,618	27,417	28,239
Kerb & Guttering	112,455	115,267	118,148	121,693	125,344	129,104	132,977	136,966	141,075	145,308	149,667
Street Lighting	5,305	5,437	5,573	5,740	5,912	6,090	6,273	6,461	6,655	6,854	7,060
Street Furniture	28,644	29,360	30,094	30,997	31,927	32,885	33,872	34,888	35,934	37,012	38,123
Storm water	129,677	132,919	136,242	140,329	144,539	148,875	153,341	157,942	162,680	167,560	172,587
Street Trees - General	2,122	2,175	2,229	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824
Graffiti Removal Ancillary Services/Roads	148,526	152,239	156,045	160,726	165,548	170,515	175,630	180,899	186,326	191,916	197,673
Street Cleaning	26,523	27,186	27,865	28,701	29,562	30,449	31,363	32,303	33,273	34,271	35,299
Marshall Street Gardens	10,000	0	15,500	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
Truck Wash Bay	40,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Rural Addressing											
Total Operating Expenses	732,839	702,909	735,907	757,929	780,097	802,930	826,448	850,672	875,622	901,320	927,790

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
COUNCIL ROADS & STREETS											
Operating Revenues											
Grant - Federal Local Roads	1,679,442	1,676,211	1,718,116	1,761,069	1,761,069	1,761,069	1,761,069	1,761,069	1,761,069	1,761,069	1,761,069
Grant - Roads to Recovery	741,418	1,523,484	761,742	761,742	761,742	784,594	784,594	784,594	784,594	784,594	784,594
Total Operating Revenues	2,420,860	3,199,695	2,479,858	2,522,811	2,522,811	2,545,663	2,545,663	2,545,663	2,545,663	2,545,663	2,545,663
Operating Expenses											
COBAR STREETS											
Town Streets Numbering	8,912	9,134	9,363	9,644	9,933	10,231	10,538	10,854	11,180	11,515	11,860
Urban Streets - Unsealed	84,872	86,994	89,169	91,844	94,599	97,437	100,360	103,371	106,472	109,666	112,956
Urban Streets - Sealed	37,132	38,060	39,011	40,182	41,387	42,629	43,908	45,225	46,582	47,979	49,418
Street Signs	1,061	1,087	1,115	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412
Bicycle Paths/Street Signs Replacement	1,061	1,087	1,115	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412
Bicycle Path Lerida Road	2,652	2,719	2,787	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530
Christmas Decoration Installation	2,122	2,175	2,229	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824
Urban Streets - Unsealed	7,426	7,612	7,802	8,036	8,277	8,526	8,782	9,045	9,316	9,596	9,884
Urban Streets - Sealed	1,061	1,087	1,115	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412
Street Signs Maintenance	2,652	2,719	2,787	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530
EUABALONG STREETS											
Urban Streets - Unsealed	2,652	2,719	2,787	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530
Urban Streets - Sealed	38,192	39,147	40,126	41,330	42,570	43,847	45,162	46,517	47,912	49,350	50,830
Street Signs Maintenance	1,061	1,087	1,115	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412
EUABALONG WEST STREETS											
Urban Streets - Unsealed	6,365	6,525	6,688	6,888	7,095	7,308	7,527	7,753	7,985	8,225	8,472
Urban Streets - Sealed	12,731	13,049	13,375	13,777	14,190	14,616	15,054	15,506	15,971	16,450	16,943
Street Signs Maintenance	637	652	669	689	709	731	753	775	799	822	847
Total Operating Expenses	211,756	217,050	222,476	229,150	236,025	243,105	250,398	257,910	265,648	273,617	281,826
SHIRE RURAL ROADS											
All Shire Roads Expenditure	1,231,031	1,261,807	1,293,352	1,332,153	1,372,117	1,413,281	1,455,679	1,499,349	1,544,330	1,590,660	1,638,380
Total Operating Expenses	1,231,031	1,261,807	1,293,352	1,332,153	1,372,117	1,413,281	1,455,679	1,499,349	1,544,330	1,590,660	1,638,380
STATE ROADS											
Operating Revenues											
State Roads Ordered Works	788,000	807,700	827,893	852,729	878,311	904,660	931,800	959,754	988,547	1,018,203	1,048,749
State Roads Contract - RMCC											

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Revenues	788,000	807,700	827,893	852,729	878,311	904,660	931,800	959,754	988,547	1,018,203	1,048,749
Operating Expenses											
State Roads Contract - RMCC	788,000	807,700	827,893	852,729	878,311	904,660	931,800	959,754	988,547	1,018,203	1,048,749
Total Operating Expenses	788,000	807,700	827,893	852,729	878,311	904,660	931,800	959,754	988,547	1,018,203	1,048,749
REGIONAL ROADS											
Operating Revenues											
Grants annual	1,614,000	1,646,800	1,679,736	1,713,331	1,747,597	1,782,549	1,854,564	1,854,564	1,891,656	1,929,489	1,968,078
Grants (Repair Program)		400,000	400,000	400,000		400,000		400,000		400,000	
Total Operating Revenues	1,614,000	2,046,800	1,679,736	2,113,331	1,747,597	2,182,549	1,854,564	2,254,564	1,891,656	2,329,489	1,968,078
Operating Expenses											
All Regional Roads Expenditure	1,214,031	1,246,800	1,379,736	1,313,331	1,447,597	1,382,549	1,518,200	1,454,564	1,591,656	1,529,489	1,668,078
Total Regional Roads Expenses	1,214,031	1,246,800	1,379,736	1,313,331	1,447,597	1,382,549	1,518,200	1,454,564	1,591,656	1,529,489	1,668,078
Depreciation	1,944,370	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820
Total Operating Revenues	1,944,370	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820	1,904,820
AERODROMES											
Operating Revenues											
Hangar Rental	2,884	2,956	3,030	3,121	3,215	3,311	3,410	3,513	3,618	3,727	3,838
Aerodrome Landing Fees	50,000	75,000	75,000	100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987
Grant Nymagee	3,842										
Grant R4R	2,500,000										
Refuelling Fees	18,000	18,450	18,911	19,479	20,063	20,665	21,285	21,923	22,581	23,258	23,956
Total Operating Revenues	2,574,726	96,406	96,941	122,599	126,277	130,066	133,968	137,987	142,126	146,390	150,782
Operating Expenses											
Commission paid to AVDATA	2,318	2,375	2,435	2,508	2,583	2,661	2,740	2,823	2,907	2,995	3,084
Roads & Car park M & R	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Lighting & Flores	22,156	22,710	23,277	23,976	24,695	25,436	26,199	26,985	27,795	28,628	29,487
General Maintenance and ground svces	60,000	61,500	63,038	64,929	66,876	68,883	70,949	73,078	75,270	77,528	79,854
Refuelling Service Wages	15,000	15,375	15,759	16,232	16,719	17,221	17,737	18,269	18,818	19,382	19,964
Terminal Building M & R	25,391	26,026	26,676	27,477	28,301	29,150	30,025	30,925	31,853	32,809	33,793
Movement Area Maintenance - Airside	27,450	28,136	28,840	29,705	30,596	31,514	32,459	33,433	34,436	35,469	36,533
Licence Requirement	8,910	9,133	9,362	9,642	9,932	10,230	10,537	10,853	11,178	11,514	11,859
Fencing & Security	6,556	6,720	6,888	7,095	7,308	7,527	7,753	7,985	8,225	8,472	8,726
Control of Vegetation	6,991	7,166	7,345	7,566	7,793	8,026	8,267	8,515	8,771	9,034	9,305
Telephone	1,093	1,120	1,148	1,182	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Insurance Airport Operations	2,430	2,491	2,553	2,629	2,708	2,789	2,873	2,959	3,048	3,140	3,234
Nymagee Aerodrome - Maint	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Mt Hope Aerodrome - Maint	3,278	3,360	3,444	3,548	3,654	3,764	3,877	3,993	4,113	4,236	4,363
Eubalong Aerodrome - Maint	3,278	3,360	3,444	3,548	3,654	3,764	3,877	3,993	4,113	4,236	4,363
Depreciation	56,122	72,646	72,646	72,646	72,646	72,646	72,646	72,646	72,646	72,646	72,646
Total Operating Expenses	246,438	267,720	272,596	278,595	284,773	291,137	297,692	304,443	311,397	318,560	325,937

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
TRANSPORT & COMMUNICATIONS SUMMARY											
Total Operating Revenues	7,468,352	6,182,135	5,136,751	5,666,764	5,331,289	5,820,260	5,524,376	5,957,440	5,628,588	6,101,499	5,776,219
Total Operating Expenses	5,368,464	6,408,805	6,636,780	6,668,707	6,903,741	6,942,483	7,185,038	7,234,513	7,482,019	7,536,669	7,795,580

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
SURPLUS / (DEFICIT)	1,099,888	-226,659	-1,500,028	-1,001,943	-1,572,452	-1,122,223	-1,660,662	-1,274,073	-1,853,431	-1,435,170	-2,019,361
ECONOMIC AFFAIRS											
CARAVAN PARKS											
Operating Revenues	136,193	125,000	125,000	125,000	128,750	132,613	136,591	140,689	144,909	149,257	153,734
Caravan Park Lease	218	224	229	236	243	251	258	266	274	282	291
Eualong Caravan Park	136,411	125,224	125,229	125,236	128,993	132,863	136,849	140,955	145,183	149,539	154,025
Total Operating Revenues											
Operating Expenses	7,321	7,504	7,692	7,923	8,160	8,405	8,657	8,917	9,185	9,460	9,744
Cobar Caravan Park R&M	3,278	3,360	3,444	3,547	3,654	3,764	3,876	3,993	4,112	4,236	4,363
Eualong Caravan Park Maint	27,838	28,534	28,534	28,534	28,534	28,534	28,534	28,534	28,534	28,534	28,534
Depreciation	38,437	39,398	39,670	40,004	40,348	40,703	41,068	41,444	41,831	42,230	42,641
Total Operating Expenses											
PRIVATE WORKS											
Operating Revenues	566,500	580,663	595,179	613,034	631,425	650,368	669,879	689,976	710,675	731,995	753,955
Private Works	3,200,000	3,500,000	5,000,000	3,300,000	3,399,000	3,500,970	3,605,999	3,714,179	3,825,604	3,940,373	4,058,584
RMCC Ordered Works	3,766,500	4,080,663	5,595,179	3,913,034	4,030,425	4,151,338	4,275,878	4,404,155	4,536,279	4,672,368	4,812,539
Total Operating Revenues											
Operating Expenses	3,093,653	3,468,563	4,755,902	3,326,079	3,425,862	3,528,637	3,634,497	3,743,532	3,855,837	3,971,513	4,090,658
Cost of private works	3,093,653	3,468,563	4,755,902	3,326,079	3,425,862	3,528,637	3,634,497	3,743,532	3,855,837	3,971,513	4,090,658
Total Operating Expenses											
Operating Expenses	15,849	16,245	16,651	17,150	17,665	18,195	18,741	19,303	19,882	20,479	21,093
Rates on Vacant Land for Sale	15,849	16,245	16,651	17,150	17,665	18,195	18,741	19,303	19,882	20,479	21,093
Total Operating Expenses											
TOURISM											
Operating Revenues	6,198	6,352	6,511	6,707	6,908	7,115	7,328	7,548	7,775	8,008	8,248
Celebrations & Festivals	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600
Leaseback Revenue	2,060	2,112	2,164	2,229	2,296	2,365	2,436	2,509	2,584	2,662	2,742
Contributions Income/Advertising Inc	9,858	8,464	8,676	8,936	9,204	9,480	9,764	10,057	10,359	10,670	10,990
Total Operating Revenues											
Operating Expenses	131,644	123,424	126,818	130,623	134,541	138,578	142,735	147,017	151,428	155,970	160,649
Salaries including on costs	15,000	15,375	15,759	16,232	16,719	17,221	17,737	18,269	18,818	19,382	19,964
Vehicle Expenses	22,947	23,521	24,109	24,832	25,577	26,345	27,135	27,949	28,788	29,651	30,541
Advertising	14,420	34,781	15,650	16,120	16,603	17,101	17,614	18,143	18,687	19,248	19,825
Festivals	2,732	2,800	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530	3,635
Australia Day Celebrations	546	560	574	591	608	627	646	665	685	705	727
Office Equipment M & R	7,016	7,191	7,371	7,592	7,820	8,055	8,296	8,545	8,802	9,066	9,338
Signage	1,093	1,120	1,148	1,183	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Postage	4,880	5,002	5,127	5,281	5,439	5,603	5,771	5,944	6,122	6,306	6,495
Memberships	1,639	1,680	1,722	1,773	1,827	1,881	1,938	1,996	2,056	2,117	2,181
Telephone & Internet	412	422	433	446	459	473	487	502	517	532	548
Training & Conferences	632	648	648	648	648	648	648	648	648	648	648
Depreciation	202,960	216,524	202,229	208,277	214,505	220,921	227,529	234,336	241,346	248,567	256,005
Total Operating Expenses											
SPECIAL PROJECTS											

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	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
Operating Revenues	1,989	2,039	2,090	2,153	2,217	2,284	2,352	2,423	2,495	2,570	2,647
Leaseback Revenue	1,989	2,039	2,090	2,153	2,217	2,284	2,352	2,423	2,495	2,570	2,647
Total Operating Revenues											
Operating Expenses	120,121	123,424	126,818	130,623	134,542	138,578	142,735	147,017	151,428	155,971	160,650
Salaries including on costs	15,000	15,375	15,759	16,232	16,719	17,221	17,737	18,269	18,818	19,382	19,964
Vehicle Expenses	2,652	2,719	2,787	2,870	2,956	3,045	3,136	3,230	3,327	3,427	3,530
Training & Conferences	1,591	1,631	1,672	1,722	1,774	1,827	1,882	1,938	1,996	2,056	2,118
Advertising	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Printing & Stationery	656	672	689	709	731	753	775	799	822	847	873
Telephone	265	272	279	287	296	304	314	323	333	343	353
Business Awards	2,001	2,051	2,102	2,165	2,230	2,297	2,366	2,437	2,510	2,586	2,663
Incidentals Grant Expenses	6,000	5,000	10,000	5,000	10,000	5,000	10,000	5,000	10,000	5,000	10,000
Staff Development Inc Sister City	150,472	153,384	162,402	161,974	171,683	171,534	181,530	181,676	191,976	192,435	203,059
Total Operating Expenses											
INTEREST INCOME											
Interest Income	205,000	152,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000
Total Interest Income											
Operating Expenses	184,419	135,931	111,482	89,453	72,276	58,125	44,745	30,509	30,509	1,706	0
Interest on Loans	60,000	0	0	0	0	0	0	0	0	0	0
Loss on Disposal	244,419	135,931	111,482	89,453	72,276	58,125	44,745	30,509	30,509	1,706	0
Total Interest Paid and Loss on Disposal											

	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
ECONOMIC AFFAIRS SUMMARY	3,914,758	4,216,389	5,731,174	4,049,359	4,170,840	4,295,955	4,424,844	4,557,589	4,694,317	4,835,147	4,980,201
Total Operating Revenues	3,501,371	3,894,104	5,176,854	3,753,485	3,870,064	3,979,990	4,103,364	4,220,290	4,350,873	4,475,224	4,613,455
Total Operating Expenses	413,387	322,275	554,319	295,874	300,776	315,975	321,480	337,299	343,444	359,923	366,746
SURPLUS / (DEFICIT)											
GENERAL PURPOSE REVENUES											
OPERATING REVENUES											
Rates	1,100,511	1,126,923	1,155,096	1,189,749	1,225,442	1,262,205	1,300,071	1,339,073	1,379,245	1,420,623	1,463,241
Residential	618,976	633,831	649,677	669,168	689,243	709,920	731,217	753,154	775,749	799,021	822,992
Fairland	1,534,381	1,571,206	1,610,486	1,658,801	1,708,565	1,759,822	1,812,617	1,866,995	1,923,005	1,980,695	2,040,116
Mining	359,748	368,382	377,592	388,919	400,587	412,604	424,983	437,732	450,864	464,390	478,322
Commercial	-52,288	-53,543	-54,881	-56,528	-58,223	-59,970	-61,769	-63,622	-65,531	-67,497	-69,522
Pensioner Abandonments	6,138	6,285	6,442	6,636	6,835	7,040	7,251	7,469	7,693	7,923	8,161
Extra Charges	13,811	14,142	14,496	14,930	15,378	15,840	16,315	16,804	17,308	17,828	18,362
Legal Costs Rate Recovery	38,903	39,837	40,833	42,058	43,319	44,619	45,958	47,336	48,756	50,219	51,726
Pensioner Rate Subsidy											
Grants	3,075,897	3,053,461	3,206,134	3,366,441	3,534,763	3,640,806	3,750,030	3,862,531	3,978,407	4,097,759	4,220,692
Financial Assist Grant	88,500	0	0	0	0	0	0	0	0	0	0
Capital Grants - Projects	6,784,577	6,760,525	7,005,875	7,280,174	7,565,908	7,792,885	8,026,672	8,267,472	8,515,496	8,770,961	9,034,090
Total Operating Revenues											

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	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
(SURPLUS / (DEFICIT))	6,784,577	6,760,525	7,005,875	7,280,174	7,565,908	7,792,885	8,026,672	8,267,472	8,515,496	8,770,961	9,034,090
Summary of General Fund											
GOVERNANCE	-602,031	-579,210	596,593	-580,428	-597,769	-615,630	-668,027	-652,975	-672,493	-692,595	-748,301
CORPORATE SUPPORT	-2,215,857	-2,277,400	-2,264,154	-2,353,613	-2,395,756	-2,439,163	-2,503,873	-2,529,924	-2,577,356	-2,626,212	-2,676,534
PUBLIC ORDER & SAFETY	-270,716	-285,640	-291,692	-298,874	-306,272	-313,810	-321,575	-329,572	-337,810	-346,294	-355,033
PUBLIC HEALTH	-211,988	-218,087	-224,360	-225,753	-231,384	-236,174	-241,107	-246,189	-251,422	-256,813	-262,366
COMMUNITY SERVICES & EDUCATION	-136,286	48,482	42,085	41,594	41,088	40,566	40,029	39,476	38,907	38,320	37,716
HOUSING AND COMMUNITY AMENITIES	-402,772	-384,939	-393,933	-404,210	-411,822	-422,725	-433,955	-445,521	-457,435	-469,706	-482,945
RECREATION AND CULTURE	-1,569,787	-1,806,164	-1,838,698	-1,887,563	-1,937,893	-1,989,734	-2,043,129	-2,098,127	-2,154,774	-2,213,121	-2,273,218
MINING & MANUFACTURING	-3,000	-2,069	-2,121	-2,184	-2,250	-2,318	-2,387	-2,459	-2,532	-2,608	-2,687
TRANSPORT & COMMUNICATION	1,099,888	-226,669	-1,500,028	-1,001,943	-1,572,452	-1,222,223	-1,660,662	-1,274,073	-1,853,431	-1,435,170	-2,019,361
ECONOMIC AFFAIRS	413,387	322,275	554,319	295,874	300,776	315,975	321,480	337,299	343,444	359,923	366,746
GENERAL PURPOSE REVENUES	6,784,577	5,760,525	7,005,875	7,280,174	7,565,908	7,792,885	8,026,672	8,267,472	8,515,496	8,770,961	9,034,090
INTEREST RECEIVED	205,000	152,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000
INTEREST PAID	184,419	135,931	111,482	-89,453	-72,276	-58,125	-44,745	-30,509	-30,509	-1,795	0
PROJECT RECOVERY	255,000	210,000	170,000	0	0	0	0	0	0	0	0
GAIN OR LOSS ON DISPOSAL	-60,000	0	0	0	0	0	0	0	0	0	0
Total General Fund	3,100,996	1,577,174	561,217	384,641	491,899	1,061,525	580,721	1,145,899	672,084	1,236,977	730,705
<i>Less: Capital Income and Contributions</i>	2,797,500	400,000	0	400,000	0	400,000	0	400,000	0	400,000	0
Operating Surplus	303,496	1,177,174	661,217	484,641	491,899	661,525	580,721	746,899	672,084	836,977	730,705

	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
Operating Revenue										
Rates										
Water Access Charge	615,089	616,985	632,410	651,382	670,923	691,051	711,783	733,136	755,130	777,784
Pensioner Abandonments	-21,611	-22,130	-22,683	-23,363	-24,064	-24,786	-25,530	-26,296	-27,085	-27,897
Nymagee Water Rates	24,552	25,141	25,770	26,543	27,339	28,159	29,004	29,874	30,770	31,684
Pensioner Abandonments	-573	-587	-601	-619	-638	-657	-677	-697	-718	-740
Euabalong Water	36,828	37,712	38,655	39,814	41,009	42,239	43,506	44,811	46,156	47,540
Pensioner Abandonment's	-2,000	-2,048	-2,099	-2,162	-2,227	-2,294	-2,363	-2,434	-2,507	-2,582
Euabalong West Water	23,529	24,094	24,696	25,437	26,200	26,986	27,796	28,629	29,488	30,373
Pensioner Abandonment's	-573	-587	-601	-619	-638	-657	-677	-697	-718	-740
User Charges										
Water Usage	1,585,902	1,623,964	1,664,563	1,714,500	1,765,935	1,818,913	1,873,480	1,929,684	1,987,575	2,047,202
Sales - Standpipe Etc.	101,835	104,279	106,886	110,093	113,395	116,797	120,301	123,910	127,627	131,456
House Connections	4,319	4,423	4,533	4,669	4,809	4,954	5,102	5,255	5,413	5,575
Mount Hope Tank - Lease	347	355	364	375	386	398	410	422	435	448
Truck Wash Bay				15,000	15,450	15,914	16,391	16,883	17,389	17,911
Interest										
Interest	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Section 64 Contributions	4,000	4,000	4,100	4,223	4,350	4,480	4,615	4,753	4,896	5,042
Cobar Water Pensioner Rate Subsidy (PRS)	11,968	12,267	12,573	12,951	13,339	13,739	14,152	14,576	15,013	15,464

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	2014-2015 Forecast	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019 Budget	2019-2020 Budget	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget
Nymagee Water PRS	317	325	333	343	354	364	375	386	398	410	422
Euabalong Water PRS	741	759	778	801	825	850	876	902	929	957	986
Euabalong West Water PRS	0	0	0	0	0	0	0	0	0	0	0
Mount Hope Water PRS	317	325	333	343	354	364	375	386	398	410	422
Contribution by Cobar Water Board	231,144	236,923	242,846	250,131	257,635	265,364	273,325	281,525	289,970	298,670	307,630
Sundry Income	6,066										
Capital Contributions.	780,000	4,442,685	2,577,315	0							
Total Operating Revenues	3,406,197	7,116,895	5,318,170	2,837,841	2,972,736	3,010,178	3,100,243	3,193,011	3,288,561	3,386,978	3,488,348
Operating Expenses											
Filtration Plant											
Administration Charges	40,666	41,683	42,725	44,007	45,327	46,687	48,088	49,530	51,016	52,547	54,123
Engineering Charges	120,899	123,922	127,020	130,830	134,755	138,798	142,962	147,251	151,668	156,218	160,905
Governance Charges	49,459	50,965	52,239	53,806	55,420	57,083	58,796	60,559	62,376	64,248	66,175
Best Practice - Water/Waterwise	5,464	5,601	5,741	5,913	6,090	6,273	6,461	6,655	6,855	7,060	7,272
Wages & salaries	239,495	246,081	252,848	260,434	268,247	276,294	284,583	293,121	301,914	310,972	320,301
Vehicle Expenses	7,500	7,688	7,880	8,116	8,360	8,610	8,869	9,135	9,409	9,691	9,982
Filtration Plant Maintenance & Repair	168,683	172,900	177,223	182,539	188,015	193,656	199,466	205,450	211,613	217,961	224,500
Licences & Permits	1,523	1,561	1,600	1,648	1,698	1,748	1,801	1,855	1,911	1,968	2,027
Chemicals	174,518	178,881	183,353	188,854	194,519	200,355	206,365	212,556	218,933	225,501	232,266
Purchase of Raw Water	939,261	962,743	986,811	1,016,415	1,046,908	1,078,315	1,110,665	1,143,985	1,178,304	1,213,653	1,250,063
Telephone	4,371	4,480	4,592	4,730	4,872	5,018	5,169	5,324	5,483	5,648	5,817
Reservoirs M & R	8,742	8,961	9,185	9,460	9,744	10,036	10,337	10,647	10,967	11,296	11,635
LMWUA	18,025	18,476	18,938	19,506	20,091	20,694	21,314	21,954	22,612	23,291	23,989
Graffiti Removal	1,093	1,120	1,148	1,183	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Sub-Total	1,779,699	1,825,061	1,871,302	1,927,441	1,985,265	2,044,822	2,106,167	2,169,352	2,234,433	2,301,466	2,370,510
Water Mains											
Maintenance & Repairs	190,369	195,128	200,006	206,006	212,187	218,552	225,109	231,862	238,818	245,982	253,362
Meters M & R	54,636	56,002	57,402	59,124	60,898	62,725	64,606	66,545	68,541	70,597	72,715
Meter Reading	27,319	28,002	28,702	29,563	30,450	31,363	32,304	33,274	34,272	35,300	36,359
Sub-Total	272,324	279,132	286,110	294,693	303,534	312,640	322,019	331,680	341,630	351,879	362,436
Other Expenses											
Depreciation	332,242	332,242	332,242	412,000	412,000	412,000	412,000	412,000	412,000	412,000	412,000
Nymagee Water											
Energy Costs	5,835	5,981	6,130	6,314	6,504	6,699	6,900	7,107	7,320	7,540	7,766
Reservoir M & R	5,464	5,601	5,741	5,913	6,090	6,273	6,461	6,655	6,855	7,060	7,272
Pump Stations M & R	7,649	7,840	8,036	8,277	8,525	8,781	9,045	9,316	9,595	9,883	10,180
Sub-Total	18,948	19,422	19,907	20,504	21,119	21,753	22,406	23,078	23,770	24,483	25,218
Euabalong Water											
Reservoirs M & R	17,357	17,791	18,236	18,783	19,346	19,927	20,524	21,140	21,774	22,428	23,100
Meters M & R	1,093	1,120	1,148	1,183	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Mains M & R	10,927	11,200	11,480	11,825	12,180	12,545	12,921	13,309	13,708	14,120	14,543
Licences & permits	1,093	1,120	1,148	1,183	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Energy Costs	6,365	6,525	6,688	6,888	7,095	7,308	7,527	7,753	7,985	8,225	8,472
Sub-Total	36,835	37,756	38,700	39,861	41,057	42,289	43,557	44,864	46,210	47,596	49,024
Euabalong West Water											
Mains M & R	16,391	16,801	17,221	17,738	18,270	18,818	19,383	19,964	20,563	21,180	21,815
Licence Permit	1,093	1,120	1,148	1,183	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Reservoir M & R	1,093	1,120	1,148	1,183	1,218	1,255	1,292	1,331	1,371	1,412	1,454
Sub-Total	18,577	19,042	19,518	20,103	20,706	21,327	21,967	22,626	23,305	24,004	24,724

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	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Mount Hope Water											
Reservoirs M & R	8,487	8,699	8,917	9,184	9,460	9,744	10,036	10,337	10,647	10,967	11,296
Energy Costs	2,334	2,392	2,452	2,526	2,601	2,680	2,760	2,843	2,928	3,016	3,106
Sub-Total	10,821	11,092	11,369	11,710	12,061	12,423	12,796	13,180	13,575	13,982	14,402
Total Operating Expenses	2,469,447	2,523,745	2,579,148	2,726,313	2,795,743	2,867,255	2,940,913	3,016,780	3,094,923	3,175,411	3,258,313
Revenue	3,406,197	7,116,685	5,318,170	2,837,841	2,922,736	3,010,178	3,100,243	3,193,011	3,288,561	3,386,978	3,488,348
Expenses	2,469,447	2,523,745	2,579,148	2,726,313	2,795,743	2,867,255	2,940,913	3,016,780	3,094,923	3,175,411	3,258,313
WATER SURPLUS/(DEFICIT)	936,750	4,593,140	2,739,022	111,527	126,993	142,923	159,331	176,231	193,638	211,567	230,035
<i>less: Capital Grants and Contributions</i>	780,000	4,442,685	2,577,315	0	0	0	0	0	0	0	0
Operating Surplus	156,750	150,455	161,707	111,527	126,993	142,923	159,331	176,231	193,638	211,567	230,035
COBAR SEWER											
Operating Revenues											
Rates											
Cobar Sewerage Charges	674,919	691,117	708,395	729,647	751,536	774,082	797,305	821,224	845,861	871,237	897,374
Pensioner Abandonment's	-20,441	-20,911	-21,486	-22,130	-22,794	-23,478	-24,182	-24,908	-25,655	-26,425	-27,217
Interest											
Interest on investments	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Section 64 Contributions	4,000	4,000	4,100	4,223	4,350	4,480	4,615	4,753	4,896	5,042	5,194
Grants											
Pensioners Rebate	11,243	11,501	11,818	12,172	12,537	12,913	13,301	13,700	14,111	14,534	14,970
Other Income											
Effluent Reuse Income	15,500	15,872	16,269	16,757	17,260	17,777	18,311	18,860	19,426	20,009	20,609
Liquid Trade Waste Charges	30,000	30,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339
Capital Contributions	290,000	1,764,840									
Sewer Connection Fee	1,085	1,110	1,141	1,175	1,210	1,247	1,284	1,323	1,362	1,403	1,445
Total Operating Revenues	1,004,307	2,529,530	802,237	825,344	849,144	873,658	898,908	924,915	951,703	979,294	1,007,713
Operating Expenses											
Management											
Administration Charges	27,478	28,165	28,869	29,736	30,628	31,546	32,493	33,468	34,472	35,506	36,571
Engineering Charges	120,899	62,138	63,691	65,602	67,570	69,597	71,685	73,836	76,051	78,332	80,682
Governance Charges	49,459	50,965	52,239	53,806	55,420	57,083	58,796	60,559	62,376	64,248	66,175
Licences & Permits	15,914	22,016	22,566	23,243	23,940	24,658	25,398	26,160	26,945	27,753	28,586
LMWUA	546	560	574	591	608	627	646	665	685	705	727
Telephone	7,500	7,688	7,880	8,116	8,360	8,610	8,869	9,135	9,409	9,691	9,982
Pumping Stations											
Ward Oval	29,705	20,000	20,500	21,115	21,748	22,401	23,073	23,765	24,478	25,212	25,969
Belagoy St	8,240	5,000	5,125	5,279	5,437	5,600	5,768	5,941	6,120	6,303	6,492
Nullamutt St	11,670	10,000	10,250	10,558	10,874	11,200	11,536	11,883	12,239	12,606	12,984
North Cobar	8,487	8,699	8,917	9,184	9,460	9,744	10,036	10,337	10,647	10,967	11,296
Energy Costs	37,025	37,951	38,900	40,067	41,269	42,507	43,782	45,096	46,448	47,842	49,277
Chemicals	5,464	5,601	5,741	5,913	6,090	6,273	6,461	6,655	6,855	7,060	7,272

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Forecast	42,127	36,000	36,900	38,007	39,147	40,322	41,531	42,777	44,061	45,382	46,744
Treatment Works M & R											
Effluent Water	42,436	40,000	41,000	42,230	43,457	44,802	46,146	47,530	48,956	50,425	51,938
Effluent Reuse	6,199	6,354	6,512	6,708	6,909	7,116	7,330	7,550	7,776	8,009	8,250
Effluent Reuse - Ins Liability											
Mains											
Mains M & R	43,709	30,000	30,750	31,673	32,623	33,601	34,609	35,648	36,717	37,819	38,953
Pest Control - Man Holes	21,855	10,000	10,250	10,558	10,874	11,200	11,536	11,883	12,239	12,606	12,984
Other Expenses											
Depreciation	359,014	355,000	395,000	395,000	395,000	395,000	395,000	395,000	395,000	395,000	395,000
Total Operating Expenses	869,205	764,611	804,601	816,890	829,546	842,583	856,010	869,840	884,086	898,758	913,871
Revenue	1,004,307	2,525,530	802,237	825,344	849,144	873,658	898,908	924,915	951,703	979,294	1,007,713
Expenses	869,205	764,611	804,601	816,890	829,546	842,583	856,010	869,840	884,086	898,758	913,871
SEWER SURPLUS/(DEFICIT)	135,002	1,764,919	-2,365	8,454	19,598	31,076	42,898	55,075	67,617	80,536	93,842
<i>less: Capital Grants and Contributions</i>	290,000	1,764,840	0	0	0	0	0	0	0	0	0
Operating Deficit	-154,998	79	-2,365	8,454	19,598	31,076	42,898	55,075	67,617	80,536	93,842
WASTE MANAGEMENT FUND											
Operating Revenues											
Annual Charges											
Domestic Waste Annual Charge	494,650	506,522	519,185	534,760	550,803	567,327	584,347	601,877	619,934	638,532	657,688
Pensioner Abandonments	-20,266	-20,752	-21,271	-21,909	-22,567	-23,244	-23,941	-24,659	-25,399	-26,161	-26,946
Domestic Waste Annual Chg Villages	26,125	26,752	27,421	28,243	29,091	29,963	30,862	31,788	32,742	33,724	34,736
Regulatory Fees	12,000	12,288	12,595	12,973	13,362	13,763	14,176	14,601	15,039	15,491	15,955
Plant Revenues											
Grant for Capital Upgrades	159,135	162,318	165,564	168,875	172,253	175,698	179,212	182,796	186,452	190,181	193,985
Other Revenues											
Sale of Scrap Metal from Tip	19,192	19,672	20,164	20,769	21,392	22,033	22,694	23,375	24,076	24,799	25,543
Trade Waste Charges	116,699	119,616	122,607	126,285	130,074	133,976	137,995	142,135	146,399	150,791	155,315
Interest											
Investments	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,001
Total Operating Revenues	813,535	892,415	852,264	875,956	900,407	925,517	951,346	977,914	1,005,243	1,033,356	1,062,276
Operating Expenses											
Management											
Administration Charges	15,388	15,771	16,165	16,650	17,150	17,664	18,194	18,740	19,302	19,881	20,478
Public Health Charges	119,243	122,441	125,502	129,267	133,145	137,139	141,254	145,491	149,856	154,352	158,982
Governance Charges	24,749	25,368	26,002	26,782	27,585	28,413	29,265	30,143	31,047	31,979	32,938
Town Clean-Up	6,865	7,037	7,212	7,429	7,652	7,881	8,118	8,361	8,612	8,870	9,137
Super adjustment	2,185	2,240	2,296	2,365	2,436	2,509	2,584	2,662	2,742	2,824	2,909
Advertising											
Pension Rebates											
Plant Expenses											
Plant Running	99,550	102,039	104,590	107,727	110,959	114,288	117,717	121,248	124,886	128,632	132,491
Other Expenses											

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2016-2024

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Disposal Abandoned Vehicles	1,122	1,150	1,179	1,214	1,251	1,288	1,327	1,367	1,408	1,450	1,493
Trade Waste Wages / Collections	65,047	66,673	68,340	70,390	72,502	74,677	76,917	79,225	81,602	84,050	86,571
Domestic Waste Wages / Collections	131,127	134,405	137,766	141,899	146,155	150,540	155,056	159,708	164,499	169,434	174,517
Graffiti Removal											
Depreciation	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208
Depots											
Cobar Tip	151,127	154,905	158,778	163,541	168,447	173,501	178,706	184,067	189,589	195,277	201,135
Village Tips	5,742	5,886	6,033	6,214	6,400	6,592	6,790	6,994	7,203	7,419	7,642
Total Operating Expenses	677,353	693,122	709,070	728,686	748,890	769,701	791,136	813,214	835,954	859,376	883,501
Total Operating revenue	813,335	892,415	852,264	875,996	900,407	925,517	951,346	977,914	1,005,243	1,033,356	1,062,276
Total Operating Expenses	677,353	693,122	709,070	728,686	748,890	769,701	791,136	813,214	835,954	859,376	883,501
WASTE SURPLUS/(DEFICIT)	136,182	199,293	143,194	147,310	151,517	155,816	160,210	164,700	169,290	173,980	178,775
less Capital Grants and Contributions	0	60,000	0	0	0	0	0	0	0	0	0
Operating Surplus	136,182	139,293	143,194	147,310	151,517	155,816	160,210	164,700	169,290	173,980	178,775

ALL FUNDS COMBINED	4,309,029	8,134,525	3,541,068	1,151,933	790,007	1,391,340	943,159	1,542,905	1,102,628	1,703,060	1,233,357
less Capital Grants and Contributions	3,867,500	6,667,525	2,577,315	400,000	0	400,000	0	400,000	0	400,000	0
Operating Surplus	441,529	1,467,000	963,753	751,933	790,007	991,340	943,159	1,142,905	1,102,628	1,303,060	1,233,357
Depreciation	4,531,324	4,416,705	4,446,705	4,526,463	4,526,463	4,526,463	4,526,463	4,526,463	4,526,463	4,526,463	4,526,464

Depreciation by Fund

General	3,774,860	3,664,255	3,664,255	3,664,255	3,664,255	3,664,255	3,664,255	3,664,255	3,664,255	3,664,255	3,664,256
Water	332,242	332,242	332,242	412,000	412,000	412,000	412,000	412,000	412,000	412,000	412,000
Sewer	369,014	365,000	395,000	395,000	395,000	395,000	395,000	395,000	395,000	395,000	395,000
Waste	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208
Total	4,531,324	4,416,705	4,446,705	4,526,463	4,526,463	4,526,463	4,526,463	4,526,463	4,526,463	4,526,463	4,526,464

Capital Grants and Contributions

General	2,797,500	400,000	0	400,000	0	400,000	0	400,000	0	400,000	0
Water	780,000	4,442,685	2,577,315	0	0	0	0	0	0	0	0
Sewer	290,000	1,764,840	0	0	0	0	0	0	0	0	0
Waste	0	60,000	0	0	0	0	0	0	0	0	0
Total Capital Grants and Contributions	3,867,500	6,667,525	2,577,315	400,000	0	400,000	0	400,000	0	400,000	0

Operating Deficit	-154,998	79	-2,365	8,454	19,598	31,076	42,898	55,075	67,617	80,536	93,842
WASTE MANAGEMENT FUND	0	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	677,353	693,122	709,070	728,686	748,890	769,701	791,136	813,214	835,954	859,376	883,501
WASTE SURPLUS/(DEFICIT)	136,182	199,293	143,194	147,310	151,517	155,816	160,210	164,700	169,290	173,980	178,775
less Capital Grants and Contributions	0	60,000	0	0	0	0	0	0	0	0	0
Operating Surplus	136,182	139,293	143,194	147,310	151,517	155,816	160,210	164,700	169,290	173,980	178,775
ALL FUNDS COMBINED	4,309,029	8,134,525	3,541,068	1,151,933	790,007	1,391,340	943,159	1,542,905	1,102,628	1,703,060	1,233,357
less Capital Grants and Contributions	3,867,500	6,667,525	2,577,315	400,000	0	400,000	0	400,000	0	400,000	0
Operating Surplus	441,529	1,467,000	963,753	751,933	790,007	991,340	943,159	1,142,905	1,102,628	1,303,060	1,233,357

**COBAR SHIRE COUNCIL
TRANSFERS TO AND FROM RESERVES
2015-2016 to 2024-2025**

To Reserves	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
VPA - Roads	63,700	63,700	63,700	63,700	63,700	63,700	63,700	63,700	63,700
Developer Contributions - new dwelling	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Section 94 - estimated dev cost	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Transfers In	167,700	167,700	167,700	167,700	167,700	167,700	167,700	167,700	167,700
From Reserves									
Projects									
Total Transfers Out									
Net Movement	167,700	167,700	167,700	167,700	167,700	167,700	167,700	167,700	167,700
Cumulative Balance	167,700	335,400	503,100	670,800	838,500	1,006,200	1,173,900	1,341,600	1,509,300

2024-2025

63,700

4,000

100,000

167,700

167,700

1,677,000

**COBAR SHIRE COUNCIL
MAJOR PROJECTS CAPITAL GRANTS AND CONTRIBUTIONS**

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Project Total
Income						
General Fund						
Truck wash	88,500					88,500
Skate Park	200,000					200,000
Airport	2,500,000					2,500,000
Total General fund	<u>2,788,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,788,500</u>
Water Fund						
Filtration Plant	780,000	4,442,685	2,577,315			7,800,000
	<u>780,000</u>	<u>4,442,685</u>	<u>2,577,315</u>	<u>0</u>	<u>0</u>	<u>7,800,000</u>
Sewer Fund						
Upgrade Industrial Area	290,000	1,764,840				2,054,840
	<u>290,000</u>	<u>1,764,840</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,054,840</u>
Total	<u>3,858,500</u>	<u>6,207,525</u>	<u>2,577,315</u>	<u>0</u>	<u>0</u>	<u>12,643,340</u>
Expenditure						
General Fund						
Truck wash	88,500					88,500
Skate Park	330,000					330,000
Airport	2,500,000					2,500,000
Total General fund	<u>2,918,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,918,500</u>
Water Fund						
Filtration Plant	1,392,000	3,964,600	2,643,400			8,000,000
	<u>1,392,000</u>	<u>3,964,600</u>	<u>2,643,400</u>	<u>0</u>	<u>0</u>	<u>8,000,000</u>
Sewer Fund						
Upgrade Industrial Area	352,000	1,848,000				2,200,000
	<u>352,000</u>	<u>1,848,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,200,000</u>
Total	<u>4,662,500</u>	<u>5,812,600</u>	<u>2,643,400</u>	<u>0</u>	<u>0</u>	<u>13,118,500</u>

**COBAR SHIRE COUNCIL
 LOAN REPAYMENT DETAILS
 2015-2016 to 2024-2025**

Liabilities	2015/2016		2016/2017		2017/2018		2018/2019	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
Loan 1 (Interest only)	\$ 200,000.00	\$ 14,110.08	\$ 200,000.00	\$ 5,492.25	\$ -	\$ -	\$ -	\$ -
Loan 2 (Old Orana loan)	\$ 162,837.53	\$ 104,363.71	\$ 173,547.37	\$ 93,626.87	\$ 184,655.11	\$ 82,519.13	\$ 196,473.79	\$ 70,700.45
2 x Tyre Rollers (leaseback)	\$ 50,895.34	\$ 11,681.38	\$ 54,083.78	\$ 8,492.94	\$ 57,497.09	\$ 5,079.63	\$ 45,507.04	\$ 1,425.50
Bomag Tyre Roller Lease	\$ 32,990.52	\$ 5,775.78	\$ 34,896.21	\$ 3,869.79	\$ 36,911.97	\$ 1,854.03	\$ 16,619.40	\$ 150.13
Totals	\$ 446,723.39	\$ 135,930.95	\$ 462,527.36	\$ 111,481.85	\$ 279,064.17	\$ 89,452.79	\$ 258,600.24	\$ 72,276.08

Liabilities	2020/2021		2021/2022		2022/2023		2023/2024	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
Loan 1 (Interest only)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Loan 2 (Old Orana loan)	\$ 222,428.90	\$ 44,745.34	\$ 236,665.26	\$ 30,508.98	\$ 251,812.80	\$ 15,361.44	\$ 108,757.50	\$ 1,705.92
2 x Tyre Rollers (leaseback)								
Bomag Tyre Roller Lease								
Totals	\$ 222,428.90	\$ 44,745.34	\$ 236,665.26	\$ 30,508.98	\$ 251,812.80	\$ 15,361.44	\$ 108,757.50	\$ 1,705.92

2019/2020	Principal	Interest
\$	-	\$ -
\$ 209,048.92		\$ 58,125.32
\$ 209,048.92		\$ 58,125.32

2024/2025	Principal	Interest
\$	-	\$ -
\$ -		\$ -