Annual Operational Plan

Budget

COBAR SHIRE COUNCIL
outback nsw

2023/2024

COBAR SHIRE COUNCIL
ACTIVITY SUMMARY

	2023/2024			2024/2025			2025/2026			2026/2027			2027/2028		
General Fund	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	248,804	837,260	-588,456	256,822	807,450	-550,629	263,933	831,739	-567,806	271,261	956,778	-685,518	278,497	882,592	-604,095
Corporate Support	27,886,922	9,830,140	18,056,782	24,655,209	10,200,720	14,454,489	13,024,215	10,560,209	2,464,006	13,350,074	10,828,691	2,521,383	8,983,005	11,173,134	-2,190,128
Public Order & Safety	314,878	815,379	-500,500	338,494	869,444	-530,950	350,341	898,253	-547,911	362,603	928,029	-565,425	375,294	958,805	-583,511
Public Health	29,509	364,727	-335,219	31,722	376,884	-345,162	32,832	386,596	-353,763	33,981	396,561	-362,579	35,171	406,786	-371,615
Community Services & Education	9,077,125	9,114,000	-36,875	10,041,472	9,695,833	345,639	10,392,923	10,073,205	319,719	11,071,206	10,526,824	544,382	11,458,698	10,844,344	614,354
Environment	890,354	894,053	-3,699	912,612	961,107	-48,494	935,428	994,746	-59,318	958,813	1,029,562	-70,748	982,784	1,065,596	-82,813
Housing & Community Amenities	633,401	753,152	-119,751	680,906	744,585	-63,679	704,738	768,981	-64,244	729,403	794,189	-64,786	754,932	820,237	-65,305
Recreation & Culture	304,004	2,660,745	-2,356,741	328,529	2,799,905	-2,471,376	340,827	2,894,466	-2,553,639	353,616	2,992,383	-2,638,767	365,993	3,090,727	-2,724,734
Mining & Manufacture	67,750	52,138	15,613	56,438	54,744	1,693	60,670	58,850	1,820	65,221	63,264	1,957	67,503	65,478	2,025
Transport & Communication	6,698,290	9,954,016	-3,255,726	6,636,659	11,077,939	-4,441,280	7,319,381	11,154,081	-3,834,700	7,218,630	12,053,520	-4,834,890	7,833,307	12,075,393	-4,242,086
Economic Affairs	6,953,336	6,232,756	720,580	6,906,087	6,275,104	630,983	6,932,550	6,294,093	638,457	6,959,939	6,313,995	645,944	6,988,287	6,333,840	654,446
General Purpose Revenues	9,600,260		9,600,260	10,104,914		10,104,914	10,415,239		10,415,239	10,735,306		10,735,306	11,065,427		11,065,427
TOTAL GENERAL FUND OPERATIONS	62,704,633	41,508,366	21,196,267	60,949,863	43,863,716	17,086,148	50,773,078	44,915,219	5,857,860	52,110,053	46,883,796	5,226,257	49,188,899	47,716,933	1,471,966
			0			0			0			0			0
Other Funds			0			0			0			0			0
Water	6,891,678	4,700,578	2,191,100	7,609,062	4,841,943	2,767,119	8,956,394	5,058,473	3,897,920	5,238,750	5,236,962	1,788	5,499,913	5,360,027	139,886
Sewer	3,840,973	1,325,815	2,515,158	3,921,432	1,421,932	2,499,500	4,006,717	1,515,890	2,490,827	1,597,120	0	1,597,120	1,692,948	1,684,879	8,069
			0			0			0			0			0
TOTAL OTHER FUNDS	10,732,651	6,026,393	4,706,258	11,530,494	6,263,875	5,266,619	12,963,111	6,574,363	6,388,747	6,835,870	5,236,962	1,598,908	7,192,861	7,044,906	147,955
To accumulated surplus	73,437,284	47,534,759	25,902,525	72,480,357	50,127,590	22,352,767	63,736,189	51,489,582	12,246,607	58,945,923	52,120,758	6,825,165	56,381,760	54,761,839	1,619,921
less Capital Grants and Contributions															
General Fund			21,090,000			17,491,500			5,642,253			5,743,031			1,143,837
Water Fund			2,370,000			2,860,000			3,968,500			0			0
Sewer Fund			2,500,000			2,500,000			2,500,000			0			0
Total Capital Grants and Conts			25,960,000			22,851,500			12,110,753			5,743,031			1,143,837
Operating Surplus / Deficit before Capital Grant			-57,475			-498,733			135,854			1,082,134			476,083
			21,517,284			26,777,357			39,514,684			47,459,860			54,094,085
COBAR SHIRE COUNCIL			47,534,759			50,127,590			51,489,582			52,120,758			54,761,839

TEN YEAR FINANCIAL PLAN

CASH FLOW	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Ratio of Capex/ Dep	374.20%	313.53%	171.19%	127.17%	46.41%
Depreciation	8,216,790	8,721,899	9,167,018	9,473,032	9,741,349
SUMMARY OF CASH FLOW					
Opening Balance	30,000,000	29,042,058	29,542,223	30,026,618	29,034,433
From operations	25,902,525	22,352,767	12,246,607	6,825,165	1,619,921
add back depreciation	8,216,790	8,721,899	9,167,018	9,473,032	9,741,349
Principal Repayments	329,757	229,000	236,000	244,000	253,000
Capital Expenditure	30,747,500	27,345,500	15,693,230	12,046,383	4,520,544
Carried forwards components - capital	0	0	0	0	0
Use of restricted prepaid grant	0	0	0	0	0
Loans taken out	0	0	0	0	0
Capital capacity extra	4,000,000	3,000,000	5,000,000	5,000,000	5,000,000
Years Movement	-957,942	500,166	484,395	-992,186	1,587,726
Closing Balance	29,042,058	29,542,223	30,026,618	29,034,433	30,622,159
average balance	29,521,029	29,292,141	29,784,421	29,530,526	29,828,296

COBAR SHIRE COUNCIL
ACTIVITY SUMMARY

	2028/2029			2029/2030			2030/2031			2031/2032			2032/2033		
General Fund	**Revenue**	**Expenditure**	**Surplus/Deficit**	**Revenue**	**Expenditure**	**Surplus/Deficit**	**Revenue**	**Expenditure**	**Surplus/Deficit**	**Revenue**	**Expenditure**	**Surplus/Deficit**	**Revenue**	**Expenditure**	**Surplus/Deficit**
Governance	285,931	909,205	-623,274	293,567	1,036,643	-743,076	301,411	964,931	-663,521	309,468	994,097	-684,629	317,745	1,024,169	-706,423
Corporate Support	10,023,237	11,436,296	-1,413,059	9,471,002	11,753,441	-2,282,439	10,526,543	12,079,840	-1,553,298	49,990,109	12,412,974	37,577,134	10,261,958	12,755,862	-2,493,904
Public Order & Safety	388,430	990,617	-602,187	402,025	1,023,497	-621,473	416,096	1,057,484	-641,389	430,659	1,092,615	-661,956	445,732	1,128,928	-683,196
Public Health	36,402	417,277	-380,875	37,676	428,042	-390,366	38,994	439,087	-400,093	40,359	450,421	-410,062	41,772	462,050	-420,279
Community Services & Education	11,945,792	11,171,714	774,079	12,363,895	11,509,245	854,650	12,796,631	11,857,262	939,370	13,244,513	12,042,561	1,201,952	13,708,071	12,398,463	1,309,609
Environment	1,007,353	1,102,892	-95,539	1,032,537	1,141,494	-108,956	1,058,351	1,181,446	-123,095	1,084,809	1,222,796	-137,987	1,111,930	1,265,594	-153,665
Housing & Community Amenities	781,355	847,153	-65,798	808,703	874,966	-66,264	837,007	903,707	-66,700	866,303	933,406	-67,103	896,624	964,097	-67,473
Recreation & Culture	378,803	3,192,353	-2,813,550	392,061	3,297,372	-2,905,312	405,783	3,405,899	-3,000,117	419,985	3,518,053	-3,098,068	434,685	3,633,956	-3,199,271
Mining & Manufacture	69,866	67,770	2,096	72,311	70,142	2,169	74,842	72,597	2,245	77,462	75,138	2,324	80,173	77,768	2,405
Transport & Communication	7,655,498	12,912,031	-5,256,534	8,285,465	12,963,953	-4,678,487	8,123,481	13,831,691	-5,708,209	8,369,828	14,315,800	-5,945,972	8,624,797	14,816,853	-6,192,056
Economic Affairs	7,017,627	6,355,661	661,966	7,047,994	6,376,491	671,503	7,079,424	6,399,364	680,059	7,111,953	6,422,616	689,337	7,145,622	6,451,384	694,237
General Purpose Revenues	11,405,927		11,405,927	11,757,139		11,757,139	12,119,407		12,119,407	12,493,089		12,493,089	12,878,551		12,878,551
TOTAL GENERAL FUND OPERATIONS	**50,996,220**	**49,402,969**	1,593,251	**51,964,373**	**50,475,285**	**1,489,088**	**53,777,969**	**52,193,309**	**1,584,660**	**94,438,539**	**53,480,479**	**40,958,060**	**55,947,659**	**54,979,124**	**968,535**
			0			0			0			0			0
Other Funds			0			0			0			0			0
Water	5,774,100	5,546,238	227,862	6,061,958	5,738,727	323,231	6,364,172	5,937,740	426,432	6,681,457	6,143,534	537,924	7,005,879	6,356,203	649,676
Sewer	1,794,525	1,760,861	33,664	1,902,196	1,841,012	61,184	2,016,328	1,925,583	90,745	2,137,307	2,014,837	122,470	2,137,307	2,014,837	122,470
			0			0						0			0
TOTAL OTHER FUNDS	**7,568,625**	**7,307,099**	**261,526**	7,964,154	7,579,739	384,415				8,818,764	8,158,371	660,394	9,143,186	8,371,040	772,146
To accumulated surplus	**58,564,844**	**56,710,068**	**1,854,777**	**59,928,528**	**58,055,024**	**1,873,504**	**53,777,969**	**52,193,309**	**1,584,660**	**103,257,303**	**61,638,849**	**41,618,454**	**65,090,845**	**63,350,164**	**1,740,681**
less Capital Grants and Contributions															
General Fund			1,944,672			1,145,535			1,946,429			41,147,354			1,148,311
Water Fund			0			0			0			0			0
Sewer Fund			0			0			0			0			0
Total Capital Grants and Conts			1,944,672			1,145,535			1,946,429			41,147,354			1,148,311
Operating Surplus / Deficit before Capital Grant			**-89,895**			**727,968**			**-361,769**			**471,100**			**592,370**
			54,675,501			57,637,457			49,885,111			20,962,595			62,794,223
COBAR SHIRE COUNCIL			56,710,068			58,055,024			52,193,309			61,638,849			63,350,164
TEN YEAR FINANCIAL PLAN															

CASH FLOW	**2028/2029**	**2029/2030**	**2030/2031**	**2031/2032**	**2032/2033**
Ratio of Capex/ Dep	53.38%	55.11%	52.00%	421.06%	#DIV/0!
Depreciation	10,016,644	10,300,507	10,593,237	10,721,609	0
SUMMARY OF CASH FLOW					
Opening Balance	30,622,159	32,884,279	34,110,546	40,364,476	42,560,471
From operations	1,854,777	1,873,504	1,584,660	41,618,454	1,740,681
add back depreciation	10,016,644	10,300,507	10,593,237	10,721,609	0
Principal Repayments	262,000	271,000	15,000	0	0
Capital Expenditure	5,347,300	5,676,744	5,508,967	45,144,068	0
Carried forwards components - capital	0	0	0	0	0
Use of restricted prepaid grant	0	0	0	0	0
Loans taken out	0	0	0	0	0
Capital capacity extra	4,000,000	5,000,000	400,000	5,000,000	5,000,000
Years Movement	2,262,120	1,226,267	6,253,930	2,195,994	-3,259,319
Closing Balance	**32,884,279**	**34,110,546**	**40,364,476**	**42,560,471**	**39,301,152**
average balance	31,753,219	33,497,413	37,237,511	41,462,473	40,930,811

COBAR SHIRE COUNCIL
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
Plant										
Recurring plant renewal	$ 1,500,000	$ 1,612,500	$ 1,668,938	$ 1,727,350	$ 1,787,808	$ 1,850,381	$ 1,915,144	$ 1,982,174	$ 2,051,550	$ 2,123,355
Garbage pick up truck - waste fund										
General Fund										
Grant contributions pool	$ 1,000,000	$ 1,000,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
Swimming Pool										
Plant renewal	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
Slide pool renewal				**$ 300,000**						
Lining renewal									$ 300,000	
Building Upgrades Stage 1	**$ 4,000,000**									
Museum										
Stage 3			**$ 2,000,000**							
Display renewals	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
Tourism										
Art Gallery	**$ 100,000**	**$ 1,500,000**								
Signage	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Cobar Youth & Fitness Centre										
Outdoor Courts and Skate Park Shade	**$ 650,000**									
Youth centre equipment - renewal and new	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Airport										
Terminal upgrade				**$ 3,500,000**						
Depot										
Improvements - Stage 1 and 2	**$ 1,500,000**	**$ 1,500,000**								
Truck Wash (Stock)	**$ 1,500,000**									
Buildings										
Grand Precinct Development	**$ 3,000,000**									
Residential Subdivision Stage 1 and 2	**$ 2,000,000**	**$ 2,000,000**								
Housing		$ 300,000	$ 300,000							
Council Housing Renewal	$ 50,000	$ -	$ 50,000	$ -	$ 50,000	$ -	$ 50,000	$ -	$ 50,000	$ 50,000
Parks and Gardens										
Ward Oval - Pavilions		**$ 1,800,000**								
Morelli Park	**$ 100,000**		**$ 500,000**							
Newey Reservoir		**$ 900,000**								
Dalton Park Horse Complex Upgrades		**$ 1,200,000**								
Tennis Court Upgrades			**$ 500,000**							
Caravan Park										
Caravan Park Upgrades		**$ 6,500,000**								
IT										
IT Renewal	$ 150,000	$ 161,250	$ 166,894	$ 172,735	$ 178,781	$ 185,038	$ 191,514	$ 198,217	$ 205,155	$ 212,335
Library										
Library Books	$ 40,000	$ 43,000	$ 44,505	$ 46,063	$ 47,675	$ 49,343	$ 51,071	$ 52,858	$ 54,708	$ 56,623
Special Projects	**$ 20,000**	**$ 21,500**	**$ 22,253**	**$ 23,031**	**$ 23,837**	**$ 24,672**	**$ 25,535**	**$ 26,429**	**$ 27,354**	**$ 28,311**
Lilliane Brady Village										
Ongoing Renewal	$ 30,000	$ 32,250	$ 33,379	$ 34,547	$ 35,756	$ 37,008	$ 38,303	$ 39,643	$ 41,031	$ 42,467
Major Refurbishment							$ 1,000,000			
Generator		**$ 100,000**								
Bus change over		**$ 50,000**								
Nymagee:										
Nymagee CEP projects funded by VPA	**$ 35,000**	**$ 35,000**	**$ 35,000**	**$ 35,000**	**$ 35,000**	**$ 35,000**	**$ 35,000**	**$ 35,000**	**$ 35,000**	**$ 35,000**
Newey										
Staged Development as per Management Plan	$ 300,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Town Aesthetics										
Beautification	$ 100,000	$ 107,500	$ 111,263	$ 115,157	$ 119,187	$ 123,359	$ 127,676	$ 132,145	$ 136,770	$ 141,557
Bike Path Rejuvenation			$ 50,000	$ 50,000						
Subtotal	**16,132,500**	**19,070,500**	**5,689,730**	**6,211,383**	**2,485,544**	**2,512,300**	**3,641,744**	**2,673,967**	**3,109,068**	**2,897,148**
Transport Assets										
Roads to Recovery	**1,085,000**	1,085,000	**1,085,000**	1,085,000	1,085,000	1,085,000	1,085,000	1,085,000	1,085,000	**1,085,000**
Repair Program Works -52 Mile Road		**800,000**		**800,000**		**800,000**		**800,000**		
Rural Roads Reseal	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Shire Roads Gravel Resheeting	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Heavy Vehicle Bypass									**40,000,000**	
Wool Track	**7,100,000**									
Footpaths			**1,500,000**							
Footpaths	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Subtotal	**8,635,000**	**2,335,000**	**3,035,000**	**2,335,000**	**1,535,000**	**2,335,000**	**1,535,000**	**2,335,000**	**41,535,000**	**1,535,000**
Total General Fund	**24,767,500**	**21,405,500**	**8,724,730**	**8,546,383**	**4,020,544**	**4,847,300**	**5,176,744**	**5,008,967**	**44,644,068**	**4,432,148**

COBAR SHIRE COUNCIL
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
Sewer Fund										
Treatment Plant	**625,000**	**625,000**	**625,000**	**625,000**						
Treatment Plant	**1,875,000**	**1,875,000**	**1,875,000**	**1,875,000**						
Effluent Management Compliance				500,000						
Pumping Station Renewals	300,000	50,000								
Sewer Main Renewals	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Sewer Manhole Renewals	30,000	30,000								
Telemetry	40,000									
STP Solar array	240,000									
Total Sewer Fund	**3,210,000**	**2,680,000**	**2,600,000**	**3,100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**
Water Fund										
Ongoing valve and main renewal	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
7ML Tank	**2,000,000**	**2,000,000**								
R4R 9 - Louth Road Reservior	**100,000**	**640,000**	**3,271,500**							
R4R 9 - Euabalong Pump Station	**120,000**	**220,000**	**697,000**							
WTP Solar array	**150,000**									
Total Water Fund	**2,770,000**	**3,260,000**	**4,368,500**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**
Total Capital Expenditure	**30,747,500**	**27,345,500**	**15,693,230**	**12,046,383**	**4,520,544**	**5,347,300**	**5,676,744**	**5,508,967**	**45,144,068**	**4,932,148**
Breakdown by Fund and Type										
Plant	1,500,000	1,612,500	1,668,938	1,727,350	1,787,808	1,850,381	1,915,144	1,982,174	2,051,550	2,123,355
Transport	8,635,000	2,335,000	3,035,000	2,335,000	1,535,000	2,335,000	1,535,000	2,335,000	41,535,000	1,535,000
Other	14,632,500	17,458,000	4,020,793	4,484,033	697,736	661,920	1,726,599	691,793	1,057,518	773,794
Total General Fund	**24,767,500**	**21,405,500**	**8,724,730**	**8,546,383**	**4,020,544**	**4,847,300**	**5,176,744**	**5,008,967**	**44,644,068**	**4,432,148**
Water Fund	2,770,000	3,260,000	4,368,500	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Sewer Fund	3,210,000	2,680,000	2,600,000	3,100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Capital Expenditure	**30,747,500**	**27,345,500**	**15,693,230**	**12,046,383**	**4,520,544**	**5,347,300**	**5,676,744**	**5,508,967**	**45,144,068**	**4,932,148**
Conditional on grant funding -General	21,090,000	17,491,500	5,642,253	5,743,031	1,143,837	1,944,672	1,145,535	1,946,429	41,147,354	1,148,311
Conditional on funding - Water	2,370,000	2,860,000	3,968,500	0	0	0	0	0	0	0
Conditional on funding - Sewer	5,000,000	5,000,000	5,000,000	5,000,000	0	0	0	0	0	0
Total	**28,460,000**	**25,351,500**	**14,610,753**	**10,743,031**	**1,143,837**	**1,944,672**	**1,145,535**	**1,946,429**	**41,147,354**	**1,148,311**
Self funded capex	**2,287,500**	**1,994,000**	**1,082,478**	**1,303,352**	**3,376,707**	**3,402,629**	**4,531,208**	**3,562,538**	**3,996,714**	**3,783,837**

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
GOVERNANCE										
Operating Revenue										
Internal Cost Recovery	242,338	250,032	256,635	263,415	270,377	277,526	284,868	292,407	300,149	308,101
Leaseback Revenue	3,241	3,403	3,658	3,933	4,070	4,213	4,360	4,513	4,671	4,834
Council Chambers Hire	3,225	3,386	3,640	3,913	4,050	4,192	4,339	4,491	4,648	4,810
Total Operating Revenues	248,804	256,822	263,933	271,261	278,497	285,931	293,567	301,411	309,468	317,745
Operating Expenses										
Salaries Governance	333,900	343,917	352,515	361,328	370,361	379,620	389,111	398,838	408,809	419,029
Long Service Leave Governance	8,546	9,187	9,509	9,842	10,186	10,543	10,912	11,293	11,689	12,098
Vehicle Expenses Governance	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Superannuation Governance	34,245	35,310	36,202	37,117	38,055	39,016	40,002	41,013	42,050	43,113
Workers Compensation Governance	18,835	19,421	19,911	20,414	20,930	21,459	22,001	22,557	23,127	23,712
Election Costs - net after subsidy	70,000	0	0	100,000	0	0	100,000	0	0	0
Subscriptions & Membership	74,498	80,085	82,888	85,789	88,791	91,899	95,116	98,445	101,890	105,456
Mayoral Allowance	34,400	36,980	38,274	39,614	41,000	42,435	43,921	45,458	47,049	48,696
Councillor Allowances	159,100	171,033	177,019	183,214	189,627	196,264	203,133	210,243	217,601	225,217
Councillor Travelling	12,416	13,347	13,815	14,298	14,799	15,317	15,853	16,407	16,982	17,576
Councillor Training	26,875	28,891	29,902	30,948	32,032	33,158	34,313	35,514	36,757	38,043
Delegate Expenses	11,288	12,134	12,559	12,998	13,453	13,924	14,411	14,916	15,438	15,978
Civic Expenses	2,258	2,427	2,512	2,600	2,691	2,785	2,882	2,983	3,088	3,196
Section 356 Donations	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Delegates Expenses - Staff	7,901	8,494	8,791	9,099	9,417	9,747	10,088	10,441	10,807	11,185
Total Operating Expenses	837,260	807,450	831,739	956,778	882,592	909,205	1,036,643	964,931	994,097	1,024,169
GOVERNANCE SUMMARY										
Total Operating Revenues	248,804	256,822	263,933	271,261	278,497	285,931	293,567	301,411	309,468	317,745
Total Operating Expenses	837,260	807,450	831,739	956,778	882,592	909,205	1,036,643	964,931	994,097	1,024,169
SURPLUS (DEFICIT)	-588,456	-550,629	-567,806	-685,518	-604,095	-623,274	-743,076	-663,521	-684,629	-706,423
CORPORATE SUPPORT ADMINISTRATION										
Operating Revenue										
Section 603 Certificates	14,674	15,774	16,326	16,898	17,489	18,101	18,735	19,391	20,069	20,772
[illegible]y Income	25,961	27,908	28,885	29,896	30,942	32,025	33,146	34,306	35,507	36,750
[illegible]back Revenue	3,241	3,484	3,606	3,732	3,863	3,998	4,138	4,283	4,433	4,588
[illegible]nt and Admin to Children's Services	34,991	37,616	38,932	40,295	41,705	43,165	44,676	46,239	47,858	49,533
Uniform Reimbursement	1,129	1,213	1,256	1,300	1,345	1,392	1,441	1,492	1,544	1,598
Water Board - Admin Fee	482,934	519,154	537,324	556,131	575,595	595,741	616,592	638,173	660,509	683,627
Services NSW Agency	169,313	182,011	188,381	194,975	201,799	208,862	216,172	223,738	231,569	239,674
Insurance and Risk Rebates	37,249	40,042	41,444	42,894	44,396	45,950	47,558	49,222	50,945	52,728
Project Team - allocation from grants	319,469	329,053	337,279	345,711	354,354	363,213	372,293	381,600	391,140	400,919
Project grants and contributions	21,090,000	17,491,500	5,642,253	5,743,031	1,143,837	1,944,672	1,145,535	1,946,429	41,147,354	1,148,311
Internal cost recovery - water/sewer/waste	291,408	302,782	311,231	319,921	328,861	338,057	347,518	357,250	367,262	377,562
Total Operating Revenues	22,470,358	18,950,538	7,146,918	7,294,785	2,744,187	3,595,177	2,847,804	3,702,123	42,958,190	3,016,061
Salaries	1,409,537	1,451,823	1,488,118	1,525,321	1,563,454	1,602,541	1,642,604	1,683,669	1,725,761	1,768,905
Long Service Leave	35,238	36,296	37,203	38,133	39,086	40,064	41,065	42,092	43,144	44,223
Superannuation	144,478	148,812	152,532	156,345	160,254	164,260	168,367	172,576	176,891	181,313
Workers Compensation	79,463	81,847	83,893	85,990	88,140	90,343	92,602	94,917	97,290	99,722
Vehicle Expenses	43,000	46,225	47,843	49,517	51,250	53,044	54,901	56,822	58,811	60,869
Defined Benefits top up	53,750	57,781	59,804	61,897	64,063	66,305	68,626	71,028	73,514	76,087
Consultants	215,000	231,125	239,214	247,587	256,252	265,221	274,504	284,112	294,056	304,347
Advertising	12,416	13,347	13,815	14,298	14,799	15,317	15,853	16,407	16,982	17,576
Bank Charges	15,803	16,988	17,582	18,198	18,835	19,494	20,176	20,882	21,613	22,370
Postage	12,416	13,347	13,815	14,298	14,799	15,317	15,853	16,407	16,982	17,576
Printing & Stationery	69,983	75,231	77,864	80,590	83,410	86,330	89,351	92,478	95,715	99,065
Subscriptions & Memberships	3,386	3,640	3,768	3,899	4,036	4,177	4,323	4,475	4,631	4,793
Office Expenses	23,704	25,482	26,373	27,296	28,252	29,241	30,264	31,323	32,420	33,554
Valuation Fees - for rating	28,219	30,335	31,397	32,495	33,633	34,810	36,029	37,290	38,595	39,946
Audit Fees	82,399	88,579	91,679	94,888	98,209	101,646	105,204	108,886	112,697	116,641
Legal Expenses Rates Recovery	11,288	12,134	12,559	12,998	13,453	13,924	14,411	14,916	15,438	15,978
Legal Expenses	45,150	48,536	50,235	51,993	53,813	55,696	57,646	59,663	61,752	63,913
Insurance - Fidelity Guarantee	9,030	9,707	10,047	10,399	10,763	11,139	11,529	11,933	12,350	12,783
Insurance - Casual Hirers	6,773	7,280	7,535	7,799	8,072	8,354	8,647	8,950	9,263	9,587
Insurance - Public Liability	107,500	115,563	119,607	123,793	128,126	132,611	137,252	142,056	147,028	152,174
Insurance Professional Ind	29,348	31,549	32,653	33,796	34,978	36,203	37,470	38,781	40,139	41,543
Telephones Inc Data Connectivity	232,200	249,615	258,352	267,394	276,753	286,439	296,464	306,841	317,580	328,695
Human Resources										
Staff Uniforms	5,000	5,375	5,563	5,758	5,959	6,168	6,384	6,607	6,839	7,078
Drug and Alcohol Testing	7,000	7,525	7,788	8,061	8,343	8,635	8,937	9,250	9,574	9,909
Employee Health and Wellbeing	75,000	80,625	83,447	86,368	89,390	92,519	95,757	99,109	102,578	106,168
[illegible]-ical Consultations	15,000	16,125	16,689	17,274	17,878	18,504	19,151	19,822	20,516	21,234
[illegible]tment Costs	75,000	80,625	83,447	86,368	89,390	92,519	95,757	99,109	102,578	106,168
[illegible]tment Costs - Outdoor	19,189	20,628	21,350	22,097	22,871	23,671	24,499	25,357	26,244	27,163
Safety Expenses	2,500	2,688	2,782	2,879	2,980	3,084	3,192	3,304	3,419	3,539
Training - Compliance	80,000	86,000	89,010	92,125	95,350	98,687	102,141	105,716	109,416	113,246
Training and Professional Development	80,000	86,000	89,010	92,125	95,350	98,687	102,141	105,716	109,416	113,246
Project Team										
Salaries	269,850	277,946	284,894	292,016	299,317	306,800	314,470	322,332	330,390	338,650
Long Service Leave	6,746	6,949	7,122	7,300	7,483	7,670	7,862	8,058	8,260	8,466
Superannuation	27,660	28,489	29,202	29,932	30,680	31,447	32,233	33,039	33,865	34,712
Workers Compensation	15,213	15,669	16,061	16,462	16,874	17,296	17,728	18,171	18,626	19,091
Sundries	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Audit Fees - Internal Audit	16,931	18,201	18,838	19,497	20,180	20,886	21,617	22,374	23,157	23,967
Storage of Old Records	6,773	7,280	7,535	7,799	8,072	8,354	8,647	8,950	9,263	9,587
Sale of Land	0	0	30,000	0	0	0	0	0	0	0
Vandalism and Stolen Items	16,931	18,201	18,838	19,497	20,180	20,886	21,617	22,374	23,157	23,967
Christmas Party Contribution	4,515	4,854	5,024	5,199	5,381	5,570	5,765	5,966	6,175	6,391
Building Maintenance & Repair	116,997	125,772	130,174	134,730	139,446	144,326	149,378	154,606	160,017	165,618
Furniture Equipment Maintenance	2,258	2,427	2,512	2,600	2,691	2,785	2,882	2,983	3,088	3,196
Office Equipment Maintenance	1,129	1,213	1,256	1,300	1,345	1,392	1,441	1,492	1,544	1,598
Lease - Copiers	18,060	19,415	20,094	20,797	21,525	22,279	23,058	23,865	24,701	25,565
Travelling Costs	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Depreciation - Corporate Support	86,000	90,300	97,073	104,353	108,005	111,785	115,698	119,747	123,939	128,276
Depreciation - Office building	86,000	90,300	97,073	104,353	108,005	111,785	115,698	119,747	123,939	128,276
Total Services Operating Expenses	3,730,704	3,916,738	4,070,570	4,168,765	4,293,157	4,421,365	4,553,508	4,689,712	4,830,103	4,974,814
INFORMATION TECHNOLOGY										
Operating Expenses										
Outsourced Support	290,250	312,019	322,939	334,242	345,941	358,049	370,580	383,551	396,975	410,869
Software Licence and Maintenance	141,900	152,543	157,881	163,407	169,127	175,046	181,173	187,514	194,077	200,869
Consumables	37,625	40,447	41,863	43,328	44,844	46,414	48,038	49,720	51,460	53,261
Upgrades	35,000				45,000					
Website Support	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Total Operating Expenses	510,150	510,786	528,664	547,167	611,318	586,139	606,654	627,887	649,863	672,608
ENGINEERING - ADMINISTRATION										
Operating Revenues										
Inspection Shed Rent	19,189	20,628	21,350	22,097	22,871	23,671	24,499	25,357	26,244	27,163
Internal cost recovery	167,055	179,584	185,870	192,375	199,108	206,077	213,290	220,755	228,481	236,478
Leaseback Revenue	9,723	10,453	10,818	11,197	11,589	11,995	12,414	12,849	13,299	13,764
Total Operating Revenues	195,967	210,665	218,038	225,669	233,568	241,743	250,204	258,961	268,024	277,405
Operating Expenses										
Sick Leave										
Salaries	598,500	616,455	631,866	647,663	663,855	680,451	697,462	714,899	732,771	751,091

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
Long Service Leave	14,963	15,411	15,797	16,192	16,596	17,011	17,437	17,872	18,319	18,777
Superannuation	61,346	63,187	64,766	66,385	68,045	69,746	71,490	73,277	75,109	76,987
Workers Compensation	33,740	34,753	35,621	36,512	37,425	38,360	39,319	40,302	41,310	42,343
RMS Admin Salaries inc oncosts	157,500	162,225	166,281	170,438	174,699	179,066	183,543	188,131	192,835	197,655
Vehicle Expenses	64,500	69,338	71,764	74,276	76,876	79,566	82,351	85,233	88,217	91,304
Printing & Stationery	2,258	2,427	2,512	2,600	2,691	2,785	2,882	2,983	3,088	3,196
Engineering Office Expenses	15,803	16,988	17,582	18,198	18,835	19,494	20,176	20,882	21,613	22,370
Engineers Equip M & R	2,258	2,427	2,512	2,600	2,691	2,785	2,882	2,983	3,088	3,196
Cobar Depot M & R	130,935	140,755	145,682	150,780	156,058	161,520	167,173	173,024	179,080	185,348
Euabalong Depot M & R	16,931	18,201	18,838	19,497	20,180	20,886	21,617	22,374	23,157	23,967
Total Operating Expenses	1,098,733	1,142,166	1,173,221	1,205,141	1,237,949	1,271,671	1,306,333	1,341,962	1,378,586	1,416,233
WORKFORCE OPERATIONS										
Operating Revenues										
Employee On costs	2,625,000	2,703,750	2,771,344	2,840,627	2,911,643	2,984,434	3,059,045	3,135,521	3,213,909	3,294,257
Total Operating Revenues	2,625,000	2,703,750	2,771,344	2,840,627	2,911,643	2,984,434	3,059,045	3,135,521	3,213,909	3,294,257
Operating Expenses										
Annual Leave - Outdoor Staff	331,800	341,754	350,298	359,055	368,032	377,232	386,663	396,330	406,238	416,394
Long Service Leave - Outdoor	103,688	106,798	109,468	112,205	115,010	117,885	120,832	123,853	126,949	130,123
Sick Leave - Outdoor Staff	130,000	133,900	137,248	140,679	144,196	147,801	151,496	155,283	159,165	163,144
Public Holidays - Outdoor	168,000	173,040	177,366	181,800	186,345	191,004	195,779	200,673	205,690	210,832
Superannuation Payments	414,750	427,193	437,872	448,819	460,040	471,541	483,329	495,412	507,798	520,493
Allowances	94,294	96,651	99,067	101,544	104,082	106,685	109,352	112,085	112,086	112,086
Workers Comp Premiums	231,000	237,930	243,878	249,975	256,225	262,630	269,196	275,926	282,824	289,895
Clothing -PPE	32,250	34,669	35,882	37,138	38,438	39,783	41,176	42,617	44,108	45,652
Fringe Benefit Tax	43,000	46,225	47,843	49,517	51,250	53,044	54,901	56,822	58,811	60,869
Asbestos Safety	4,386	4,715	4,880	5,051	5,228	5,411	5,600	5,796	5,999	6,209
Unproductive Inc Wet Weather	10,992	11,816	12,230	12,658	13,101	13,559	14,034	14,525	15,034	15,560
Supervision	48,313	49,763	51,007	52,282	53,589	54,929	56,302	57,709	59,152	60,631
Union Delegate	3,758	3,870	3,967	4,066	4,168	4,272	4,379	4,488	4,601	4,716
Total Operating Expenses	1,616,230	1,668,323	1,711,006	1,754,789	1,799,703	1,845,775	1,893,038	1,941,521	1,988,455	2,036,604
PLANT OPERATIONS										
Operating Revenues										
[illegible] Income	2,472,500	2,657,938	2,750,965	2,847,249	2,946,903	3,050,044	3,156,796	3,267,284	3,381,639	3,499,996
[illegible]eimbursements	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
[illegible] - Diesel Fuel	101,588	109,207	113,029	116,985	121,079	125,317	129,703	134,243	138,941	143,804
Total Operating Revenues	2,595,588	2,790,257	2,887,916	2,988,993	3,093,607	3,201,884	3,313,950	3,429,938	3,549,986	3,674,235
Operating Expenses										
Plant Running Expenses	2,100,000	2,163,000	2,217,075	2,272,502	2,329,314	2,387,547	2,447,236	2,508,417	2,571,127	2,635,405
Registration and Insurance	289,879	298,575	306,039	313,690	321,533	329,571	337,810	346,256	354,912	363,785
Total Operating Expenses	2,389,879	2,461,575	2,523,114	2,586,192	2,650,847	2,717,118	2,785,046	2,854,672	2,926,039	2,999,190
Operating Expenses										
Salaries Workshop	94,500	99,225	104,186	109,396	114,865	120,609	126,639	132,971	139,620	146,601
Long Service Leave - Workshop	2,363	2,481	2,605	2,735	2,872	3,015	3,166	3,324	3,490	3,665
Vehicle Expenses	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Superannuation	9,686	10,171	10,679	11,213	11,774	12,362	12,981	13,630	14,311	15,027
Workers Compensation	5,327	5,594	5,873	6,167	6,476	6,799	7,139	7,496	7,871	8,265
Building M & R	17,544	18,860	19,520	20,203	20,910	21,642	22,400	23,184	23,995	24,835
Loose Tools and Workshop Consumables	69,080	74,250	76,860	79,550	82,334	85,216	88,198	91,285	94,480	97,787
Depreciation	165,000	165,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000
Total Operating Expenses	385,000	398,703	448,644	459,022	469,856	481,165	492,973	505,301	518,173	531,613
STORES OPERATIONS										
Operating Expenses										
Salaries	84,000	86,520	88,683	90,900	93,173	95,502	97,889	100,337	102,845	105,416
Long Service Leave	2,100	2,163	2,217	2,273	2,329	2,388	2,447	2,508	2,571	2,635
Superannuation	8,610	8,868	9,090	9,317	9,550	9,789	10,034	10,285	10,542	10,805
Workers Compensation	4,736	4,878	5,000	5,124	5,253	5,384	5,519	5,656	5,798	5,943
Total Operating Expenses	99,446	102,429	104,990	107,614	110,305	113,062	115,889	118,786	121,756	124,800
ADMINISTRATION										
Total Operating Revenues	27,886,922	24,655,209	13,024,215	13,350,074	8,583,005	10,023,237	9,471,002	10,526,543	49,990,109	10,261,958
Total Operating Expenses	9,830,140	10,200,720	10,560,209	10,828,691	11,173,134	11,436,296	11,753,441	12,079,840	12,412,974	12,755,862
SURPLUS / (DEFICIT)	18,056,782	14,454,489	2,464,006	2,521,383	-2,190,128	-1,413,059	-2,282,439	-1,553,298	37,577,134	-2,493,904
PUBLIC ORDER & SAFETY										
Operating Expenses										
Fire and Rescue NSW	32,895	35,362	36,600	37,881	39,207	40,579	41,999	43,469	44,990	46,565
[illegible] Operating Expenses	32,895	35,362	36,600	37,881	39,207	40,579	41,999	43,469	44,990	46,565
RURAL FIRE SERVICES										
Operating Revenues										
Emergency Levy Grant										
Appliances Grant	133,773	143,806	148,839	154,049	159,440	165,021	170,796	176,774	182,961	189,365
M and R	138,159	148,521	153,719	159,099	164,668	170,431	176,396	182,570	188,960	195,574
Hazard Reduction	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Total Operating Revenues	293,432	315,439	326,480	337,907	349,733	361,974	374,643	387,756	401,327	415,373
Operating Expenses										
M and R	138,159	148,521	153,719	159,099	164,668	170,431	176,396	182,570	188,960	195,574
Council Subsidy	225,750	242,681	251,175	259,966	269,065	278,482	288,229	298,317	308,758	319,565
Depreciation	182,750	196,456	203,332	210,449	217,815	225,438	233,328	241,495	249,947	258,695
Total Operating Expenses	546,659	587,658	608,226	629,514	651,547	674,352	697,954	722,382	747,666	773,834
RANGER SERVICES										
Operating Revenues										
Fines & Costs	4,515	4,854	5,024	5,199	5,381	5,570	5,765	5,966	6,175	6,391
Impounding Fees	5,644	6,067	6,279	6,499	6,727	6,962	7,206	7,458	7,719	7,989
Registration - Lifetime	11,288	12,134	12,559	12,998	13,453	13,924	14,411	14,916	15,438	15,978
Total Operating Revenues	21,446	23,055	23,862	24,697	25,561	26,456	27,382	28,340	29,332	30,359
Operating Expenses										
Contract Ranger	157,500	162,225	166,281	170,438	174,699	179,066	183,543	188,131	192,835	197,655
Vehicle Expenses	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Lifetime Registrations	11,288	12,134	12,559	12,998	13,453	13,924	14,411	14,916	15,438	15,978
Ranger Services Other Expenses	10,750	11,556	11,961	12,375	12,813	13,261	13,725	14,206	14,703	15,217
Depreciation	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Impounding Expenses	4,386	4,715	4,880	5,051	5,228	5,411	5,600	5,796	5,999	6,209
Total Operating Expenses	210,799	219,521	225,582	231,814	238,224	244,814	251,592	258,563	265,731	273,103
EMERGENCY MANAGEMENT										
Operating Expenses										
SES (Cobar) - Contribution	10,965	11,787	12,200	12,627	13,069	13,526	14,000	14,490	14,997	15,522
SES Euabalong	2,193	2,357	2,440	2,525	2,614	2,705	2,800	2,898	2,999	3,104
SES (Cobar)	2,193	2,357	2,440	2,525	2,614	2,705	2,800	2,898	2,999	3,104
Depreciation	9,675	10,401	10,765	11,141	11,531	11,935	12,353	12,785	13,232	13,696
Total Operating Expenses	25,026	26,903	27,845	28,819	29,828	30,872	31,952	33,071	34,228	35,426
PUBLIC ORDER AND SAFETY SUMMARY										
Total Operating Revenues	314,878	338,494	350,341	362,603	375,294	388,430	402,025	416,096	430,659	445,732
Total Operating Expenses	815,379	869,444	898,253	928,029	958,805	990,617	1,023,497	1,057,484	1,092,615	1,128,928

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
SURPLUS / (DEFICIT)	-500,500	-530,950	-547,911	-565,425	-583,511	-602,187	-621,473	-641,389	-661,956	-683,196
PUBLIC HEALTH										
ADMIN & INSPECTIONS										
Operating Revenues										
Shop Inspections	3,290	3,536	3,660	3,788	3,921	4,058	4,200	4,347	4,499	4,657
Food Shop Administration	15,351	16,502	17,080	17,678	18,296	18,937	19,600	20,286	20,996	21,730
Leaseback Revenue	6,482	6,968	7,212	7,465	7,726	7,996	8,276	8,566	8,866	9,176
Health Other Income	4,386	4,715	4,880	5,051	5,228	5,411	5,600	5,796	5,999	6,209
Total Operating Revenues	29,509	31,722	32,832	33,981	35,171	36,402	37,676	38,994	40,359	41,772
Operating Expenses										
Salaries	152,250	156,818	160,738	164,756	168,875	173,097	177,425	181,860	186,407	191,067
Long Service Leave	3,806	3,920	4,018	4,119	4,222	4,327	4,436	4,547	4,660	4,777
Vehicle Expenses	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Superannuation	15,606	16,074	16,476	16,888	17,310	17,742	18,186	18,641	19,107	19,584
Workers Compensation	8,583	8,841	9,062	9,288	9,520	9,758	10,002	10,252	10,509	10,771
Subscriptions & Memberships	1,097	1,179	1,220	1,263	1,307	1,353	1,400	1,449	1,500	1,552
Contract staff	157,500	162,225	166,281	170,438	174,699	179,066	183,543	188,131	192,835	197,655
Office Expenses	1,097	1,179	1,220	1,263	1,307	1,353	1,400	1,449	1,500	1,552
Advertising	3,290	3,536	3,660	3,788	3,921	4,058	4,200	4,347	4,499	4,657
Total Operating Expenses	364,727	376,884	386,596	396,561	406,786	417,277	428,042	439,087	450,421	462,050
PUBLIC HEALTH SUMMARY										
Total Operating Revenues	29,509	31,722	32,832	33,981	35,171	36,402	37,676	38,994	40,359	41,772
Total Operating Expenses	364,727	376,884	386,596	396,561	406,786	417,277	428,042	439,087	450,421	462,050
SURPLUS / (DEFICIT)	-335,219	-345,162	-353,763	-362,579	-371,615	-380,875	-390,366	-400,093	-410,062	-420,279
DOMESTIC WASTE										
Operating Revenues										
Annual Charges										
Domestic Waste Annual Charge	747,934	766,632	785,798	805,443	825,579	846,219	867,374	889,058	911,285	934,067
Pensioner Abandonments	-17,752	-18,196	-18,651	-19,117	-19,595	-20,085	-20,587	-21,102	-21,630	-22,170
Total Operating Revenues	730,182	748,436	767,147	786,326	805,984	826,133	846,787	867,956	889,655	911,897
Operating Expenses										
Management										
Administration/Governance Charges	65,426	70,333	72,795	75,342	77,979	80,709	83,533	86,457	89,483	92,615
Advertising	3,210	3,451	3,572	3,697	3,826	3,960	4,098	4,242	4,390	4,544
Provision for Landfill	99,977	107,475	111,237	115,130	119,160	123,330	127,647	132,115	136,739	141,524
Other Expenses										
Disposal Abandoned Vehicles	535	575	595	616	638	660	683	707	732	757
Domestic Waste Wages / Collections	181,900	195,543	202,386	209,470	216,801	224,390	232,243	240,372	248,785	257,492
Depreciation	2,400	2,580	2,670	2,764	2,860	2,961	3,064	3,171	3,282	3,397
Depots										
Cobar Tip	77,040	82,818	85,717	88,717	91,822	95,036	98,362	101,804	105,368	109,055
Village Tips	21,400	23,005	23,810	24,644	25,506	26,399	27,323	28,279	29,269	30,293
Total Operating Expenses	451,888	485,780	502,782	520,379	538,592	557,443	576,954	597,147	618,047	639,679
TRADE WASTE										
Operating Revenues										
Annual Charges										
Domestic Waste Annual Charge		0	0	0	0	0	0	0	0	0
Pensioner Abandonments		0	0	0	0	0	0	0	0	0
Disposal Charges and Scrap Metal	53,500	54,838	56,208	57,614	59,054	60,530	62,044	63,595	65,185	66,814
Trade Waste Charges	106,672	109,339	112,072	114,874	117,746	120,690	123,707	126,799	129,969	133,219
Total Operating Revenues	160,172	164,176	168,281	172,488	176,800	181,220	185,750	190,394	195,154	200,033
Operating Expenses										
Management										
Administration/Governance Charges	98,139	105,489	109,192	113,014	116,969	121,063	125,300	129,686	134,225	138,923
Provision for Landfill	149,966	161,213	166,856	172,696	178,740	184,996	191,471	198,172	205,109	212,287
Other Expenses										
Trade Waste Wages / Collections	74,900	80,518	83,336	86,252	89,271	92,396	95,630	98,977	102,441	106,026
Depreciation	3,600	3,870	4,005	4,146	4,291	4,441	4,596	4,757	4,924	5,096
Depots										
Cobar Tip	115,560	124,227	128,575	133,075	137,733	142,553	147,543	152,707	158,051	163,583
Total Operating Expenses	442,165	475,327	491,964	509,183	527,004	545,449	564,540	584,299	604,749	625,915
ENVIRONMENTAL SUMMARY										
Total Operating revenue	890,354	912,612	935,428	958,813	982,784	1,007,353	1,032,537	1,058,351	1,084,809	1,111,930
Total Operating Expenses	894,053	961,107	994,746	1,029,562	1,065,596	1,102,892	1,141,494	1,181,446	1,222,796	1,265,594
TE SURPLUS/(DEFICIT)	-3,699	-48,494	-59,318	-70,748	-82,813	-95,539	-108,956	-123,095	-137,987	-153,665
LILLIANE BRADY VILLAGE NURSING HOME & HOSTEL										
Operating Revenues										
Grant - Hostel - 0365	2,257,500	2,426,813	2,511,751	2,599,662	2,690,650	2,784,823	2,882,292	2,983,172	3,087,583	3,195,649
Grant - Nursing Home -2699	1,397,500	1,502,313	1,554,893	1,609,315	1,665,641	1,723,938	1,784,276	1,846,726	1,911,361	1,978,259
Other fees	645,000	693,375	717,543	742,761	768,757	795,664	823,512	852,335	882,167	913,042
Kitchen Revenue	37,625	40,447	41,863	43,328	44,844	46,414	48,038	49,720	51,460	53,261
Total Operating Revenues	4,337,625	4,662,947	4,826,150	4,995,065	5,169,893	5,350,839	5,538,118	5,731,952	5,932,571	6,140,211
NURSING HOME										
Operating Expenses										
Salaries	2,047,500	2,108,925	2,161,648	2,215,689	2,271,082	2,327,859	2,386,055	2,445,706	2,506,849	2,569,520
Vehicle Expenses	48,375	52,003	53,823	55,707	57,657	59,675	61,763	63,925	66,162	68,478
Superannuation	204,750	210,893	216,165	221,569	227,108	232,786	238,606	244,571	250,685	256,952
Workers Compensation	102,375	105,446	108,082	110,784	113,554	116,393	119,303	122,285	125,342	128,476
Advertising	1,075	1,156	1,196	1,238	1,281	1,326	1,373	1,421	1,470	1,522
Building Maintenance	75,250	79,013	84,938	91,309	94,505	97,812	101,236	104,779	108,446	112,242
Food Supplies	69,875	73,369	78,871	84,787	87,754	90,828	94,005	97,295	100,700	104,225
Internet	1,075	1,129	1,213	1,304	1,350	1,397	1,446	1,497	1,549	1,603
Linen & Bedding	2,150	2,258	2,427	2,609	2,700	2,795	2,892	2,994	3,098	3,207
Laundry Costs	32,250	33,863	36,402	39,132	40,502	41,920	43,387	44,905	46,477	48,104
Medical Supplies	21,500	22,575	24,268	26,088	27,001	27,946	28,924	29,937	30,985	32,069
Personal Items	16,125	16,931	18,201	19,566	20,251	20,960	21,693	22,453	23,238	24,052
Pharmaceuticals	1,075	1,129	1,213	1,304	1,350	1,397	1,446	1,497	1,549	1,603
Postage	108	113	121	130	135	140	145	150	155	160
Printing & Stationery	4,300	4,515	4,854	5,218	5,400	5,589	5,785	5,987	6,197	6,414
Recreation Aids	1,075	1,129	1,213	1,304	1,350	1,397	1,446	1,497	1,549	1,603
Subscriptions	7,525	7,901	8,494	9,131	9,450	9,781	10,124	10,478	10,845	11,224
Sundries	7,525	7,901	8,494	9,131	9,450	9,781	10,124	10,478	10,845	11,224
Plant & Equipment Maintenance	53,750	56,438	60,670	65,221	67,503	69,866	72,311	74,842	77,462	80,173
Furniture & Fittings Maintenance	16,125	16,931	18,201	19,566	20,251	20,960	21,693	22,453	23,238	24,052
Gardens & Grounds Maintenance	43,000	45,150	48,536	52,176	54,003	55,893	57,849	59,874	61,969	64,138
Telephone	16,125	16,931	18,201	19,566	20,251	20,960	21,693	22,453	23,238	24,052
Training & Conferences	16,125	16,931	18,201	19,566	20,251	20,960	21,693	22,453	23,238	24,052
Cleaning	139,750	146,738	157,743	169,574	175,509	181,651	188,009	194,590	201,400	208,449
Public Liability Premium	26,875	28,219	30,335	32,610	33,752	34,933	36,156	37,421	38,731	40,086
Depreciation	225,750	237,038	254,815	273,926	283,514	293,437	303,707	314,337	197,264	197,264
Total Operating Expenses	3,181,408	3,294,622	3,418,329	3,548,208	3,646,915	3,748,439	3,852,864	3,960,275	3,942,684	4,044,945

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
HOSTEL										
Operating Expenses										
Salaries and on costs	472,500	481,950	506,048	521,229	534,260	547,616	561,307	575,339	589,723	604,466
Superannuation	47,250	48,195	50,605	52,123	53,426	54,762	56,131	57,534	58,972	60,447
Workers Compensation	23,625	24,098	25,302	26,061	26,713	27,381	28,065	28,767	29,486	30,223
Advertising	538	564	607	652	675	699	723	748	775	802
Building Maintenance	21,500	22,575	24,268	26,088	27,001	27,946	28,924	29,937	30,985	32,069
Food Supplies	59,125	62,081	66,737	71,743	74,254	76,853	79,542	82,326	85,208	88,190
Internet	1,075	1,129	1,213	1,304	1,350	1,397	1,446	1,497	1,549	1,603
Laundry Costs	21,500	22,575	24,268	26,088	27,001	27,946	28,924	29,937	30,985	32,069
Medical Supplies	4,300	4,515	4,854	5,218	5,400	5,589	5,785	5,987	6,197	6,414
Personal Items	4,300	4,515	4,854	5,218	5,400	5,589	5,785	5,987	6,197	6,414
Pharmaceuticals	1,075	1,129	1,213	1,304	1,350	1,397	1,446	1,497	1,549	1,603
Podiatry and physio Costs	17,200	18,060	19,415	20,871	21,601	22,357	23,140	23,949	24,788	25,655
Printing & Stationery	1,075	1,129	1,213	1,304	1,350	1,397	1,446	1,497	1,549	1,603
Recreation Aids	1,075	1,129	1,213	1,304	1,350	1,397	1,446	1,497	1,549	1,603
Subscriptions	4,300	4,515	4,854	5,218	5,400	5,589	5,785	5,987	6,197	6,414
Plant & Equipment Maintenance	16,125	16,931	18,201	19,566	20,251	20,960	21,693	22,453	23,238	24,052
Furniture & Fittings Maintenance	1,075	1,129	1,213	1,304	1,350	1,397	1,446	1,497	1,549	1,603
Gardens & Grounds Maintenance	21,500	22,575	24,268	26,088	27,001	27,946	28,924	29,937	30,985	32,069
Telephone	16,125	16,931	18,201	19,566	20,251	20,960	21,693	22,453	23,238	24,052
Public Liability	26,875	28,219	30,335	32,610	33,752	34,933	36,156	37,421	38,731	40,086
Training & Conferences	8,063	8,466	9,101	9,783	10,125	10,480	10,847	11,226	11,619	12,026
Cleaning	75,250	79,013	84,938	91,309	94,505	97,812	101,236	104,779	108,446	112,242
Depreciation	53,750	56,438	60,670	65,221	67,503	69,866	72,311	74,842	32,000	32,000
Total Operating Expenses	899,200	927,859	983,592	1,031,174	1,061,270	1,092,271	1,124,203	1,157,095	1,145,515	1,177,706
LILLIANNE BRADY VILLAGE SUMMARY										
Total Operating Revenues	4,337,625	4,662,947	4,826,150	4,995,065	5,169,893	5,350,839	5,538,118	5,731,952	5,932,571	6,140,211
Total Operating Expenses	4,080,608	4,222,480	4,401,921	4,579,381	4,708,185	4,840,710	4,977,067	5,117,370	5,088,199	5,222,652
SURPLUS / (DEFICIT)	257,018	440,467	424,229	415,684	461,707	510,129	561,051	614,582	844,371	917,559
CHILDRENS SERVICES										
CCS IHC	1,612,500	1,733,438	1,794,108	1,856,902	1,921,893	1,989,159	2,058,780	2,130,837	2,205,417	2,282,606
CCS IHC	537,500	577,813	598,036	618,967	640,631	663,053	686,260	710,279	735,139	760,869
CCS FDC	1,075,000	1,155,625	1,196,072	1,237,934	1,281,262	1,326,106	1,372,520	1,420,558	1,470,278	1,521,737
Prev FDC	268,750	288,906	299,018	309,484	320,316	331,527	343,130	355,140	367,569	380,434
COOSH Fees	129,000	138,675	143,529	148,552	153,751	159,133	164,702	170,467	176,433	182,608
Educator Levy	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
Kubby Fees	852,500	1,200,000	1,242,000	1,600,000	1,656,000	1,800,000	1,863,000	1,928,205	1,995,692	2,065,541
Grants	50,000	53,750	55,631	57,578	59,594	61,679	63,838	66,072	68,385	70,778
Stationery sales	6,450	6,934	7,176	7,428	7,688	7,957	8,235	8,523	8,822	9,130
Total Operating Revenues	4,542,450	5,166,696	5,347,531	5,849,224	6,053,947	6,351,875	6,574,191	6,804,287	7,042,438	7,288,923
Operating Expenses										
Salaries - FDC/IHC/COOSH	570,350	587,461	602,147	617,201	632,631	648,446	664,658	681,274	698,306	715,764
Salaries - Kubby	710,622	731,941	750,239	768,995	788,220	807,926	828,124	848,827	870,047	891,799
Superannuation	129,523	133,409	136,744	140,163	143,667	147,258	150,940	154,713	158,581	162,546
Workers Compensation	71,238	73,375	75,209	77,089	79,017	80,992	83,017	85,092	87,220	89,400
Long Service Leave	14,259	14,687	15,054	15,430	15,816	16,211	16,616	17,032	17,458	17,894
Vehicle Expenses	21,500	22,575	24,268	26,088	27,001	27,946	28,924	29,937	30,985	32,069
CCS IHC	1,612,500	1,733,438	1,794,108	1,856,902	1,921,893	1,989,159	2,058,780	2,130,837	2,205,417	2,282,606
CCS FDC	1,075,000	1,155,625	1,196,072	1,237,934	1,281,262	1,326,106	1,372,520	1,420,558	1,470,278	1,521,737
Travelling Costs	21,500	22,575	24,268	26,088	27,001	27,946	28,924	29,937	30,985	32,069
Training & Conferences	10,750	11,288	12,134	13,044	13,501	13,973	14,462	14,968	15,492	16,035
Advertising	1,075	1,129	1,213	1,304	1,350	1,397	1,446	1,497	1,549	1,603
Buildings M & R	64,500	67,725	72,804	78,265	81,004	83,839	86,773	89,811	92,954	96,207
Equipment Expenses	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Resources - Kubby	30,000	32,250	33,379	34,547	35,756	37,008	38,303	39,643	41,031	42,467
Consumables - Kubby	15,000	16,125	16,689	17,274	17,878	18,504	19,151	19,822	20,516	21,234
Postage, Printing & Stationery - Kubby	5,000	5,375	5,563	5,758	5,959	6,168	6,384	6,607	6,839	7,078
Professional Development - Kubby	10,000	10,750	11,126	11,516	11,919	12,336	12,768	13,214	13,677	14,156
Electricity	10,750	11,288	12,134	13,044	13,501	13,973	14,462	14,968	15,492	16,035
Postage, Printing & Stationery	16,125	16,931	18,201	19,566	20,251	20,960	21,693	22,453	23,238	24,052
Computer Agreement	4,300	4,515	4,854	5,218	5,400	5,589	5,785	5,987	6,197	6,414
Subscriptions & Membership	2,150	2,258	2,427	2,609	2,700	2,795	2,892	2,994	3,098	3,207
Rental and Admin	44,991	47,616	48,932	50,295	51,705	53,165	54,676	56,239	57,858	59,533
ELP new estimate		100,000	107,500	209,200	216,522	224,100	231,944	240,062	248,464	257,160
Office Expenses	3,225	3,386	3,640	3,913	4,050	4,192	4,339	4,491	4,648	4,810
Depreciation	21,500	70,000	75,250	80,894	83,725	86,655	89,688	92,827	96,076	99,439
Total Operating Expenses	4,471,233	4,881,496	5,061,193	5,318,526	5,488,135	5,663,277	5,844,133	6,030,894	6,223,756	6,422,921
CHILDRENS SERVICES SUMMARY										
Total Operating Revenues	4,542,450	5,166,696	5,347,531	5,849,224	6,053,947	6,351,875	6,574,191	6,804,287	7,042,438	7,288,923
Total Operating Expenses	4,471,233	4,881,496	5,061,193	5,318,526	5,488,135	5,663,277	5,844,133	6,030,894	6,223,756	6,422,921
SURPLUS / (DEFICIT)	71,217	285,200	286,338	530,698	565,812	688,599	730,058	773,393	818,682	866,002
FITNESS CENTRE & YOUTH SERVICES										
Operating Revenues										
Equipment Hire	2,000	2,150	2,225	2,303	2,384	2,467	2,554	2,643	2,735	2,831
Gymnasium Fees	30,000	32,250	33,379	34,547	35,756	37,008	38,303	39,643	41,031	42,467
Indoor Sports Centre Fees	30,000	32,250	33,379	34,547	35,756	37,008	38,303	39,643	41,031	42,467
Squash Court Hire	10,000	10,750	11,126	11,516	11,919	12,336	12,768	13,214	13,677	14,156
Stadium Hire	2,000	2,150	2,225	2,303	2,384	2,467	2,554	2,643	2,735	2,831
Kiosk / Shop Sales	40,000	43,000	44,505	46,063	47,675	49,343	51,071	52,858	54,708	56,623
Grant - Youth Week	4,300	4,623	4,784	4,952	5,125	5,304	5,490	5,682	5,881	6,087
Grant - Life Skills	18,000	19,350	20,027	20,728	21,454	22,205	22,982	23,786	24,619	25,480
Operating grants - Youth	50,000	53,750	55,631	57,578	59,594	61,679	63,838	66,072	68,385	70,778
Total Operating Revenues	186,300	200,273	207,282	214,537	222,045	229,817	237,861	246,186	254,803	263,721
Operating Expenses										
Salaries	228,900	235,767	241,661	247,703	253,895	260,243	266,749	273,417	280,253	287,259
Long Service Leave	5,723	5,894	6,042	6,193	6,347	6,506	6,669	6,835	7,006	7,181
Superannuation	22,289	22,958	23,532	24,120	24,723	25,341	25,975	26,624	27,290	27,972
Workers Compensation	11,561	11,908	12,206	12,511	12,823	13,144	13,473	13,809	14,155	14,509
Advertising	1,613	1,733	1,794	1,857	1,922	1,989	2,059	2,131	2,205	2,283
Equipment - Games Room	1,075	1,156	1,196	1,238	1,281	1,326	1,373	1,421	1,470	1,522
Internet Access	1,075	1,156	1,196	1,238	1,281	1,326	1,373	1,421	1,470	1,522
Kiosk & Shop Expenses	26,000	27,950	28,928	29,941	30,989	32,073	33,196	34,358	35,560	36,805
Youth Week - Activities	4,300	4,623	4,784	4,952	5,125	5,304	5,490	5,682	5,881	6,087
Youth Centre M & R	50,000	53,750	55,631	57,578	59,594	61,679	63,838	66,072	68,385	70,778
Youth Council Contribution	4,838	5,200	5,382	5,571	5,766	5,967	6,176	6,393	6,616	6,848
Cleaning Materials	3,763	4,045	4,186	4,333	4,484	4,641	4,804	4,972	5,146	5,326
Programs with YO	16,650	17,899	18,525	19,174	19,845	20,539	21,258	22,002	22,772	23,569
Indoor Sports Expenses	7,000	7,140	7,676	8,251	8,540	8,839	9,148	9,468	9,800	10,143
Depreciation	161,250	173,344	179,411	185,690	192,189	198,916	205,878	213,084	220,542	228,261
Total Operating Expenses	546,035	574,522	592,150	610,348	628,805	647,835	667,457	687,689	708,552	730,064
TELEVISION SERVICES										
Operating Expenses										
Cobar - Television	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
Total Operating Expenses	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
OTHER COMMUNITY SERVICES										
Operating Revenues										
Miscellaneous Grants	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
Total Operating Revenues	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
Operating Expenses										
Seniors Week	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Miscellaneous Grants	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Total Operating Expenses	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
COMMUNITY SERVICES & EDUCATION SUMMARY										
Total Operating Revenues	9,077,125	10,041,472	10,392,929	11,071,206	11,458,698	11,945,792	12,363,895	12,796,631	13,244,513	13,708,071
Total Operating Expenses	9,114,000	9,695,833	10,073,205	10,526,824	10,844,344	11,171,714	11,509,245	11,857,262	12,042,561	12,398,463
SURPLUS / (DEFICIT)	-36,875	345,639	319,719	544,382	614,354	774,079	854,650	939,370	1,201,952	1,309,609
HOUSING & COMMUNITY AMENITIES										
HOUSING										
Operating Revenues										
Housing Rental - Staff	69,875	75,116	77,745	80,466	83,282	86,197	89,214	92,336	95,568	98,913
Commercial Properties Rental	145,125	156,009	161,470	167,121	172,970	179,024	185,290	191,775	198,487	205,435
Total Operating Revenues	215,000	231,125	239,214	247,587	256,252	265,221	274,504	284,112	294,056	304,347
Operating Expenses										
Properties										
Expenditure	107,500	115,563	119,607	123,793	128,126	132,611	137,252	142,056	147,028	152,174
Asbestos program - register	53,750									
Depreciation	172,000	184,900	191,372	198,070	205,002	212,177	219,603	227,289	235,244	243,478
Total Operating Expenses	333,250	300,463	310,979	321,863	333,128	344,788	356,855	369,345	382,272	395,652
ONMENTAL & PLANNING										
ting Revenues										
Construction Certificates	14,255	15,324	15,860	16,415	16,990	17,584	18,200	18,837	19,496	20,178
Local Development Application	6,579	7,072	7,320	7,576	7,841	8,116	8,400	8,694	8,998	9,313
LDA Plan Reform Levy	4,385	4,715	4,880	5,051	5,228	5,411	5,600	5,796	5,999	6,209
Section 149 Certificates	27,413	29,468	30,500	31,567	32,672	33,816	34,999	36,224	37,492	38,804
Building Certificates	3,290	3,536	3,660	3,788	3,921	4,058	4,200	4,347	4,499	4,657
Section 68 Approvals	4,386	4,715	4,880	5,051	5,228	5,411	5,600	5,796	5,999	6,209
Section 96 LDA Modifications	1,097	1,179	1,220	1,263	1,307	1,353	1,400	1,449	1,500	1,552
Occupation Certificate	2,193	2,357	2,440	2,525	2,614	2,705	2,800	2,898	2,999	3,104
Advertising	3,290	3,536	3,660	3,788	3,921	4,058	4,200	4,347	4,499	4,657
Swimming Pool Certificate	1,097	1,179	1,220	1,263	1,307	1,353	1,400	1,449	1,500	1,552
Sec 94A Contributions	322,500	346,688	358,822	371,380	384,379	397,832	411,756	426,167	441,083	456,521
Total Operating Revenues	390,483	419,769	434,461	449,667	465,406	481,695	498,554	516,004	534,064	552,756
Operating Expenses										
Salaries	136,500	140,595	144,110	147,713	151,405	155,191	159,070	163,047	167,123	171,301
Long Service Leave	3,413	3,515	3,603	3,693	3,785	3,880	3,977	4,076	4,178	4,283
Superannuation	13,991	14,411	14,771	15,141	15,519	15,907	16,305	16,712	17,130	17,558
Workers Compensation	7,695	7,926	8,124	8,327	8,535	8,749	8,968	9,192	9,422	9,657
Subscriptions	1,109	1,192	1,234	1,277	1,322	1,368	1,416	1,466	1,517	1,570
Total Operating Expenses	162,708	167,639	171,842	176,151	180,567	185,095	189,736	194,493	199,370	204,370
PUBLIC CEMETERIES										
Operating Revenues										
Cemetery Fees	27,918	30,012	31,062	32,149	33,274	34,439	35,644	36,892	38,183	39,520
Total Operating Revenues	27,918	30,012	31,062	32,149	33,274	34,439	35,644	36,892	38,184	39,521
Operating Expenses										
Cobar - Maintenance	68,854	74,018	76,608	79,290	82,065	84,937	87,910	90,987	94,171	97,467
Cobar - Grave Digging	53,750	57,781	59,804	61,897	64,063	66,305	68,626	71,028	73,514	76,087
Village - Maintenance	4,515	4,854	5,024	5,199	5,381	5,570	5,765	5,966	6,175	6,391
Depreciation	17,200	18,490	19,137	19,807	20,500	21,218	21,960	22,729	23,524	24,348
Total Operating Expenses	144,319	155,143	160,573	166,193	172,009	178,030	184,261	190,710	197,385	204,293
PUBLIC CONVENIENCES										
Operating Expenses										
- Euabalong	5,644	6,067	6,279	6,499	6,727	6,962	7,206	7,458	7,719	7,989
- Mt Hope	3,386	3,640	3,768	3,899	4,036	4,177	4,323	4,475	4,631	4,793
Toilet - Drummond Park	34,991	37,616	38,932	40,295	41,705	43,165	44,676	46,239	47,858	49,533
Toilet - Ward Oval	15,803	16,988	17,582	18,198	18,835	19,494	20,176	20,882	21,613	22,370
Toilet - Dalton Park	16,931	18,201	18,838	19,497	20,180	20,886	21,617	22,374	23,157	23,967
Toilets - Cemetery	9,030	9,707	10,047	10,399	10,763	11,139	11,529	11,933	12,350	12,783
Toilets - Marshall Street	10,159	10,921	11,303	11,698	12,108	12,532	12,970	13,424	13,894	14,380
Toilets - Newey Rec Area	14,674	15,774	16,326	16,898	17,489	18,101	18,735	19,391	20,069	20,772
Toilets - Euabalong West	2,258	2,427	2,512	2,600	2,691	2,785	2,882	2,983	3,088	3,196
Total Operating Expenses	112,875	121,341	125,588	129,983	134,533	139,241	144,115	149,159	154,379	159,782
HOUSING & COMMUNITY AMENITIES SUMMARY										
Total Operating Revenues	633,401	680,906	704,738	729,403	754,932	781,355	808,703	837,007	866,303	896,624
Total Operating Expenses	753,152	744,585	768,981	794,189	820,237	847,153	874,966	903,707	933,406	964,097
SURPLUS / (DEFICIT)	-119,751	-63,679	-64,244	-64,786	-65,305	-65,798	-66,264	-66,700	-67,103	-67,473
RECREATION & CULTURE										
PUBLIC LIBRARIES										
Operating Revenues										
Library Fees & Fines	4,515	4,854	5,024	5,199	5,381	5,570	5,765	5,966	6,175	6,391
Grant - Library	59,125	63,559	65,784	68,085	70,469	72,936	75,489	78,131	80,865	83,696
Grant-Local Priority Projects	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Sale of Books	1,129	1,213	1,256	1,300	1,345	1,392	1,441	1,492	1,544	1,598
Library Activities	2,258	2,427	2,512	2,600	2,691	2,785	2,882	2,983	3,088	3,196
Community Rooms Hire	677	728	754	780	807	835	865	895	926	959
Total Operating Revenues	89,204	95,894	99,250	102,724	106,319	110,040	113,892	117,878	122,004	126,274
Operating Expenses										
Sick Leave										
Salaries	262,500	270,375	277,134	284,063	291,164	298,443	305,904	313,552	321,391	329,426
Long Service Leave	6,563	6,759	6,928	7,102	7,279	7,461	7,648	7,839	8,035	8,236
Superannuation	26,906	27,713	28,406	29,116	29,844	30,590	31,355	32,139	32,943	33,766
Workers Compensation	14,798	15,242	15,623	16,014	16,414	16,825	17,245	17,677	18,118	18,571
Advertising	1,129	1,213	1,256	1,300	1,345	1,392	1,441	1,492	1,544	1,598
Internet Service	1,129	1,213	1,256	1,300	1,345	1,392	1,441	1,492	1,544	1,598
Books Maintenance	3,386	3,640	3,768	3,899	4,036	4,177	4,323	4,475	4,631	4,793
Building Maintenance	44,021	47,323	48,979	50,693	52,468	54,304	56,205	58,172	60,208	62,315
ITC Costs	21,446	23,055	23,862	24,697	25,561	26,456	27,382	28,340	29,332	30,359
Purchase of Periodicals	4,515	4,854	5,024	5,199	5,381	5,570	5,765	5,966	6,175	6,391
Postage	3,386	3,640	3,768	3,899	4,036	4,177	4,323	4,475	4,631	4,793
Printing & Stationery	2,258	2,427	2,512	2,600	2,691	2,785	2,882	2,983	3,088	3,196
Village Libraries Expenses	3,386	3,640	3,768	3,899	4,036	4,177	4,323	4,475	4,631	4,793

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
Subscriptions	4,515	4,854	5,024	5,199	5,381	5,570	5,765	5,966	6,175	6,391
Sundry Expenses/Office expenses	1,129	1,213	1,256	1,300	1,345	1,392	1,441	1,492	1,544	1,598
Library Activities	11,288	12,134	12,555	12,998	13,453	13,924	14,411	14,916	15,438	15,978
Depreciation	120,400	129,430	133,960	138,649	143,501	148,524	153,722	159,103	164,671	170,435
Total Operating Expenses	532,755	558,727	575,081	591,928	609,283	627,161	645,578	664,552	684,099	704,238
REGIONAL MUSEUM										
Operating Revenues										
Tour Income	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Admission Fees	48,375	52,003	53,823	55,707	57,657	59,675	61,763	63,925	66,162	68,478
Kiosk / Shop Sales	59,125	63,559	65,784	68,086	70,469	72,936	75,489	78,131	80,865	83,696
Total Operating Revenues	129,000	138,675	143,529	148,552	153,751	159,133	164,702	170,467	176,433	182,608
Operating Expenses										
Salaries	236,250	243,338	249,421	255,656	262,048	268,599	275,314	282,197	289,252	296,483
Long Service Leave	5,906	6,083	6,236	6,391	6,551	6,715	6,883	7,055	7,231	7,412
Training	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
Superannuation	24,216	24,942	25,566	26,205	26,860	27,531	28,220	28,925	29,648	30,390
Workers Compensation	13,319	13,718	14,061	14,413	14,773	15,142	15,521	15,909	16,307	16,714
Operational extras during building	30,000									
Advertising	7,525	8,089	8,373	8,666	8,969	9,283	9,608	9,944	10,292	10,652
Building M & R	35,000	36,750	39,506	42,469	43,956	45,494	47,086	48,734	50,440	52,206
Grounds M & R	25,000	26,250	28,219	30,335	31,397	32,496	33,633	34,810	36,029	37,290
Kiosk/Shop Cost of Goods	38,431	41,314	42,760	44,256	45,805	47,408	49,068	50,785	52,562	54,402
Postage	538	578	598	619	641	663	686	710	735	761
Printing & Stationery	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Exhibitions & Equipment	3,000	3,150	3,386	3,640	3,768	3,899	4,036	4,177	4,323	4,475
Coach Tour Expenses	16,125	17,334	17,941	18,569	19,219	19,892	20,588	21,308	22,054	22,826
Depreciation	80,625	86,672	89,705	92,845	96,095	99,458	102,939	106,542	110,271	114,130
Total Operating Expenses	532,059	525,553	543,712	562,634	579,299	596,472	614,169	632,406	651,199	670,566
PUBLIC HALLS										
Operating Revenues										
Capital Grants and Contributions										
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0
ting Expenses										
long Community Centre	7,145	7,685	7,954	8,233	8,521	8,819	9,128	9,447	9,778	10,120
Mt Hope Hall	5,932	6,377	6,600	6,831	7,070	7,318	7,574	7,839	8,113	8,397
Nymagee Hall and Facilities	11,560	12,427	12,862	13,312	13,778	14,260	14,759	15,276	15,811	16,364
Scout Hall	3,803	4,088	4,231	4,379	4,532	4,691	4,855	5,025	5,201	5,383
Other Halls - Pre School	761	818	846	876	906	938	971	1,005	1,040	1,077
Depreciation	80,625	86,672	89,705	92,845	96,095	99,458	102,939	106,542	110,271	114,130
Total Operating Expenses	109,829	118,067	122,199	126,476	130,903	135,484	140,226	145,134	150,214	155,471
PERFORMING ARTS										
Operating Expenses										
Outback Arts Contribution	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
Total Operating Expenses	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
SWIMMING POOL										
Operating Revenues										
Admissions	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Season Tickets	43,000	46,225	47,843	49,517	51,250	53,044	54,901	56,822	58,811	60,869
Total Operating Revenues	64,500	69,338	71,764	74,276	76,876	79,566	82,351	85,233	88,217	91,304
Operating Expenses										
Electricity	60,308	64,831	67,100	69,448	71,879	74,395	76,998	79,693	82,483	85,369
Contract	252,625	271,572	281,077	290,915	301,097	311,635	322,542	333,831	345,515	357,608
Maintenance	76,755	82,512	85,400	88,389	91,482	94,684	97,998	101,428	104,978	108,652
Water Costs	53,750	57,781	59,804	61,897	64,063	66,305	68,626	71,028	73,514	76,087
Plant & Equipment Maintenance	24,123	25,932	26,840	27,779	28,752	29,758	30,799	31,877	32,993	34,148
Rates & Insurance	26,316	28,290	29,280	30,305	31,365	32,463	33,599	34,775	35,992	37,252
Depreciation	129,000	138,675	143,529	148,552	153,751	159,133	164,702	170,467	176,433	182,608
Total Operating Expenses	622,877	669,592	693,028	717,284	742,389	768,372	795,266	823,100	851,908	881,725
PARKS, GARDENS & RESERVES										
Operating Revenues										
Leases and Licenses	4,300	4,623	4,784	4,952	5,125	5,304	5,490	5,682	5,881	6,087
Ward Oval Fees inc lights	17,000	20,000	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411
Total Operating Revenues	21,300	24,623	26,284	28,064	29,046	30,063	31,115	32,204	33,332	34,498
ing Expenses										
a Park	13,975	15,023	15,549	16,093	16,656	17,239	17,843	18,467	19,114	19,783
Apex Park	25,800	27,735	28,706	29,710	30,750	31,827	32,940	34,093	35,287	36,522
Dalton Park	38,700	41,603	43,059	44,566	46,125	47,740	49,411	51,140	52,930	54,783
Dalton Park Horse Sports Complex	26,875	28,891	29,902	30,948	32,032	33,153	34,313	35,514	36,757	38,043
Drummond Park	96,750	104,006	107,646	111,414	115,314	119,350	123,527	127,850	132,325	136,956
Great Heritage Park	26,875	28,891	29,902	30,948	32,032	33,153	34,313	35,514	36,757	38,043
Lions Park	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Mulga Place Park	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Newey	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Bathurst Street Reserve	17,200	18,490	19,137	19,807	20,500	21,218	21,960	22,729	23,524	24,348
Ward Oval	161,250	173,344	179,411	185,690	192,189	198,916	205,878	213,084	220,542	228,261
Euabalong Park	11,825	12,712	13,157	13,617	14,094	14,587	15,098	15,626	16,173	16,739
Euabalong Sports Ground	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
Euabalong West Park	4,300	4,623	4,784	4,952	5,125	5,304	5,490	5,682	5,881	6,087
Nymagee Park	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Jandra Estate Park	3,225	3,467	3,588	3,714	3,844	3,978	4,118	4,262	4,411	4,565
Madden St	1,075	1,156	1,196	1,238	1,281	1,326	1,373	1,421	1,470	1,522
Wilga Cres	3,225	3,467	3,588	3,714	3,844	3,978	4,118	4,262	4,411	4,565
Euabalong Racecourse Complex	6,450	6,934	7,176	7,428	7,688	7,957	8,235	8,523	8,822	9,130
Mount Hope Racecourse	2,150	2,311	2,392	2,476	2,563	2,652	2,745	2,841	2,941	3,043
Morelli Park	2,150	2,311	2,392	2,476	2,563	2,652	2,745	2,841	2,941	3,043
Old Reservoir	2,150	2,311	2,392	2,476	2,563	2,652	2,745	2,841	2,941	3,043
Skate Park	3,225	3,467	3,588	3,714	3,844	3,978	4,118	4,262	4,411	4,565
Admin Building Garden	2,150	2,311	2,392	2,476	2,563	2,652	2,745	2,841	2,941	3,043
Tilpa Weir	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Town Approaches	8,600	9,245	9,569	9,903	10,250	10,609	10,980	11,364	11,762	12,174
Crown Lands	3,225	3,467	3,588	3,714	3,844	3,978	4,118	4,262	4,411	4,565
Tom Knight (Water)	27,950	30,046	31,098	32,186	33,313	34,479	35,686	36,935	38,227	39,565
Little Tassie	8,600	9,245	9,569	9,903	10,250	10,609	10,980	11,364	11,762	12,174
Depreciation	301,000	323,575	334,900	346,622	358,753	371,310	384,306	397,756	411,678	426,086
Total Operating Expenses	852,475	916,411	948,485	981,682	1,016,041	1,051,602	1,088,408	1,126,503	1,165,930	1,206,738
RECREATION & CULTURE SUMMARY										
Total Operating Revenues	304,004	328,529	340,827	353,616	365,993	378,803	392,061	405,783	419,985	434,685
Total Operating Expenses	2,660,745	2,799,905	2,894,466	2,992,383	3,090,727	3,192,353	3,297,372	3,405,899	3,518,053	3,633,956
SURPLUS / (DEFICIT)	-2,356,741	-2,471,376	-2,553,639	-2,638,767	-2,724,734	-2,813,550	-2,905,312	-3,000,117	-3,098,068	-3,199,271
MINING MANUFACTURING & CONSTRUCTION										
SUNDRY APPROVALS										
Operating Revenues										
Building Industry L S Levy	53,750	56,438	60,670	65,221	67,503	69,866	72,311	74,842	77,462	80,173
Gravel Pit Licencing	14,000									

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
Total Operating Revenues	67,750	56,438	60,670	65,221	67,503	69,866	72,311	74,842	77,462	80,173
Operating Expenses										
Long Service Levy	52,138	54,744	58,850	63,264	65,478	67,770	70,142	72,597	75,138	77,768
Total Operating Expenses	52,138	54,744	58,850	63,264	65,478	67,770	70,142	72,597	75,138	77,768
MINING MANUFACTURING & CONSTRUCTION SUMMARY										
Total Operating Revenues	67,750	56,438	60,670	65,221	67,503	69,866	72,311	74,842	77,462	80,173
Total Operating Expenses	52,138	54,744	58,850	63,264	65,478	67,770	70,142	72,597	75,138	77,768
SURPLUS / (DEFICIT)	15,613	1,693	1,820	1,957	2,025	2,096	2,169	2,245	2,324	2,405
TRANSPORT & COMMUNICATION										
ANCILLARY SERVICES										
Operating Revenues										
Grant and credits - Street Lighting	86,000	92,450	95,686	99,035	102,501	106,089	109,802	113,645	117,622	121,739
Truckwash Revenue	43,000	46,225	47,843	49,517	51,250	53,044	54,901	56,822	58,811	60,869
Total Operating Revenues	129,000	138,675	143,529	148,552	153,751	159,133	164,702	170,467	176,433	182,608
Operating Expenses										
Paved Footpaths	67,983	73,082	75,640	78,287	81,027	83,863	86,798	89,836	92,980	96,235
Unpaved Footpaths	128,291	137,912	142,739	147,735	152,906	158,258	163,797	169,529	175,463	181,604
Kerb & Guttering	57,018	61,294	63,440	65,660	67,958	70,337	72,798	75,346	77,984	80,713
Street Lighting	96,750	104,006	107,646	111,414	115,314	119,350	123,527	127,850	132,325	136,956
Street Furniture	16,448	17,681	18,300	18,940	19,603	20,289	21,000	21,735	22,495	23,283
Storm water	15,351	16,502	17,080	17,678	18,296	18,937	19,600	20,286	20,996	21,730
Street Trees - General	168,861	181,526	187,879	194,455	201,261	208,305	215,595	223,141	230,951	239,035
Graffiti Removal	1,097	1,179	1,220	1,263	1,307	1,353	1,400	1,449	1,500	1,552
[illegible]t Cleaning	125,001	134,376	139,079	143,947	148,985	154,200	159,597	165,183	170,964	176,948
[illegible]all Street Gardens	26,316	28,290	29,280	30,305	31,365	32,463	33,599	34,775	35,992	37,252
[illegible]wash	43,000	46,225	47,843	49,517	51,250	53,044	54,901	56,822	58,811	60,869
Rural Addressing	5,375	5,778	5,980	6,190	6,406	6,631	6,863	7,103	7,351	7,609
Bike Path	2,193	2,357	2,440	2,525	2,614	2,705	2,800	2,898	2,999	3,104
Total Operating Expenses	753,683	810,209	838,566	867,916	898,293	929,733	962,274	995,953	1,030,812	1,066,890
COUNCIL ROADS & STREETS										
Operating Revenues										
Grant - Roads to Recovery	1,085,000	1,085,000	1,085,000	1,085,000	1,085,000	1,085,000	1,085,000	1,085,000	1,085,000	1,085,000
Grant - Federal Local Roads	2,105,099	2,210,354	2,376,131	2,554,341	2,643,743	2,736,274	2,832,043	2,931,165	3,033,756	3,139,937
Total Operating Revenues	3,190,099	3,295,354	3,461,131	3,639,341	3,728,743	3,821,274	3,917,043	4,016,165	4,118,756	4,224,937
Operating Expenses										
COBAR STREETS										
Urban Streets - Sealed	113,015	121,491	125,744	130,145	134,700	139,414	144,294	149,344	154,571	159,981
Street Signs Replacement	6,579	7,072	7,320	7,576	7,841	8,116	8,400	8,694	8,998	9,313
Street Signs Maintenance	7,676	8,251	8,540	8,839	9,148	9,468	9,800	10,143	10,498	10,865
Bicycle Path Lerida Road	1,097	1,179	1,220	1,263	1,307	1,353	1,400	1,449	1,500	1,552
Christmas Decoration Installation	6,450	6,934	7,176	7,428	7,688	7,957	8,235	8,523	8,822	9,130
Tree Program	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
NYMAGEE STREETS										
Urban Streets - Unsealed	1,097	1,179	1,220	1,263	1,307	1,353	1,400	1,449	1,500	1,552
Urban Streets - Sealed	1,097	1,179	1,220	1,263	1,307	1,353	1,400	1,449	1,500	1,552
Street Signs Maintenance										
EUABALONG STREETS										
Urban Streets - Unsealed	23,027	24,753	25,620	26,517	27,445	28,405	29,399	30,428	31,493	32,596
Urban Streets - Sealed	36,185	38,898	40,260	41,669	43,127	44,637	46,199	47,816	49,490	51,222
Street Signs Maintenance	1,097	1,179	1,220	1,263	1,307	1,353	1,400	1,449	1,500	1,552
EUABALONG WEST STREETS										
Urban Streets - Unsealed	6,579	7,072	7,320	7,576	7,841	8,116	8,400	8,694	8,998	9,313
Urban Streets - Sealed	13,158	14,145	14,640	15,152	15,683	16,232	16,800	17,388	17,996	18,626
[illegible] Signs Maintenance										
MOUNT HOPE STREETS										
Urban Streets - Sealed	2,193	2,357	2,440	2,525	2,614	2,705	2,800	2,898	2,999	3,104
Street Signs Maintenance	2,150	2,311	2,392	2,476	2,563	2,652	2,745	2,841	2,941	3,043
Depreciation	526,750	566,256	586,075	606,588	627,818	649,792	672,535	696,074	720,436	745,651
Total Operating Expenses	758,897	815,814	844,368	873,920	904,508	936,165	968,931	1,002,844	1,037,943	1,074,271
SHIRE RURAL ROADS										
All Shire Roads	2,105,099	2,210,354	2,376,131	2,554,341	2,643,743	2,736,274	2,832,043	2,931,165	3,033,756	3,139,937
Depreciation	3,504,500	3,767,338	3,899,194	4,035,666	4,176,914	4,323,106	4,474,415	4,631,020	4,793,105	4,960,864
Total Operating Expenses	5,609,599	5,977,692	6,275,325	6,590,007	6,820,657	7,059,380	7,306,458	7,562,184	7,826,861	8,100,801
STATE ROADS										
Operating Revenues										
State Roads Contract - RMCC	958,341	1,030,217	1,066,274	1,103,594	1,142,220	1,182,197	1,223,574	1,266,399	1,310,723	1,356,598
Total Operating Revenues	958,341	1,030,217	1,066,274	1,103,594	1,142,220	1,182,197	1,223,574	1,266,399	1,310,723	1,356,598
Operating Expenses										
State Roads Contract - RMCC	958,341	1,030,217	1,066,274	1,103,594	1,142,220	1,182,197	1,223,574	1,266,399	1,310,723	1,356,598
Total Operating Expenses	958,341	1,030,217	1,066,274	1,103,594	1,142,220	1,182,197	1,223,574	1,266,399	1,310,723	1,356,598
REGIONAL ROADS										
Operating Revenues										
Regional Road Block Grant	1,735,760	1,865,941	1,931,249	1,998,843	2,068,803	2,141,211	2,216,153	2,293,718	2,373,999	2,457,089
Regional Road Traffic Contribution	65,790	70,724	73,200	75,762	78,413	81,158	83,998	86,938	89,981	93,130
Regional Road 3 x 3	146,931	157,951	163,479	169,201	175,123	181,252	187,596	194,162	200,958	207,991
Grants (Repair Program)	400,000		400,000		400,000		400,000	0	0	0
Total Operating Revenues	2,348,481	2,094,617	2,567,928	2,243,806	2,722,339	2,403,621	2,887,747	2,574,819	2,664,937	2,758,210
Operating Expenses										
All Regional Roads Expenditure	1,548,481	2,094,617	1,767,928	2,243,806	1,922,339	2,403,621	2,087,747	2,574,819	2,664,937	2,758,210
Total Regional Roads Expenses	1,548,481	2,094,617	1,767,928	2,243,806	1,922,339	2,403,621	2,087,747	2,574,819	2,664,937	2,758,210
AERODROMES										
Operating Revenues										
Aerodrome Landing Fees	65,790	70,724	73,200	75,762	78,413	81,158	83,998	86,938	89,981	93,130
Rentals	2,193	2,357	2,440	2,525	2,614	2,705	2,800	2,898	2,999	3,104
Refuelling Fees	4,386	4,715	4,880	5,051	5,228	5,411	5,600	5,796	5,999	6,209
Total Operating Revenues	72,369	77,797	80,520	83,338	86,255	89,273	92,398	95,632	98,979	102,443
Operating Expenses										

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
Commission paid to AVDATA	9,869	10,609	10,980	11,364	11,762	12,174	12,600	13,041	13,497	13,970
Roads & Car park M & R	4,386	4,715	4,880	5,051	5,228	5,411	5,600	5,796	5,999	6,209
Electrical Repairs	6,579	7,072	7,320	7,576	7,841	8,116	8,400	8,694	8,998	9,313
General Maintenance	107,500	115,563	119,607	123,793	128,126	132,611	137,252	142,056	147,028	152,174
Terminal Building M & R	23,027	24,753	25,620	26,517	27,445	28,405	29,399	30,428	31,493	32,596
Movement Area Maintenance - Airside	49,343	53,043	54,900	56,821	58,810	60,868	62,999	65,204	67,486	69,848
Licence Requirement	16,448	17,681	18,300	18,940	19,603	20,289	21,000	21,735	22,495	23,283
Fencing & Security	8,772	9,430	9,760	10,102	10,455	10,821	11,200	11,592	11,997	12,417
Control of Vegetation	9,869	10,609	10,980	11,364	11,762	12,174	12,600	13,041	13,497	13,970
Master plan	0	0	0	0	0	0	0	0	0	0
Nymagee Aerodrome - Maint	6,450	6,934	7,176	7,428	7,688	7,957	8,235	8,523	8,822	9,130
Mt Hope Aerodrome - Maint	6,450	6,934	7,176	7,428	7,688	7,957	8,235	8,523	8,822	9,130
Euabalong Aerodrome - Maint	6,450	6,934	7,176	7,428	7,688	7,957	8,235	8,523	8,822	9,130
Depreciation	69,875	75,115	77,745	80,466	83,282	86,197	89,214	92,336	95,568	98,913
Total Operating Expenses	325,016	349,392	361,620	374,277	387,377	400,935	414,958	429,492	444,524	460,082
TRANSPORT & COMMUNICATIONS SUMMARY										
Total Operating Revenues	6,698,290	6,636,659	7,319,381	7,218,630	7,833,307	7,655,498	8,285,465	8,123,481	8,369,828	8,624,797
Total Operating Expenses	9,954,016	11,077,939	11,154,081	12,053,520	12,075,393	12,912,031	12,963,953	13,831,691	14,315,800	14,816,853
SURPLUS / (DEFICIT)	-3,255,726	-4,441,280	-3,834,700	-4,834,890	-4,242,086	-5,256,534	-4,678,487	-5,708,209	-5,945,972	-6,192,056
ECONOMIC AFFAIRS										
CARAVAN PARKS										
Operating Revenues										
Caravan Park Lease	155,875	167,566	173,430	179,500	185,783	192,285	199,015	205,981	213,190	220,652
Euabalong Caravan Park	2,150	2,311	2,392	2,476	2,563	2,652	2,745	2,841	2,941	3,043
Total Operating Revenues	158,025	169,877	175,823	181,976	188,346	194,938	201,760	208,822	216,131	223,695
Operating Expenses										
Cobar Caravan Park R&M	5,592	6,012	6,222	6,440	6,665	6,898	7,140	7,390	7,648	7,916
Euabalong Caravan Park Maint	7,829	8,416	8,711	9,016	9,331	9,658	9,996	10,346	10,708	11,083
Depreciation	34,400	36,980	38,274	39,614	41,000	42,435	43,921	45,458	47,049	48,696
Total Operating Expenses	47,821	51,408	53,207	55,069	56,997	58,992	61,056	63,193	65,405	67,694
PRIVATE WORKS										
Operating Revenues										
Major	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
CWB	402,769	432,977	448,131	463,815	480,049	496,851	514,240	532,239	550,867	570,148
S 67 etc	53,750	57,781	59,804	61,897	64,063	66,305	68,626	71,028	73,514	76,087
Total Operating Revenues	6,456,519	6,490,758	6,507,934	6,525,712	6,544,112	6,563,156	6,582,866	6,603,267	6,624,381	6,646,234
Operating Expenses										
Cost of private works	5,837,707	5,870,534	5,887,003	5,904,048	5,921,690	5,939,949	5,958,847	5,978,407	5,998,651	6,019,604
Total Operating Expenses	5,837,707	5,870,534	5,887,003	5,904,048	5,921,690	5,939,949	5,958,847	5,978,407	5,998,651	6,019,604
Operating Expenses										
Rates on Vacant Land for Sale	13,822	14,167	14,521	14,884	15,257	15,638	16,029	16,430	16,840	17,261
Total Operating Expenses	13,822	14,167	14,521	14,884	15,257	15,638	16,029	16,430	16,840	17,261
TOURISM										
Operating Revenues										
Celebrations & Festivals	8,139	8,749	9,055	9,372	9,700	10,040	10,391	10,755	11,131	11,521
Leaseback Revenue	3,241	3,484	3,606	3,732	3,863	3,998	4,138	4,283	4,433	4,588
Event Revenue	27,413	29,468	30,500	31,567	32,672	33,816	34,999	36,224	37,492	38,804
Grant -Events	50,000	53,750	55,631	57,578	59,594	61,679	63,838	66,072	68,385	70,778
Total Operating Revenues	88,792	95,452	98,793	102,250	105,829	109,533	113,367	117,335	121,441	125,692
Operating Expenses										
Sick Leave										
Salaries	94,500	97,335	99,768	102,263	104,819	107,440	110,126	112,879	115,701	118,593
Long Service Leave	2,363	2,433	2,494	2,557	2,620	2,686	2,753	2,822	2,893	2,965
Vehicle Expenses	21,500	23,113	23,921	24,759	25,625	26,522	27,450	28,411	29,406	30,435
Travel Costs	9,530	10,245	10,603	10,974	11,358	11,756	12,167	12,593	13,034	13,490
Superannuation	9,686	9,977	10,226	10,482	10,744	11,013	11,288	11,570	11,859	12,156
Workers Compensation	5,327	5,487	5,624	5,765	5,909	6,057	6,208	6,364	6,523	6,686
Advertising	16,488	17,724	18,345	18,987	19,651	20,339	21,051	21,788	22,550	23,340
Events	77,413	83,218	86,131	89,146	92,266	95,495	98,837	102,297	105,877	109,583
Office Equipment M & R	2,082	2,238	2,317	2,398	2,481	2,568	2,658	2,751	2,848	2,947
Signage	10,750	11,556	11,961	12,379	12,813	13,261	13,725	14,206	14,703	15,217
Postage	538	578	598	619	641	663	686	710	735	761
Subscriptions	7,525	8,089	8,373	8,666	8,969	9,283	9,608	9,944	10,292	10,652
	257,701	271,994	280,362	288,993	297,897	307,083	316,559	326,334	336,420	346,825
OTHER INCOME										
Interest Income	250,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Other Income	250,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Operating Expenses										
Interest on Loans	75,706	67,000	59,000	51,000	42,000	34,000	24,000	15,000	5,300	0
Total Interest Paid	75,706	67,000	59,000	51,000	42,000	34,000	24,000	15,000	5,300	0
ECONOMIC AFFAIRS SUMMARY										
Total Operating Revenues	6,953,336	6,906,087	6,932,550	6,959,939	6,988,287	7,017,627	7,047,994	7,079,424	7,111,953	7,145,622
Total Operating Expenses	6,232,756	6,275,104	6,294,093	6,313,995	6,333,840	6,355,661	6,376,491	6,399,364	6,422,616	6,451,384
SURPLUS / (DEFICIT)	720,580	630,983	638,457	645,944	654,446	661,966	671,503	680,059	689,337	694,237
GENERAL PURPOSE REVENUES										
OPERATING REVENUES										
Rates										
Residential	1,257,881	1,289,328	1,321,561	1,354,600	1,388,465	1,423,177	1,458,756	1,495,225	1,532,606	1,570,921
Farmland	777,750	797,194	817,124	837,552	858,490	879,953	901,952	924,500	947,613	971,303
Mining	1,923,635	1,971,726	2,021,019	2,071,544	2,123,333	2,176,416	2,230,827	2,286,598	2,343,762	2,402,357
Commercial	483,242	495,323	507,706	520,399	533,409	546,744	560,413	574,423	588,783	603,503
Pensioner Abandonments	-47,638	-48,829	-50,049	-51,301	-52,583	-53,898	-55,245	-56,626	-58,042	-59,493
Extra Charges	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905
Legal Costs Rate Recovery	25,103	26,986	27,931	28,908	29,920	30,967	32,051	33,173	34,334	35,536
Pensioner Rate Subsidy	-26,201	-26,856	-27,527	-28,215	-28,921	-29,644	-30,385	-31,145	-31,923	-32,721
Grants										
Financial Assist Grant	5,247,392	5,640,947	5,838,380	6,042,723	6,254,218	6,473,116	6,699,675	6,934,164	7,176,859	7,428,049
	9,600,260	10,104,914	10,415,239	10,735,306	11,065,427	11,405,927	11,757,139	12,119,407	12,493,089	12,878,551
Total Operating Revenues										
GENERAL PURPOSE REVENUES SUMMARY										
Total Operating Revenues	9,600,260	10,104,914	10,415,239	10,735,306	11,065,427	11,405,927	11,757,139	12,119,407	12,493,089	12,878,551
SURPLUS / (DEFICIT)	9,600,260	10,104,914	10,415,239	10,735,306	11,065,427	11,405,927	11,757,139	12,119,407	12,493,089	12,878,551
TOTAL REVENUE	62,704,633	60,949,863	50,773,078	52,110,053	49,188,839	50,996,220	51,964,373	53,777,969	94,438,539	55,947,659
TOTAL EXPENSES	41,508,366	43,863,716	44,915,219	46,883,796	47,716,933	49,402,969	50,475,285	52,193,309	53,480,479	54,979,124
SURPLUS / DEFICIT	21,196,267	17,086,148	5,857,860	5,226,257	1,471,966	1,593,251	1,489,088	1,584,660	40,958,060	968,535
Summary of General Fund										

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
GOVERNANCE	-588,456	-550,629	-567,806	-585,518	-604,095	-623,274	-743,076	-663,521	-684,629	-706,423
CORPORATE SUPPORT	18,056,782	14,454,489	2,464,006	2,521,383	-2,190,128	-1,413,059	-2,282,439	-1,553,298	37,577,134	-2,493,904
PUBLIC ORDER & SAFETY	-500,500	-530,950	-547,911	-565,425	-583,511	-602,187	-621,473	-641,389	-661,956	-683,196
PUBLIC HEALTH	-335,219	-345,162	-353,763	-362,579	-371,615	-380,875	-390,366	-400,093	-410,062	-420,279
ENVIRONMENT	-3,699	-48,494	-59,318	-70,748	-82,813	-95,539	-108,956	-123,095	-137,987	-153,665
COMMUNITY SERVICES & EDUCATION	-36,875	345,639	319,719	544,382	614,354	774,079	854,650	939,370	1,201,952	1,309,609
HOUSING AND COMMUNITY AMENITIES	-119,751	-63,679	-64,244	-64,786	-65,305	-65,798	-66,264	-66,700	-67,103	-67,473
RECREATION AND CULTURE	-2,356,741	-2,471,376	-2,553,639	-2,638,767	-2,724,734	-2,813,550	-2,905,312	-3,000,117	-3,098,068	-3,199,271
MINING & MANUFACTURING	15,613	1,693	1,820	1,957	2,025	2,096	2,169	2,245	2,324	2,405
TRANSPORT & COMMUNICATION	-3,255,726	-4,441,280	-3,834,700	-4,834,890	-4,242,086	-5,256,534	-4,678,487	-5,708,209	-5,945,972	-6,192,056
ECONOMIC AFFAIRS	720,580	630,983	638,457	645,944	654,446	661,966	671,503	680,059	689,337	694,237
GENERAL PURPOSE REVENUES	9,600,260	10,104,914	10,415,239	10,735,806	11,065,427	11,405,927	11,757,139	12,119,407	12,493,089	12,878,551
OTHER INCOME										
INTEREST PAID										
PROJECT RECOVERY										
GAIN OR LOSS ON DISPOSAL										
Total General Fund	21,196,267	17,086,148	5,857,860	5,226,257	1,471,966	1,593,251	1,489,088	1,584,660	40,958,060	968,535
less Capital Income and Contributions	21,090,000	17,491,500	5,642,253	5,743,031	1,143,837	1,944,672	1,145,535	1,946,429	41,147,354	1,148,311
Operating Surplus / Deficit	106,267	-405,352	215,607	-516,774	328,129	-351,421	343,553	-361,769	-189,294	-179,776
WATER FUND										
Operating Revenue										
Rates										
Water Access Charge	1,808,628	1,899,059	1,994,012	2,093,713	2,198,398	2,308,318	2,423,734	2,544,921	2,672,167	2,805,775
User Charges										
Water Usage	2,583,000	2,712,150	2,847,758	2,990,145	3,139,653	3,296,635	3,461,467	3,634,540	3,816,267	4,007,081
Other Income										
Capital grants and contributions	2,370,000	2,860,000	3,968,500	0	0	0	0	0	0	0
Other	130,050	137,853	146,124	154,892	161,862	169,146	176,757	184,711	193,023	193,023
Total Operating Revenues	6,891,678	7,609,062	8,956,394	5,238,750	5,499,913	5,774,100	6,061,958	6,364,172	6,681,457	7,005,879
Administration Cost										
Administration/Governance Charges	209,625	214,866	220,237	225,743	231,387	237,172	243,101	249,178	255,408	261,793
Licenses and Permits	69,020	71,781	74,652	77,639	80,744	83,974	87,333	90,826	94,459	98,237
Advertising	8,906	9,262	9,632	10,018	10,418	10,835	11,268	11,719	12,188	12,675
Consultants	42,800	44,512	46,292	48,144	50,070	52,073	54,156	56,322	58,575	60,918
Water Strategic Business Plan	64,200	66,768	69,439	72,216	75,105	78,109	81,233	84,483	87,862	91,377
LMWUA	16,698	17,366	18,061	18,783	19,535	20,316	21,129	21,974	22,853	23,767
Subscriptions and Memberships	5,566	5,789	6,020	6,261	6,512	6,772	7,043	7,325	7,618	7,922
Training	12,840	13,354	13,888	14,443	15,021	15,622	16,247	16,897	17,572	18,275
Telephone	1,765	1,871	1,983	2,102	2,228	2,362	2,504	2,654	2,813	2,813
administration costs	431,421	445,569	460,205	475,350	491,020	507,234	524,014	541,378	559,348	577,778
Operating Expenses										
Filtration Plant										
Wages - Filtration Plant	370,574	381,692	393,142	404,937	417,085	429,597	442,485	455,760	469,433	483,516
Maintenance - Filtration Plant	192,600	200,304	208,316	216,649	225,315	234,327	243,700	253,448	263,586	274,130
Chemicals	224,700	233,688	243,036	252,757	262,867	273,382	284,317	295,690	307,517	319,818
Fixed water cost	995,921	1,007,937	986,610	1,002,620	1,002,620	1,042,725	1,084,434	1,127,812	1,172,924	1,219,841
Variable water cost	421,197	424,143	438,988	482,020	482,020	501,301	521,353	542,207	563,896	586,452
Water unbilled	148,316	154,248	160,418	166,835	173,508	180,449	187,667	195,173	202,980	211,099
Electricity	224,700	233,688	243,036	252,757	262,867	273,382	284,317	295,690	307,517	319,818
Reservoir M & R	16,050	16,692	17,360	18,054	18,776	19,527	20,308	21,121	21,966	22,844
Graffiti removal	1,670	1,737	1,807	1,879	1,954	2,032	2,113	2,198	2,286	2,377
Minor consumers	6,420	6,677	6,944	7,222	7,510	7,811	8,123	8,448	8,786	9,138
Vehicle Expenses and plant hire	66,794	69,465	72,244	75,134	78,139	81,265	84,515	87,896	91,412	95,068
Filtration plant	2,668,942	2,730,271	2,771,900	2,880,864	2,932,663	3,045,799	3,163,335	3,285,443	3,412,303	3,544,101
Water Mains										
Maintenance & Repairs	345,101	358,905	373,261	388,191	403,719	419,868	436,662	454,129	472,294	491,186
Meters M & R	66,794	69,465	72,244	75,134	78,139	81,265	84,515	87,896	91,412	95,068
Meter Reading	26,750	27,820	28,933	30,090	31,294	32,545	33,847	35,201	36,609	38,074
Air Scouring	70,000	72,800	75,712	78,740	81,890	85,166	88,572	92,115	95,800	99,632
Depreciation	898,000	935,800	1,066,853	1,090,853	1,114,853	1,138,853	1,162,853	1,186,853	1,210,853	1,234,853
water mains	1,406,644	1,464,790	1,617,003	1,663,009	1,709,895	1,757,696	1,806,450	1,856,194	1,906,968	1,958,812
Nymagee Water										
Energy Costs	4,453	4,631	4,817	5,009	5,210	5,418	5,635	5,860	6,095	6,338
Reservoir M & R	16,371	17,026	17,707	18,415	19,152	19,918	20,715	21,543	22,405	23,301
Pump Stations M & R	16,698	17,366	18,061	18,783	19,535	20,316	21,129	21,974	22,853	23,767
Nymagee Water	37,523	39,024	40,585	42,208	43,896	45,652	47,478	49,377	51,352	53,407
Euabalong Water										
Reservoirs M & R	16,050	16,692	17,360	18,054	18,776	19,527	20,308	21,121	21,966	22,844
Meter Reading	491	511	531	552	575	598	621	646	672	699
Meters M & R	445	463	481	501	521	542	563	586	609	634
Mains M & R	33,397	34,733	36,122	37,567	39,070	40,632	42,258	43,948	45,706	47,534
Licences & permits	4,453	4,631	4,817	5,009	5,210	5,418	5,635	5,860	6,095	6,338
Energy Costs	22,265	23,155	24,081	25,045	26,046	27,088	28,172	29,299	30,471	31,689
Euabalong Water	77,101	80,185	83,392	86,728	90,197	93,805	97,557	101,460	105,518	109,739
Euabalong West Water										
Mains M & R	33,397	34,733	36,122	37,567	39,070	40,632	42,258	43,948	45,706	47,534
Licence Permit	3,896	4,052	4,214	4,382	4,558	4,740	4,930	5,127	5,332	5,545
Reservoir M & R	16,050	16,692	17,360	18,054	18,776	19,527	20,308	21,121	21,966	22,844
Euabalong West Water	53,343	55,476	57,695	60,003	62,403	64,900	67,496	70,195	73,003	75,923
Mount Hope Water										
Reservoirs M & R	16,698	17,366	18,061	18,783	19,535	20,316	21,129	21,974	22,853	23,767
Energy Costs	5,566	5,789	6,020	6,261	6,512	6,772	7,043	7,325	7,618	7,922
Meters M & R	3,339	3,473	3,612	3,756	3,907	4,063	4,225	4,395	4,570	4,753
Mount Hope Water	25,604	26,628	27,693	28,801	29,953	31,151	32,397	33,693	35,041	36,443
Total Operating Expenses	4,700,578	4,841,943	5,058,473	5,236,962	5,360,027	5,546,238	5,738,727	5,937,740	6,143,534	6,356,203
Revenue	6,891,678	7,609,062	8,956,394	5,238,750	5,499,913	5,774,100	6,061,958	6,364,172	6,681,457	7,005,879
Expenses	4,700,578	4,841,943	5,058,473	5,236,962	5,360,027	5,546,238	5,738,727	5,937,740	6,143,534	6,356,203
WATER SURPLUS/(DEFICIT)	2,191,100	2,767,119	3,897,920	1,788	139,886	227,862	323,231	426,432	537,924	649,676
less Capital Grants and Contributions	2,370,000	2,860,000	3,968,500	0	0	0	0	0	0	0
Operating Result	-178,900	-92,881	-70,580	1,788	139,886	227,862	323,231	426,432	537,924	649,676
SEWER FUND										
Operating Revenues										
Rates										
Cobar Sewerage Charges	1,353,524	1,421,305	1,492,370	1,566,989	1,645,338	1,727,605	1,813,985	1,904,685	1,999,919	2,099,915
Other Income										
Capital Contributions	2,500,000	2,500,000	2,500,000							
Total Operating Revenues	3,840,973	3,921,432	4,006,717	1,597,120	1,692,948	1,794,525	1,902,196	2,016,328	2,137,307	2,137,307
Operating Expenses										
Management										
Administration/Governance Charges	209,625	214,866	220,237	225,743	231,387	237,172	243,101	249,178	255,408	261,793
Licences & Permits	16,050	16,853	17,695	18,580	19,509	20,484	21,509	22,584	23,713	24,899
LMWUA	16,698	17,533	18,410	19,331	20,297	21,312	22,377	23,496	24,671	25,905

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2023-2033

	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget	2030-2031 Budget	2031-2032 Budget	2032-2033 Budget
Telephone	1,113	1,168	1,227	1,288	1,353	1,420	1,491	1,566	1,644	1,726
Vehicle expenses	17,655	18,538	19,465	20,438	21,460	22,533	23,659	24,842	26,084	27,389
Allowances	10,700	11,235	11,797	12,387	13,006	13,656	14,339	15,056	15,809	16,599
Training	8,560	8,988	9,437	9,909	10,405	10,925	11,471	12,045	12,647	13,279
Ward Oval	135,000	141,750	148,838	156,279	164,093	172,298	180,913	189,959	199,456	209,429
Belagoy St	37,000	38,850	40,793	42,832	44,974	47,222	49,584	52,063	54,666	57,399
Nullamutt St	45,000	47,250	49,613	52,093	54,698	57,433	60,304	63,320	66,485	69,810
North Cobar	33,000	34,650	36,383	38,202	40,112	42,117	44,223	46,434	48,756	51,194
Treatment Plant										
Chemicals	11,132	11,689	12,273	12,887	13,531	14,208	14,918	15,664	16,447	17,270
De sludging	32,742	34,379	36,098	37,903	39,798	41,788	43,877	46,071	48,375	50,794
Treatment Works M & R	236,000	247,800	260,190	273,200	286,859	301,202	316,263	332,076	348,679	366,113
Effluent Water										
Effluent Reuse	28,944	30,391	31,910	33,506	35,181	36,940	38,787	40,726	42,763	44,901
Effluent Reuse - Ins Liability	6,679	7,013	7,364	7,732	8,118	8,524	8,950	9,398	9,868	10,361
Mains										
Mains M & R	53,500	56,175	58,984	61,933	65,030	68,281	71,695	75,280	79,044	82,996
Root eradication	37,450	39,323	41,289	43,353	45,521	47,797	50,187	52,696	55,331	58,097
Pest Control - Man Holes	30,000	31,500	33,075	34,729	36,465	38,288	40,203	42,213	44,324	46,540
Other Expenses										
Depreciation	409,840	450,140	485,760	519,560	527,360	533,860	540,360	546,860	553,360	559,860
Total Operating Expenses	1,325,815	1,421,932	1,515,890	1,611,529	1,684,879	1,760,861	1,841,012	1,925,583	2,014,837	2,014,837
Revenue	3,840,973	3,921,432	4,006,717	1,597,120	1,692,948	1,794,525	1,902,196	2,016,328	2,137,307	2,137,307
Expenses	1,325,815	1,421,932	1,515,890	1,611,529	1,684,879	1,760,861	1,841,012	1,925,583	2,014,837	2,014,837
SEWER SURPLUS/(DEFICIT)	2,515,158	2,499,500	2,490,827	-14,409	8,069	33,664	61,184	90,745	122,470	122,470
less Capital Grants and Contributions	2,500,000	2,500,000	2,500,000	0	0	0	0	0	0	0
Operating Result	15,158	-500	-9,173	-14,409	8,069	33,664	61,184	90,745	122,470	122,470
ALL FUNDS COMBINED	25,902,525	22,352,767	12,246,607	5,213,636	1,619,921	1,854,777	1,873,504	2,101,837	41,618,454	1,740,681
less Capital Grants and Contributions	25,960,000	22,851,500	12,110,753	5,743,031	1,143,837	1,944,672	1,145,535	1,946,429	41,147,354	1,148,311
Operating Result	-57,475	-498,733	135,854	-529,395	476,083	-89,895	727,968	155,408	471,100	592,370
To accumulated surplus	25,902,525	22,352,767	12,246,607	5,213,636	1,619,921	1,854,777	1,873,504	2,101,837	41,618,454	1,740,681

Depreciation	*8,216,790*	*8,721,895*	*9,167,018*	*9,473,032*	*9,741,349*	*10,016,644*	*10,300,507*	*10,593,237*	*10,721,609*	*11,018,918*