

Annual Operational Plan

Budget



**COBAR SHIRE
COUNCIL**
outback nsw

2019/2020

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**COBAR SHIRE COUNCIL
OPERATING STATEMENT BUDGET
BUDGET ASSUMPTIONS**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Wages increase by	2.00%	2.00%	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%
Price indexation other than wages	2.00%	2.00%	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in aged care index	2.00%	2.00%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in Block Grant	2.00%	2.00%	2.00%	0.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rate increase - pegged amount	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Impact of WTP										
Impact of Reticulation										
Total water increases	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in wholesale price of water	2.00%	2.00%	3.50%	2.00%	2.00%	2.50%	5.00%	2.50%	2.50%	2.50%
Sewer charge increase	0.00%	0.00%	6.00%	6.00%	6.00%	2.50%	2.50%	2.50%	2.50%	2.50%
Variation increase	2%	2%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plant costs increase by	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
SRV Amount on Roads separated	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
FAGS redistribution in NSW	2.5%	2.5%								
FAGS Indexation	0.00%	0.00%	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%
Total FAGS Growth	2.50%	2.50%	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%
LBV wage increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in unit cost of water	2.70%	2.50%	2.50%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in sewerage rates	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in domestic waste charges	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in trade waste charges	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Interest on deposits	2.70%	2.70%	2.26%	2.26%	3.20%	3.50%	3.50%	3.50%	3.50%	3.50%
Growth in assessments	0	0	0	0	0	0	0	0	0	0
Debtors and creditors remain constant										
Rates debtors overdue remain constant at year end										
FINANCIAL ASSISTANCE GRANTS										
General Purpose Component	\$3,924,403	\$3,828,686	\$3,905,260	\$3,983,365	\$4,063,032	\$4,164,608	\$4,268,723	\$4,375,441	\$4,484,827	\$4,596,948
Local Roads Component	\$1,704,706	\$1,663,128	\$1,696,391	\$1,730,318	\$1,764,925	\$1,809,048	\$1,854,274	\$1,900,631	\$1,948,147	\$1,996,850
	\$5,629,109	\$5,491,814	\$5,601,650	\$5,713,683	\$5,827,957	\$5,973,656	\$6,122,997	\$6,276,072	\$6,432,974	\$6,593,798

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY
 2019-2020 to 2028-2029

General Fund	2019/2020		2020/2021	
	Revenue	Expenditure	Revenue	Expenditure
Governance	168,410	1,077,634	172,545	1,143,223
Corporate Support	6,553,131	7,864,484	6,685,771	8,127,514
Public Order & Safety	170,040	373,435	173,441	380,540
Public Health	119,090	339,103	121,961	347,366
Community Services & Education	5,239,158	5,141,864	5,135,085	5,364,504
Environment	864,201	745,143	884,145	760,696
Housing & Community Amenities	365,619	703,879	372,931	715,947
Recreation & Culture	813,582	2,251,982	348,254	2,290,085
Mining & Manufacture	25,000	27,820	25,500	28,376
Transport & Communication	7,867,968	8,642,769	5,333,655	9,222,325
Economic Affairs	3,682,867	3,273,657	3,690,325	3,553,251
General Purpose Revenues	7,960,698	7,960,698	7,964,611	7,964,611
TOTAL GENERAL FUND OPERATIONS	33,829,764	30,441,770	30,908,224	31,933,826
<i>check total</i>		<i>3,387,994</i>		<i>-1,025,602</i>
Other Funds				
Water	6,543,045	2,951,184	3,065,355	3,045,636
Sewer	1,968,222	1,361,114	2,020,379	1,326,911
TOTAL OTHER FUNDS	8,511,267	4,312,298	5,085,734	4,372,547
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus	42,341,031	34,754,068	35,993,958	36,306,373
<i>less Capital Grants and Contributions</i>				
<i>General Fund</i>		3,430,000		110,000
<i>Water Fund</i>		3,600,000		0
<i>Sewer Fund</i>		1,000,000		1,000,000
<i>Total Capital Grants and Conts</i>		8,030,000		1,110,000
Operating Surplus / Deficit before Capital Grant		-623,037		-1,422,415

Ratio of Capex/ Dep	80.56%
Depreciation	6,939,186
SUMMARY OF CASH FLOW	
Opening Balance	13,067,868
From operations	-312,415
add back depreciation	6,939,186
Principal Repayments	292,735
Capital spend - net after trades	5,590,500
Carried forwards components - capital	0
Years Movement	743,536
Closing Balance	13,811,403
average balance	13,439,636

**COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY**

2019-2020 to 2028-2029

STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations		
Rates and annual charges	6,282,456	6,467,253
User fees and charges	15,155,080	15,716,385
Interest and investment revenue	345,000	345,000
Grants and contributions for operating purposes	12,528,495	12,355,320
Grants and contributions for capital purposes	8,030,000	1,110,000
Net gains on disposal of assets	0	0
Total income from continuing operations	42,341,031	35,993,958

Expenses from continuing operations

Employee benefits and on costs	13,533,101	13,871,428
Borrowing costs	58,125	44,745
Materials and contracts	8,073,412	8,652,567
Depreciation and amortisation	6,746,039	6,939,186
Other expenses	6,343,391	6,798,446
Net losses on disposal of assets	180,000	
Total expenses from continuing operations	34,934,068	36,306,373

Operating surplus/ deficit

Operating surplus/ deficit before capital grants and contributions	7,406,963	-312,415
	-623,037	-1,422,415

STATEMENT OF FINANCIAL POSITION

ASSETS

Current Assets	30.06.2020	30.06.2021
Cash and Cash Equivalents	13,067,868	13,811,403
Investments	0	0
Receivables	3,000,000	3,090,000
Inventories	500,000	515,000
Other	10,000	10,000
Total current assets	16,577,868	17,426,403

Non-current assets

Investments	0	0
Receivables	0	0
Inventories	0	0
Infrastructure, property, plant and equipment	310,804,683	309,455,997
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
Total non current assets	310,804,683	309,455,997

TOTAL ASSETS

327,382,551

326,882,400

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES

Current Liabilities

Payables	2,500,000	2,530,416
Borrowings	209,049	222,429
Provisions	1,901,252	1,953,536
Total Current Liabilities	4,610,301	4,706,381

Non Current Liabilities

Payables	0	0
Borrowings	838,287	554,472
Provisions	0	0
Total non current liabilities	838,287	554,472

Net assets

321,933,963	321,621,547
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EQUITY

Retained Earnings	104,773,547
Revaluation reserves	216,848,000
Council equity interest	321,621,547
Non-controlling equity interest	0
Total equity	321,621,547

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY
 2019-2020 to 2028-2029

General Fund	2021/2022			2022/2023		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	176,842	1,125,334	-948,492	181,245	1,149,980	-968,735
Corporate Support	6,830,544	8,204,814	-1,374,270	6,978,520	8,431,111	-1,452,591
Public Order & Safety	176,910	387,799	-210,890	180,448	395,216	-214,769
Public Health	124,902	355,831	-230,929	127,914	364,503	-236,589
Community Services & Education	5,335,787	5,579,867	-244,080	5,538,503	5,797,914	-259,412
Environment	904,565	777,323	127,242	925,471	794,323	131,149
Housing & Community Amenities	380,390	728,281	-347,891	387,998	740,887	-352,889
Recreation & Culture	12,853,019	2,337,147	10,515,871	357,879	2,375,945	-2,018,066
Mining & Manufacture	26,010	28,944	-2,934	26,530	29,523	-2,993
Transport & Communication	7,325,583	9,005,726	-1,680,143	5,519,356	9,597,802	-4,078,446
Economic Affairs	4,658,131	4,412,427	245,704	4,746,294	4,485,540	260,753
General Purpose Revenues	8,145,675		8,145,675	8,330,966		8,330,966
TOTAL GENERAL FUND OPERATIONS	46,938,357	32,943,493	13,994,864	33,301,125	34,162,745	-861,620
<i>check total</i>			<i>13,994,864</i>			<i>-861,620</i>
Other Funds						
Water	3,039,434	3,068,457	-29,023	3,165,398	3,162,904	2,494
Sewer	1,037,138	1,273,607	-236,469	1,093,218	1,226,408	-133,190
TOTAL OTHER FUNDS	4,076,572	4,342,064	-265,492	4,258,616	4,389,312	-130,696
Write off of old filtration plant						
Write off of old reticulation system - tba						
To accumulated surplus	51,014,929	37,285,557	13,729,372	37,559,741	38,552,057	-992,315
<i>less Capital Grants and Contributions</i>						
General Fund			14,510,000			110,000
Water Fund			0			0
Sewer Fund			0			0
Total Capital Grants and Conts			14,510,000			110,000
Operating Surplus / Deficit before Capital Grant			-780,628			-1,102,315

Ratio of Capex/ Dep	276.05%	60.24%
Depreciation	7,047,712	7,122,609
SUMMARY OF CASH FLOW		
Opening Balance	13,811,403	14,822,603
From operations	13,729,372	-992,315
add back depreciation	7,047,712	7,122,609
Principal Repayments	310,384	329,111
Capital spend - net after trades	19,455,500	4,290,500
Carried forwards components - capital	0	0
Years Movement	1,011,200	1,510,682
Closing Balance	14,822,603	16,333,286
average balance	14,317,003	15,577,944

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations	6,820,573	
Rates and annual charges	17,465,112	
User fees and charges	345,000	
Interest and investment revenue	12,819,055	
Grants and contributions for operating purposes	110,000	
Grants and contributions for capital purposes	0	
Net gains on disposal of assets	0	
Total income from continuing operations	37,559,741	

Expenses from continuing operations

Employee benefits and on costs	14,218,214	14,573,669
Borrowing costs	30,509	15,361
Materials and contracts	8,954	9,430,914
Depreciation and amortisation	7,047,712	7,122,609
Other expenses	15,980,168	7,409,504
Net losses on disposal of assets	0	0
Total expenses from continuing operations	37,285,557	38,552,057

Operating surplus/ deficit

Operating surplus/ deficit before capital grants and contributions	13,729,373	-992,315
	-780,628	-1,102,313

STATEMENT OF FINANCIAL POSITION

ASSETS

Current Assets	30.06.2022	30.06.2023
Cash and Cash Equivalents	14,822,603	16,333,286
Investments	0	0
Receivables	3,182,700	3,278,181
Inventories	530,450	546,364
Other	10,000	10,000
Total current assets	18,545,753	20,167,830

Non-current assets

Investments	0	0
Receivables	0	0
Inventories	321,863,785	319,031,676
Infrastructure, property, plant and equipment	0	0
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
Total non current assets	321,863,785	319,031,676

TOTAL ASSETS

340,409,538

339,199,506

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES

Current Liabilities

Payables	2,483,508	2,509,251
Borrowings	236,665	251,813
Provisions	2,007,258	2,062,458
Total Current Liabilities	4,727,431	4,823,522

Non Current Liabilities

Payables	0	0
Borrowings	331,187	127,380
Provisions	0	0
Total non current liabilities	331,187	127,380

Net assets

335,350,919	334,248,604
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EQUITY

Retained Earnings	117,400,604
Revaluation reserves	216,848,000
Council equity interest	334,248,604
Non-controlling equity interest	0
Total equity	334,248,604

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY
2019-2020 to 2028-2029

General Fund	2023/2024		2024/2025	
	Revenue	Expenditure	Revenue	Expenditure
Governance	185,759	1,175,173	190,403	1,249,552
Corporate Support	7,129,772	8,571,495	7,304,986	8,782,336
Public Order & Safety	184,057	402,794	188,658	411,803
Public Health	130,999	373,388	134,274	382,712
Community Services & Education	5,743,273	6,018,710	5,886,855	6,162,902
Environment	946,876	811,705	970,048	831,698
Housing & Community Amenities	395,758	753,771	405,652	768,865
Recreation & Culture	262,837	2,414,994	269,158	2,461,044
Mining & Manufacture	27,061	30,113	27,737	30,866
Transport & Communication	6,015,011	9,388,626	5,736,637	10,031,592
Economic Affairs	4,836,220	4,561,942	4,950,875	4,673,467
General Purpose Revenues	8,520,587	8,520,587	8,733,312	8,733,312
TOTAL GENERAL FUND OPERATIONS	34,378,210	34,502,712	34,798,594	35,786,838
<i>check total</i>				
Other Funds				
Water	3,639,440	3,219,827	3,769,344	3,322,458
Sewer	1,111,214	1,232,132	1,171,803	1,218,586
TOTAL OTHER FUNDS	4,750,654	4,451,960	4,941,148	4,541,044
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus	39,128,863	38,954,672	39,739,742	40,327,881
<i>less Capital Grants and Contributions</i>				
General Fund		410,000		10,000
Water Fund		500,000		500,000
Sewer Fund		0		0
Total Capital Grants and Conts		910,000		510,000
Operating Surplus / Deficit before Capital Grant		-735,809		-1,098,139

Ratio of Capex/ Dep	59.64%	63.01%
Depreciation	7,193,903	7,284,804
SUMMARY OF CASH FLOW		
Opening Balance	16,333,286	19,221,072
From operations	174,191	-588,139
add back depreciation	7,193,903	7,284,804
Principal Repayments	189,807	84,985
Capital spend - net after trades	5,555,500	4,590,500
Carried forwards components - capital	0	0
Years Movement	2,887,787	2,021,179
Closing Balance	19,221,072	21,242,252
average balance	17,777,179	20,231,662

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations		7,192,292
Rates and annual charges	6,288,381	18,324,708
User fees and charges	18,525,246	345,000
Interest and investment revenue	345,000	13,367,742
Grants and contributions for operating purposes	13,060,236	510,000
Grants and contributions for capital purposes	910,000	0
Net gains on disposal of assets	0	<u>39,739,742</u>
Total income from continuing operations	39,128,863	
Expenses from continuing operations	14,938,011	15,311,461
Employee benefits and on costs	1,706	0
Borrowing costs	9,419,789	9,929,705
Materials and contracts	7,193,903	7,284,804
Depreciation and amortisation	7,401,263	7,801,911
Other expenses	0	0
Net losses on disposal of assets	<u>38,954,672</u>	<u>40,327,881</u>
Total expenses from continuing operations	174,191	-588,139
Operating surplus/ deficit	-735,809	-1,098,139
Operating surplus/ deficit before capital grants and contributions		

STATEMENT OF FINANCIAL POSITION

ASSETS	30.06.2024	30.06.2025
Current Assets		
Cash and Cash Equivalents	19,221,072	21,242,252
Investments	0	0
Receivables	3,376,526	3,477,822
Inventories	562,754	579,637
Other	10,000	10,000
Total current assets	23,170,353	25,309,711
Non- current assets		
Investments	0	0
Receivables	0	0
Inventories	327,393,273	334,698,969
Infrastructure,property,plant and equipment		
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
Total non current assets	327,393,273	334,698,969
TOTAL ASSETS	350,563,626	360,008,681

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES		
Current Liabilities		4,906,572
Payables	4,822,899	
Borrowings	108,757	
Provisions	2,119,176	
Total Current Liabilities	7,050,832	7,084,025
Non Current Liabilities		
Payables	0	0
Borrowings		
Provisions	0	0
Total non current liabilities	0	0
Net assets	343,512,795	352,924,656
EQUITY		
Retained Earnings	116,664,795	116,076,656
Revaluation reserves	226,848,000	236,848,000
Council equity interest	343,512,795	352,924,656
Non-controlling equity interest	0	0
Total equity	343,512,795	352,924,656

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY
2019-2020 to 2028-2029

General Fund	2025/2026		2026/2027	
	Revenue	Expenditure Surplus/Deficit	Revenue	Expenditure Surplus/Deficit
Governance	195,163	1,234,666	200,042	1,265,532
Corporate Support	7,484,551	9,043,410	7,668,575	9,145,366
Public Order & Safety	193,375	421,037	198,209	427,689
Public Health	137,631	392,269	141,072	402,064
Community Services & Education	6,034,026	6,310,700	6,184,877	6,462,193
Environment	993,800	852,190	1,018,145	873,195
Housing & Community Amenities	415,793	784,337	426,188	800,195
Recreation & Culture	2,775,637	2,508,245	282,277	2,556,627
Mining & Manufacture	28,431	31,638	29,142	32,429
Transport & Communication	6,261,303	9,880,632	5,987,643	10,534,455
Economic Affairs	5,068,397	4,789,529	5,188,857	4,908,492
General Purpose Revenues	8,951,354	8,951,354	9,174,848	9,174,848
TOTAL GENERAL FUND OPERATIONS	38,539,460	36,248,652	36,499,874	37,408,237
<i>check total</i>				
Other Funds				
Water	3,243,553	3,388,648	3,377,374	3,498,532
Sewer	1,139,724	1,331,914	1,201,865	1,260,824
TOTAL OTHER FUNDS	4,383,276	4,720,562	4,579,239	4,759,356
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus	42,922,736	40,969,214	41,079,113	42,167,593
<i>less Capital Grants and Contributions</i>				
General Fund		2,910,000		10,000
Water Fund		0		0
Sewer Fund		0		0
Total Capital Grants and Conts		2,910,000		10,000
Operating Surplus / Deficit before Capital Grant		-956,478		-1,098,481

Ratio of Capex/ Dep	55.67%
Depreciation	7,473,480
SUMMARY OF CASH FLOW	
Opening Balance	23,379,139
From operations	-1,088,481
add back depreciation	7,473,480
Principal Repayments	22,946
Capital spend - net after trades	4,160,500
Carried forwards components - capital	0
Years Movement	2,201,553
Closing Balance	25,580,692
average balance	<u>24,479,916</u>

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations		
Rates and annual charges	7,311,510	7,528,454
User fees and charges	18,673,291	19,189,650
Interest and investment revenue	345,000	345,000
Grants and contributions for operating purposes	13,682,936	14,006,009
Grants and contributions for capital purposes	2,910,000	10,000
Net gains on disposal of assets	0	0
Total income from continuing operations	42,922,736	41,079,113

Expenses from continuing operations

Employee benefits and on costs	15,694,248	16,086,604
Borrowing costs	0	
Materials and contracts	10,022,314	10,420,205
Depreciation and amortisation	7,377,977	7,473,480
Other expenses	7,874,675	8,187,304
Net losses on disposal of assets	0	0
Total expenses from continuing operations	40,969,214	42,167,593

Operating surplus/ deficit

Operating surplus/ deficit before capital grants and contributions	1,953,523	-1,088,480
	-956,478	-1,098,481

STATEMENT OF FINANCIAL POSITION

ASSETS

Current Assets	30.06.2026	30.06.2027
Cash and Cash Equivalents	23,379,139	25,580,692
Investments	0	0
Receivables	3,582,157	3,689,622
Inventories	595,577	613,444
Other	10,000	10,000
Total current assets	27,566,873	29,893,758

Non-current assets

Investments	0	0
Receivables	0	0
Inventories	334,426,493	331,113,513
Infrastructure, property, plant and equipment		
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
Total non current assets	334,426,493	331,113,513

TOTAL ASSETS

361,993,366

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES

Current Liabilities

Payables	7,828,715	7,828,715
Borrowings		
Provisions	2,237,333	2,298,860
Total Current Liabilities	10,025,188	10,127,575

Non Current Liabilities

Payables	0	0
Borrowings		
Provisions	0	0
Total non current liabilities	0	0

Net assets

351,968,178	350,879,697
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EQUITY

Retained Earnings	114,031,697
Revaluation reserves	236,848,000
Council equity interest	350,879,697
Non-controlling equity interest	0
Total equity	350,879,697

351,968,178

115,120,178
236,848,000
351,968,178
351,968,178

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY
 2019-2020 to 2028-2029

General Fund	2027/2028		2028/2029	
	Revenue	Expenditure	Revenue	Expenditure
Governance	205,043	1,297,171	210,169	1,329,600
Corporate Support	7,857,172	9,295,959	8,050,452	9,450,276
Public Order & Safety	203,164	434,507	208,243	441,495
Public Health	144,599	412,105	148,214	408,347
Community Services & Education	6,339,499	6,617,472	6,497,986	6,776,634
Environment	1,043,098	894,725	1,068,676	916,255
Housing & Community Amenities	436,843	816,451	447,764	833,113
Recreation & Culture	289,084	2,606,219	296,062	2,657,051
Mining & Manufacture	29,870	33,239	30,617	34,070
Transport & Communication	6,517,141	10,394,624	6,249,877	11,061,297
Economic Affairs	5,312,328	5,030,429	5,438,887	5,155,415
General Purpose Revenues	9,403,929	9,403,929	9,638,738	9,638,738
TOTAL GENERAL FUND OPERATIONS	37,781,771	37,832,901	38,285,683	39,063,553
<i>check total</i>		0		0
Other Funds				
Water	3,351,623	3,569,038	3,489,492	3,683,435
Sewer	1,169,021	1,320,845	1,232,755	1,305,416
TOTAL OTHER FUNDS	4,520,644	4,889,883	4,722,247	4,988,851
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus	42,302,415	42,722,784	43,007,930	44,052,404
<i>less Capital Grants and Contributions</i>				
General Fund		410,000		0
Water Fund		0		0
Sewer Fund		0		0
Total Capital Grants and Conts		410,000		0
Operating Surplus / Deficit before Capital Grant		-830,369		-1,044,474

Ratio of Capex/ Dep	196.01%	50.48%
Depreciation	7,571,374	7,671,714
SUMMARY OF CASH FLOW		
Opening Balance	25,580,692	17,891,197
From operations	-420,369	-1,044,474
add back depreciation	7,571,374	7,671,714
Principal Repayments	0	0
Capital spend - net after trades	14,840,500	3,873,000
Carried forwards components - capital	0	0
Years Movement	-7,689,495	2,754,240
Closing Balance	17,891,197	20,645,437
average balance	<u>21,735,945</u>	<u>19,268,317</u>

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations

Rates and annual charges

User fees and charges

Interest and investment revenue

Grants and contributions for operating purposes

Grants and contributions for capital purposes

Net gains on disposal of assets

Total income from continuing operations

7,571,374
19,638,882
345,000
14,337,159
410,000
0
42,302,415

7,671,714
20,314,628
345,000
14,676,588
0
0
43,007,930

Expenses from continuing operations

Employee benefits and on costs

Borrowing costs

Materials and contracts

Depreciation and amortisation

Other expenses

Net losses on disposal of assets

Total expenses from continuing operations

16,488,769
0
10,451,079
7,571,374
8,211,562
0
42,722,784

16,900,988
0
10,908,633
7,671,714
8,571,069
0
44,052,404

Operating surplus/ deficit

Operating surplus/ deficit before capital

grants and contributions

-420,369
-830,369

-1,044,474
-1,044,474

STATEMENT OF FINANCIAL POSITION

ASSETS

Current Assets

Cash and Cash Equivalents

Investments

Receivables

Inventories

Other

Total current assets

30.06.2027
17,891,197
0
3,800,310
631,848
10,000
22,333,355

30.06.2027
20,645,437
0
3,921,920
650,803
10,000
25,228,160

Non-current assets

Investments

Receivables

Inventories

Infrastructure, property, plant and equipment

0
0
338,382,639

0
0
334,583,925

Investments accounted for using the equity method

Investment property

Intangible Assets

Total non current assets

0
0
0
338,382,639

0
0
0
334,583,925

TOTAL ASSETS

360,715,994

359,812,085

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES

Current Liabilities

Payables	7,894,588	7,970,196
Borrowings	2,362,078	2,427,035
Provisions	<u>10,256,666</u>	<u>10,397,231</u>
Total Current Liabilities		

Non Current Liabilities

Payables	0	0
Borrowings	0	0
Provisions	<u>0</u>	<u>0</u>
Total non current liabilities		

Net assets

<u>350,459,328</u>	<u>349,414,854</u>
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EQUITY

Retained Earnings	113,611,328	112,566,854
Revaluation reserves	236,848,000	236,848,000
Council equity interest	350,459,328	349,414,854
Non-controlling equity interest	0	0
Total equity	<u>350,459,328</u>	<u>349,414,854</u>

Airport Terminal							1,500,000			
Recreational										
Pavilion/ Grand Stand/ Long Jump Pit/ Etc									2,500,000	
Resurface Tennis Courts	120,000									
Newey										
Staged Development as per Management Plan	200,000						50,000			50,000
Urban Car Parks										
Administration Building - seal										
Grand Hotel Carpark	150,000									
Main Street Improvement										
Design and Consult – Linkages Museum to Caravan Park										
and Shopping Precinct	100,000						100,000			
Christmas Decorations		5,000					5,000		5,000	5,000
General Signage	5,000	5,000				5,000	5,000		5,000	5,000
Additional Heritage Signage – Shire – Community Signs	5,000	5,000				5,000	5,000		5,000	5,000
Other										
Industrial Estate						500,000				
Bike Path Rejuvenation										
Bike Path Rejuvenation	50,000								50,000	
Foot Path Accessibility										
Foot Path Accessibility										
Improve Disability Access to Buildings(DIAP)	20,000					20,000	20,000		20,000	20,000
Pram ramps										
Transport Assets										
R2R Works	750,000					750,000	750,000		750,000	750,000
Repair Program Works	400,000					400,000	400,000		400,000	400,000
Repair Program Works	400,000					400,000	400,000		400,000	400,000
Rural Roads Reseal		200,000				200,000	200,000		200,000	200,000
SRV Roads	376,000					376,000	376,000		376,000	376,000
Shire Roads Gravel Resheeting	200,000					200,000	200,000		200,000	200,000
Reseals	100,000					100,000	100,000		100,000	100,000
Heavy Vehicle Bypass										10,000,000
Footpaths	50,000					50,000	50,000		50,000	50,000
Grain Road										
Subtotal	2,300,000									
	4,576,000	1,676,000	2,276,000	1,676,000	2,276,000	1,676,000	2,276,000	1,676,000	2,276,000	1,676,000
										12,276,000

Conditional on funding

8,030,000	1,110,000	14,510,000	110,000	910,000	510,000	2,910,000	60,000	410,000
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Self funded capex

5,475,500	4,480,500	4,945,500	4,180,500	4,645,500	4,080,500	4,195,500	4,100,500	14,430,500
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COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
GOVERNANCE										
Operating Revenue										
Internal Cost Recovery	165,000	169,125	173,353	177,687	182,129	186,682	191,349	196,133	201,036	206,062
Leaseback Revenue	2,900	2,900	2,958	3,017	3,078	3,154	3,233	3,314	3,397	3,482
Council Chambers Hire	510	520	531	541	552	566	580	594	609	625
Drought Relief Grants										
Drought Relief Donations										
Total Operating Revenues	168,410	172,545	176,842	181,245	185,759	190,403	195,163	200,042	205,043	210,169
Operating Expenses										
Sick Leave Governance	0	0	0	0	0	0	0	0	0	0
Salaries Governance	348,292	356,999	365,924	375,072	384,449	394,060	403,912	414,010	424,360	434,969
Long Service Leave Governance	8,707	8,925	9,148	9,377	9,611	9,852	10,098	10,350	10,609	10,874
Vehicle Expenses Governance	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Superannuation Governance	33,088	33,915	34,763	35,632	36,523	37,436	38,372	39,331	40,314	41,322
Workers Compensation Governance	17,162	17,591	18,031	18,482	18,944	19,417	19,903	20,400	20,910	21,433
Election Costs	0	42,000	0	0	0	45,000	0	0	0	0
Subscriptions & Membership	51,000	52,020	53,060	54,122	55,204	56,584	57,999	59,449	60,935	62,458
Mayoral Allowance	25,753	26,268	26,793	27,329	27,876	28,573	29,287	30,019	30,770	31,539
Councillor Allowances	143,036	145,896	148,814	151,791	154,826	158,697	162,664	166,731	170,899	175,172
Councillor Travelling	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Councillor Training	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Delegate Expenses	12,240	12,485	12,734	12,989	13,249	13,580	13,920	14,268	14,624	14,990
Civic Expenses	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Telephone	5,656	5,769	5,884	6,002	6,122	6,275	6,432	6,593	6,758	6,927
Insurance Professional Ind	25,500	26,010	26,530	27,061	27,602	28,292	28,999	29,724	30,467	31,229
Section 356 Donations	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Project Services	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Integrated Planning & Reporting	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Delegates Expenses - Staff	5,100	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
Far North West JO	0	0	0	0	0	0	0	0	0	0
Drought Relief	0	0	0	0	0	0	0	0	0	0
Drug and Alcohol Testing	7,000	7,140	7,283	7,428	7,577	7,766	7,961	8,160	8,364	8,573
Employee Health and Wellbeing	30,000	30,600	31,212	31,836	32,473	33,285	34,117	34,970	35,844	36,740
Induction Training	20,000	20,400	20,808	21,224	21,649	22,190	22,745	23,313	23,896	24,493
Medical Consultations	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Recruitment Costs	50,000	51,000	52,020	53,060	54,122	55,475	56,862	58,283	59,740	61,234
Recruitment Costs - Outdoor	0	0	0	0	0	0	0	0	0	0
Risk Management	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Safety Expenses	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247
Staff Uniforms	3,500	3,570	3,641	3,714	3,789	3,883	3,980	4,080	4,182	4,286
Training - Compliance	75,000	76,500	78,030	79,591	81,182	83,212	85,292	87,425	89,610	91,850

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Training and Professional Development	55,000	56,100	57,222	58,366	59,534	61,022	62,548	64,111	65,714	67,357
Traffic Control Training	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Total Operating Expenses	1,077,634	1,143,223	1,125,334	1,149,980	1,175,173	1,249,552	1,234,666	1,265,532	1,297,171	1,329,600
GOVERNANCE SUMMARY										
Total Operating Revenues	168,410	172,545	176,842	181,245	185,759	190,403	195,163	200,042	205,043	210,169
Total Operating Expenses	1,077,634	1,143,223	1,125,334	1,149,980	1,175,173	1,249,552	1,234,666	1,265,532	1,297,171	1,329,600
SURPLUS (DEFICIT)	-909,224	-970,677	-948,492	-968,735	-989,414	-1,059,149	-1,039,503	-1,065,491	-1,092,128	-1,119,431
CORPORATE SUPPORT ADMINISTRATION										
Operating Revenue										
Section 603 Certificates	7,140	7,283	7,428	7,577	7,729	7,922	8,120	8,323	8,531	8,744
Sundry income	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Leaseback Revenue	5,800	5,916	6,034	6,155	6,278	6,435	6,596	6,761	6,930	7,103
Rent and Admin to Children's Services	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
Uniform Reimbursement	510	520	531	541	552	566	580	594	609	625
Water Board - Admin Fee	290,396	296,204	302,128	308,171	314,334	322,192	330,247	338,503	346,966	355,640
Services NSW Agency	150,000	153,000	156,060	159,181	162,365	166,424	170,585	174,849	179,220	183,701
Insurance and Risk Rebates	85,000	86,700	88,434	90,203	92,007	94,307	96,665	99,081	101,558	104,097
Sundry Income	15,300	15,918	16,506	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Administration Fee to LBV	115,000	117,300	119,646	122,039	124,480	127,592	130,781	134,051	137,402	140,837
Internal cost recovery -	100,000	102,000	104,040	106,121	108,243	110,949	113,723	116,566	119,480	122,467
Total Operating Revenues	820,146	836,549	853,280	870,346	887,752	909,946	932,695	956,012	979,913	1,004,410
Operating Expenses										
Sick Leave										
Salaries	1,317,585	1,350,525	1,384,288	1,418,895	1,454,367	1,490,726	1,527,995	1,527,995	1,527,995	1,527,995
Long Service Leave	32,940	33,763	34,607	35,472	36,359	37,268	38,200	38,200	38,200	38,200
Superannuation	125,171	128,300	131,507	134,795	138,165	141,619	145,159	145,159	145,159	145,159
Workers Compensation	64,924	66,547	68,211	69,916	71,664	73,456	75,292	75,292	75,292	75,292
Vehicle Expenses	54,000	55,080	56,182	57,305	58,451	59,913	61,410	62,946	64,519	66,132
Defined Benefits top up	48,960	49,939	50,938	51,957	52,996	54,321	55,679	57,071	58,498	59,960
Training Courses	0	0	0	0	0	0	0	0	0	0
Seminars & Conferences	1,785	1,821	1,857	1,894	1,932	1,980	2,030	2,081	2,133	2,186
Consultants	153,000	156,060	159,181	162,365	165,612	169,752	173,996	178,346	182,805	187,375
Advertising	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Bank Charges	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Postage	15,300	15,606	15,918	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Printing & Stationery	51,000	52,020	53,060	54,122	55,204	56,584	57,999	59,449	60,935	62,458
Subscriptions & Memberships	1,561	1,592	1,624	1,656	1,689	1,731	1,775	1,819	1,865	1,911
Office Expenses	3,774	3,849	3,926	4,005	4,085	4,187	4,292	4,399	4,509	4,622
Valuation Fees - for rating	28,560	29,131	29,714	30,308	30,914	31,687	32,479	33,291	34,124	34,977
Audit Fees	72,828	74,285	75,770	77,286	78,831	80,802	82,822	84,893	87,015	89,190

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Bad & Doubtful Debts	2,500	2,550	2,601	2,653	2,706	2,774	2,843	2,914	2,987	3,062
Legal Expenses Rates Recovery	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Legal Expenses	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
Insurance - Fidelity Guarantee	6,936	7,075	7,216	7,361	7,508	7,695	7,888	8,085	8,287	8,494
Insurance - Casual Hirers	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Insurance - Public Liability	90,780	92,596	94,448	96,336	98,263	100,720	103,238	105,819	108,464	111,176
Telephones inc Data Connectivity	45,900	46,818	47,754	48,709	49,684	50,926	52,199	53,504	54,841	56,212
Commissions	306	312	318	325	331	340	348	357	366	375
Staff Uniforms	1,836	1,873	1,910	1,948	1,987	2,037	2,088	2,140	2,194	2,248
Audit Fees - Internal Audit	15,300	15,606	15,918	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Storage of Old Records	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Sale of Land	3,060	3,121	3,184	3,247	3,312	3,395	3,480	3,567	3,656	3,747
Vandalism and Stolen Items	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Christmas Party Contribution	5,100	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
Building Maintenance & Repair	61,200	62,424	63,672	64,946	66,245	67,901	69,598	71,338	73,122	74,950
Furniture Equipment Maintenance	2,448	2,497	2,547	2,598	2,650	2,716	2,784	2,854	2,925	2,998
Office Equipment Maintenance	204	208	212	216	221	226	232	238	244	250
Lease - Copiers	12,240	12,485	12,734	12,989	13,249	13,580	13,920	14,268	14,624	14,990
Travelling Costs	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Depreciation - Corporate Support	672	672	685	699	713	731	749	768	787	807
Depreciation - Corporate Support	25,723	26,232	26,762	27,297	27,843	28,539	29,253	29,984	30,734	31,502
Depreciation - Corporate Furniture	8,670	8,843	9,020	9,201	9,385	9,619	9,860	10,106	10,359	10,618
Depreciation - Corporate Support	1,152	1,152	1,175	1,199	1,223	1,253	1,284	1,317	1,349	1,383
Depreciation - Office Building	41,817	42,653	43,506	44,377	45,264	46,396	47,556	48,744	49,963	51,212
Total Services Operating Expenses	2,404,930	2,460,696	2,517,806	2,576,255	2,636,075	2,701,977	2,769,527	2,794,099	2,819,285	2,845,101
INFORMATION TECHNOLOGY										
Operating Expenses										
Sick Leave ICT	0	0	0	0	0	0	0	0	0	0
Salaries ICT	147,575	150,527	154,290	158,147	162,101	166,153	170,307	170,307	170,307	170,307
Long Service Leave ICT	3,689	3,763	3,857	3,954	4,053	4,154	4,258	4,258	4,258	4,258
Superannuation ICT	14,020	14,300	14,658	15,024	15,400	15,785	16,179	16,179	16,179	16,179
Workers Compensation	6,641	6,774	6,943	7,117	7,295	7,477	7,664	7,664	7,664	7,664
Contract Support	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Software Licence and Maintenance	64,000	65,280	66,586	67,917	69,276	71,008	72,783	74,602	76,467	78,379
Consumables	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Cyclical Replacement	25,000	25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016
Upgrades	0	100,000		45,000			45,000			
Website Support	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Total Operating Expenses	295,925	401,343	308,247	360,311	322,538	330,602	383,867	342,378	345,977	349,667
ENGINEERING - ADMINISTRATION										
Operating Revenues										
Inspection Shed Rent	16,830	17,167	17,510	17,860	18,217	18,673	19,140	19,618	20,109	20,611

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Internal cost recovery	147,900	150,858	153,875	156,953	160,092	164,094	168,196	172,401	176,711	181,129
Leaseback Revenue	11,600	11,832	12,069	12,310	12,556	12,870	13,192	13,522	13,860	14,206
Total Operating Revenues	176,350	179,857	183,454	187,123	190,865	195,637	200,528	205,541	210,680	215,947
Operating Expenses										
Sick Leave										
Salaries	608,208	623,413	638,999	654,973	671,348	688,132	705,335	705,335	705,335	705,335
Long Service Leave	15,205	15,585	15,975	16,374	16,784	17,203	17,633	17,633	17,633	17,633
Superannuation	57,780	59,224	60,705	62,222	63,778	65,372	67,007	67,007	67,007	67,007
Workers Compensation	29,969	30,719	31,487	32,274	33,081	33,908	34,755	34,755	34,755	34,755
RMS Admin Salaries	125,000	128,125	131,328	134,611	137,977	141,426	144,962	144,962	144,962	144,962
RMS Long Service Leave	3,125	3,203	3,283	3,365	3,449	3,536	3,624	3,624	3,624	3,624
RMS Superannuation	11,875	12,172	12,476	12,788	13,108	13,435	13,771	13,771	13,771	13,771
Workers Compensation	6,159	6,313	6,471	6,633	6,799	6,969	7,143	7,143	7,143	7,143
Vehicle Expenses	54,000	55,080	56,182	57,305	58,451	59,613	61,410	62,946	64,519	66,132
Subscriptions	3,060	3,121	3,184	3,247	3,312	3,395	3,480	3,567	3,656	3,747
Consultant	20,000	20,400	20,808	21,224	21,649	22,190	22,745	23,313	23,896	24,493
Printing & Stationery	5,610	5,722	5,837	5,953	6,072	6,224	6,380	6,539	6,703	6,870
Engineering Office Expenses	510	520	531	541	552	566	580	594	609	625
Engineers Equip M & R	714	728	743	758	773	792	812	832	853	874
Cobar Depot M & R	80,000	81,600	83,232	84,897	86,595	88,759	90,978	93,253	95,584	97,974
Eubalong Depot M & R	10,710	10,924	11,143	11,366	11,593	11,883	12,180	12,484	12,796	13,116
Telephone and Data Connectivity	15,300	15,606	15,918	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Advertising	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Asbestos clean up	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	1,048,246	1,073,497	1,099,361	1,125,852	1,152,985	1,181,810	1,211,355	1,216,783	1,222,347	1,228,050
WORKFORCE OPERATIONS										
Operating Revenues										
On Cost on Plant										
OHS Incentive Bonus										
Employee On costs	2,326,066	2,384,218	2,443,823	2,504,919	2,567,542	2,631,731	2,697,524	2,764,962	2,834,086	2,904,938
Total Operating Revenues	2,326,066	2,384,218	2,443,823	2,504,919	2,567,542	2,631,731	2,697,524	2,764,962	2,834,086	2,904,938
Operating Expenses										
Time in Lieu - Indoors	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489	12,801
Annual Leave - Outdoor Staff	129,150	132,379	135,688	139,080	142,557	146,121	149,774	153,519	157,357	161,291
Long Service Leave - Outdoor	76,875	78,797	80,767	82,786	84,856	86,977	89,151	91,380	93,665	96,006
Sick Leave - Outdoor Staff	90,000	92,250	94,556	96,920	99,343	101,827	104,372	106,982	109,656	112,398
Public Holidays - Outdoor	87,125	89,303	91,536	93,824	96,170	98,574	101,038	103,564	106,153	108,807
Superannuation Payments	220,000	225,500	231,138	236,916	242,839	248,910	255,133	261,511	268,049	274,750
Allowances	100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886
Union Delegate	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218	1,249	1,280
Workers Comp Premiums	200,000	205,000	210,125	215,378	220,763	226,282	231,939	237,737	243,681	249,773
Medical Consultations	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Clothing -PPE	7,140	7,283	7,428	7,577	7,729	7,922	8,120	8,323	8,531	8,744
Fringe Benefit Tax	51,000	52,020	53,060	54,122	55,204	56,584	57,999	59,449	60,935	62,458
Safety Expenses	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247
Asbestos Safety	6,120	6,242	6,367	6,495	6,624	6,790	6,960	7,134	7,312	7,495
Unproductive inc Wet Weather Supervision	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244	6,400
Time in lieu - Outdoors	35,875	36,772	37,691	38,633	39,599	40,589	41,604	42,644	43,710	44,803
Total Operating Expenses	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	1,023,515	1,048,711	1,074,529	1,100,985	1,128,094	1,156,296	1,185,204	1,214,834	1,245,205	1,276,335
PLANT OPERATIONS										
Operating Revenues										
Plant Income	2,550,000	2,601,000	2,653,020	2,706,080	2,760,202	2,829,207	2,899,937	2,972,436	3,046,747	3,122,915
Fuel Reimbursements	16,320	16,646	16,979	17,319	17,665	18,107	18,560	19,024	19,499	19,987
Grant - Diesel Fuel	96,900	98,838	100,815	102,831	104,888	107,510	110,198	112,953	115,776	118,671
Total Operating Revenues	2,663,220	2,716,484	2,770,814	2,826,230	2,882,755	2,954,824	3,028,694	3,104,412	3,182,022	3,261,573
Operating Expenses										
Plant Running Expenses	2,244,000	2,288,880	2,334,658	2,381,351	2,428,978	2,489,702	2,551,945	2,615,743	2,681,137	2,748,165
Registration and Insurance	280,500	286,110	291,832	297,669	303,622	311,213	318,993	326,968	335,142	343,521
Depreciation										
Total Operating Expenses	2,524,500	2,574,990	2,626,490	2,679,020	2,732,600	2,800,915	2,870,938	2,942,711	3,016,279	3,091,686
WORKSHOP OPERATIONS										
Operating Revenues										
Workshop On cost Recovered	489,968	489,328	497,854	506,551	515,422	525,277	535,350	545,644	556,168	566,922
Total Operating Revenues	489,968	489,328	497,854	506,551	515,422	525,277	535,350	545,644	556,168	566,922
Operating Expenses										
Sick Leave	0	0	0	0	0	0	0	0	0	0
Salaries Workshop	230,000	234,600	239,292	244,078	248,959	253,939	259,017	264,198	269,482	274,871
Long Service Leave - Workshop	5,750	5,865	5,982	6,102	6,224	6,348	6,475	6,605	6,737	6,872
Apprentice Travel & Training	10,410	10,618	10,831	11,047	11,268	11,550	11,839	12,135	12,438	12,749
Vehicle Expenses	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Superannuation	21,850	22,287	22,733	23,187	23,651	24,124	24,607	25,099	25,601	26,113
Workers Compensation	11,333	11,560	11,791	12,027	12,267	12,513	12,763	13,018	13,279	13,544
Building M & R	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Telephones inc Data Connectivity	25,500	26,010	26,530	27,061	27,602	28,292	28,999	29,724	30,467	31,229
Loose Tools and Workshop Consumables	70,125	71,528	72,958	74,417	75,906	77,803	79,748	81,742	83,786	85,880
Depreciation	72,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000
Total Operating Expenses	489,968	489,328	497,854	506,551	515,422	525,277	535,350	545,644	556,168	566,922
STORES OPERATIONS										
Operating Revenues										
Stores Recovery	77,400	79,335	81,318	83,351	85,435	87,571	89,760	92,004	94,304	96,662

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Superannuation	7,913	8,111	8,313	8,521	8,734	8,953	9,176	9,176	9,176	9,176
Workers Compensation	3,748	3,938	4,036	4,241	4,347	4,437	4,347	4,347	4,347	4,347
Vehicle Expenses	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Lifetime Registrations	13,260	13,525	13,796	14,072	14,353	14,712	15,080	15,457	15,843	16,239
Ranger Services Other Expenses	714	728	743	758	773	792	812	832	853	874
Impounding Expenses	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Depreciation	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Operating Expenses	137,559	140,676	143,866	147,133	150,479	154,091	157,793	158,774	159,780	160,812
EMERGENCY MANAGEMENT										
Operating Expenses										
SES (Cobar) - Contribution	7,356	7,503	7,653	7,806	7,962	8,161	8,365	8,575	8,789	9,009
SES Euabalong	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
SES (Cobar)	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Depreciation	36,442	36,442	36,442	36,442	36,442	36,442	36,442	36,442	36,442	36,442
Total Operating Expenses	47,878	48,107	48,340	48,578	48,821	49,130	49,447	49,772	50,106	50,447
PUBLIC ORDER AND SAFETY SUMMARY										
Total Operating Revenues	170,040	173,441	176,910	180,448	184,057	188,658	193,375	198,209	203,164	208,243
Total Operating Expenses	373,435	380,540	387,799	395,216	402,794	411,803	421,037	427,689	434,507	441,495
SURPLUS / (DEFICIT)	-203,395	-207,099	-210,890	-214,769	-218,738	-223,145	-227,663	-229,480	-231,342	-233,252
PUBLIC HEALTH ADMIN & INSPECTIONS										
Operating Revenues										
Shop Inspections	2,346	2,393	2,441	2,490	2,539	2,603	2,668	2,735	2,803	2,873
Food Shop Administration	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
Leaseback Revenue	5,800	5,916	6,034	6,155	6,278	6,435	6,596	6,761	6,930	7,103
Health Other Income	2,856	2,913	2,971	3,031	3,091	3,169	3,248	3,329	3,412	3,498
Internal Cost Recovery	97,888	100,335	102,843	105,414	108,049	110,751	113,519	116,357	119,266	122,248
Total Operating Revenues	119,090	121,961	124,902	127,914	130,999	134,274	137,631	141,072	144,599	148,214
Operating Expenses										
Sick Leave	255,680	262,072	268,624	275,339	282,223	289,278	296,510	303,923	311,521	319,309
Salaries	6,392	6,552	6,716	6,883	7,056	7,232	7,413	7,598	7,788	7,983
Long Service Leave	36,000	36,720	37,454	38,203	38,968	39,742	40,940	41,964	43,013	44,088
Vehicle Expenses	24,290	24,897	25,519	26,157	26,811	27,481	28,168	28,873	29,595	30,334
Superannuation	11,506	11,793	12,088	12,390	12,700	13,018	13,343	13,677	14,018	14,369
Workers Compensation	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Subscriptions & Memberships	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Telephone	510	520	531	541	552	566	580	594	609	625

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Advertising	714	728	743	758	773	792	812	832	853	874
Depreciation	442	442	442	442	442	442	442	442	442	442
Total Operating Expenses	339,103	347,366	355,831	364,503	373,388	382,712	392,269	402,064	412,105	408,347
PUBLIC HEALTH SUMMARY										
Total Operating Revenues	119,090	121,961	124,902	127,914	130,999	134,274	137,631	141,072	144,599	148,214
Total Operating Expenses	339,103	347,366	355,831	364,503	373,388	382,712	392,269	402,064	412,105	408,347
SURPLUS / (DEFICIT)	-220,014	-225,405	-230,929	-236,589	-242,389	-248,438	-254,638	-260,993	-267,506	-260,133
ENVIRONMENTAL NOXIOUS WEEDS										
Operating Revenues	50,247	51,252	52,277	53,323	54,389	55,749	57,142	58,571	60,035	61,536
Noxious Weeds Grant										
Burn off Permits										
Noxious Weeds Certificates										
Total Operating Revenues	50,247	51,252	52,277	53,323	54,389	55,749	57,142	58,571	60,035	61,536
Operating Expenses										
Sick Leave										
Salaries	86,125	88,278	90,485	92,747	95,066	97,443	99,879	102,376	104,935	107,558
Long Service Leave	2,153	2,207	2,262	2,319	2,377	2,436	2,497	2,559	2,623	2,689
Superannuation	8,182	8,386	8,596	8,811	9,031	9,257	9,488	9,726	9,969	10,218
Workers Compensation	4,244	3,973	4,072	4,174	4,278	4,385	4,495	4,607	4,722	4,302
Advertising	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Miscellaneous expenses	2,652	2,705	2,759	2,814	2,871	2,942	3,016	3,091	3,169	3,248
Spraying costs chemicals	3,570	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372
Green Belt & Common	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247
Telephone	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Vehicle Expenses	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Subscriptions & Memberships	306	312	318	325	331	340	348	357	366	375
Depreciation	450	459	469	478	488	500	512	525	538	552
Total Operating Expenses	138,742	141,643	144,990	148,417	151,926	155,724	159,617	163,607	167,698	171,352
DOMESTIC WASTE										
Operating Revenues										
Annual Charges	630,529	646,292	662,449	679,010	695,986	713,385	731,220	749,500	768,238	787,444
Domestic Waste Annual Charge	-18,475	-18,937	-19,410	-19,895	-20,393	-20,902	-21,425	-21,961	-22,510	-23,072
Pensioner Abandonments	85,000	86,700	88,434	90,203	92,007	94,307	96,665	99,081	101,558	104,097
Disposal Charges and Scrap Metal	96,900	98,838	100,815	102,831	104,888	107,510	110,198	112,953	115,776	118,671
Trade Waste Charges	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Interest										
Total Operating Revenues	813,954	832,893	852,288	872,149	892,488	914,300	936,657	959,574	983,063	1,007,140

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<u>Operating Expenses</u>										
<u>Management</u>										
Sick Leave	33,333	34,000	34,680	35,374	36,081	36,983	37,908	38,855	39,827	40,822
Administration Charges	97,888	100,335	102,843	105,414	108,049	110,751	113,519	116,357	119,266	122,248
Public Health Charges	55,000	56,375	57,784	59,229	60,710	62,227	63,783	65,378	67,012	68,687
Governance Charges	5,000	5,100	5,228	5,358	5,492	5,629	5,770	5,914	6,062	6,214
Advertising	3,000	3,060	3,137	3,215	3,295	3,378	3,462	3,549	3,637	3,728
<u>Plant Expenses</u>										
Plant Running	60,000	61,200	62,730	64,298	65,906	67,553	69,242	70,973	72,748	74,566
<u>Other Expenses</u>										
Disposal Abandoned Vehicles	1,500	1,530	1,568	1,607	1,648	1,689	1,731	1,774	1,819	1,864
Trade Waste Wages / Collections	71,400	72,828	74,285	75,770	77,286	79,218	81,198	83,228	85,309	87,442
Domestic Waste Wages / Collections	147,900	150,858	153,875	156,953	160,092	164,094	168,196	172,401	176,711	181,129
Depreciation	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
<u>Depots</u>										
Cobar Tip	88,780	90,556	92,367	94,214	96,098	98,501	100,963	103,487	106,075	108,726
Village Tips	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
Total Operating Expenses	606,401	619,053	632,332	645,905	659,779	675,974	692,573	709,587	727,027	744,903
<u>ENVIRONMENTAL SUMMARY</u>										
Total Operating revenue	864,201	884,145	904,565	925,471	946,876	970,048	993,800	1,018,145	1,043,098	1,068,676
Total Operating Expenses	745,143	760,696	777,323	794,323	811,705	831,698	852,190	873,195	894,725	916,255
WASTE SURPLUS/(DEFICIT)	119,058	123,449	127,242	131,149	135,172	138,351	141,610	144,950	148,374	152,421
<u>COMMUNITY SERVICES AND EDUCATION</u>										
<u>COMMUNITY FACILITIES</u>										
<u>Operating Revenues</u>										
VPA - Community	32,640	33,293	33,959	34,638	35,331	36,214	37,119	38,047	38,998	39,973
Developer Contributions	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Section 94 - estimated dev cost	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
Total Operating Revenues	46,920	47,858	48,816	49,792	50,788	52,057	53,359	54,693	56,060	57,462
<u>LILLIANE BRADY VILLAGE</u>										
<u>NURSING HOME & HOSTEL</u>										
<u>Operating Revenues</u>										
Grant - Hostel - 0366	1,343,226	1,370,090	1,397,492	1,425,442	1,453,951	1,490,300	1,527,557	1,565,746	1,604,890	1,645,012
Grant - Nursing Home -2699	976,589	996,121	1,016,043	1,036,364	1,057,091	1,083,518	1,110,606	1,138,372	1,166,831	1,196,002
Hostel Fees	195,942	199,861	203,858	207,935	212,094	217,396	222,831	228,402	234,112	239,965
Accommodation Bond Draw Down	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Hostel Daily Accommodation Charge	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Nursing Home Accommodation Charge	53,754	54,829	55,926	57,044	58,185	59,640	61,131	62,659	64,225	65,831
Nursing Home Fees	449,453	458,442	467,611	476,963	486,502	498,665	511,131	523,910	537,007	550,433
Respite Care Fees	18,360	18,727	19,102	19,484	19,873	20,370	20,880	21,402	21,937	22,485
Incremental Revenue - new beds	0	100,000	200,000	300,000	400,000	410,000	420,250	430,756	441,525	452,563
Donations	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Capital Grants and Contributions	2,900	2,958	3,017	3,078	3,139	3,218	3,298	3,380	3,465	3,552
Leaseback Revenue	3,092,243	3,254,088	3,417,170	3,581,513	3,747,144	3,840,822	3,936,843	4,035,264	4,136,145	4,239,549
Total Operating Revenues										
Operating Expenses										
NURSING HOME										
Sick Leave	1,504,069	1,541,670	1,580,212	1,619,717	1,660,210	1,701,716	1,744,258	1,787,865	1,832,562	1,878,376
Salaries - Administration	45,900	46,818	47,754	48,709	49,684	50,926	52,199	53,504	54,841	56,212
Vehicle Expenses	142,887	146,459	150,120	153,873	157,720	161,663	165,705	169,847	174,093	178,446
Superannuation	67,683	69,375	71,110	72,887	74,709	76,577	78,492	80,454	82,465	84,527
Workers Compensation	1,734	1,769	1,804	1,840	1,877	1,924	1,972	2,021	2,072	2,124
Advertising	44,880	45,778	46,693	47,627	48,580	49,794	51,039	52,315	53,623	54,963
Building Maintenance	31,620	32,252	32,897	33,555	34,227	35,082	35,959	36,858	37,780	38,724
Food Supplies	1,326	1,353	1,380	1,407	1,435	1,471	1,508	1,546	1,584	1,624
Internet	0	0	0	0	0	0	0	0	0	0
Linen & Bedding	7,854	8,011	8,171	8,335	8,501	8,714	8,932	9,155	9,384	9,619
Laundry Costs	4,284	4,370	4,457	4,546	4,637	4,753	4,872	4,994	5,119	5,246
Medical Supplies	14,382	14,670	14,963	15,262	15,568	15,957	16,356	16,765	17,184	17,613
Personal Items	306	312	318	325	331	340	348	357	366	375
Pharmaceuticals	102	104	106	108	110	113	116	119	122	125
Printing & Stationery	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
Recreation Aids	1,122	1,144	1,167	1,191	1,214	1,245	1,276	1,308	1,341	1,374
Subscriptions	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Sundries	8,364	8,531	8,702	8,876	9,053	9,280	9,512	9,750	9,993	10,243
Plant & Equipment Maintenance	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
Furniture & Fittings Maintenance	306	312	318	325	331	340	348	357	366	375
Gardens & Grounds Maintenance	18,972	19,351	19,738	20,133	20,536	21,049	21,576	22,115	22,668	23,234
Telephone	1,428	1,457	1,486	1,515	1,546	1,584	1,624	1,665	1,706	1,749
Administration charges	27,675	28,228	28,793	29,369	29,956	30,705	31,472	32,259	33,066	33,892
Training & Conferences	30,090	30,692	31,306	31,932	32,570	33,385	34,219	35,075	35,952	36,850
Cleaning Materials	11,526	11,757	11,992	12,231	12,476	12,788	13,108	13,435	13,771	14,116
Public Liability Premium	18,500	18,870	19,247	19,632	20,025	20,526	21,039	21,565	22,104	22,656
Staff Immunisations	200	204	208	212	216	222	227	233	239	245
Depreciation	45,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Incremental Costs - new beds		100,000	200,000	300,000	400,000	410,000	420,250	430,756	441,525	452,563
Total Operating Expenses	2,065,889	2,329,880	2,480,065	2,631,473	2,784,135	2,849,739	2,916,982	2,985,907	3,056,554	3,128,968

COBAR SHIRE COUNCIL

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
HOSTEL										
Operating Expenses	557,819	571,764	586,058	600,710	615,727	631,120	646,898	663,071	679,648	696,639
Salaries and on costs	52,993	54,318	55,676	57,067	58,494	59,956	61,455	62,992	64,567	66,181
Superannuation	25,102	25,729	26,373	27,032	27,708	28,400	29,110	29,838	30,584	31,349
Workers Compensation	750	765	780	796	812	832	853	874	896	919
Advertising	16,728	17,063	17,404	17,752	18,107	18,560	19,024	19,499	19,987	20,486
Building Maintenance	33,456	34,125	34,808	35,504	36,214	37,119	38,047	38,998	39,973	40,973
Food Supplies	1,326	1,353	1,380	1,407	1,435	1,471	1,508	1,546	1,584	1,624
Internet	5,100	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
Laundry Costs	1,836	1,873	1,910	1,948	1,987	2,037	2,088	2,140	2,194	2,248
Medical Supplies	7,956	8,115	8,277	8,443	8,612	8,827	9,048	9,274	9,506	9,743
Personal Items	306	312	318	325	331	340	348	357	366	375
Pharmaceuticals	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Podiatry Costs	1,326	1,353	1,380	1,407	1,435	1,471	1,508	1,546	1,584	1,624
Printing & Stationery	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Recreation Aids	4,182	4,266	4,351	4,438	4,527	4,640	4,756	4,875	4,997	5,122
Subscriptions	1,326	1,353	1,380	1,407	1,435	1,471	1,508	1,546	1,584	1,624
Sundries	13,566	13,837	14,114	14,396	14,684	15,051	15,428	15,813	16,209	16,614
Plant & Equipment Maintenance	306	312	318	325	331	340	348	357	366	375
Furniture & Fittings Maintenance	16,626	16,959	17,298	17,644	17,997	18,446	18,908	19,380	19,865	20,361
Gardens & Grounds Maintenance	1,428	1,457	1,486	1,515	1,546	1,584	1,624	1,665	1,706	1,749
Telephone	18,054	18,415	18,783	19,159	19,542	20,031	20,532	21,045	21,571	22,110
Public Liability	9,690	9,884	10,081	10,283	10,489	10,751	11,020	11,295	11,578	11,867
Training & Conferences	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Cleaning Materials	57,500	58,650	59,823	61,019	62,240	63,796	65,391	67,026	68,701	70,419
Internal Administration	510	520	531	541	552	566	580	594	609	625
Audit Fees	204	208	212	216	221	226	232	238	244	250
Immunisations	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Depreciation										
Total Operating Expenses	864,129	883,951	904,249	925,035	946,320	969,178	992,607	1,016,622	1,041,238	1,066,469

LILLIANNE BRADY VILLAGE SUMMARY										
Total Operating Revenues	3,092,243	3,254,088	3,417,170	3,581,513	3,747,144	3,840,822	3,936,843	4,035,264	4,136,145	4,239,549
Total Operating Expenses	2,930,018	3,213,831	3,384,314	3,556,508	3,730,455	3,818,916	3,909,589	4,002,529	4,097,792	4,195,437
SURPLUS / (DEFICIT)	162,225	40,257	32,856	25,005	16,689	21,906	27,254	32,735	38,353	44,112
CHILDRENS SERVICES										
CCS IHC	700,000	714,000	728,280	742,846	757,703	776,645	796,061	815,963	836,362	857,271
PPF IHC	310,000	316,200	322,524	328,974	335,554	343,943	352,541	361,355	370,389	379,649
CCS FDC	400,000	408,000	416,160	424,483	432,973	443,797	454,892	466,264	477,921	489,869
PPF FDC	110,000	112,200	114,444	116,733	119,068	122,044	125,095	128,223	131,428	134,714

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Sick Leave	75,000	76,875	78,797	80,767	82,786	84,856	86,977	89,151	91,380	93,665
Salaries	1,875	1,922	1,970	2,019	2,070	2,121	2,174	2,229	2,285	2,342
Long Service Leave	7,125	7,303	7,486	7,673	7,865	8,061	8,263	8,469	8,681	8,898
Superannuation	4,106	4,209	4,314	4,422	4,533	4,646	4,762	4,881	5,003	5,128
Workers Compensation	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
Advertising	7,500	7,650	7,803	7,959	8,118	8,321	8,529	8,742	8,961	9,185
Rental	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Equipment Expenses	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
Printing	500	510	520	531	541	555	569	583	597	612
Telephone	113,106	115,809	118,577	121,411	124,314	127,421	130,607	133,872	137,219	140,649
Total Operational Expenses										
CHILDRENS SERVICES SUMMARY										
Total Operating Revenues	1,659,860	1,693,057	1,726,918	1,761,457	1,796,686	1,841,603	1,887,643	1,934,834	1,983,205	2,032,785
Total Operating Expenses	1,658,490	1,693,419	1,729,091	1,765,521	1,802,727	1,847,795	1,893,990	1,941,339	1,989,873	2,039,620
SURPLUS / (DEFICIT)	1,370	-362	-2,173	-4,065	-6,041	-6,192	-6,347	-6,505	-6,668	-6,835
SMALL COMMUNITY GRANTS										
Operating Revenues	0	0	0	0	0	0	0	0	0	0
Grants - Small Community										
Total Operational Revenues										
FITNESS CENTRE & YOUTH SERVICES										
Operating Revenues	1,428	1,457	1,486	1,515	1,546	1,584	1,624	1,665	1,706	1,749
Equipment Hire	0	0	0	0	0	0	0	0	0	0
Games Room Fees	32,640	33,293	33,959	34,638	35,331	36,214	37,119	38,047	38,998	39,973
Gymnasium Fees	22,440	22,889	23,347	23,814	24,290	24,897	25,519	26,157	26,811	27,482
Indoor Sports Centre Fees	2,652	2,705	2,759	2,814	2,871	2,942	3,016	3,091	3,169	3,248
Sauna Fees	16,320	16,646	16,979	17,319	17,665	18,107	18,560	19,024	19,499	19,987
Squash Court Hire	7,446	7,595	7,747	7,902	8,060	8,261	8,468	8,680	8,896	9,119
Stadium Hire	255	260	265	271	276	283	290	297	305	312
Tennis Court Hire	204	208	212	216	221	226	232	238	244	250
Chocolate Machine Commission										
Lease Cobar Mobile Children's Services	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800
Kiosk / Shop Sales	26,520	27,050	27,591	28,143	28,706	29,424	30,159	30,913	31,686	32,478
Telephone Income	20	21	21	22	22	23	23	24	24	25
Grant - Youth Week	1,898	1,936	1,975	2,014	2,055	2,106	2,159	2,213	2,268	2,325
Grant - Life Skills	18,727	19,102	19,484	19,873	20,271	20,778	21,297	21,830	22,375	22,935
Operating Grant	0	0	0	0	0	0	0	0	0	0
Youth Council Income	4,284	4,370	4,457	4,546	4,637	4,753	4,872	4,994	5,119	5,246

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Revenues	2,500	2,550	2,601	2,653	2,706	2,774	2,843	2,914	2,987	3,062
<u>Operating Expenses</u>										
Seniors Week	2,500	2,550	2,601	2,653	2,706	2,774	2,843	2,914	2,987	3,062
Miscellaneous Grants	100,000	0	0	0	0	0	0	0	0	0
Total Operating Expenses	102,500	2,550	2,601	2,653	2,706	2,774	2,843	2,914	2,987	3,062
COMMUNITY SERVICES & EDUCATION										
<u>SUMMARY</u>										
Total Operating Revenues	5,239,158	5,135,085	5,335,787	5,538,503	5,743,273	5,886,855	6,034,026	6,184,877	6,339,499	6,497,986
Total Operating Expenses	5,141,864	5,364,504	5,579,867	5,797,914	6,018,710	6,162,902	6,310,700	6,462,193	6,617,472	6,776,634
SURPLUS / (DEFICIT)	97,295	-229,418	-244,080	-259,412	-275,437	-276,048	-276,674	-277,316	-277,974	-278,648
HOUSING & COMMUNITY AMENITIES										
<u>HOUSING</u>										
<u>Operating Revenues</u>										
Housing Rental - Staff	57,120	58,262	59,428	60,616	61,829	63,374	64,959	66,583	68,247	69,953
Commercial Properties Rental	163,200	166,464	169,793	173,189	176,653	181,069	185,596	190,236	194,992	199,867
Capital Grants and Contributions										
Total Operating Revenues	220,320	224,726	229,221	233,805	238,481	244,443	250,555	256,818	263,239	269,820
<u>Operating Expenses</u>										
<u>Properties</u>										
Expenditure	142,800	145,656	148,569	151,541	154,571	158,436	162,396	166,456	170,618	174,883
Depreciation	138,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000
Total Operating Expenses	280,800	283,656	286,569	289,541	292,571	296,436	300,396	304,456	308,618	312,883
ENVIRONMENTAL & PLANNING										
<u>Operating Revenues</u>										
Develop Applications	102	104	106	108	110	113	116	119	122	125
Construction Certificates	21,420	21,848	22,285	22,731	23,186	23,765	24,359	24,968	25,593	26,232
Local Development Application	63,240	64,505	65,795	67,111	68,453	70,164	71,918	73,716	75,559	77,448
LDA Plan Reform Levy	12,240	12,485	12,734	12,989	13,249	13,580	13,920	14,268	14,624	14,990
Section 149 Certificates	12,240	12,485	12,734	12,989	13,249	13,580	13,920	14,268	14,624	14,990
Building Certificates	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Outstanding Orders	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Section 68 Approvals	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Section 96 LDA Modifications	5,100	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
Occupation Certificate	4,590	4,682	4,775	4,871	4,968	5,093	5,220	5,350	5,484	5,621
Advertising	102	104	106	108	110	113	116	119	122	125
Swimming Pool Certificate	765	780	796	812	828	849	870	892	914	937
Sec 94A Contributions	6,120	6,242	6,367	6,495	6,624	6,790	6,960	7,134	7,312	7,495

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Expenses	703,879	715,947	728,281	740,887	753,771	768,865	784,337	800,195	816,451	833,113
SURPLUS / (DEFICIT)	-338,260	-343,015	-347,891	-352,889	-358,013	-363,214	-368,544	-374,007	-379,609	-385,350
RECREATION & CULTURE										
PUBLIC LIBRARIES										
Operating Revenues	6,520	6,650	6,783	6,919	7,057	7,234	7,415	7,600	7,790	7,985
Library Fees & Fines	555	566	577	589	601	616	631	647	663	680
Photocopier Sales	27,779	28,334	28,901	29,479	30,069	30,820	31,591	32,381	33,190	34,020
Grant - Library	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Grant-Local Priority Projects	416	424	433	442	450	462	473	485	497	510
Sale of Books	1,248	1,273	1,299	1,325	1,351	1,385	1,420	1,455	1,492	1,529
Library Activities	612	624	637	649	662	679	696	713	731	749
Community Rooms Hire										
Total Operating Revenues	47,130	47,873	48,630	49,403	50,191	51,196	52,225	53,281	54,363	55,472
Operating Expenses										
Sick Leave										
Salaries	248,050	254,251	260,608	267,123	273,801	280,646	287,662	294,854	302,225	309,780
Long Service Leave	6,201	6,356	6,515	6,678	6,845	7,016	7,192	7,371	7,556	7,745
Superannuation	23,565	24,154	24,758	25,377	26,011	26,661	27,328	28,011	28,711	29,429
Workers Compensation	12,223	12,528	12,841	13,162	13,492	13,829	14,175	14,529	14,892	15,264
Advertising	1,550	1,561	1,592	1,624	1,656	1,698	1,740	1,783	1,828	1,874
Internet Service	1,224	1,248	1,273	1,299	1,325	1,358	1,392	1,427	1,462	1,499
Books Maintenance	2,358	2,405	2,454	2,503	2,553	2,616	2,682	2,749	2,818	2,888
Building Maintenance	33,293	33,959	34,638	35,331	36,037	36,938	37,862	38,808	39,778	40,773
ITC Costs	18,450	18,819	19,195	19,579	19,971	20,470	20,982	21,506	22,044	22,595
Purchase of Periodicals	1,526	1,556	1,588	1,619	1,652	1,683	1,735	1,779	1,823	1,869
Postage	2,081	2,122	2,165	2,208	2,252	2,309	2,366	2,426	2,486	2,548
Printing & Stationery	1,387	1,415	1,443	1,472	1,502	1,539	1,578	1,617	1,657	1,699
Village Libraries Expenses	694	707	722	736	751	770	789	809	829	849
Subscriptions	2,142	2,185	2,229	2,273	2,319	2,377	2,436	2,497	2,559	2,623
Sundry Expenses/Office expenses	832	849	866	883	901	923	947	970	994	1,019
Photocopier Service	0	0	0	0	0	0	0	0	0	0
Telephone	2,220	2,264	2,309	2,355	2,402	2,463	2,524	2,587	2,652	2,718
Library Activities	2,220	2,264	2,309	2,355	2,402	2,463	2,524	2,587	2,652	2,718
Depreciation	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
Total Operating Expenses	443,994	452,644	461,504	470,577	479,871	489,767	499,912	510,309	520,967	531,891
REGIONAL MUSEUM										
Operating Revenues										
Tour Income	3,060	3,121	3,184	3,247	3,312	3,395	3,480	3,567	3,656	3,747
Admission Fees	39,780	40,576	41,387	42,215	43,059	44,136	45,239	46,370	47,529	48,717
Kiosk / Shop Sales	46,920	47,858	48,816	49,792	50,788	52,057	53,359	54,693	56,060	57,462

COBAR SHIRE COUNCIL

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Capital Grants and Contributions	0	0	10,000,000	0	0	0	0	0	0	0
Total Operating Revenues	89,760	91,555	10,093,386	95,254	97,159	99,588	102,078	104,630	107,245	109,927
Operating Expenses										
Salaries	246,000	252,150	258,454	264,915	271,538	278,326	285,285	292,417	299,727	307,220
Sick Leave	0	0	0	0	0	0	0	0	0	0
Long Service Leave	6,150	6,304	6,461	6,623	6,788	6,958	7,132	7,310	7,493	7,681
Training	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Volunteers Amenities	0	0	0	0	0	0	0	0	0	0
Superannuation	23,370	23,954	24,553	25,167	25,796	26,441	27,102	27,780	28,474	29,186
Workers Compensation	12,122	12,425	12,735	13,054	13,380	13,715	14,057	14,409	14,769	15,138
Advertising	6,120	6,242	6,367	6,495	6,624	6,790	6,960	7,134	7,312	7,495
Building M & R	35,700	36,414	37,142	37,885	38,643	39,609	40,599	41,614	42,654	43,721
Grounds M & R	35,700	36,414	37,142	37,885	38,643	39,609	40,599	41,614	42,654	43,721
Internet Access	510	520	531	541	552	566	580	594	609	625
Kiosk/Shop Cost of Goods	23,460	23,929	24,408	24,896	25,394	26,029	26,679	27,346	28,030	28,731
Postage	510	520	531	541	552	566	580	594	609	625
Printing & Stationery	2,448	2,497	2,547	2,598	2,650	2,716	2,784	2,854	2,925	2,998
Telephone	816	832	849	866	883	905	928	951	975	999
Exhibitions & Equipment	592	603	616	628	640	656	673	690	707	725
Coach Tour Expenses	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Depreciation	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000
Total Operating Expenses	432,557	441,927	451,519	461,341	471,396	482,281	493,438	504,874	516,596	528,611
PUBLIC HALLS										
Operating Revenues										
Capital Grants and Contributions										
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0
Operating Expenses										
Eubalong Community Centre	6,520	6,650	6,783	6,919	7,057	7,234	7,415	7,600	7,790	7,985
Mt Hope Hall	5,410	5,518	5,629	5,741	5,856	6,002	6,153	6,306	6,464	6,626
Nymagee Hall and Facilities	10,543	10,754	10,969	11,188	11,412	11,697	11,990	12,289	12,596	12,911
Scout Hall	3,468	3,537	3,608	3,680	3,754	3,848	3,944	4,043	4,144	4,247
Other Halls - Pre School	694	707	722	736	751	770	789	809	829	849
Depreciation	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000
Total Operating Expenses	108,634	109,167	109,710	110,264	110,830	111,551	112,289	113,047	113,825	114,621
PERFORMING ARTS										
Operating Expenses										
CASP										
Outback Arts Contribution	9,690	9,884	10,081	10,283	10,489	10,751	11,020	11,295	11,578	11,867
Total Operating Expenses	9,690	9,884	10,081	10,283	10,489	10,751	11,020	11,295	11,578	11,867

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<u>SWIMMING POOL</u>										
<u>Operating Revenues</u>										
Admissions	28,560	29,131	29,714	30,308	30,914	31,687	32,479	33,291	34,124	34,977
Season Tickets	61,200	62,424	63,672	64,946	66,245	67,901	69,598	71,338	73,122	74,950
Recovery from Insurance	0	0	0	0	0	0	0	0	0	0
Capital Grants and Contributions	0	0	2,500,000	0	0	0	0	0	0	0
Total Operating Revenues	89,760	91,555	2,593,386	95,254	97,159	99,588	102,078	104,630	107,245	109,927
<u>Operating Expenses</u>										
Electricity	53,550	54,621	55,713	56,828	57,964	59,413	60,899	62,421	63,982	65,581
Contract	216,240	222,000	226,000	231,000	235,500	241,388	247,422	253,608	259,948	266,447
Maintenance	51,000	52,020	53,060	54,122	55,204	56,584	57,999	59,449	60,935	62,458
Water Costs	37,500	38,250	39,015	39,795	40,591	41,606	42,646	43,712	44,805	45,925
Water Slide M & R	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Chemicals	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Telephone	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Lawns and Surrounds Maintenance	14,280	14,566	14,857	15,154	15,457	15,844	16,240	16,646	17,062	17,488
Plant & Equipment Maintenance	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Rates & Insurance	22,440	22,889	23,347	23,814	24,290	24,897	25,519	26,157	26,811	27,482
Depreciation	121,000	121,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000
Total Operating Expenses	542,020	551,876	570,053	579,314	588,160	599,589	611,304	623,312	635,620	648,235
<u>HERITAGE WORKS</u>										
<u>Operating Revenues</u>										
Grant - Heritage Activation	0	0	0	0	0	0	0	0	0	0
Grant - Heritage Works	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0
<u>Operating Expenses</u>										
Heritage Advisor	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	0	0	0	0	0	0	0	0	0	0
<u>PARKS, GARDENS & RESERVES</u>										
<u>Operating Revenues</u>										
Leases and Licenses	3,876	3,954	4,033	4,113	4,196	4,300	4,408	4,518	4,631	4,747
Crown Lands Grant	13,056	13,317	13,583	13,855	14,132	14,486	14,848	15,219	15,599	15,989
Ward Oval Fees Inc lights	570,000	100,000	100,000	100,000	0	0	2,500,000	0	0	0
Capital Grants and Contributions	586,932	117,271	117,616	117,968	18,328	18,786	2,519,256	19,737	20,230	20,736
Total Operating Revenues	1,156,864	1,154,544	1,154,632	1,154,976	1,154,228	1,154,272	5,537,504	1,154,255	1,154,460	1,154,732
<u>Operating Expenses</u>										
Acacia Park	12,240	12,485	12,734	12,989	13,249	13,580	13,920	14,268	14,624	14,990

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Apex Park	23,460	23,929	24,408	24,896	25,394	26,029	26,679	27,346	28,030	28,731
Dalton Park	35,000	35,700	36,414	37,142	37,885	38,832	39,803	40,798	41,818	42,864
Dalton Park Horse Sports Complex	22,440	22,889	23,347	23,814	24,290	24,897	25,519	26,157	26,811	27,482
Drummond Park	67,320	68,666	70,040	71,441	72,869	74,691	76,558	78,472	80,434	82,445
Great Heritage Park	22,440	22,889	23,347	23,814	24,290	24,897	25,519	26,157	26,811	27,482
Lions Park	13,260	13,525	13,796	14,072	14,353	14,712	15,080	15,457	15,843	16,239
Mulga Place Park	5,610	5,722	5,837	5,953	6,072	6,224	6,380	6,539	6,703	6,870
Newey	35,000	35,700	36,414	37,142	37,885	38,832	39,803	40,798	41,818	42,864
Bathurst Street Reserve	15,300	15,606	15,918	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Ward Oval	137,700	140,454	143,263	146,128	149,051	152,777	156,597	160,512	164,524	168,637
Euabalong Park	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
Euabalong Sports Ground	9,690	9,884	10,081	10,283	10,489	10,751	11,020	11,295	11,578	11,867
Euabalong West Park	3,570	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372
Nymagee Park	4,590	4,682	4,775	4,871	4,968	5,093	5,220	5,350	5,484	5,621
Jandra Estate Park	2,346	2,393	2,441	2,490	2,539	2,603	2,668	2,735	2,803	2,873
Madden St	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
Willga Cres	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Euabalong Racecourse Complex	4,590	4,682	4,775	4,871	4,968	5,093	5,220	5,350	5,484	5,621
Mount Hope Racecourse	1,428	1,457	1,486	1,515	1,546	1,584	1,624	1,665	1,706	1,749
Morelli Park	1,428	1,457	1,486	1,515	1,546	1,584	1,624	1,665	1,706	1,749
Graffiti Removal	510	520	531	541	552	566	580	594	609	625
Old Reservoir	1,224	1,248	1,273	1,299	1,325	1,358	1,392	1,427	1,462	1,499
Skate Park	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Admin Building Garden	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Tilpa Weir	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Tom Knight (Water)	25,500	26,010	26,530	27,061	27,602	28,292	28,999	29,724	30,467	31,229
Crown Lands Project	0	0	0	0	0	0	0	0	0	0
Little Tassie	7,650	7,803	7,959	8,118	8,281	8,488	8,700	8,917	9,140	9,369
Depreciation	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000
Total Operating Expenses	715,086	724,588	734,279	744,165	754,248	767,105	780,282	793,789	807,634	821,825

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
RECREATION & CULTURE SUMMARY										
Total Operating Revenues	813,582	348,254	12,853,019	357,879	262,837	269,158	2,775,637	282,277	289,084	296,062
Total Operating Expenses	2,251,982	2,290,085	2,337,147	2,375,945	2,414,994	2,461,044	2,508,245	2,556,627	2,606,219	2,657,051
SURPLUS / (DEFICIT)	-1,438,400	-1,941,831	10,515,871	-2,018,066	-2,152,158	-2,191,887	267,391	-2,274,350	-2,317,135	-2,360,989
MINING MANUFACTURING & CONSTRUCTION										
SUNDRY APPROVALS										
Operating Revenues	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Building Industry L.S Levy										
Gravel Pit Restorations										
Total Operating Revenues	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<u>Operating Expenses</u>	24,250	24,735	25,230	25,734	26,249	26,905	27,578	28,267	28,974	29,698
Long Service Levy										
Other Construction Expenses										
Total Operating Expenses	24,250	24,735	25,230	25,734	26,249	26,905	27,578	28,267	28,974	29,698
<u>LANDFILL RESTORATION</u>										
<u>Operating Expenses</u>										
Landfill- Provisions	3,570	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372
Total Operating Expenses	3,570	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372
<u>MINING MANUFACTURING & CONSTRUCTION SUMMARY</u>										
Total Operating Revenues	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Total Operating Expenses	27,820	28,376	28,944	29,523	30,113	30,866	31,638	32,429	33,239	34,070
SURPLUS / (DEFICIT)	-2,820	-2,876	-2,934	-2,993	-3,052	-3,129	-3,207	-3,287	-3,369	-3,454
<u>TRANSPORT & COMMUNICATION</u>										
<u>ANCILLARY SERVICES</u>										
<u>Operating Revenues</u>										
Grant - Street Lighting	37,740	38,495	39,265	40,050	40,851	41,872	42,919	43,992	45,092	46,219
Truckwash Revenue	50,000	51,000	52,275	53,582	54,921	56,294	57,702	57,702	57,702	57,702
Capital grant	150,000									
Operating grant										
Total Operating Revenues	237,740	89,495	91,540	93,632	95,772	98,167	100,621	101,694	102,794	103,921
<u>Operating Expenses</u>										
Paved Footpaths	52,313	53,359	54,426	55,514	56,625	58,040	59,491	60,979	62,503	64,066
Unpaved Footpaths	87,933	89,692	91,486	93,316	95,182	97,561	100,001	102,501	105,063	107,690
Kerb & Guttering	56,441	57,570	58,721	59,896	61,094	62,621	64,187	65,791	67,436	69,122
Street Lighting	175,063	178,564	182,135	185,778	189,493	194,231	199,086	204,064	209,165	214,394
Street Furniture	11,529	11,759	11,995	12,235	12,479	12,791	13,111	13,439	13,775	14,119
Storm water	13,135	13,397	13,665	13,939	14,217	14,573	14,937	15,311	15,693	16,086
Street Trees - General	216,839	221,176	225,599	230,111	234,713	240,581	246,596	252,761	259,080	265,557
Graffiti Removal	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
Street Cleaning	88,051	89,812	91,608	93,440	95,309	97,692	100,134	102,637	105,203	107,834
Marshall Street Gardens	47,538	48,488	49,458	50,447	51,456	52,743	54,061	55,413	56,798	58,218
Truckwash	50,000	51,000	52,275	53,582	54,921	56,294	57,702	57,702	57,702	57,702
Broomfield Street	3,111	3,174	3,237	3,302	3,368	3,452	3,538	3,627	3,718	3,810
Rural Addressing	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<u>MOUNT HOPE STREETS</u>										
Urban Streets - Unsealed	880	898	916	934	953	976	1,001	1,026	1,051	1,078
Urban Streets - Sealed	1,182	1,206	1,230	1,255	1,280	1,312	1,345	1,378	1,413	1,448
Street Signs Maintenance	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Depreciation	545,000	545,000	545,000	545,000	545,000	545,000	545,000	545,000	545,000	545,000
Total Operating Expenses	755,342	770,448	785,857	801,574	817,606	838,046	858,997	880,472	902,484	925,046
<u>SHIRE RURAL ROADS</u>										
Flood Damage	0	0	0	0	0	0	0	0	0	0
All Shire Roads	1,325,470	1,351,979	1,379,019	1,406,599	1,434,731	1,470,600	1,507,365	1,545,049	1,583,675	1,623,267
Depreciation	3,308,152	3,374,315	3,441,801	3,510,637	3,580,850	3,670,371	3,762,131	3,856,184	3,952,589	4,051,403
Total Operating Expenses	4,633,622	4,726,294	4,820,820	4,917,237	5,015,582	5,140,971	5,269,495	5,401,233	5,536,264	5,674,670
<u>STATE ROADS</u>										
Operating Revenues										
State Roads Contract - RMCC	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
Total Operating Revenues	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
Operating Expenses										
State Roads Contract - RMCC	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
Total Operating Expenses	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
<u>REGIONAL ROADS</u>										
Operating Revenues										
Regional Road Block Grant	1,569,658	1,601,051	1,633,072	1,665,733	1,699,048	1,741,524	1,785,062	1,829,689	1,875,431	1,922,317
Regional Road Traffic Contribution	58,262	59,428	60,616	61,829	63,065	64,642	66,258	67,914	69,612	71,352
Regional Road 3 x 3	146,880	149,818	152,814	155,870	158,988	162,962	167,036	171,212	175,493	179,880
Flood Damage	0	0	0	0	0	0	0	0	0	0
Grants (Repair Program)	400,000	0	400,000	0	400,000	0	400,000	0	400,000	0
Total Operating Revenues	2,174,800	1,810,296	2,246,502	1,883,432	2,321,101	1,969,128	2,418,356	2,068,815	2,520,536	2,173,549
Operating Expenses										
All Regional Roads Expenditure	1,374,800	1,810,296	1,446,502	1,883,432	1,521,101	1,969,128	1,618,356	2,068,815	1,720,536	2,173,549
Flood Damage	0	0	0	0	0	0	0	0	0	0
Total Regional Roads Expenses	1,374,800	1,810,296	1,446,502	1,883,432	1,521,101	1,969,128	1,618,356	2,068,815	1,720,536	2,173,549
<u>AERODROMES</u>										
Operating Revenues										
Aerodrome Landing Fees	62,730	63,985	65,264	66,570	67,901	69,598	71,338	73,122	74,950	76,824
Rentals	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Refuelling Fees	306	312	318	325	331	340	348	357	366	375

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0
Operating Expenses										
Sick Leave	0	0	0	0	0	0	0	0	0	0
Salaries	110,000	112,750	115,569	118,458	121,419	124,455	127,566	130,755	134,024	137,375
Long Service Leave	2,750	2,819	2,889	2,961	3,035	3,111	3,189	3,269	3,351	3,434
Superannuation	10,450	10,711	10,979	11,254	11,535	11,823	12,119	12,422	12,732	13,051
Workers Compensation	4,950	5,074	5,201	5,331	5,464	5,600	5,740	5,884	6,031	6,182
Vehicle Expenses	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Advertising	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Telephone	510	520	531	541	552	566	580	594	609	625
Business Awards	1,040	1,061	1,082	1,104	1,126	1,154	1,183	1,213	1,243	1,274
Total Operating Expenses	148,720	152,336	156,039	159,833	163,720	167,813	172,008	176,308	180,716	185,234
OTHER INCOME										
Interest Income	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Loss / Gain on Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Other Income	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Operating Expenses										
Interest on Loans	58,125	44,745	30,509	15,361	1,706	0	0	0	0	0
Total Interest Paid	58,125	44,745	30,509	15,361	1,706	0	0	0	0	0
ECONOMIC AFFAIRS SUMMARY										
Total Operating Revenues	3,682,867	3,690,325	4,658,131	4,746,294	4,836,220	4,950,875	5,068,397	5,188,857	5,312,328	5,438,887
Total Operating Expenses	3,273,657	3,553,251	4,412,427	4,485,540	4,561,942	4,673,467	4,789,529	4,908,492	5,030,429	5,155,415
SURPLUS / (DEFICIT)	409,210	137,074	245,704	260,753	274,277	277,408	278,868	280,365	281,899	283,471
GENERAL PURPOSE REVENUES										
OPERATING REVENUES										
Rates										
Residential	1,184,251	1,213,857	1,244,204	1,275,309	1,307,192	1,339,871	1,373,368	1,407,702	1,442,895	1,478,967
Farmland	697,176	714,605	732,471	750,782	769,552	788,791	808,510	828,723	849,441	870,677
Mining	1,735,921	1,779,319	1,823,802	1,869,397	1,916,132	1,964,035	2,013,136	2,063,465	2,115,051	2,167,927
Commercial	417,215	427,645	438,337	449,295	460,527	472,040	483,841	495,938	508,336	521,044
Pensioner Abandonments	-49,368	-50,602	-51,867	-53,164	-54,493	-55,855	-57,252	-58,683	-60,150	-61,654
Extra Charges	11,600	11,600	11,600	11,600	11,600	11,600	11,600	11,600	11,600	11,600
Legal Costs Rate Recovery	39,500	39,500	41,870	44,382	47,045	48,221	49,427	50,662	51,929	53,227

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Operating Revenue										
Rates										
Water Access Charge	687,001	704,176	721,781	739,825	758,321	777,279	796,711	816,629	837,044	857,971
Pensioner Abandonments - Cobar	-21,432	-21,968	-22,517	-23,080	-23,657	-24,249	-24,855	-25,476	-26,113	-26,766
Nymagee Water Rates	25,215	25,845	26,491	27,154	27,833	28,528	29,242	29,973	30,722	31,490
Pensioner Abandonments - Nymagee	0	0	0	0	0	0	0	0	0	0
Euabalong Water	45,703	46,845	48,016	49,217	50,447	51,708	53,001	54,326	55,684	57,076
Pensioner Abandonments - Euabalong	-989	-1,014	-1,039	-1,065	-1,092	-1,119	-1,147	-1,176	-1,205	-1,235
Euabalong West Water	28,061	28,762	29,481	30,218	30,974	31,748	32,542	33,355	34,189	35,044
Pensioner Abandonments - Euabalong	-450	-461	-473	-484	-497	-509	-522	-535	-548	-562
Mount Hope Water rates	6,618	6,783	6,953	7,127	7,305	7,488	7,675	7,867	8,063	8,265
User Charges										
Water Usage	1,951,667	2,050,470	2,000,459	2,101,732	2,050,470	2,154,275	2,101,732	2,208,132	2,154,275	2,263,335
Sales - Standpipe Etc.	112,970	115,794	118,689	121,656	124,698	127,815	131,011	134,286	137,643	141,084
House Connections	20,540	21,054	21,580	22,119	22,672	23,239	23,820	24,416	25,026	25,652
Interest										
Interest	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Total Operating Revenues	6,543,045	3,065,355	3,039,434	3,165,398	3,639,440	3,769,344	3,243,553	3,377,374	3,351,623	3,489,492
Administration Cost										
Administration Charges	33,333	34,000	34,680	35,374	36,081	36,983	37,908	38,855	39,827	40,822
Licenses and Permits	62,000	63,240	63,240	64,505	64,505	66,117	66,117	67,770	67,770	69,465
Advertising	4,590	4,682	4,822	4,967	5,116	5,269	5,427	5,590	5,758	5,928
Strategic Business Plan / Consultants	85,000	85,000	85,000	85,700	86,414	87,142	87,885	88,643	89,416	90,201
Engineering Charges	73,950	75,429	76,938	78,476	80,046	82,047	84,098	86,201	88,356	90,565
Governance Charges	55,000	56,375	57,784	59,229	60,710	62,227	63,783	65,378	67,012	68,687
Subscriptions and Memberships	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Reservoirs M & R	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Water carting	0	0	0	0	0	0	0	0	0	0
Energy Costs	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Meters M & R	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Mount Hope Water	23,160	23,623	24,096	24,578	25,069	25,636	26,338	26,997	27,672	28,363
Total Operating Expenses	2,951,184	3,045,636	3,068,457	3,162,904	3,219,827	3,322,458	3,388,648	3,498,532	3,569,038	3,683,435
Revenue	6,543,045	3,065,355	3,039,434	3,165,398	3,639,440	3,769,344	3,243,553	3,377,374	3,351,623	3,489,492
Expenses	2,951,184	3,045,636	3,068,457	3,162,904	3,219,827	3,322,458	3,388,648	3,498,532	3,569,038	3,683,435
WATER SURPLUS/(DEFICIT)	3,591,861	19,719	-29,023	2,494	419,613	446,887	-145,095	-121,158	-217,415	-193,944
<i>less Capital Grants and Contributions</i>	3,600,000	0	0	0	500,000	500,000	0	0	0	0
<i>less Write off of old WTP</i>										
Operating Result	-8,139	19,719	-29,023	2,494	-80,387	-53,113	-145,095	-121,158	-217,415	-193,944
COBAR SEWER										
Operating Revenues										
Rates										
Cobar Sewerage Charges	870,998	921,787	937,412	992,073	1,008,890	1,067,718	1,034,112	1,094,411	1,059,965	1,121,772
Pensioner Abandonment's	-19,298	-20,644	-19,781	-21,160	-20,275	-21,689	-20,782	-22,231	-21,302	-22,787
Interest										
Interest on Investments	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Section 64 Contributions	51,350	52,377	53,425	54,493	55,583	56,972	58,397	59,857	61,353	62,887
Pensioners Rebate	10,578	11,191	10,843	11,471	11,114	11,757	11,391	12,051	11,676	12,353
Other Income										
Effluent Reuse Income	18,075	18,401	18,527	18,861	18,990	19,332	19,465	19,816	19,952	20,311
Septic Disposal	4,519	5,228	4,632	5,358	4,748	5,492	4,866	5,629	4,988	5,770
Capital Contributions	1,000,000	1,000,000								
Sewer Connection Fee	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Total Operating Revenues	1,968,222	2,020,379	1,037,138	1,093,218	1,111,214	1,171,803	1,139,724	1,201,865	1,169,021	1,232,755
Operating Expenses										
Management										
Administration Charges	33,333	34,000	34,680	35,374	36,081	36,983	37,908	38,855	39,827	40,822
Engineering Charges	73,950	75,429	76,938	78,476	80,046	82,047	84,098	86,201	88,356	90,565
Governance Charges	55,000	56,375	57,784	59,229	60,710	62,227	63,783	65,378	67,012	68,687
Licences & Permits	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
OWUA	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Telephone	612	624	637	649	662	679	696	713	731	749

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Vehicle expenses	9,180	9,364	9,551	9,742	9,937	10,185	10,440	10,701	10,968	11,242
Condition Assessment	80,000									
Strategic Business Plan / Consultants	85,000	85,000	35,000							
Compliance Assessment	40,000									
Ward Oval	107,100	109,242	111,427	113,655	115,928	118,827	121,797	124,842	127,963	131,162
Belagoy St	21,948	22,387	22,835	23,291	23,757	24,351	24,960	25,584	26,223	26,879
Nullamutt St	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
North Cobar	20,037	20,438	20,846	21,263	21,689	22,231	22,787	23,356	23,940	24,539
Energy Costs	54,753	55,848	56,965	58,104	59,266	60,748	62,266	63,823	65,419	67,054
Pumping Stations	60,000	61,200	62,424	63,672	64,946	66,570	68,234	69,940	71,688	73,480
Treatment Plant										
Chemicals	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
De sludging	60,000	61,200	30,000	30,600	31,212	31,992	32,792	33,612	34,452	35,314
Treatment Works M & R	150,000	153,000	156,060	159,181	162,365	166,424	170,585	174,849	179,220	183,701
Effluent Water										
Effluent Reuse	22,930	23,389	23,856	24,334	24,820	25,441	26,077	26,729	27,397	28,082
Effluent Reuse - Ins Liability	11,271	11,496	11,726	11,961	12,200	12,505	12,818	13,138	13,467	13,803
Mains										
Mains M & R	30,000	30,600	31,212	31,836	32,473	33,285	34,117	34,970	35,844	36,740
Root Eradication		30,000	32,000	34,000	36,000				38,000	0
Pest Control - Man Holes	10,000	50,000	51,000	55,000	10,600	10,865	67,500	11,200	11,480	11,767
Other Expenses										
Depreciation	370,000	370,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000
Total Operating Expenses	1,361,114	1,326,911	1,273,607	1,226,408	1,232,132	1,218,586	1,331,914	1,260,824	1,320,845	1,305,416
Revenue	1,968,222	2,020,379	1,037,138	1,093,218	1,111,214	1,171,803	1,139,724	1,201,865	1,169,021	1,232,755
Expenses	1,361,114	1,326,911	1,273,607	1,226,408	1,232,132	1,218,586	1,331,914	1,260,824	1,320,845	1,305,416
SEWER SURPLUS/(DEFICIT)	607,108	693,468	-236,469	-133,190	-120,919	-46,783	-192,190	-58,959	-151,823	-72,661
<i>less Capital Grants and Contributions</i>	1,000,000	1,000,000	0	0	0	0	0	0	0	0
Operating Result	-392,892	-306,532	-236,469	-133,190	-120,919	-46,783	-192,190	-58,959	-151,823	-72,661
ALL FUNDS COMBINED	7,586,963	-312,415	13,729,372	-992,315	174,191	-588,139	1,953,522	-1,088,481	-420,369	-1,044,474
<i>less Capital Grants and Contributions</i>	8,030,000	1,110,000	14,510,000	110,000	910,000	510,000	2,910,000	10,000	410,000	10,000
Operating Result	-443,037	-1,422,415	-780,628	-1,102,315	-735,809	-1,098,139	-956,478	-1,098,481	-830,369	-1,054,474

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
550,000									
-993,037	-1,422,415	-780,628	-1,102,315	-735,809	-1,098,139	-956,478	-1,098,481	-830,369	-1,054,474

less write off old wtp

To accumulated surplus

Depreciation 6,746,039 6,939,186 7,047,712 7,122,609 7,193,903 7,284,804 7,377,977 7,473,480 7,571,374 7,671,714

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY -OPTIMISTIC
 2019-2020 to 2028-2029

General Fund	2020/2021			2021/2022			2022/2023			2023/2024		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	172,545	1,143,223	-970,677	176,842	1,125,334	-948,492	181,245	1,149,980	-968,735	185,759	1,175,173	-989,418
Corporate Support	6,685,771	8,127,514	-1,441,743	6,830,544	8,204,814	-1,374,270	6,978,520	8,431,111	-1,452,591	7,129,772	8,571,495	-1,441,723
Public Order & Safety	173,441	380,540	-207,099	176,910	387,799	-210,890	180,448	395,216	-214,769	184,057	402,794	-218,737
Public Health	121,961	347,366	-225,405	124,902	355,831	-230,929	127,914	364,503	-236,589	130,999	373,388	-242,389
Community Services & Education	5,135,085	5,364,504	-229,418	5,335,787	5,579,867	-244,080	5,538,503	5,797,914	-259,412	5,743,273	6,018,710	-275,437
Environment	884,145	760,696	123,449	904,565	777,323	127,242	925,471	794,323	131,149	946,876	811,705	135,171
Housing & Community Amenities	372,931	715,947	-343,015	380,390	728,281	-347,891	387,998	740,887	-352,889	395,758	753,771	-357,973
Recreation & Culture	348,254	2,290,085	-1,941,831	12,853,019	2,337,147	10,515,871	357,879	2,375,945	-2,018,066	262,837	2,414,994	-2,152,117
Mining & Manufacture	25,500	28,376	-2,876	26,010	28,944	-2,934	26,530	29,523	-2,993	27,061	30,113	-3,052
Transport & Communication	5,333,655	9,222,325	-3,888,670	7,325,583	9,005,726	-1,680,143	5,519,356	9,597,802	-4,078,446	6,015,011	9,388,626	-3,373,615
Economic Affairs	3,690,325	3,553,251	137,074	4,658,131	4,412,427	245,704	4,746,294	4,485,540	260,753	4,836,220	4,561,942	274,278
General Purpose Revenues	8,964,611	8,964,611	0	9,145,675	9,145,675	0	9,330,966	9,330,966	0	9,520,587	9,520,587	0
TOTAL GENERAL FUND OPERATIONS	31,908,224	31,933,826	-25,602	47,938,357	32,943,493	14,994,864	34,301,125	34,162,745	138,380	35,378,210	34,502,712	875,502
<i>check total</i>			<i>-25,602</i>			<i>14,994,864</i>			<i>138,380</i>			
Other Funds												
Water	3,065,355	3,045,636	19,719	3,039,434	3,068,457	-29,023	3,165,398	3,162,904	2,494	3,639,440	3,219,827	419,613
Sewer	2,020,379	1,326,911	693,468	1,037,138	1,273,607	-236,469	1,093,218	1,226,408	-133,190	1,111,214	1,232,132	-120,918
TOTAL OTHER FUNDS	5,085,734	4,372,547	713,187	4,076,572	4,342,064	-265,492	4,258,616	4,389,312	-130,696	4,750,654	4,451,960	298,694
Write off of old filtration plant												
Write off of old reticulation system - tba												
To accumulated surplus	36,993,958	36,306,373	687,585	52,014,929	37,285,557	14,729,372	38,559,741	38,552,057	7,685	40,128,863	38,954,672	1,174,191
<i>less Capital Grants and Contributions</i>												
General Fund			110,000			14,510,000			110,000			110,000
Water Fund			0			0			0			0
Sewer Fund			1,000,000			0			0			0
Total Capital Grants and Confs			1,110,000			14,510,000			110,000			110,000
Operating Surplus / Deficit before Capital Grant			-422,415			219,372			-102,315			-102,315

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY -OPTIMISTIC
 2019-2020 to 2028-2029

General Fund	2024/2025			2025/2026			2026/2027			Revenue
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	
Governance	190,403	1,249,552	-1,059,149	195,163	1,234,666	-1,039,503	200,042	1,265,532	-1,065,491	205,043
Corporate Support	7,304,986	8,782,336	-1,477,350	7,484,551	9,043,410	-1,558,859	7,668,575	9,145,366	-1,476,791	7,857,172
Public Order & Safety	188,658	411,803	-223,145	193,375	421,037	-227,663	198,209	427,689	-229,480	203,164
Public Health	134,274	382,712	-248,438	137,631	392,269	-254,638	141,072	402,064	-260,993	144,599
Community Services & Education	5,886,855	6,162,902	-276,048	6,034,026	6,310,700	-276,674	6,184,877	6,462,193	-277,316	6,339,499
Environment	970,048	831,698	138,351	993,800	852,190	141,610	1,018,145	873,195	144,950	1,043,098
Housing & Community Amenities	405,652	768,865	-363,214	415,793	784,337	-368,544	426,188	800,195	-374,007	436,843
Recreation & Culture	269,158	2,461,044	-2,191,887	2,775,637	2,508,245	267,391	282,277	2,556,627	-2,274,350	289,084
Mining & Manufacture	27,737	30,866	-3,129	28,431	31,638	-3,207	29,142	32,429	-3,287	29,870
Transport & Communication	5,736,637	10,031,592	-4,294,955	6,261,303	9,880,632	-3,619,329	5,987,643	10,534,455	-4,546,812	6,517,141
Economic Affairs	274,277	4,673,467	-4,399,190	5,068,397	4,789,529	278,868	5,188,857	4,908,492	280,365	5,312,328
General Purpose Revenues	9,733,312	9,733,312	0	9,951,354	9,951,354	0	10,174,848	10,174,848	0	10,403,929
TOTAL GENERAL FUND OPERATIONS	35,798,594	35,786,838	11,757	39,539,460	36,248,652	3,290,807	37,499,874	37,408,237	91,637	38,781,771
<i>check total</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Other Funds	0	0	0	0	0	0	0	0	0	0
Water	419,613	3,322,458	-2,902,845	3,243,553	3,388,648	-145,095	3,377,374	3,498,532	-121,158	3,351,623
Sewer	-120,919	1,218,586	-46,783	1,139,724	1,331,914	-192,190	1,201,865	1,260,824	-58,959	1,169,021
TOTAL OTHER FUNDS	298,694	4,541,044	400,104	4,383,276	4,720,562	-337,285	4,579,239	4,759,356	-180,118	4,520,644
Write off of old filtration plant	0	0	0	0	0	0	0	0	0	0
Write off of old reticulation system - tba	0	0	0	0	0	0	0	0	0	0
To accumulated surplus	1,174,191	40,739,742	411,861	43,922,736	40,969,214	2,953,522	42,079,113	42,167,593	-88,481	43,302,415
<i>less Capital Grants and Contributions</i>										
<i>General Fund</i>	410,000		10,000			2,910,000			10,000	
<i>Water Fund</i>	500,000		500,000			0			0	
<i>Sewer Fund</i>	0		0			0			0	
<i>Total Capital Grants and Confs</i>	910,000		510,000			2,910,000			10,000	
Operating Surplus / Deficit before Capital Grant	264,191		-98,139			43,522			-98,481	

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY - OPTIMISTIC
 2019-2020 to 2028-2029

General Fund	2027/2028		2028/2029		Surplus/Deficit
	Expenditure	Surplus/Deficit	Revenue	Expenditure	
Governance	1,297,171	-1,092,128	210,169	1,329,600	-1,119,431
Corporate Support	9,295,959	-1,438,787	8,050,452	9,450,276	-1,399,824
Public Order & Safety	434,507	-231,342	208,243	441,495	-233,252
Public Health	412,105	-267,506	148,214	408,347	-260,133
Community Services & Education	6,617,472	-277,974	6,497,986	6,776,634	-278,648
Environment	894,725	148,374	1,068,676	916,255	152,421
Housing & Community Amenities	816,451	-379,609	447,764	833,113	-385,350
Recreation & Culture	2,606,219	-2,317,135	296,062	2,657,051	-2,360,989
Mining & Manufacture	33,239	-3,369	30,617	34,070	-3,454
Transport & Communication	10,394,624	-3,877,482	6,249,877	11,061,297	-4,811,420
Economic Affairs	5,030,429	281,899	5,438,887	5,155,415	283,471
General Purpose Revenues	10,403,929	10,403,929	10,638,738	10,638,738	10,638,738
TOTAL GENERAL FUND OPERATIONS	37,832,901	948,870	39,285,683	39,063,553	222,130
<i>check total</i>	0	0	0	0	0
Other Funds					
Water	3,569,038	-217,415	3,489,492	3,683,435	-193,944
Sewer	1,320,845	-151,823	1,232,755	1,305,416	-72,661
TOTAL OTHER FUNDS	4,889,883	-369,239	4,722,247	4,988,851	-266,604
Write off of old filtration plant					
Write off of old reticulation system - tba					
To accumulated surplus	42,722,784	579,631	44,007,930	44,052,404	-44,474
<i>less Capital Grants and Contributions</i>					
General Fund		410,000			0
Water Fund		0			0
Sewer Fund		0			0
Total Capital Grants and Conts		410,000			0
Operating Surplus / Deficit before Capital Grant		169,631			-44,474

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - PESSEMISTIC

2019-2020 to 2028-2029

General Fund	2023/2024			2024/2025			2025/2026			Revenue
	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	
Governance	-968,735	185,759	1,175,173	-989,414	190,403	1,249,552	-1,059,149	195,163	1,234,666	200,042
Corporate Support	-1,452,591	7,129,772	8,571,495	-1,441,723	7,304,986	8,782,336	-1,477,350	7,484,551	9,043,410	7,668,575
Public Order & Safety	-214,769	184,057	402,794	-218,738	188,658	411,803	-223,145	193,375	421,037	198,209
Public Health	-236,589	130,999	373,388	-242,389	134,274	382,712	-248,438	137,631	392,269	141,072
Community Services & Education	-259,412	5,743,273	6,018,710	-275,437	5,886,855	6,162,902	-276,048	6,034,026	6,310,700	6,184,877
Environment	131,149	946,876	811,705	135,172	970,048	831,698	138,351	993,800	852,190	1,018,145
Housing & Community Amenities	-352,889	395,758	753,771	-358,013	405,652	768,865	-363,214	415,793	784,337	426,188
Recreation & Culture	-2,018,066	262,837	2,414,994	-2,152,158	269,158	2,461,044	-2,191,887	2,775,637	2,508,245	282,277
Mining & Manufacture	-2,993	27,061	30,113	-3,052	27,737	30,866	-3,129	28,431	31,638	29,142
Transport & Communication	-4,078,446	5,265,011	8,638,626	-3,373,615	4,986,637	9,281,592	-4,294,955	6,186,303	9,130,632	5,237,643
Economic Affairs	260,753	4,836,220	4,561,942	274,277	4,950,875	4,673,467	277,408	5,068,397	4,789,529	5,188,857
General Purpose Revenues	8,330,966	8,520,587	8,520,587	8,520,587	8,733,312	8,733,312	8,733,312	8,951,354	8,951,354	9,174,848
TOTAL GENERAL FUND OPERATIONS	-861,620	33,628,210	33,752,712	-124,503	34,048,594	35,036,838	-988,243	38,464,460	35,498,652	35,749,874
check total	-861,620			0			0			0
Other Funds				0			0			0
Water	-147,506	3,639,440	3,219,827	419,613	3,769,344	3,322,458	446,887	3,243,553	3,388,648	3,377,374
Sewer	-133,190	1,111,214	1,232,132	-120,919	1,171,803	1,218,586	-46,783	1,139,724	1,331,914	1,201,865
TOTAL OTHER FUNDS	-280,696	4,750,654	4,451,960	298,694	4,941,148	4,541,044	400,104	4,383,276	4,720,562	4,579,239
Write off of old filtration plant										
Write off of old reticulation system - tba										
To accumulated surplus	-1,142,315	38,378,863	38,204,672	174,191	38,989,742	39,577,881	-588,139	42,847,736	40,219,214	40,329,113
<i>less Capital Grants and Contributions</i>										
General Fund	110,000			410,000			10,000			2,910,000
Water Fund	0			500,000			500,000			0
Sewer Fund	0			0			0			0
Total Capital Grants and Conts	110,000			910,000			510,000			2,910,000
Operating Surplus / Deficit before Capital Grant	-1,252,315			-735,809			-1,098,139			-281,478

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - PESSEMIISTIC
 2019-2020 to 2028-2029

General Fund	2026/2027		2027/2028		2028/2029			
	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	1,265,532	-1,065,491	205,043	1,297,171	-1,092,128	210,169	1,329,600	-1,119,431
Corporate Support	9,145,366	-1,476,791	7,857,172	9,295,959	-1,438,787	8,050,452	9,450,276	-1,399,824
Public Order & Safety	427,689	-229,480	203,164	434,507	-231,342	208,243	441,495	-233,252
Public Health	402,064	-260,993	144,599	412,105	-267,506	148,214	408,347	-260,133
Community Services & Education	6,462,193	-277,316	6,339,499	6,617,472	-277,974	6,497,986	6,776,634	-278,648
Environment	873,195	144,950	1,043,098	894,725	148,374	1,068,676	916,255	152,421
Housing & Community Amenities	800,195	-374,007	436,843	816,451	-379,609	447,764	833,113	-385,350
Recreation & Culture	2,556,627	-2,274,350	289,084	2,606,219	-2,317,135	296,062	2,657,051	-2,360,989
Mining & Manufacture	32,429	-3,287	29,870	33,239	-3,369	30,617	34,070	-3,454
Transport & Communication	9,784,455	-4,546,812	5,767,141	9,644,624	-3,877,482	5,499,877	10,311,297	-4,811,420
Economic Affairs	4,908,492	280,365	5,312,328	5,030,429	281,899	5,438,887	5,155,415	283,471
General Purpose Revenues		9,174,848	9,403,929		9,403,929	9,638,738		9,638,738
TOTAL GENERAL FUND OPERATIONS	36,658,237	-908,363	37,031,771	37,082,901	-51,130	37,535,683	38,313,553	-777,870
<i>check total</i>		0			0			0
Other Funds		0			0			0
Water	3,498,532	-121,158	3,351,623	3,569,038	-217,415	3,489,492	3,683,435	-193,944
Sewer	1,260,824	-58,959	1,169,021	1,320,845	-151,823	1,232,755	1,305,416	-72,661
TOTAL OTHER FUNDS	4,759,356	-180,118	4,520,644	4,889,883	-369,239	4,722,247	4,988,851	-266,604
Write off of old filtration plant								
Write off of old reticulation system - tba								
To accumulated surplus	41,417,593	-1,088,481	41,552,415	41,972,784	-420,369	42,257,930	43,302,404	-1,044,474
<i>less Capital Grants and Contributions</i>								
General Fund		10,000			410,000			0
Water Fund		0			0			0
Sewer Fund		0			0			0
Total Capital Grants and Cnts		10,000			410,000			0
Operating Surplus / Deficit before Capital Grant		-1,098,481			-830,369			-1,044,474