

Annual Operational Plan

Budget



**COBAR SHIRE
COUNCIL**
outback nsw

2021/2022

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**COBAR SHIRE COUNCIL
OPERATING STATEMENT BUDGET
BUDGET ASSUMPTIONS**

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Wages increase by	Budget 2.50%	Budget 2.50%	Budget 2.50%	Budget 2.50%	Budget 2.50%	Budget 2.50%	Budget 2.50%	Budget 2.50%	Budget 2.50%	Budget 2.50%
Price indexation other than wages	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in Block Grant	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Rate increase - pegged amount	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Sewer charge increase	6.00%	6.00%	6.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Variation increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plant costs increase by	2%	2%	2%	3%	3%	3%	3%	3%	3%	3%
FAGS redistribution in NSW	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
FAGS Indexation	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Total FAGS Growth	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
LBV wage increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Growth in assessments	0	0	0	0	0	0	0	0	0	0

Debtors and creditors remain constant

Rates debtors overdue remain constant at year end

COBAR SHIRE COUNCIL
FOUR YEAR OPERATIONAL PLAN

General Fund	2021/2022			2022/2023			2023/2024			2024/2025		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	23,902,742	843,194	23,059,548	23,844,142	780,093	23,064,049	11,245,651	797,678	10,447,973	1,350,292	826,937	523,355
Corporate Support	6,481,969	9,178,189	-2,696,220	6,620,946	9,280,848	-2,659,902	6,663,012	9,506,062	-2,843,050	6,829,137	9,731,515	-2,902,378
Public Order & Safety	356,978	711,736	-354,758	364,118	722,846	-358,729	371,400	754,183	-362,784	380,685	748,413	-367,728
Public Health	120,024	354,192	-234,168	122,884	362,832	-239,948	125,813	371,683	-245,870	128,959	380,975	-252,017
Community Services & Education	7,704,752	7,974,442	-266,690	7,988,817	8,246,677	-257,860	8,138,354	8,313,381	-175,027	8,409,013	8,545,666	-136,653
Environment	899,809	710,152	189,657	1,394,169	1,333,913	60,256	1,375,696	1,352,764	22,931	1,458,651	1,380,033	78,617
Housing & Community Amenities	740,863	936,954	-196,091	755,680	953,782	-198,102	770,794	970,990	-200,197	790,063	990,678	-200,614
Recreation & Culture	239,329	2,444,378	-2,205,049	260,947	2,462,362	-2,201,415	265,966	2,501,291	-2,235,325	272,365	2,547,548	-2,275,183
Mining & Manufacture	51,000	49,470	1,530	57,020	50,459	1,561	53,060	51,469	1,592	54,387	52,755	1,632
Transport & Communication	7,651,593	10,323,368	-2,671,776	5,947,300	9,434,435	-3,487,135	6,444,922	9,147,724	-2,702,802	6,169,390	9,892,167	-3,722,777
Economic Affairs	5,394,200	4,781,738	612,462	6,884,984	6,690,697	194,287	6,901,084	6,689,382	211,702	6,921,611	6,704,181	217,429
General Purpose Revenues	8,612,362	8,612,362	0	8,807,742	8,807,742	0	9,007,654	9,007,654	0	9,233,493	9,233,493	0
TOTAL GENERAL FUND OPERATIONS	62,155,621	38,304,814	23,850,807	63,040,750	40,318,945	22,721,805	51,363,406	40,436,607	10,926,799	41,998,046	41,800,869	197,177
<i>check total</i>												
Other Funds												
Water	6,490,513	4,838,261	1,652,252	6,795,026	3,948,008	2,847,018	4,402,152	4,563,439	-161,287	4,511,956	4,581,657	-69,702
Sewer	970,571	1,162,688	-192,117	1,027,729	1,150,684	-122,955	1,062,682	1,175,893	-113,211	1,103,614	1,161,690	-58,077
TOTAL OTHER FUNDS	7,461,084	6,000,949	1,460,135	7,822,756	5,098,692	2,724,064	5,464,834	5,739,332	-274,498	5,615,569	5,743,348	-127,778
To accumulated surplus	69,616,705	44,305,763	25,310,942	70,863,505	45,417,636	25,445,869	56,828,240	46,175,939	10,652,301	47,613,615	47,544,216	69,399
<i>less: Capital Grants and Contributions</i>												
General Fund			24,126,000			23,660,000			11,460,000			1,160,000
Water Fund			2,200,000			2,500,000			0			0
Sewer Fund			0			0			0			0
<i>Total Capital Grants and Conts</i>			26,326,000			26,160,000			11,460,000			1,160,000
Operating Surplus / Deficit before Capital Grant			-1,015,058			-714,131			-807,699			-1,090,601

COBAR SHIRE COUNCIL
FOUR YEAR FINANCIAL PLAN

General Fund	2021/2022			2022/2023			2023/2024			2024/2025		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	23,902,742	843,194	23,059,548	23,841,142	780,093	23,061,049	11,245,651	797,678	10,447,973	1,350,292	826,937	523,355
Corporate Support	6,481,969	9,178,189	-2,696,220	6,620,946	9,280,848	-2,659,902	6,663,012	9,506,062	-2,843,050	6,829,137	9,731,515	-2,902,378
Public Order & Safety	356,978	711,736	-354,758	364,118	772,846	-358,729	371,400	734,183	-362,784	380,685	748,413	-367,728
Community Health	120,024	354,192	-234,168	122,884	362,832	-239,948	125,813	371,683	-245,870	128,959	380,975	-252,017
Community Services & Education	7,704,752	7,971,442	-266,690	7,988,817	8,246,677	-257,860	8,138,534	8,313,381	-175,027	8,409,013	8,545,666	-136,653
Environment	899,809	710,152	189,657	1,394,169	1,333,913	60,256	1,375,696	1,352,764	22,931	1,458,651	1,380,033	78,617
Housing & Community Amenities	740,863	936,954	-196,091	755,680	953,782	-198,102	770,794	970,990	-200,197	790,063	990,678	-200,614
Recreation & Culture	239,329	2,444,378	-2,205,049	260,947	2,462,362	-2,201,415	265,966	2,501,291	-2,235,325	272,365	2,547,548	-2,275,183
Mining & Manufacture	51,000	49,470	1,530	52,020	50,459	1,561	53,060	51,469	1,592	54,387	52,755	1,632
Transport & Communication	7,651,593	10,323,368	-2,671,776	5,947,300	9,434,435	-3,487,135	6,444,922	9,147,724	-2,702,802	6,169,390	9,892,167	-3,722,777
Economic Affairs	5,394,200	4,781,738	612,462	6,884,984	6,690,697	194,287	6,901,084	6,689,382	211,702	6,921,611	6,704,181	217,429
General Purpose Revenues	8,612,362	8,612,362	0	8,807,742	8,807,742	0	9,007,654	9,007,654	0	9,233,493	9,233,493	0
TOTAL GENERAL FUND OPERATIONS	62,155,621	38,304,814	23,850,807	63,040,750	40,318,945	22,721,805	51,363,406	40,436,607	10,926,799	41,998,046	41,800,869	197,177
<i>check total</i>												
Other Funds												
Water	6,490,513	4,838,261	1,652,252	6,795,026	3,948,008	2,847,018	4,402,152	4,563,439	-161,287	4,511,956	4,581,657	-69,702
Sewer	970,571	1,162,688	-192,117	1,027,729	1,150,684	-122,955	1,062,682	1,175,893	-113,211	1,103,614	1,161,690	-58,077
TOTAL OTHER FUNDS	7,461,084	6,000,949	1,460,135	7,822,756	5,098,692	2,724,064	5,464,834	5,739,332	-274,498	5,615,569	5,743,348	-127,778
To accumulated surplus	69,616,705	44,305,763	25,310,942	70,863,505	45,417,636	25,445,869	56,828,240	46,175,939	10,652,301	47,613,615	47,544,216	69,399
<i>less Capital Grants and Contributions</i>												
General Fund			24,126,000			23,660,000			11,460,000			1,160,000
Water Fund			2,200,000			2,500,000			0			0
Sewer Fund			0			0			0			0
Total Capital Grants and Conts			26,326,000			26,160,000			11,460,000			1,160,000
Operating Surplus / Deficit before Capital Grant			-1,015,058			-714,131			-807,699			-1,090,601

COBAR SHIRE COUNCIL
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Renew Computer Equipment Network	Budget 5,000	Budget 45,000	Budget 45,000	Budget 45,000	Budget 45,000	Budget 45,000	Budget 45,000	Budget 45,000	Budget 45,000	Budget 45,000
Chamber modifications	7,500									
Wifi for museum	10,000									
SCADA upgrade	5,000									
Pos system for museum										
Platform upgrade										
<i>Subtotal - IT</i>	327,500	95,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	100,000
Library										
Library Books	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Special Projects	30,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<i>Subtotal - library</i>	70,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Lilliame Brady Village										
Ongoing Renewal- plant	40,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Generator		100,000								
Building refurb									500,000	
<i>Subtotal - LBV</i>	40,000	130,000	30,000	30,000	30,000	30,000	30,000	30,000	530,000	30,000
Villages										
Nymagee:										
Eubalong:										
VPA funded - not yet identified and may be operating	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Toilet replacement	250,000									
<i>Subtotal - villages</i>	282,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Sundry										
Design and Consult – Linkages Museum to Caravan Park and Shopping Precint										
Christmas Decorations	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
General Signage	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Improve Disability Access to Buildings(DIAP)	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
<i>Subtotal - sundry</i>	30,000	30,000	25,000	30,000	25,000	30,000	25,000	30,000	25,000	30,000

COBAR SHIRE COUNCIL
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS
NO CAPACITY TO INTERNALLY FUND THEM

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Transport Assets										
Repair Program Works -Mulya Road	800,000		800,000		800,000		800,000		800,000	
Repair Program Works	0									
SR 3 Nelyambo Road - gravel resheet	300,000									
SR 9 Neckarbo Rd - gravel resheet	150,000									
SR 11 Bloomfield Rd - gravel resheet	200,000									
SR 12 Yathong Rd - gravel resheet	200,000									
SR 18 Bruce Cullenward Rd - gravel resheet	250,000									
SR 20 Grain Rd - initial seal	150,000									
SR 24 Mt Grace - gravel resheet	378,500									
Wilga Downs Road	2,800,000									
Heavy Vehicle Bypass	0									10,000,000
Footpaths	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Major project - grids and or culverts	1,250,000									
Wool Track	20,000,000	20,000,000	10,000,000							
R2R funded		1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Internally funded		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Tipping Way bend re-alignment		500,000	500,000							
Booberoi Bridge and approach				1,500,000						
Upgrade drainage in Linsley Street (Cnr Louth Rd to Blakey Street)				600,000						
<i>Subtotal - transport</i>	26,578,500	22,150,000	12,950,000	3,750,000	2,450,000	1,650,000	2,450,000	1,650,000	12,450,000	1,650,000
										(r2r = 1050000)
Cemetery										
Survey and plan for Cemetery including drainage, nibs, gardens, water lines, services and surveyance with full copy of digital CAD drawings, plus accruate on site pegging/mark up for drainage & nib construction.	20,000									
Drainage channels and culverts	30,000									
Install concrete nib walls to define grave locations	15,000	15,000		15,000						
Water lines and Irrigation Systems		10,000								
Additional Memorial Walls for Cremation	10,000				10,000					

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
GOVERNANCE										
Operating Revenue	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Internal Cost Recovery	172,930	177,254	181,685	186,227	190,883	195,655	200,546	205,560	210,699	210,699
Leaseback Revenue	3,200	3,264	3,329	3,413	3,498	3,585	3,675	3,767	3,861	3,861
Council Chambers Hire	612	624	637	653	669	686	703	720	738	738
Drought Relief Grants	0									
Drought Relief Donations	0									
Project grants and contributions	23,726,000	23,660,000	11,060,000	1,160,000	1,060,000	1,060,000	1,060,000	1,060,000	11,060,000	1,060,000
Total Operating Revenues	23,902,742	23,841,142	11,245,651	1,350,292	1,255,049	1,259,926	1,264,924	1,270,047	11,275,298	1,275,298
Operating Expenses										
Salaries Governance	330,000	338,250	346,706	355,374	364,258	373,365	382,699	392,266	402,073	402,073
Long Service Leave Governance	8,250	8,456	8,668	8,884	9,106	9,334	9,567	9,807	10,052	10,052
Vehicle Expenses Governance	18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718	21,718
Superannuation Governance	33,825	34,671	35,537	36,426	37,336	38,270	39,227	40,207	41,212	41,212
Workers Compensation Governance	14,883	15,255	15,636	16,027	16,428	16,839	17,260	17,691	18,133	18,133
Election Costs - net after subsidy	70,000	0	0	0	100,000	0	0	0	100,000	0
Subscriptions & Membership	88,740	90,515	92,325	94,633	96,999	99,424	101,910	104,457	107,069	107,069
Mayoral Allowance	27,060	27,601	28,153	28,857	29,579	30,318	31,076	31,853	32,649	32,649
Councillor Allowance	142,400	145,248	148,153	151,857	155,653	159,545	163,533	167,621	171,812	171,812
Councillor Superannuation	16,946	17,285	17,631	18,071	18,523	18,986	19,461	19,947	20,446	20,446
Councillor Travelling	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,460
Councillor Training	25,000	15,000	15,300	25,000	5,600	5,740	27,500	15,900	16,298	30,000
Delegate Expenses	10,000	10,200	10,404	10,664	10,931	11,204	11,484	11,771	12,065	12,065
Civic Expenses	11,220	11,444	11,673	11,965	12,264	12,571	12,885	13,207	13,537	13,537
Telephone	3,570	3,641	3,714	3,807	3,902	4,000	4,100	4,202	4,307	4,307
Section 356 Donations	18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718	21,718
Project Services	0	0	0	0	0	0	0	0	0	0
Delegates Expenses - Staff	10,000	10,200	10,404	10,664	10,931	11,204	11,484	11,771	12,065	12,065
Total Operating Expenses	843,194	780,093	797,678	826,937	927,586	848,275	891,099	901,089	1,023,616	937,319

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
GOVERNANCE SUMMARY	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Revenues	23,902,742	23,841,142	11,245,651	1,350,292	1,255,049	1,259,926	1,264,924	1,270,047	11,275,298	1,275,298
Total Operating Expenses	843,194	780,093	797,678	826,937	927,586	848,275	891,099	901,089	1,023,616	937,319
SURPLUS (DEFICIT)	23,059,548	23,061,049	10,447,973	523,355	327,464	411,650	373,825	368,958	10,251,682	337,980
CORPORATE SUPPORT										
ADMINISTRATION										
Operating Revenue										
Section 603 Certificates	15,196	15,500	15,810	16,205	16,610	17,026	17,451	17,887	18,335	18,335
Sundry income	26,396	26,923	27,462	28,148	28,852	29,574	30,313	31,071	31,847	31,847
Leaseback Revenue	3,200	3,264	3,329	3,413	3,498	3,585	3,675	3,767	3,861	3,861
Rent and Admin to Children's Services	150,000	150,000	50,000	51,250	52,531	53,845	55,191	56,570	57,985	57,985
Uniform Reimbursement	510	520	531	544	557	571	586	600	615	615
Water Board - Admin Fee	349,346	356,332	363,459	372,546	381,859	391,406	401,191	411,221	421,501	421,501
Services NSW Agency	166,091	169,412	172,801	177,121	181,549	186,088	190,740	195,508	200,396	200,396
Insurance and Risk Rebates	34,035	34,716	35,410	36,296	37,203	38,133	39,086	40,064	41,065	41,065
Administration Fee to LBV	119,646	122,039	124,480	127,592	130,781	134,051	137,402	140,837	144,358	144,358
Internal cost recovery -	104,296	106,382	108,509	111,222	114,003	116,853	119,774	122,768	125,838	125,838
Total Operating Revenues	968,715	985,089	901,791	924,336	947,444	971,130	995,408	1,020,294	1,045,801	1,045,801
Operating Expenses										
Salaries	1,400,844	1,435,865	1,471,762	1,508,556	1,546,270	1,584,926	1,624,550	1,665,163	1,706,792	1,749,462
Long Service Leave	35,021	35,897	36,794	37,714	38,657	39,623	40,614	41,629	42,670	43,737
Superannuation	143,587	139,817	143,313	146,896	150,568	154,332	158,191	162,145	166,199	170,354
Paid Parental Leave	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Workers Compensation	63,178	72,521	74,334	76,192	78,097	80,050	82,051	84,102	86,205	88,360
Vehicle Expenses	36,000	36,720	37,454	38,391	39,351	40,334	41,343	42,376	43,436	43,436
Defined Benefits top up	77,000	78,540	80,111	82,114	84,166	86,271	88,427	90,638	92,904	92,904
CV-19	0	0	0	0	0	0	0	0	0	0
Consultants	150,000	153,000	156,060	159,962	163,961	168,060	172,261	176,568	180,982	180,982
Advertising	8,603	8,776	8,951	9,175	9,404	9,639	9,880	10,127	10,381	10,381
Bank Charges	18,195	18,559	18,930	19,403	19,888	20,385	20,895	21,417	21,953	21,953
Postage	6,217	6,341	6,468	6,630	6,795	6,965	7,139	7,318	7,501	7,501
Printing & Stationery	66,300	67,626	68,979	70,703	72,471	74,282	76,139	78,043	79,994	79,994

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Total Services Operating Expenses	3,027,825	3,095,429	3,161,878	3,231,075	3,317,127	3,385,080	3,464,982	3,546,882	3,630,829	3,700,875
INFORMATION TECHNOLOGY										
<u>Operating Expenses</u>										
Salaries ICT	170,000	200,000	205,000	210,125	215,378	220,763	226,282	231,939	237,737	243,681
Long Service Leave ICT	4,250	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092
Superannuation ICT	17,425	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977
Workers Compensation	7,667	9,020	9,246	9,477	9,714	9,956	10,205	10,460	10,722	10,990
Contract Support	80,000	30,000	30,600	31,365	32,149	32,953	33,777	34,621	35,487	35,487
Outsourced security services	30,000	30,600	31,212	31,992	32,792	33,612	34,452	35,314	36,196	36,196
Software Licence and Maintenance	200,000	235,000	239,700	245,693	251,835	258,131	264,584	271,199	277,979	277,979
Consumables	45,000	45,900	46,818	47,988	49,188	50,418	51,678	52,970	54,295	54,295
Website Support	5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,033
Total Operating Expenses	559,342	581,120	593,915	608,763	623,982	639,581	655,571	671,960	688,759	695,729
ENGINEERING - ADMINISTRATION										
<u>Operating Revenues</u>										
Inspection Shed Rent	16,320	16,646	16,979	17,404	17,839	18,285	18,742	19,211	19,691	19,691
Internal cost recovery	154,359	157,446	160,595	164,610	168,725	172,943	177,267	181,698	186,241	186,241
Leaseback Revenue	22,400	22,848	23,305	23,888	24,485	25,097	25,724	26,367	27,027	27,027
Total Operating Revenues	193,079	196,940	200,879	205,901	211,049	216,325	221,733	227,276	232,958	232,958
<u>Operating Expenses</u>										
Sick Leave										
Salaries	862,000	883,550	905,639	928,280	951,487	975,274	999,656	1,024,647	1,050,263	1,050,263
Long Service Leave	21,550	22,089	22,641	23,207	23,787	24,382	24,991	25,616	26,257	26,257
Superannuation	88,355	88,355	90,564	92,828	95,149	97,527	99,966	102,465	105,026	105,026
Workers Compensation	38,876	39,760	40,754	41,773	42,817	43,887	44,985	46,109	47,262	47,262
RMS Admin Salaries inc oncosts	165,430	169,566	173,805	178,150	182,604	187,169	187,169	187,169	187,169	187,169
Vehicle Expenses	126,000	128,520	131,090	134,368	137,727	141,170	144,699	148,317	152,025	152,025
Consultant	18,323	18,690	19,064	19,540	20,029	20,529	21,043	21,569	22,108	22,108
Printing & Stationery	1,393	1,421	1,449	1,485	1,523	1,561	1,600	1,640	1,681	1,681
Engineering Office Expenses	1,470	1,499	1,529	1,568	1,607	1,647	1,688	1,730	1,774	1,774

COBAR SHIRE COUNCIL

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Plant Income	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Fuel Reimbursements	2,550,000	2,601,000	2,653,020	2,719,346	2,787,329	2,857,012	2,928,438	3,001,649	3,076,690	3,076,690
Grant - Diesel Fuel	18,784	19,159	19,542	20,031	20,532	21,045	21,571	22,110	22,663	22,663
Total Operating Revenues	2,663,784	2,717,059	2,771,400	2,840,685	2,911,703	2,984,495	3,059,107	3,135,585	3,213,975	3,213,975
Operating Expenses										
Plant Running Expenses	2,000,000	2,040,000	2,080,800	2,132,820	2,186,141	2,240,794	2,296,814	2,354,234	2,413,090	2,413,090
Registration and Insurance	306,000	312,120	318,362	326,321	334,479	342,841	351,413	360,198	369,203	369,203
Total Operating Expenses	2,306,000	2,352,120	2,399,162	2,459,141	2,520,620	2,583,635	2,648,226	2,714,432	2,782,293	2,782,293
WORKSHOP OPERATIONS										
Operating Revenues										
Workshop On cost Recovered	102,209	104,253	106,338	108,997	111,722	114,515	117,377	120,312	123,320	123,320
Total Operating Revenues	102,209	104,253	106,338	108,997	111,722	114,515	117,377	120,312	123,320	123,320
Operating Expenses										
Sick Leave	0	0	0	0	0	0	0	0	0	0
Salaries Workshop	98,041	100,492	103,004	105,579	108,219	110,924	113,697	116,540	119,453	119,453
Long Service Leave - Workshop	2,451	2,512	2,575	2,639	2,705	2,773	2,842	2,913	2,986	2,986
Apprentice Travel & Training	10,831	11,047	11,268	11,550	11,839	12,135	12,438	12,749	13,068	13,068
Vehicle Expenses	18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718	21,718
Superannuation	34,038	34,889	35,761	36,655	37,571	38,511	38,511	38,511	38,511	38,511
Workers Compensation	30,648	31,414	32,199	33,004	33,830	34,675	35,542	36,431	37,342	37,342
Building M & R	24,484	24,973	25,473	26,110	26,762	27,431	28,117	28,820	29,541	29,541
Loose Tools and Workshop										
Consumables	80,418	82,026	83,667	85,759	87,903	90,100	92,353	94,661	97,028	97,028
Depreciation	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000
Total Operating Expenses	361,910	368,714	397,675	405,492	413,504	421,717	429,172	436,813	444,646	459,646
STORES OPERATIONS										
Operating Revenues										
Stores Recovery	86,565	88,297	90,063	91,864	93,701	95,575	97,487	99,436	101,425	103,454
Total Operating Revenues	86,565	88,297	90,063	91,864	93,701	95,575	97,487	99,436	101,425	103,454

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Operating Expenses	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Salaries	73,000	74,643	76,322	78,039	79,795	81,590	83,426	85,303	87,223	89,185
Long Service Leave	1,825	1,866	1,908	1,951	1,995	2,040	2,086	2,133	2,181	2,230
Superannuation	7,483	7,651	7,823	7,999	8,179	8,363	8,551	8,744	8,940	9,141
Workers Compensation	3,292	3,366	3,442	3,520	3,599	3,680	3,763	3,847	3,934	4,022
Telephones	510	520	531	544	557	571	586	600	615	615
Total Operating Expenses	86,110	88,046	90,026	92,053	94,125	96,244	98,411	100,627	102,893	105,194
ADMINISTRATION										
Total Operating Revenues	6,481,969	6,620,946	6,663,012	6,829,137	6,999,406	7,173,922	7,352,792	7,536,125	7,724,031	7,726,059
Total Operating Expenses	9,178,189	9,280,848	9,506,062	9,731,515	9,977,724	10,209,833	10,452,348	10,700,920	10,952,900	11,047,218
SURPLUS / (DEFICIT)	-2,696,220	-2,659,902	-2,843,050	-2,902,378	-2,978,318	-3,035,911	-3,099,555	-3,164,795	-3,228,869	-3,321,158
PUBLIC ORDER & SAFETY										
Operating Expenses										
Fire and Rescue NSW	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920	36,920
Total Operating Expenses	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920	36,920
RURAL FIRE SERVICES										
Operating Revenues										
Emergency Levy Grant	100,000	102,000	104,040	106,641	109,307	112,040	114,841	117,712	120,655	120,655
Appliances Grant	100,000	102,000	104,040	106,641	109,307	112,040	114,841	117,712	120,655	120,655
M and R	131,090	133,712	136,386	139,796	143,291	146,873	150,545	154,309	158,166	158,166
Hazard Reduction	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384	7,384
Total Operating Revenues	337,210	343,955	350,834	359,605	368,595	377,810	387,255	396,936	406,860	406,860
Operating Expenses										
M and R	131,090	133,712	136,386	139,796	143,291	146,873	150,545	154,309	158,166	158,166
Council Subsidy	302,940	308,999	315,179	323,058	331,135	339,413	347,898	356,596	365,511	365,511
Depreciation	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Operating Expenses	584,030	592,711	601,565	612,854	624,426	636,286	648,444	660,905	673,677	673,677

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
RANGER SERVICES										
Operating Revenues										
Fines & Costs	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021	5,021
Impounding Fees	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123	6,276	6,276
Registration - Lifetime	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247	12,553	12,553
Total Operating Revenues	19,768	20,163	20,566	21,080	21,607	22,148	22,701	23,269	23,850	23,850
Operating Expenses										
Sick Leave										
Salaries	30,000	30,750	31,519	32,307	33,114	33,942	33,942	33,942	33,942	33,942
Long Service Leave	750	769	788	808	828	849	849	849	849	849
Superannuation	3,075	3,152	3,231	3,311	3,394	3,479	3,479	3,479	3,479	3,479
Workers Compensation	1,353	1,387	1,421	1,457	1,493	1,531	1,531	1,531	1,531	1,531
Vehicle Expenses	18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718	21,718
Lifetime Registrations	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247	12,553	12,553
Depreciation	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Impounding Expenses	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021	5,021
Total Operating Expenses	75,744	77,274	78,840	80,611	82,426	84,287	85,199	86,134	87,093	87,094
EMERGENCY MANAGEMENT										
Operating Expenses										
SES (Cobar) - Contribution	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307	12,307
SES Euabalong	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511	2,511
SES (Cobar)	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511	2,511
Depreciation	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Total Operating Expenses	21,362	21,649	21,942	22,315	22,698	23,091	23,493	23,905	24,328	24,328
PUBLIC ORDER AND SAFETY SUMMARY										
Total Operating Revenues	356,978	364,118	371,400	380,685	390,202	399,957	409,956	420,205	430,710	430,710
Total Operating Expenses	711,736	722,846	734,183	748,413	762,998	777,948	792,277	806,964	822,018	822,019
SURPLUS / (DEFICIT)	-354,758	-358,729	-362,784	-367,728	-372,796	-377,991	-382,321	-386,759	-391,308	-391,309

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
PUBLIC HEALTH ADMIN & INSPECTIONS										
<u>Operating Revenues</u>										
Shop Inspections	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766	3,766
Food Shop Administration	14,566	14,857	15,154	15,533	15,921	16,319	16,727	17,145	17,574	17,574
Leaseback Revenue	6,151	6,274	6,399	6,559	6,723	6,891	7,063	7,240	7,421	7,421
Health Other Income	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021	5,021
Internal Cost Recovery	92,025	94,325	96,683	99,100	101,578	104,117	106,720	109,388	112,123	112,123
Total Operating Revenues	120,024	122,884	125,813	128,959	132,183	135,487	138,874	142,346	145,905	145,905
<u>Operating Expenses</u>										
Sick Leave										
Salaries	266,000	272,650	279,466	286,453	293,614	300,955	308,478	316,190	324,095	324,095
Long Service Leave	6,650	6,816	6,987	7,161	7,340	7,524	7,712	7,905	8,102	8,102
Vehicle Expenses	36,000	36,720	37,454	38,391	39,351	40,334	41,343	42,376	43,436	43,436
Superannuation	30,200	30,937	31,692	32,484	33,296	34,129	34,982	35,857	36,753	36,753
Workers Compensation	12,114	12,416	12,726	13,044	13,370	13,704	14,047	14,398	14,758	14,758
Office Expenses	1,282	1,307	1,333	1,367	1,401	1,436	1,472	1,509	1,546	1,546
Advertising	1,496	1,526	1,556	1,595	1,635	1,676	1,718	1,761	1,805	1,805
Depreciation	450	459	469	480	492	505	517	530	543	543
Total Operating Expenses	354,192	362,832	371,683	380,975	390,500	400,262	410,269	420,525	431,039	431,039
PUBLIC HEALTH SUMMARY										
Total Operating Revenues	120,024	122,884	125,813	128,959	132,183	135,487	138,874	142,346	145,905	145,905
Total Operating Expenses	354,192	362,832	371,683	380,975	390,500	400,262	410,269	420,525	431,039	431,039
SURPLUS / (DEFICIT)	-234,168	-239,948	-245,870	-252,017	-258,317	-264,775	-271,394	-278,179	-285,134	-285,134
ENVIRONMENTAL NOXIOUS WEEDS										
<u>Operating Revenues</u>										
Noxious Weeds Grant	70,000	71,400	72,828	74,649	76,515	78,428	80,388	82,398	84,458	84,458

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Total Operating Revenues	70,000	71,400	72,828	74,649	76,515	78,428	80,388	82,398	84,458	84,458
<u>Operating Expenses</u>										
Salaries	0	0	0	0	0	0	0	0	0	0
Long Service Leave	0	0	0	0	0	0	0	0	0	0
Superannuation	0	0	0	0	0	0	0	0	0	0
Workers Compensation	0	0	0	0	0	0	0	0	0	0
Advertising	1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,207
Miscellaneous expenses	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,413
Spraying costs chemicals	0	0	0	0	0	0	0	0	0	0
Green Belt & Common	0	0	0	0	0	0	0	0	0	0
Contractor	86,000	87,720	89,474	91,711	94,004	96,354	98,763	101,232	103,763	103,763
Vehicle Expenses	0	0	0	0	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	89,000	90,780	92,596	94,910	97,283	99,715	102,208	104,763	107,383	107,383
WASTE INC LANDFILL										
<u>Operating Revenues</u>										
<u>Annual Charges</u>										
Domestic Waste Annual Charge	650,724	666,992	683,667	700,759	718,278	736,234	754,640	773,506	792,844	792,844
Pensioner Abandonments	-17,915	-18,363	-18,822	-19,292	-19,775	-20,269	-20,776	-21,295	-21,828	-21,828
Disposal Charges and Scrap Metal	85,000	100,000	50,000	100,000	50,000	100,000	50,000	100,000	100,001	100,002
Trade Waste Charges	107,000	109,140	111,323	114,106	116,959	119,882	122,880	125,952	129,100	129,100
Gate Fees		460,000	469,200	480,930	492,953	505,277	517,909	530,857	544,128	544,128
Interest	5,000	5,000	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
Total Operating Revenues	829,809	1,322,769	1,302,868	1,384,002	1,365,914	1,448,625	1,432,153	1,516,519	1,551,746	1,551,747
<u>Operating Expenses</u>										
<u>Management</u>										
Administration Charges	34,765	35,461	36,170	37,074	38,001	38,951	39,925	40,923	41,946	41,946
Public Health Charges	92,025	94,325	96,683	99,100	101,578	104,117	106,720	109,388	112,123	112,123
Governance Charges	57,643	59,085	60,562	62,076	63,628	65,218	66,849	68,520	70,233	70,233

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
<u>NURSING HOME & HOSTEL</u>										
<u>Operating Revenues</u>	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Grant - Hostel - 0366	1,530,220	1,560,824	1,592,041	1,631,842	1,672,638	1,714,454	1,757,315	1,801,248	1,846,279	1,846,279
Grant - Nursing Home - 2699	1,047,901	1,068,859	1,090,236	1,117,492	1,145,429	1,174,065	1,203,417	1,233,502	1,264,340	1,264,340
Hostel Fees	279,384	284,972	290,671	297,938	305,386	313,021	320,847	328,868	337,090	337,090
Hostel Daily Accommodation Charge	15,298	15,604	15,916	16,313	16,721	17,139	17,568	18,007	18,457	18,457
Nursing Home Accommodation Charge	67,118	68,460	69,830	71,575	73,365	75,199	77,079	79,006	80,981	80,981
Nursing Home Fees	324,149	330,632	337,245	345,676	354,318	363,176	372,256	381,562	391,101	391,101
Respite Care Fees	12,515	12,766	13,021	13,347	13,680	14,022	14,373	14,732	15,100	15,100
Incremental Revenue - new beds	400,000	480,000	480,000	560,000	560,000	620,000	620,000	700,000	700,000	700,000
Kitchen sales	50,873	51,891	52,928	54,252	55,608	56,998	58,423	59,884	61,381	61,381
Leaseback Revenue	3,200	3,264	3,329	3,413	3,498	3,585	3,675	3,767	3,861	3,861
Total Operating Revenues	3,730,659	3,877,272	3,945,217	4,111,848	4,200,644	4,351,660	4,444,951	4,620,575	4,718,590	4,718,590
<u>NURSING HOME</u>										
<u>Operating Expenses</u>										
Sick Leave										
Salaries - Inc on costs	1,895,784	1,943,179	1,991,758	2,041,552	2,092,591	2,144,906	2,198,529	2,253,492	2,309,829	2,309,829
Vehicle Expenses	42,000	42,840	43,697	44,789	45,909	47,057	48,233	49,439	50,675	50,675
Building Maintenance	60,000	61,200	62,424	63,985	65,584	67,224	68,904	70,627	72,393	72,393
Food Supplies	70,000	71,400	72,828	74,649	76,515	78,428	80,388	82,398	84,458	84,458
Linen & Bedding	6,000	6,120	6,242	6,398	6,558	6,722	6,890	7,063	7,239	7,239
Laundry Costs	10,000	10,200	10,404	10,664	10,931	11,204	11,484	11,771	12,065	12,065
Medical Supplies	16,000	16,320	16,646	17,063	17,489	17,926	18,375	18,834	19,305	19,305
Personal Items	14,000	14,280	14,566	14,930	15,303	15,686	16,078	16,480	16,892	16,892
Pharmaceuticals	1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,207
Allied Health	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,164
Postage	100	102	104	107	109	112	115	118	121	121
Printing & Stationery	3,500	3,570	3,641	3,732	3,826	3,921	4,019	4,120	4,223	4,223
Recreation Aids	1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,207
Subscriptions	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,413

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Sundries	8,000	8,160	8,323	8,531	8,745	8,963	9,187	9,417	9,652	9,652
Plant & Equipment Maintenance	40,000	40,800	41,616	42,656	43,723	44,816	45,936	47,085	48,262	48,262
Furniture & Fittings Maintenance	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,413
Gardens & Grounds Maintenance	30,000	30,600	31,212	31,992	32,792	33,612	34,452	35,314	36,196	36,196
Telephone	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131	24,131
Administration charges	59,823	61,019	62,240	63,796	65,391	67,026	68,701	70,419	72,179	72,179
Training & Conferences	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,164
Cleaning Materials	15,000	15,300	15,606	15,996	16,396	16,806	17,226	17,657	18,098	18,098
Public Liability Premium	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,164
Depreciation	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Incremental Costs - new beds	200,000	240,000	240,000	280,000	280,000	310,000	310,000	350,000	350,000	350,000
Total Operating Expenses	2,721,207	2,818,110	2,876,388	2,978,548	3,042,262	3,137,568	3,204,508	3,313,120	3,383,448	3,383,448
HOSTEL										
Operating Expenses										
Salaries and on costs	853,450	874,787	896,656	919,073	942,049	965,601	989,741	1,014,484	1,039,846	1,039,846
Building Maintenance	60,605	61,817	63,054	64,630	66,246	67,902	69,599	71,339	73,123	73,123
Food Supplies	69,889	71,287	72,713	74,531	76,394	78,304	80,261	82,268	84,324	84,324
Laundry Costs	12,240	12,485	12,734	13,053	13,379	13,714	14,057	14,408	14,768	14,768
Medical Supplies	15,496	15,806	16,122	16,525	16,938	17,361	17,796	18,240	18,696	18,696
Personal Items	8,739	8,914	9,092	9,320	9,553	9,792	10,036	10,287	10,544	10,544
Pharmaceuticals	245	250	255	261	268	274	281	288	295	295
Podiatry Costs	15,989	16,309	16,635	17,051	17,477	17,914	18,362	18,821	19,292	19,292
Printing & Stationery	2,731	2,785	2,841	2,912	2,985	3,060	3,136	3,214	3,295	3,295
Recreation Aids	1,328	1,355	1,382	1,416	1,452	1,488	1,525	1,563	1,602	1,602
Subscriptions	7,165	7,309	7,455	7,641	7,832	8,028	8,229	8,434	8,645	8,645
Sundries	1,202	1,226	1,251	1,282	1,314	1,347	1,380	1,415	1,450	1,450
Plant & Equipment Maintenance	51,206	52,230	53,275	54,607	55,972	57,371	58,805	60,276	61,782	61,782
Furniture & Fittings Maintenance	1,071	1,092	1,114	1,142	1,171	1,200	1,230	1,261	1,292	1,292
Gardens & Grounds Maintenance	20,080	20,481	20,891	21,413	21,949	22,497	23,060	23,636	24,227	24,227
Telephone	15,912	16,230	16,555	16,969	17,393	17,828	18,273	18,730	19,199	19,199
Public Liability	17,453	17,802	18,158	18,612	19,078	19,555	20,043	20,544	21,058	21,058

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Training & Conferences	Budget 12,704	Budget 12,958	Budget 13,217	Budget 13,548	Budget 13,886	Budget 14,233	Budget 14,589	Budget 14,954	Budget 15,328	Budget 15,328
Cleaning Materials	13,995	14,275	14,561	14,925	15,298	15,680	16,072	16,474	16,886	16,886
Internal Administration	59,823	61,019	62,240	63,796	65,391	67,026	68,701	70,419	72,179	72,179
Depreciation	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Total Operating Expenses	1,273,324	1,302,418	1,332,200	1,364,705	1,398,022	1,432,173	1,467,177	1,503,057	1,539,833	1,539,833

LILLIANNE BRADY VILLAGE SUMMARY

Total Operating Revenues	3,730,659	3,877,272	3,945,217	4,111,848	4,200,644	4,351,660	4,444,951	4,620,575	4,718,590	4,718,590
Total Operating Expenses	3,994,531	4,120,528	4,208,588	4,343,253	4,440,284	4,569,741	4,671,685	4,816,177	4,923,281	4,923,281
SURPLUS / (DEFICIT)	-263,872	-243,256	-263,371	-231,405	-239,640	-218,081	-226,734	-195,602	-204,692	-204,692

CHILDRENS SERVICES

CCS IHC										
PPF IHC	376,566	384,097	391,779	401,574	411,613	421,903	432,451	443,262	454,344	454,344
CCS FDC BH	1,785,927	1,821,646	1,858,079	1,904,531	1,952,144	2,000,948	2,050,971	2,102,246	2,154,802	2,154,802
CCS FDC BH	1,038,049	1,058,810	1,079,986	1,106,986	1,134,660	1,163,027	1,192,102	1,221,905	1,252,452	1,252,452
PPF FDC -COBAR	175,626	179,138	182,721	187,289	191,971	196,770	201,690	206,732	211,900	211,900
PPF FDC -BH	67,914	69,272	70,657	72,424	74,234	76,090	77,992	79,942	81,941	81,941
Louth Grant	179,776	183,372	187,039	191,715	196,508	201,421	206,456	211,617	216,908	216,908
Educator Levy- Cobar	18,661	19,034	19,415	19,900	20,398	20,908	21,431	21,966	22,515	22,515
Educator Levy- Broken Hill	636	649	662	679	696	713	731	749	768	768
Other income	112,313	114,559	116,850	119,772	122,766	125,835	128,981	132,206	135,511	135,511
Leaseback Revenue	3,200	3,264	3,329	3,413	3,498	3,585	3,675	3,767	3,861	3,861
Total Operating Revenues	3,758,668	3,833,841	3,910,518	4,008,281	4,108,488	4,211,200	4,316,480	4,424,392	4,535,002	4,535,002

Operating Expenses

Sick Leave	13,903	14,250	14,607	14,972	15,346	15,730	16,123	16,526	16,939	16,939
Salaries	216,930	222,353	227,912	233,610	239,450	245,437	251,573	257,862	264,308	264,308
Superannuation	34,460	35,321	36,204	37,109	38,037	38,988	39,963	40,962	41,986	41,986
Workers Compensation	11,648	11,939	12,238	12,544	12,857	13,179	13,508	13,846	14,192	14,192
Recruitment costs	23,536	24,124	24,728	25,346	25,979	26,629	27,295	27,977	28,676	28,676

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Salaries BH	127,389	130,573	133,838	137,184	140,613	144,129	147,732	151,425	155,211	155,211
Vehicle Expenses	60,000	61,200	62,424	63,985	65,584	67,224	68,904	70,627	72,393	72,393
CCS IHC	1,917,600	1,955,952	1,995,071	2,044,948	2,096,072	2,148,474	2,202,186	2,257,240	2,313,671	2,313,671
CCS FDC COBAR	567,850	579,207	590,791	605,561	620,700	636,218	652,123	668,426	685,137	685,137
CCS FDC BH	408,290	416,455	424,785	435,404	446,289	457,447	468,883	480,605	492,620	492,620
Travelling Costs	1,801	1,837	1,873	1,920	1,968	2,017	2,068	2,119	2,172	2,172
Training & Conferences	3,431	3,499	3,569	3,659	3,750	3,844	3,940	4,039	4,140	4,140
Advertising	1,528	1,558	1,589	1,629	1,670	1,711	1,754	1,798	1,843	1,843
Buildings M & R	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131	24,131
Equipment Expenses	9,087	9,269	9,454	9,690	9,933	10,181	10,436	10,696	10,964	10,964
Postage, Printing & Stationery	11,181	11,405	11,633	11,924	12,222	12,527	12,841	13,162	13,491	13,491
Subscriptions & Membership	8,747	8,922	9,100	9,328	9,561	9,800	10,045	10,296	10,553	10,553
Telephone	1,508	1,538	1,569	1,608	1,648	1,690	1,732	1,775	1,819	1,819
Rental and Admin	150,000	150,000	50,000	51,250	52,531	53,845	55,191	56,570	57,985	57,985
Rental Louth BH costs	11,573	11,804	12,040	12,341	12,650	12,966	13,290	13,623	13,963	13,963
Office Expenses	2,146	2,189	2,232	2,288	2,345	2,404	2,464	2,526	2,589	2,589
Total Operating Expenses	3,602,606	3,673,798	3,646,466	3,737,628	3,831,069	3,926,845	4,025,017	4,125,642	4,228,783	4,228,783
AFTER SCHOOL CARE										
Operating Revenues										
After School Care - Fees	48,692	49,666	50,659	51,926	53,224	54,554	55,918	57,316	58,749	58,749
Child Care Benefit	88,734	90,509	92,319	94,627	96,992	99,417	101,903	104,450	107,061	107,061
Total Operating Revenues	137,426	140,174	142,978	146,552	150,216	153,971	157,821	161,766	165,810	165,810
Operating Expenses										
Sick Leave										
Salaries	101,426	103,961	106,560	109,224	111,955	114,754	117,623	120,563	123,577	123,577
Long Service Leave	2,536	2,599	2,664	2,731	2,799	2,869	2,941	3,014	3,089	3,089
Superannuation	10,650	10,916	11,189	11,469	11,755	12,049	12,350	12,659	12,976	12,976
Workers Compensation	4,564	4,678	4,795	4,915	5,038	5,164	5,293	5,425	5,561	5,561
Rental	6,324	6,450	6,579	6,744	6,913	7,085	7,263	7,444	7,630	7,630

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Equipment Expenses	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,460
Printing	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,231
Total Operational Expenses	141,819	145,252	148,767	152,487	156,299	160,206	164,211	168,317	172,525	172,525
CHILDRENS SERVICES SUMMARY										
Total Operating Revenues	3,896,094	3,974,016	4,053,496	4,154,833	4,258,704	4,365,172	4,474,301	4,586,159	4,700,813	4,700,813
Total Operating Expenses	3,744,425	3,819,049	3,795,234	3,890,115	3,987,367	4,087,052	4,189,228	4,293,959	4,401,308	4,401,308
SURPLUS / (DEFICIT)	151,668	154,967	258,262	264,719	271,337	278,120	285,073	292,200	299,505	299,505
COMMUNITY CENTRE										
Operating Revenues										
Equipment Hire	0	1,530	1,561	1,600	1,640	1,681	1,723	1,766	1,810	1,810
Gymnasium Fees	8,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,164
Indoor Sports Centre Fees	5,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,164
Sauna Fees	0	0	0	0	0	0	0	0	0	0
Squash Court Hire	1,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,033
Stadium Hire	0	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,413
Tennis Court Hire	0	0	0	0	0	0	0	0	0	0
Chocolate Machine Commission	0	0	0	0	0	0	0	0	0	0
Kiosk / Shop Sales	12,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,164
Telephone Income	0	0	0	0	0	0	0	0	0	0
Grant - Youth Week	2,000	2,000	2,040	2,091	2,143	2,197	2,252	2,308	2,366	2,366
Grant - Life Skills	18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718	21,718
Operating grant	0	0	0	0	0	0	0	0	0	0
Capital grants and contributions	0	0	0	0	0	0	0	0	0	0
Youth Council Income	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	46,000	105,530	107,641	110,332	113,090	115,917	118,815	121,785	124,830	124,830
Operating Expenses										
Cleaning Wages	3,000	3,075	3,152	3,231	3,311	3,394	3,479	3,566	3,655	3,655
Cleaning Long Service Leave	75	77	79	81	83	85	87	89	91	91

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Cleaning Superannuation	292	299	307	315	322	331	339	347	356	356
Cleaning Workers Compensation	140	143	147	151	154	158	162	166	170	170
Salaries	50,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	60,920
Long Service Leave	1,250	1,281	1,313	1,346	1,380	1,414	1,450	1,486	1,523	1,523
Superannuation	4,869	4,990	5,115	5,243	5,374	5,509	5,646	5,787	5,932	5,932
Workers Compensation	2,260	2,317	2,374	2,434	2,495	2,557	2,621	2,686	2,754	2,754
Advertising	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,413
Equipment - Games Room	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,413
Internet Access	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,413
Kiosk & Shop Expenses	9,000	16,575	16,907	17,329	17,762	18,206	18,662	19,128	19,606	19,606
Youth Week - Activities	2,000	2,000	2,040	2,091	2,143	2,197	2,252	2,308	2,366	2,366
Youth Centre M & R	7,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Telephone	1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,207
Youth Council Contribution	4,500	4,590	4,682	4,799	4,919	5,042	5,168	5,297	5,429	5,429
Cleaning Materials	1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,207
Start up expenditure and mini program	15,000	0	0	0	0	0	0	0	0	0
Indoor Sports Expenses	0	7,140	7,283	7,465	7,651	7,843	8,039	8,240	8,446	8,446
Depreciation	120,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Total Operating Expenses	227,386	301,898	304,253	306,859	309,531	312,269	315,076	317,953	320,902	320,903
TELEVISION SERVICES										
Operating Revenues										
Cobar - Television	0	0	0	0	0	0	0	0	0	0
Total Operating Income	0	0	0	0	0	0	0	0	0	0
Operating Expenses										
Cobar - Television	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,153
Depreciation										
Total Operating Expenses	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,153

COBAR SHIRE COUNCIL

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Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
COMMUNITY SERVICES & EDUCATION										
SUMMARY										
Total Operating Revenues	7,704,752	7,988,817	8,138,354	8,409,013	8,604,438	8,864,749	9,070,068	9,360,519	9,576,232	9,576,232
Total Operating Expenses	7,971,442	8,246,677	8,313,381	8,545,666	8,742,757	8,974,776	9,181,846	9,434,092	9,651,644	9,651,645
SURPLUS / (DEFICIT)	-266,690	-257,860	-175,027	-136,653	-138,319	-110,027	-111,778	-73,572	-75,412	-75,413
HOUSING & COMMUNITY AMENITIES										
HOUSING										
Operating Revenues										
Housing Rental - Staff	86,899	88,637	90,410	92,670	94,987	97,361	99,796	102,290	104,848	104,848
Commercial Properties Rental	137,700	140,454	143,263	146,845	150,516	154,279	158,136	162,089	166,141	166,141
Total Operating Revenues	224,599	229,091	233,673	239,515	245,503	251,640	257,931	264,379	270,989	270,989
Operating Expenses										
Properties										
Expenditure	150,000	153,000	156,060	159,962	163,961	168,060	172,261	176,568	180,982	180,982
Depreciation	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Total Operating Expenses	325,000	328,000	331,060	334,962	338,961	343,060	347,261	351,568	355,982	355,982
ENVIRONMENTAL & PLANNING										
Operating Revenues										
Construction Certificates	20,284	20,690	21,104	21,631	22,172	22,726	23,294	23,877	24,474	24,474
Local Development Application	300,000	306,000	312,120	319,923	327,921	336,119	344,522	353,135	361,964	361,964
LDA Plan Reform Levy	22,161	22,604	23,056	23,632	24,223	24,829	25,449	26,086	26,738	26,738
Section 149 Certificates	20,156	20,559	20,970	21,494	22,031	22,582	23,147	23,726	24,319	24,319
Building Certificates	1,530	1,561	1,592	1,632	1,672	1,714	1,757	1,801	1,846	1,846
Other Income	13,754	14,029	14,310	14,667	15,034	15,410	15,795	16,190	16,595	16,595
Section 68 Approvals	3,015	3,075	3,137	3,215	3,295	3,378	3,462	3,549	3,637	3,637

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Section 96 LDA Modifications	0	0	0	0	0	0	0	0	0	0
Occupation Certificate	4,022	4,103	4,185	4,289	4,396	4,506	4,619	4,734	4,853	4,853
Advertising	1,403	1,431	1,459	1,496	1,533	1,572	1,611	1,651	1,692	1,692
Swimming Pool Certificate	184	187	191	196	201	206	211	216	222	222
Sec 94A Contributions	100,000	102,000	104,040	106,641	109,307	112,040	114,841	117,712	120,655	120,655
Total Operating Revenues	486,507	496,238	506,162	518,816	531,787	545,081	558,708	572,676	586,993	586,993
Operating Expenses										
Salaries	300,000	307,500	315,188	323,067	331,144	339,422	347,908	356,606	365,521	365,521
Long Service Leave	7,500	7,688	7,880	8,077	8,279	8,486	8,698	8,915	9,138	9,138
Superannuation	30,750	31,519	32,307	33,114	33,942	34,791	35,661	36,552	37,466	37,466
Workers Compensation	13,530	13,868	14,215	14,570	14,935	15,308	15,691	16,083	16,485	16,485
Subscriptions	2,537	2,588	2,640	2,706	2,774	2,843	2,914	2,987	3,061	3,061
Total Operating Expenses	354,317	363,163	372,229	381,534	391,073	400,850	410,871	421,143	431,671	431,671
PUBLIC CEMETERIES										
Operating Revenues										
Cemetery Fees	29,756	30,351	30,958	31,732	32,526	33,339	34,172	35,027	35,902	35,902
Total Operating Revenues	29,756	30,351	30,958	31,732	32,526	33,339	34,172	35,027	35,903	35,904
Operating Expenses										
Cobar - Maintenance	89,627	91,420	93,248	95,580	97,969	100,418	102,929	105,502	108,139	108,139
Cobar - Grave Digging	53,059	54,120	55,203	56,583	57,997	59,447	60,934	62,457	64,018	64,018
Village - Maintenance	7,000	7,140	7,283	7,465	7,651	7,843	8,039	8,240	8,446	8,446
Depreciation	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500
Total Operating Expenses	158,187	161,180	164,234	168,127	172,118	176,208	180,401	184,699	189,104	189,104
PUBLIC CONVENIENCES										
Operating Expenses										
Toilets - Euabalong	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,460
Toilets - Mt Hope	2,550	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077	3,077

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Superannuation	22,015	22,566	23,130	23,708	24,301	24,908	25,531	26,169	26,823	26,823
Workers Compensation	9,797	10,042	10,293	10,550	10,814	11,084	11,361	11,645	11,936	11,936
Advertising	665	678	691	709	726	745	763	782	802	802
Internet Service	887	905	923	946	970	994	1,019	1,045	1,071	1,071
Books Maintenance	2,379	2,427	2,476	2,537	2,601	2,666	2,733	2,801	2,871	2,871
Building Maintenance	29,829	30,425	31,034	31,810	32,605	33,420	34,256	35,112	35,990	35,990
ITC Costs	18,010	18,370	18,738	19,206	19,686	20,178	20,683	21,200	21,730	21,730
Purchase of Periodicals	3,207	3,271	3,336	3,420	3,505	3,593	3,683	3,775	3,869	3,869
Postage	2,261	2,306	2,352	2,411	2,471	2,533	2,596	2,661	2,728	2,728
Printing & Stationery	756	772	787	807	827	848	869	890	913	913
Village Libraries Expenses	1,514	1,544	1,575	1,615	1,655	1,696	1,739	1,782	1,827	1,827
Subscriptions	1,444	1,473	1,503	1,540	1,579	1,618	1,659	1,700	1,743	1,743
Sundry Expenses/Office expenses	698	712	726	744	763	782	801	821	842	842
Telephone	0	0	0	0	0	0	0	0	0	0
Library Activities	5,165	5,269	5,374	5,508	5,646	5,787	5,932	6,080	6,232	6,232
Depreciation	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000
Total Operating Expenses	419,283	427,056	435,017	443,518	452,231	461,161	470,315	479,698	489,316	489,316
REGIONAL MUSEUM										
Operating Revenues										
Tour Income	4,000	4,080	4,162	4,266	4,372	4,482	4,594	4,708	4,826	4,826
Admission Fees	27,500	55,000	56,100	57,503	58,940	60,414	61,924	63,472	65,059	65,059
Kiosk / Shop Sales	31,000	31,620	32,252	33,059	33,885	34,732	35,601	36,491	37,403	37,403
Total Operating Revenues	62,500	90,700	92,514	94,827	97,198	99,627	102,118	104,671	107,288	107,288
Operating Expenses										
Salaries	230,000	235,750	241,644	247,685	253,877	260,224	266,729	273,398	280,233	280,233
Long Service Leave	5,750	5,894	6,041	6,192	6,347	6,506	6,668	6,835	7,006	7,006
Training	5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,033
Superannuation	23,575	24,164	24,768	25,388	26,022	26,673	27,340	28,023	28,724	28,724
Workers Compensation	10,373	10,632	10,898	11,171	11,450	11,736	12,029	12,330	12,638	12,638
Decanting and return	20,000									
Advertising	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692	3,692

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Building M & R	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Buildings M & R	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131	24,131
Grounds M & R	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131	24,131
Internet Access	2,500	2,550	2,601	2,666	2,733	2,801	2,871	2,943	3,016	3,016
Kiosk/Shop Cost of Goods	20,460	20,869	21,287	21,819	22,364	22,923	23,496	24,084	24,686	24,686
Postage	500	510	520	533	547	560	574	589	603	603
Printing & Stationery	5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,033
Telephone	3,500	3,570	3,641	3,732	3,826	3,921	4,019	4,120	4,223	4,223
Exhibitions & Equipment	5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,033
Coach Tour Expenses	3,000	3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620	3,620
Depreciation	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Total Operating Expenses	467,718	456,221	464,927	474,301	483,908	493,756	503,850	514,196	524,801	524,801
PUBLIC HALLS										
Operating Revenues										
Honesty Box	1,224	1,248	1,273	1,305	1,338	1,371	1,406	1,441	1,477	1,477
Capital Grants and Contributions										
Total Operating Revenues	1,224	1,248	1,273	1,305	1,338	1,371	1,406	1,441	1,477	1,477
Operating Expenses										
Euabalong Community Centre	6,189	6,312	6,439	6,600	6,765	6,934	7,107	7,285	7,467	7,467
Mt Hope Hall	8,436	8,605	8,777	8,996	9,221	9,451	9,688	9,930	10,178	10,178
Nymagee Hall and Facilities	6,379	6,507	6,637	6,803	6,973	7,148	7,326	7,509	7,697	7,697
Scout Hall	2,088	2,130	2,173	2,227	2,282	2,340	2,398	2,458	2,519	2,519
Asbestos removal - Shire	95,000	96,900	98,838	101,309	103,842	106,438	109,099	111,826	114,622	114,622
Depreciation	76,000	76,000	76,000	76,000	76,000	76,000	76,000	76,000	76,000	76,000
Total Operating Expenses	194,092	196,454	198,863	201,934	205,083	208,310	211,618	215,008	218,483	218,483
PERFORMING ARTS										
Operating Expenses										
Outback Arts Contribution	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307	12,307
Total Operating Expenses	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307	12,307

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
SWIMMING POOL										
<u>Operating Revenues</u>										
Admissions	27,283	27,829	28,385	29,095	29,822	30,568	31,332	32,115	32,918	32,918
Season Tickets	56,513	57,643	58,796	60,266	61,773	63,317	64,900	66,523	68,186	68,186
Grants	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Operating Revenues	93,796	95,472	97,181	99,361	101,595	103,885	106,232	108,638	111,104	111,104
<u>Operating Expenses</u>										
Electricity	53,615	54,688	55,781	57,176	58,605	60,070	61,572	63,111	64,689	64,689
Contract	231,000	235,500	240,210	246,215	252,371	258,680	265,147	271,776	278,570	278,570
Maintenance	36,000	36,720	37,454	38,391	39,351	40,334	41,343	42,376	43,436	43,436
Water Costs	42,840	43,697	44,571	45,685	46,827	47,998	49,198	50,428	51,688	51,688
Water Slide M & R	2,550	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077	3,077
Chemicals	552	563	574	588	603	618	634	650	666	666
Plant & Equipment Maintenance	15,045	15,346	15,653	16,044	16,445	16,856	17,278	17,710	18,152	18,152
Funded programs	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Rates & Insurance	13,789	14,065	14,346	14,705	15,073	15,450	15,836	16,232	16,638	16,638
Depreciation	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Total Operating Expenses	525,391	533,179	541,243	551,524	562,062	572,864	583,935	595,284	606,916	606,916
PARKS, GARDENS & RESERVES										
<u>Operating Revenues</u>										
Leases and Licenses	0	0	0	0	0	0	0	0	0	0
Ward Oval Fees inc lights	0	20,000	20,400	20,910	21,433	21,969	22,518	23,081	23,658	23,658
Capital Grants and Contributions	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	0	20,000	20,400	20,910	21,433	21,969	22,518	23,081	23,658	23,658
<u>Operating Expenses</u>										
Acacia Park	6,500	6,630	6,763	6,932	7,105	7,283	7,465	7,651	7,843	7,843
Apex Park	15,000	15,300	15,606	15,996	16,396	16,806	17,226	17,657	18,098	18,098

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Dalton Park	Budget 23,005	Budget 23,465	Budget 23,934	Budget 24,533	Budget 25,146	Budget 25,775	Budget 26,419	Budget 27,080	Budget 27,757	Budget 27,757
Dalton Park Horse Sports Complex	30,945	31,564	32,195	33,000	33,825	34,671	35,538	36,426	37,337	37,337
Drummond Park	100,000	102,000	104,040	106,641	109,307	112,040	114,841	117,712	120,655	120,655
Great Heritage Park	30,000	30,600	31,212	31,992	32,792	33,612	34,452	35,314	36,196	36,196
Lions Park	1,878	1,915	1,953	2,002	2,052	2,104	2,156	2,210	2,265	2,265
Mulga Place Park	1,460	1,489	1,519	1,557	1,596	1,636	1,677	1,719	1,762	1,762
Newey	36,000	36,720	37,454	38,391	39,351	40,334	41,343	42,376	43,436	43,436
Bathurst Street Reserve	14,616	14,908	15,206	15,586	15,976	16,375	16,785	17,204	17,635	17,635
Ward Oval	200,000	204,000	208,080	213,282	218,614	224,079	229,681	235,423	241,309	241,309
Euabalong Park	14,284	14,570	14,861	15,233	15,614	16,004	16,404	16,814	17,234	17,234
Euabalong Sports Ground	14,099	14,381	14,669	15,036	15,411	15,797	16,192	16,596	17,011	17,011
Euabalong West Park	5,153	5,256	5,361	5,495	5,633	5,773	5,918	6,066	6,217	6,217
Nymagee Park	4,592	4,684	4,778	4,897	5,020	5,145	5,274	5,406	5,541	5,541
Jandra Estate Park	2,466	2,516	2,566	2,630	2,696	2,763	2,832	2,903	2,976	2,976
Wilga Cres	3,110	3,172	3,236	3,317	3,400	3,485	3,572	3,661	3,753	3,753
Euabalong Racecourse Complex	6,000	6,120	6,242	6,398	6,558	6,722	6,890	7,063	7,239	7,239
Mount Hope Racecourse	2,778	2,834	2,891	2,963	3,037	3,113	3,191	3,271	3,352	3,352
Morelli Park	2,009	2,049	2,090	2,142	2,196	2,250	2,307	2,364	2,423	2,423
Old Reservoir	1,015	1,035	1,056	1,082	1,109	1,137	1,165	1,194	1,224	1,224
Skate Park	5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,033
Admin Building Garden	3,000	3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620	3,620
Tilpa Weir	5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,033
Town Approaches	8,244	8,409	8,577	8,791	9,011	9,236	9,467	9,704	9,946	9,946
Crown Lands	1,364	1,391	1,419	1,454	1,490	1,528	1,566	1,605	1,645	1,645
Tom Knight (Water)	26,000	26,520	27,050	27,727	28,420	29,130	29,859	30,605	31,370	31,370
Little Tassie	4,175	4,259	4,344	4,452	4,564	4,678	4,795	4,915	5,037	5,037
Depreciation	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000
Total Operating Expenses	827,693	839,047	850,628	865,394	880,529	896,042	911,943	928,241	944,947	944,947
RECREATION & CULTURE SUMMARY										
Total Operating Revenues	239,329	260,947	265,966	272,365	278,924	285,647	292,539	299,602	306,842	306,842
Total Operating Expenses	2,444,378	2,462,362	2,501,291	2,547,548	2,594,961	2,643,561	2,693,375	2,744,434	2,796,770	2,796,770

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
SURPLUS / (DEFICIT)	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
-2,205,049	-2,201,415	-2,235,325	-2,275,183	-2,316,037	-2,357,913	-2,400,836	-2,444,832	-2,489,928	-2,489,928	-2,489,928
MINING MANUFACTURING & CONSTRUCTION										
SUNDRY APPROVALS										
Operating Revenues	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534	61,534
Building Industry L S Levy										
Gravel Pit Licensing										
Total Operating Revenues	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534	61,534
Operating Expenses										
Long Service Levy	49,470	50,459	51,469	52,755	54,074	55,426	56,812	58,232	59,688	59,688
Other Construction Expenses										
Total Operating Expenses	49,470	50,459	51,469	52,755	54,074	55,426	56,812	58,232	59,688	59,688
MINING MANUFACTURING & CONSTRUCTION SUMMARY										
Total Operating Revenues	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534	61,534
Total Operating Expenses	49,470	50,459	51,469	52,755	54,074	55,426	56,812	58,232	59,688	59,688
SURPLUS / (DEFICIT)	1,530	1,561	1,592	1,632	1,672	1,714	1,757	1,801	1,846	1,846
TRANSPORT & COMMUNICATION										
ANCILLARY SERVICES										
Operating Revenues										
Grant and carbon credits - Street Lighting	117,721	120,076	122,477	125,539	128,678	131,895	135,192	138,572	142,036	142,036
Capital grants and contributions										
Truckwash Revenue	50,000	51,000	52,020	53,321	54,654	56,020	57,420	58,856	60,327	60,327
Total Operating Revenues	167,721	171,076	174,497	178,860	183,331	187,914	192,612	197,428	202,363	202,363

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Operating Expenses	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Paved Footpaths	69,970	71,369	72,797	74,617	76,482	78,394	80,354	82,363	84,422	84,422
Unpaved Footpaths	147,603	150,555	153,567	157,406	161,341	165,374	169,509	173,746	178,090	178,090
Kerb & Guttering	108,183	110,347	112,554	115,368	118,252	121,208	124,238	127,344	130,528	130,528
Street Lighting	78,468	80,038	81,638	83,679	85,771	87,916	90,113	92,366	94,675	94,675
Street Furniture	0	0	0	0	0	0	0	0	0	0
Storm water	17,878	18,235	18,600	19,065	19,542	20,030	20,531	21,044	21,570	21,570
Street Trees - General	136,906	139,644	142,437	145,998	149,647	153,389	157,223	161,154	165,183	165,183
Street Cleaning	75,460	76,969	78,508	80,471	82,483	84,545	86,658	88,825	91,045	91,045
Marshall Street Gardens	64,642	65,935	67,253	68,935	70,658	72,425	74,235	76,091	77,993	77,993
Truckwash	50,000	51,000	52,020	53,321	54,654	56,020	57,420	58,856	60,327	60,327
Broomfield Street	3,209	3,274	3,339	3,422	3,508	3,596	3,686	3,778	3,872	3,872
Rural Addressing	1,201	1,225	1,249	1,280	1,312	1,345	1,379	1,413	1,449	1,449
Bike Path	3,171	3,235	3,300	3,382	3,467	3,553	3,642	3,733	3,826	3,826
Total Operating Expenses	756,691	771,825	787,261	806,943	827,117	847,794	868,989	890,714	912,982	912,982
COUNCIL ROADS & STREETS										
Operating Revenues										
Grant - Roads to Recovery	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,001
Grant - Federal Local Roads	1,823,628	1,860,101	1,897,303	1,944,736	1,993,354	2,043,188	2,094,268	2,146,624	2,200,290	2,200,290
Flood damage grants	1,400,000									
VPA	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,201
Total Operating Revenues	4,289,828	2,926,301	2,965,503	3,010,936	3,059,554	3,109,388	3,160,468	3,212,824	3,266,490	3,266,492
Operating Expenses										
COBAR STREETS										
Urban Streets - Sealed	76,509	78,039	79,600	81,590	83,629	85,720	87,863	90,060	92,311	92,311
Street Signs Replacement	80,505	82,115	83,757	85,851	87,998	90,197	92,452	94,764	97,133	97,133

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Street Signs Maintenance	Budget 29,755	Budget 30,351	Budget 30,958	Budget 31,731	Budget 32,525	Budget 33,338	Budget 34,171	Budget 35,026	Budget 35,901	Budget 35,901
Bicycle Path Lerrida Road	5,404	5,512	5,622	5,763	5,907	6,055	6,206	6,361	6,520	6,520
Christmas Decoration Installation	3,974	4,254	4,539	4,902	15,275	5,657	6,048	6,450	6,861	16,861
Tree Program	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<u>NYMAGEE STREETS</u>										
Urban Streets - Unsealed	2,835	2,891	2,949	3,023	3,099	3,176	3,255	3,337	3,420	3,420
Urban Streets - Sealed	5,317	5,423	5,532	5,670	5,812	5,957	6,106	6,259	6,415	6,415
<u>EUABALONG STREETS</u>										
Urban Streets - Unsealed	14,375	14,662	14,955	15,329	15,713	16,105	16,508	16,921	17,344	17,344
Urban Streets - Sealed	50,271	51,276	52,302	53,609	54,950	56,323	57,731	59,175	60,654	60,654
Street Signs Maintenance	20,109	20,511	20,922	21,445	21,981	22,530	23,093	23,671	24,263	24,263
<u>EUABALONG WEST STREETS</u>										
Urban Streets - Unsealed	8,355	8,522	8,693	8,910	9,133	9,361	9,595	9,835	10,081	10,081
Urban Streets - Sealed	21,673	22,107	22,549	23,113	23,691	24,283	24,890	25,512	26,150	26,150
Street Signs Maintenance	1,737	1,772	1,807	1,852	1,899	1,946	1,995	2,044	2,096	2,096
<u>MOUNT HOPE STREETS</u>										
Urban Streets - Unsealed	2,245	2,290	2,336	2,394	2,454	2,515	2,578	2,642	2,708	2,708
Urban Streets - Sealed	6,252	6,377	6,505	6,667	6,834	7,005	7,180	7,360	7,544	7,544
Street Signs Maintenance	0	0	0	0	0	0	0	0	0	0
Depreciation	405,000	405,000	405,000	405,000	405,000	405,000	405,000	405,000	405,000	405,000
Total Operating Expenses	744,316	751,102	758,024	766,850	775,896	785,169	794,673	804,415	814,400	814,400
<u>SHIRE RURAL ROADS</u>										
Flood Damage	1,400,000	0	0	0	0	0	0	0	0	0
All Shire Roads	1,483,952	1,513,631	1,543,904	1,582,501	1,622,064	1,662,615	1,704,181	1,746,785	1,790,455	1,790,455

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Depreciation	Budget 3,300,000	Budget 3,300,000	Budget 3,300,000	Budget 3,500,000	Budget 3,500,000	Budget 3,500,000	Budget 3,500,000	Budget 3,500,000	Budget 3,500,000	Budget 3,500,000
Total Operating Expenses	6,183,952	4,813,631	4,843,904	5,082,501	5,122,064	5,162,615	5,204,181	5,246,785	5,290,455	5,290,455
STATE ROADS										
Operating Revenues										
State Roads Contract - RMCC	909,310	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123	1,097,123
Total Operating Revenues	909,310	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123	1,097,123
Operating Expenses										
State Roads Contract - RMCC	909,310	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123	1,097,123
Total Operating Expenses	909,310	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123	1,097,123
REGIONAL ROADS										
Operating Revenues										
Regional Road Block Grant	1,614,660	1,646,953	1,679,892	1,721,890	1,764,937	1,809,060	1,854,287	1,900,644	1,948,160	1,948,160
Regional Road Traffic Contribution	62,424	63,672	64,946	66,570	68,234	69,940	71,688	73,480	75,317	75,317
Regional Road 3 x 3	139,414	142,202	145,046	148,672	152,389	156,199	160,104	164,106	168,209	168,209
Grants (Repair Program)	400,000		400,000		400,000		400,000		400,000	0
Total Operating Revenues	2,216,498	1,852,828	2,289,884	1,937,131	2,385,559	2,035,198	2,486,078	2,138,230	2,591,686	2,191,686
Operating Expenses										
Flood Damage										
All Regional Roads Expenditure	1,416,498	1,852,828	1,489,884	1,937,131	1,585,559	2,035,198	1,686,078	2,138,230	1,791,686	2,191,686
Total Regional Roads Expenses	1,416,498	1,852,828	1,489,884	1,937,131	1,585,559	2,035,198	1,686,078	2,138,230	1,791,686	2,191,686
AERODROMES										
Operating Revenues										
Aerodrome Landing Fees	65,264	66,570	67,901	69,598	71,338	73,122	74,950	76,824	78,744	78,744
Rentals	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123	3,201	3,201
Refuelling Fees	318	325	331	340	348	357	366	375	384	384
Total Operating Revenues	68,236	69,600	70,992	72,767	74,586	76,451	78,362	80,321	82,329	82,329

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Cobar Caravan Park R&M										
Euabalong Caravan Park Maint	7,428	7,577	7,729	7,922	8,120	8,323	8,531	8,744	8,963	8,963
Depreciation	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000
Total Operating Expenses	38,428	38,577	38,729	38,922	39,120	39,323	39,531	39,744	39,963	39,963
PRIVATE WORKS										
Operating Revenues										
RMS	4,500,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
CWB	421,000	429,420	438,008	448,959	460,183	471,687	483,479	495,566	507,955	507,955
S 67 etc	200,000	204,000	208,080	213,282	218,614	224,079	229,681	235,423	241,309	241,309
Total Operating Revenues	5,121,000	6,633,420	6,646,088	6,662,241	6,678,797	6,695,767	6,713,161	6,730,990	6,749,264	6,749,264
Operating Expenses										
Cost of private works	4,352,850	6,262,020	6,273,260	6,287,592	6,302,282	6,317,339	6,332,772	6,348,592	6,364,806	6,364,806
Total Operating Expenses	4,352,850	6,262,020	6,273,260	6,287,592	6,302,282	6,317,339	6,332,772	6,348,592	6,364,806	6,364,806
Operating Expenses										
Rates on Vacant Land for Sale	13,349	13,616	13,888	14,235	14,591	14,956	15,330	15,713	16,106	16,106
Total Operating Expenses	13,349	13,616	13,888	14,235	14,591	14,956	15,330	15,713	16,106	16,106
TOURISM										
Operating Revenues										
Celebrations & Festivals										
Advertising										
Leaseback Revenue	3,200	3,264	3,329	3,413	3,498	3,585	3,675	3,767	3,861	3,861
Event Revenue - minor	0	0	0	0	0	0	0	0	0	0
GMG	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131	24,131
ROE	25,000	0	0	0	0	0	0	0	0	0
Grant - Events	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	48,200	23,664	24,137	24,741	25,359	25,993	26,643	27,309	27,992	27,992

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Operating Expenses	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Sick Leave	96,000	98,400	100,860	103,382	105,966	108,615	111,331	114,114	116,967	116,967
Salaries	2,400	2,460	2,522	2,585	2,649	2,715	2,783	2,853	2,924	2,924
Long Service Leave	18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718	21,718
Vehicle Expenses	10,000	10,200	10,404	10,664	10,931	11,204	11,484	11,771	12,065	12,065
Travel Costs	9,840	10,086	10,338	10,597	10,862	11,133	11,411	11,697	11,989	11,989
Superannuation	4,330	4,438	4,549	4,663	4,779	4,899	5,021	5,147	5,275	5,275
Workers Compensation	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,164
Advertising	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131	24,131
Event expenses- minor	60,000	61,200	62,424	63,985	65,584	67,224	68,904	70,627	72,393	72,393
GMMG	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,164
ROE	10,000	10,200	10,404	10,664	10,931	11,204	11,484	11,771	12,065	12,065
Town Promotional Material	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,413
Office Equipment M & R	5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,033
Signage	1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,207
Postage	8,000	8,160	8,323	8,531	8,745	8,963	9,187	9,417	9,652	9,652
Subscriptions	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,413
Telephone	298,570	305,104	311,783	319,577	327,567	335,756	344,150	352,754	361,573	361,573
OTHER INCOME										
Interest Income	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Loss / Gain on Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Other Income	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Operating Expenses										
Interest on Loans	78,541	71,380	51,722	43,855	37,532	31,043	24,382	17,546	10,531	3,872
Total Interest Paid	78,541	71,380	51,722	43,855	37,532	31,043	24,382	17,546	10,531	3,872

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
ECONOMIC AFFAIRS SUMMARY										
Total Operating Revenues	5,394,200	6,884,984	6,901,084	6,921,611	6,942,651	6,964,217	6,986,323	7,008,981	7,032,205	7,032,206
Total Operating Expenses	4,781,738	6,690,697	6,689,382	6,704,181	6,721,091	6,738,416	6,756,165	6,774,348	6,792,978	6,786,320
SURPLUS / (DEFICIT)	612,462	194,287	211,702	217,429	221,560	225,801	230,158	234,632	239,227	245,886
GENERAL PURPOSE REVENUES										
OPERATING REVENUES										
Rates										
Residential	1,210,576	1,240,840	1,271,861	1,303,658	1,336,249	1,369,656	1,403,897	1,438,994	1,474,969	1,474,969
Farmland	733,744	752,088	770,890	790,162	809,916	830,164	850,918	872,191	893,996	893,996
Mining	467,071	478,748	490,716	502,984	515,559	528,448	541,659	555,201	569,081	569,081
Commercial	1,842,822	1,888,893	1,936,115	1,984,518	2,034,131	2,084,984	2,137,109	2,190,536	2,245,300	2,245,300
Pensioner Abandonments	-47,087	-48,264	-49,470	-50,707	-51,975	-53,274	-54,606	-55,971	-57,370	-57,370
Interest on overdue rates	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Extra Charges	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905
Legal Costs Rate Recovery	42,707	45,270	47,986	49,186	50,415	51,676	52,968	54,292	55,649	55,649
Pensioner Rate Subsidy	-25,898	-26,545	-27,209	-27,889	-28,586	-29,301	-30,033	-30,784	-31,554	-31,554
Grants										
Financial Assist Grant	4,414,331	4,502,617	4,592,669	4,707,486	4,825,173	4,945,803	5,069,448	5,196,184	5,326,089	5,326,089
Total Operating Revenues	8,612,362	8,807,742	9,007,654	9,233,493	9,464,978	9,702,250	9,945,454	10,194,738	10,450,255	10,450,256
GENERAL PURPOSE REVENUES SUMMARY										
Total Operating Revenues	8,612,362	8,807,742	9,007,654	9,233,493	9,464,978	9,702,250	9,945,454	10,194,738	10,450,255	10,450,256
SURPLUS / (DEFICIT)	8,612,362	8,807,742	9,007,654	9,233,493	9,464,978	9,702,250	9,945,454	10,194,738	10,450,255	10,450,256
TOTAL REVENUE	62,155,621	63,040,750	51,363,406	41,998,046	43,072,793	43,628,149	44,844,630	45,462,764	56,773,094	46,375,128
TOTAL EXPENSES	38,304,814	40,318,945	40,436,607	41,800,869	42,230,755	43,308,650	43,696,584	44,910,298	45,412,829	45,814,195
SURPLUS / DEFICIT	23,850,807	22,721,805	10,926,799	197,177	842,038	319,499	1,148,046	552,466	11,360,265	560,934

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
WATER FUND										
Operating Revenue										
Rates										
Water Access Charge	994,500	1,019,363	1,044,847	1,070,968	1,097,742	1,125,185	1,153,315	1,182,148	1,211,702	1,211,702
User Charges										
Water Usage	3,078,755	3,155,724	3,234,617	3,315,482	3,398,369	3,483,329	3,570,412	3,659,672	3,751,164	3,751,164
Sales - Standpipe Etc.	102,000	104,550	107,164	109,843	112,589	115,404	118,289	121,246	124,277	124,277
House Connections	5,258	5,390	5,524	5,663	5,804	5,949	6,098	6,250	6,407	6,407
Sundry Income										
Interest										
Interest	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Capital grants and contributions	2,200,000	2,500,000	0	0	0	0	0	0	0	0
Opex Grant- IWCMP	100,000	0	0	0	0	0	0	0	0	0
Total Operating Revenues	6,490,513	6,795,026	4,402,152	4,511,956	4,624,504	4,739,867	5,358,114	5,479,317	5,603,549	5,603,549
Administration Cost										
Administration Charges	34,765	35,461	36,170	37,074	38,001	38,951	39,925	40,923	41,946	41,946
Licenses and Permits	63,240	63,240	64,505	64,821	66,117	66,442	67,770	68,103	69,465	68,103
Advertising	8,240	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,134	10,134
Strategic Business Plan / Consultants	35,000	35,700	36,593	37,507	38,445	39,406	40,391	41,401	41,401	41,401
IWCMP	115,000	78,723	80,297	82,305	84,362	86,471	88,633	90,849	93,120	93,120
Engineering Charges	77,179	59,085	60,562	62,076	63,628	65,218	66,849	68,520	70,233	70,233
Governance Charges	57,643	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,153
Subscriptions and Memberships	5,100	12,240	12,485	12,797	13,117	13,445	13,781	14,125	14,479	14,479
Training	12,000	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,460
OWUA	15,300	313,743	320,577	327,339	335,243	342,342	350,616	358,068	365,391	364,029
administration costs	423,468	313,743	320,577	327,339	335,243	342,342	350,616	358,068	365,391	364,029
Operating Expenses										
Filtration Plant										
Wages - Filtration Plant	326,400	334,560	342,924	351,497	360,285	369,292	378,524	387,987	397,687	397,687

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	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Maintenance - Filtration Plant	Budget 163,200	Budget 166,464	Budget 169,793	Budget 174,038	Budget 178,389	Budget 182,849	Budget 187,420	Budget 192,106	Budget 196,908	Budget 196,908
Chemicals	163,200	166,464	169,793	174,038	178,389	182,849	187,420	192,106	196,908	196,908
Raw Water - fixed component	1,400,653	1,562,790	2,102,501	2,155,064	2,208,940	2,264,164	2,320,768	2,378,787	2,438,257	2,438,257
Raw Water - variable component	822,790									
Raw Water - unbilled	125,840									
Reservoirs (tanks) maintenance	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767	30,767
Telephone	1,632	1,665	1,698	1,740	1,784	1,828	1,874	1,921	1,969	1,969
Electricity	40,800	41,616	42,448	43,510	44,597	45,712	46,855	48,026	49,227	49,227
Graffiti Removal	1,530	1,561	1,592	1,632	1,672	1,714	1,757	1,801	1,846	1,846
Vehicle Expenses and plant hire	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841	73,841
Filtration plant	3,132,745	2,363,553	2,920,952	2,993,976	3,068,826	3,145,546	3,224,185	3,304,789	3,387,409	3,387,409
Water Mains										
Maintenance & Repairs	316,200	322,524	328,974	335,554	343,943	352,541	361,355	370,389	379,649	389,140
Meters M & R	61,200	62,424	26,559	27,090	27,767	28,462	29,173	29,902	30,650	31,416
Reservoir M & R	25,500									
Meter Reading	40,800	41,616	42,448	43,297	44,380	45,489	46,626	47,792	48,987	50,212
Air Scouring and standpipe relocation	50,000	0	75,000	0	0	0	75,000	0	0	0
Depreciation	594,500	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000
water mains	1,088,200	1,056,564	1,102,982	1,035,941	1,046,090	1,056,492	1,142,155	1,078,083	1,089,285	1,100,768
Nymagee Water										
Energy Costs	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923	4,923
Reservoir M & R	15,000	15,300	15,606	15,996	16,396	16,806	17,226	17,657	18,098	18,098
Pump Stations M & R	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,460
Nymagee Water	34,380	35,068	35,769	36,663	37,580	38,519	39,482	40,469	41,481	41,481
Eubalong Water										
Reservoirs M & R	25,500	26,138	26,791	27,461	28,147	28,851	29,572	30,311	31,069	31,069
Water carting										
Meter Reading	450	16,476	16,888	17,311	17,743	18,187	18,642	19,108	19,109	19,110
Meters M & R	408	418	429	439	450	462	473	485	497	497
Mains M & R	30,600	31,365	32,149	32,953	33,777	34,621	35,487	36,374	37,283	37,283
Licences & permits	4,080	4,182	4,287	4,394	4,504	4,616	4,732	4,850	4,971	4,971
Energy Costs	20,400	20,910	21,433	21,969	22,518	23,081	23,658	24,249	24,855	24,855

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
<i>Euabalong Water</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	81,438	99,489	101,976	104,526	107,139	109,817	112,563	115,377	117,785	117,786
Euabalong West Water										
Mains M & R	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920	36,920
Licence Permit	3,570	3,641	3,714	3,807	3,902	4,000	4,100	4,202	4,307	4,307
Reservoir M & R	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614	24,614
<i>Euabalong West Water</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	54,570	55,661	56,775	58,194	59,649	61,140	62,669	64,235	65,841	65,841
Mount Hope Water										
Reservoirs M & R	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,460
Water carting	0	0	0	0	0	0	0	0	0	0
Energy Costs	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,153
Meters M & R	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692	3,692
<i>Mount Hope Water</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	23,460	23,929	24,408	25,018	25,643	26,285	26,942	27,615	28,306	28,306
Total Operating Expenses	4,838,261	3,948,008	4,563,439	4,581,657	4,680,169	4,780,141	4,958,610	4,988,638	5,095,498	5,105,619
Revenue	6,490,513	6,795,026	4,402,152	4,511,956	4,624,504	4,739,867	5,358,114	5,479,317	5,603,549	5,603,549
Expenses	4,838,261	3,948,008	4,563,439	4,581,657	4,680,169	4,780,141	4,958,610	4,988,638	5,095,498	5,105,619
WATER SURPLUS/(DEFICIT)	1,652,252	2,847,018	-161,287	-69,702	-55,665	-40,274	399,503	490,679	508,051	497,930
<i>less: Capital Grants and Contributions</i>										
<i>less Write off of old WTP</i>										
Operating Result	-547,748	347,018	-161,287	-69,702	-55,665	-40,274	-100,497	-9,321	8,051	-2,070
Operating Revenues										
COBAR SEWER										
Rates										
Cobar Sewerage Charges	937,412	992,518	1,008,890	1,068,197	1,034,112	1,094,902	1,059,965	1,122,275	1,086,464	1,122,275
Pensioner Abandonments	-19,781	-18,930	-20,275	-19,403	-20,782	-19,888	-21,302	-20,385	-21,834	-20,385

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2022-2030

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Chemicals	Budget 10,200	Budget 10,404	Budget 10,612	Budget 10,877	Budget 11,149	Budget 11,428	Budget 11,714	Budget 12,007	Budget 12,307	Budget 12,307
De sludging	30,000	30,600	31,212	31,992	32,792	33,612	34,452	35,314	36,196	36,196
Treatment Works M & R	193,800	197,676	201,630	206,670	211,837	217,133	222,561	228,125	233,828	233,828
Effluent Water										
Effluent Reuse	26,520	27,050	27,591	28,281	28,988	29,713	30,456	31,217	31,998	31,998
Effluent Reuse - Ins Liability	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384	7,384
Mains										
Mains M & R	35,700	36,414	37,142	38,071	39,023	39,998	40,998	42,023	43,074	43,074
Root Eradication	32,000	0	34,000	0	36,000	0	38,000	0	0	1
Pest Control - Man Holes	15,300	55,000	10,600	10,865	67,500	11,200	11,480	11,767	12,061	12,061
Other Expenses										
Depreciation	330,000	330,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Total Operating Expenses	1,162,688	1,150,684	1,175,893	1,161,690	1,274,346	1,202,567	1,261,881	1,245,728	1,268,122	1,268,123
Revenue	970,571	1,027,729	1,062,682	1,103,614	1,088,595	1,130,552	1,115,160	1,158,168	1,142,394	1,158,273
Expenses	1,162,688	1,150,684	1,175,893	1,161,690	1,274,346	1,202,567	1,261,881	1,245,728	1,268,122	1,268,123
SEWER SURPLUS/(DEFICIT)	-192,117	-122,955	-113,211	-58,077	-185,751	-72,015	-146,722	-87,560	-125,728	-109,850
<i>less Capital Grants and Contributions</i>	0	0	0	0	0	0	0	0	0	0
Operating Result	-192,117	-122,955	-113,211	-58,077	-185,751	-72,015	-146,722	-87,560	-125,728	-109,850
ALL FUNDS COMBINED	25,310,942	25,445,869	10,652,301	69,399	600,622	207,210	1,400,828	955,584	11,742,588	949,014
<i>less Capital Grants and Contributions</i>	26,326,000	26,160,000	11,460,000	1,160,000	1,460,000	1,060,000	1,960,000	1,560,000	11,960,000	1,560,000
Operating Result	-1,015,058	-714,131	-807,699	-1,090,601	-859,378	-852,790	-559,172	-604,416	-217,412	-610,986
To accumulated surplus	25,310,942	25,445,869	10,652,301	69,399	600,622	207,210	1,400,828	955,584	11,742,588	949,014

Depreciation 7,227,450 7,306,959 7,344,969 7,559,980 7,559,992 7,560,005 7,560,017 7,560,030 7,560,044 7,595,045

**COBAR SHIRE COUNCIL
BORROWING REPAYMENT SCHEDULE
to 2029-2030
GENERAL FUND**

	2020/2021	2021/2022	2022/2023	2023/2024
Repayments	Principal	Interest	Principal	Interest
Loan 1 (Interest only)				
Loan 2 (Pool and Street)	222,429	44,745	236,665	30,509
Project	64,343	18,541	112,596	29,491
Project			115,559	115,559
Project			18,541	112,596
Totals	286,772	63,286	413,604	78,541
			479,968	71,380
			342,915	51,722
Repayments	2024/2025	2025/2026	2026/2027	2027/2028
Project	Principal	Interest	Principal	Interest
Project	121,720	20,367	124,923	17,165
Project			128,210	13,878
Project			131,583	10,504
Totals	118,599	23,488	121,720	20,367
	240,319	43,855	246,643	37,532
			253,133	31,043
			17,165	128,210
			13,878	13,878
			10,504	24,382
Repayments	2028/2029	2029/2030	2030/2031	
Project	Principal	Interest	Principal	Interest
Project	135,045	7,042	138,599	3,489
Project			58,819	383
Project			138,599	3,489
Totals	131,583	10,504	135,045	7,042
	266,628	17,546	273,644	10,531
			197,418	3,872